

BEFORE THE NORTH CAROLINA UTILITIES COMMISSION

DOCKET NO. E-2, SUB 1219

DOCKET NO. E-7, SUB 1214

DOCKET NO. E-7, SUB 1213

DOCKET NO. E-7, SUB 1187

DOCKET NO. E-2, SUB 1219)

In the Matter of)
 Application of Duke Energy)
 Progress, LLC, for Adjustment of)
 Rates and Charges Applicable to)
 Electric Utility Service in North)
 Carolina)

DOCKET NO. E-7, SUB 1214)

In the Matter of)
 Application of Duke Energy)
 Carolinas, LLC, for Adjustment of)
 Rates and Charges Applicable to)
 Electric Utility Service in North)
 Carolina)

DOCKET NO. E-7, SUB 1213)

In the Matter of)
 Petition of Duke Energy Carolinas,)
 LLC, for Approval of Prepaid)
 Advantage Program)

DOCKET NO. E-7, SUB 1187)

In the Matter of)
 Petition of Duke Energy Carolinas,)
 LLC, for an Accounting Order to)
 Defer Incremental Storm Damage)
 Expenses Incurred as a Result of)
 Hurricanes Florence and Michael)
 and Winter Storm Diego)

TESTIMONY OF
 J. RANDALL WOOLRIDGE ON
 BEHALF OF THE
 PUBLIC STAFF – NORTH CAROLINA
 UTILITIES COMMISSION
 SUPPORTING SECOND PARTIAL
 STIPULATIONS

BEFORE THE NORTH CAROLINA UTILITIES COMMISSION

DOCKET NO. E-2 SUB 1219

DOCKET NO. E-7, SUBS 1213, 1214, AND 1287

Testimony of J. Randall Woolridge

On Behalf of the Public Staff

North Carolina Utilities Commission

Supporting Second Partial Stipulations

July 31, 2020

1 **Q. PLEASE STATE YOUR FULL NAME, ADDRESS, AND**
2 **OCCUPATION.**

3 A. My name is J. Randall Woolridge, and my business address is 120
4 Haymaker Circle, State College, PA 16801. I am a Professor of
5 Finance and the Goldman, Sachs & Co. and Frank P. Smeal
6 Endowed University Fellow in Business Administration at the
7 University Park Campus of the Pennsylvania State University. I am
8 also the Director of the Smeal College Trading Room and President
9 of the Nittany Lion Fund, LLC.

10 **Q. ARE YOU THE SAME J. RANDALL WOOLRIDGE WHO**
11 **SUBMITTED DIRECT AND SUPPLEMENTAL TESTIMONY ON**
12 **BEHALF OF THE PUBLIC STAFF-NORTH CAROLINA UTILITIES**
13 **COMMISSION (“PUBLIC STAFF”) IN DOCKET NO. E-7, SUB**
14 **1214 AND DIRECT TESTIMONY IN DOCKET NO. E-2, SUB 1219?**

1 A. Yes, I am.

2 **Q. WHAT IS THE PURPOSE OF YOUR CURRENT TESTIMONY?**

3 A. The purpose of my testimony is to provide my comments on the cost
 4 of capital components of the Second Agreement and Stipulation of
 5 Partial Settlement filed on July 31, 2020, between Duke Energy
 6 Carolinas, LLC (DEC), and the Public Staff (DEC Second Partial
 7 Stipulation) and the Second Agreement and Stipulation of Partial
 8 Settlement filed on July 31, 2020, between Duke Energy Progress,
 9 LLC (DEP), and the Public Staff (DEP Second Partial Stipulation)
 10 (together "Second Partial Stipulations") in these proceedings.¹

11 **Q. WHAT IS YOUR UNDERSTANDING OF THE "TERMS" OF THE**
 12 **COST OF CAPITAL COMPONENTS OF THE PROPOSED**
 13 **SETTLEMENTS?**

14 A. It is my understanding that the following items have been agreed to
 15 between DEC, DEP (together "Duke") and the Public Staff on the
 16 issues of cost of capital:

17 Capital Structure – 52% common equity and 48% long-term debt for
 18 both companies

¹ An Agreement and Stipulation of Partial Settlement between DEC and the Public Staff was filed on March 25, 2020. An Agreement and Stipulation of Partial Settlement between DEP and the Public Staff was filed on June 2, 2020. These First Partial Stipulations do not involve cost of capital issues.

1 Cost of Common Equity – 9.6% for both companies

2 Cost of Long-Term Debt – 4.27% DEC, 4.04% DEP

3 **Q. WHAT IS YOUR EXPERIENCE AND UNDERSTANDING OF**
4 **SETTLEMENTS IN THE PUBLIC UTILITY PROCEEDINGS IN**
5 **WHICH YOU HAVE BEEN INVOLVED IN OVER THE YEARS?**

6 A. It is my experience that settlements are generally the result of good
7 faith, “give-and-take,” and compromise-related negotiations among
8 the parties of utility rate proceedings, involving the utility, commission
9 staff, and other parties. It is also my understanding that settlements,
10 as well as the individual components of the settlements, are often
11 achieved by the respective parties’ agreements to accept otherwise
12 unacceptable individual aspects of individual issues in order to focus
13 on other issues.

14 Settlements are often the result of agreement on all or a significant
15 portion of the issues that would otherwise be litigated in a rate
16 proceeding; or sometimes are restricted to individual issues.

17 **Q. BESIDES THE COST OF CAPITAL COMPONENTS, WHAT IS**
18 **YOUR UNDERSTANDING OF THE NATURE OF THE**
19 **SETTLEMENTS IN THESE PROCEEDINGS?**

20 A. It is my understanding that the proposed settlements cover many of
21 the issues including:

- 1 • a return of federal unprotected Excess Deferred Income Tax (EDIT)
2 over five years, North Carolina EDIT over two years, and deferred
3 revenues over two years.
- 4 • deferral accounting treatment for certain Grid Improvement
5 programs and withdrawal of deferral requests for the remainder.
- 6 • updates of plant (including benefits and executive compensation)
7 through May, but recognition of only 75% of revenues to recognize
8 the uncertainty regarding effects of COVID-19.
- 9 • a \$19.1 million disallowance for a portion of the costs of the Clemson
10 Combined Heat and Power Project on a system basis.
- 11 • Amortization of coal ash capital projects over eight years.
- 12 • Acceptance of the Summer Coincident Peak cost of service
13 allocation methodology for purposes of this case only with no
14 precedential effect.
- 15 • Duke agreement to conduct a cost of service study.
- 16 • In addition to \$6 million DEC and DEP have agreed to contribute in
17 their settlement with the North Carolina Justice Center to the Helping
18 Home Fund for energy efficiency , DEC and DEP agree to contribute
19 \$5 million each over two years to assist low income customers with
20 payment of their bills.

1 • Reduction of DEP's annual funding of its Nuclear Decommissioning
2 Fund by \$8.7 million.

3 • There were also a number of accounting issues, including storm
4 securitization, reductions to executive compensation, aviation costs,
5 and employee incentives resolved in the first partial stipulations
6 reached with each company.

7 The settlements explicitly exclude coal ash costs, depreciation rates,
8 and an adjustment for Hydro Station sales in the DEC proceeding.
9 Additionally, the settlements exclude any revenue or nonrevenue
10 item that has not been specifically addressed in the First or Second
11 Partial Stipulation between DEC and the Public Staff, the First or
12 Second Partial Stipulation between DEP and the Public Staff, or
13 agreed upon in the testimony of the Duke and the Public Staff.

14 **Q. DID YOU PARTICIPATE IN THE NEGOTIATIONS LEADING UP**
15 **TO THE PROPOSED SETTLEMENTS IN THIS PROCEEDING?**

16 A. No, I was not involved in the negotiations leading up to the proposed
17 settlements.

18 **Q. DO YOU AGREE THAT THE COST OF CAPITAL COMPONENTS**
19 **OF THE PROPOSED SETTLEMENTS ARE REASONABLE**
20 **WITHIN THE CONTEXT OF THE OVERALL SETTLEMENTS?**

1 A. Yes I do, for the reasons stated in this testimony. As I have indicated,
2 the proposed settlements reflect the results of good faith negotiations
3 and compromises.

4 I note that it remains my position that, should this be a fully litigated
5 proceeding, I would continue to recommend as my primary
6 recommendation for each company a capital structure with 50%
7 common equity and 50% long-term debt and an ROE of 9.00%.
8 However, given the benefits associated with entering settlements, it
9 is my view that the cost of capital components of the proposed
10 settlements are reasonable resolutions of otherwise contentious
11 issues.

12 **Q. HOW DO THE COST OF CAPITAL COMPONENTS OF THE**
13 **PROPOSED SETTLEMENTS BETWEEN THE TWO COMPANIES**
14 **AND THE PUBLIC STAFF COMPARE TO EACH COMPANY'S**
15 **REQUESTS?**

16 A. There are three components in the cost of capital issue of the
17 proposed settlements.

18 The first component is the capital structure. Each company's
19 proposed hypothetical capital structure was comprised of 53%
20 common equity and 47% long-term debt. The proposed settlements
21 utilize a slightly lower common equity ratio (52%) and a slightly
22 higher long-term debt ratio (48%). The second cost of capital

1 component is the cost of equity ("ROE"). Each company's ROE
 2 expert recommended an ROE of 10.50%,² whereas the proposed
 3 settlements contain a 9.6% ROE.

4 The third cost of capital component is the cost of long-term debt.
 5 DEC's proposed cost of long-term debt is 4.29%, as compared to the
 6 4.27% cost of debt in the DEC proposed settlement. DEP's proposed
 7 cost of long-term debt is 4.11%, as compared to the 4.04% cost of
 8 debt in the DEP proposed settlement.

9 **Q. DO YOU CONSIDER EACH OF THESE COST OF CAPITAL**
 10 **COMPONENTS IN THE PROPOSED SETTLEMENTS AS BEING**
 11 **"REASONABLE" IN THE CONTEXT OF A STIPULATED**
 12 **PROCEEDING?**

13 A. Yes, I do. Each of these components can be considered as
 14 reasonable within the context of the proposed settlements. I note that
 15 Duke and the Public Staff, in their respective direct testimonies,
 16 proposed fundamentally different views on a number of issues, such
 17 as current market conditions and related current costs of common
 18 equity, as well as the appropriate capital structure. The proposed

² While each company found the ROE expert's 10.50% ROE recommendation to be a reasonable and appropriate estimate of its cost of equity capital, as a rate mitigation measure and in recognition of each company's ongoing efforts to keep rates affordable for customers, each company proposed rates to be set with an ROE of 10.30%.

1 settlements represent a compromise, or middle ground between their
2 respective positions.

3 Further, the cost of capital components of the proposed settlements
4 can be considered reasonable within a broad negotiation and
5 resolution of most of the issues in this proceeding.

6 **Q. PLEASE FIRST ADDRESS THE CAPITAL STRUCTURE**
7 **COMPONENT OF THE PROPOSED SETTLEMENTS. WHY DO**
8 **YOU CONSIDER THIS AS “REASONABLE”?**

9 A. In each application, DEC and DEP both requested a hypothetical
10 capital structure with a common equity ratio of 53% common equity
11 and 47% long-term debt. This proposed capital structure in each
12 case was sponsored by Duke witness Karl Newlin, who described it
13 as the “optimal” capital structure in his direct testimony for each
14 company and, in his rebuttal testimony for each company, described
15 it as “consistent with the Company’s financial objectives.”

16 My direct testimony, in contrast, proposed for each company a
17 capital structure with 50% common equity and 50% long-term debt.

18 I note that both DEC's and DEP's actual capital structures were 52%
19 equity / 48% debt as of December 31, 2019, according to discovery
20 provided to the Public Staff.

1 The 52% common equity ratio in the proposed settlements is
2 reflective of each company's current equity ratio and is also
3 consistent with their currently authorized equity ratios.

4 **Q. PLEASE NOW TURN TO THE COST OF COMMON EQUITY IN**
5 **THE PROPOSED SETTLEMENTS AND INDICATE WHY THE 9.6%**
6 **ROE IS REASONABLE FOR EACH COMPANY IN A**
7 **SETTLEMENT CONTEXT.**

8 A. Both companies requested an ROE of 10.30%, which I indicated in
9 my direct testimony to be well above industry norms in recent years.
10 I, in turn, proposed as my primary recommendation a 9.0% ROE.
11 Whereas, I continue to believe my 9.0% ROE recommendation is
12 appropriate at this time, a 9.6% ROE is 0.60% above my 9.0%
13 recommendation and is 0.70% below Duke's 10.30% ROE requests
14 and 0.90% below the ROEs recommended by each company's ROE
15 expert. As a result, the 9.6% ROE in the proposed settlements is a
16 "compromise" between Duke's and the Public Staff's respective
17 proposals. The 9.6% ROE also reflects a reduction from the 9.9%
18 authorized in each company's last rate proceeding. I also note that
19 the 9.6% ROE is below the 9.67% average authorized ROE for
20 vertically integrated electric utilities during the first half of 2020 as
21 calculated by Regulatory Research Associates. In addition, it is my
22 understanding that this is the lowest ROE for a vertically integrated

1 investor-owned electric utility for at least the last 30 years in North
2 Carolina.

3 **Q. PLEASE NOW DISCUSS THE 4.27% COST OF LONG-TERM**
4 **DEBT IN THE PROPOSED DEC SETTLEMENT.**

5 A. DEC's application contained a cost of long-term debt of 4.51%. In my
6 supplemental testimony, I proposed an updated cost of long-term
7 debt (as of January 31, 2020) of 4.29%, and DEC updated its cost of
8 debt to 4.29% in supplemental testimony filed July 6, 2020. The
9 proposed settlement recognizes the updated 4.27% cost of long-
10 term debt (i.e., updated cost of debt as of May 2020).

11 **Q. PLEASE NOW DISCUSS THE 4.04% COST OF LONG-TERM**
12 **DEBT IN THE PROPOSED DEP SETTLEMENT.**

13 A. DEP's application contained a cost of long-term debt of 4.15%. In my
14 testimony, I proposed a cost of long-term debt (as of December 31,
15 2019) of 4.11%, and DEP updated its cost of debt to 4.11% in second
16 supplemental testimony filed July 10, 2020. The proposed settlement
17 recognizes the updated 4.04% cost of long-term debt (i.e., updated
18 cost of debt as of May 2020).

19 **Q. DOES THIS CONCLUDE YOUR TESTIMONY?**

20 A. Yes, it does.

1 MS. DOWNEY: If this is the appropriate
2 time, I would move the Public Staff
3 excused witness testimony in, if this is
4 the time to do that.

5 COMMISSIONER CLODFELTER: This is the
6 time to do that, because the case is now with the
7 Public Staff. So, Ms. Downey, make your motions.

8 MS. DOWNEY: Thank you, Commissioner.
9 For the following witnesses, I move that the
10 prefiled testimony be copied into the record as if
11 given orally from the stand, and that the exhibits
12 be identified as marked when filed and entered into
13 evidence.

14 First, Mr. Scott Sailor, direct
15 testimony and exhibits filed April 13, 2020,
16 consisting of 12 pages, an Appendix A, and five
17 exhibits; supplemental testimony and exhibits filed
18 April 23, 2020, three pages and 5 exhibits; and
19 second supplemental testimony and exhibits filed
20 September 16, 2020, consisting of three pages and
21 three exhibits.

22 Do you want to take this witness by
23 witness, Commissioner Clodfelter?

24 COMMISSIONER CLODFELTER: I think that

1 may be cleanest, because that way, if we have any
2 objections, we can -- I don't know that we will,
3 but that way we can all deal with them discretely
4 rather than have them all go out together.

5 All right. You've heard the motion as
6 to witness Sailor. Are there any objections to
7 the motion?

8 (No response.)

9 COMMISSIONER CLODFELTER: Hearing none,
10 the motion is granted.

11 (Sailor Exhibits 1 through 5, Sailor
12 Supplemental Exhibits 1 through 5, and
13 Sailor Second Supplemental Exhibits 1
14 through 3 were admitted into evidence.)

15 (Whereupon, the prefilled direct
16 testimony and Appendix A, supplemental,
17 and second supplemental testimony of
18 Scott J. Sailor were copied into the
19 record as if given orally from the
20 stand.)

BEFORE THE NORTH CAROLINA UTILITIES COMMISSION

DOCKET NO. E-2, SUB 1219

In the Matter of)	TESTIMONY OF
Application of Duke Energy Progress,)	SCOTT J. SAILLOR
LLC, for Adjustment of Rates and)	PUBLIC STAFF – NORTH
Charges Applicable to Electric Utility)	CAROLINA UTILITIES
Service in North Carolina)	COMMISSION

BEFORE THE NORTH CAROLINA UTILITIES COMMISSION

DOCKET NO. E-2, SUB 1219

**TESTIMONY OF SCOTT J. SAILLOR
ON BEHALF OF THE PUBLIC STAFF
NORTH CAROLINA UTILITIES COMMISSION**

APRIL 13, 2020

1 **Q. PLEASE STATE YOUR NAME, BUSINESS ADDRESS, AND**
2 **PRESENT POSITION.**

3 A. My name is Scott J. Saillor. My business address is 430 North
4 Salisbury Street, Dobbs Building, Raleigh, North Carolina. I am an
5 engineer with the Electric Division of the Public Staff – North Carolina
6 Utilities Commission.

7 **Q. BRIEFLY STATE YOUR QUALIFICATIONS AND DUTIES.**

8 A. My qualifications and duties are included in Appendix A.

9 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?**

10 A. The purpose of my testimony is to present to the Commission my
11 recommendations on annualizing revenue, weather normalization,
12 customer growth and change in usage.

1 **Q. PLEASE DESCRIBE THE ADJUSTMENT TO ANNUALIZE**
2 **RETAIL REVENUES FOR CURRENT RATES.**

3 A. This adjustment annualizes revenue based on the rates in effect at
4 the time of the application, revises the fuel component of base rates,
5 and removes test period revenues recovered through the annual cost
6 riders.

7 **Q. DOES THE PUBLIC STAFF HAVE ANY CHANGES FOR THIS**
8 **ADJUSTMENT?**

9 A. No. The Public Staff reviewed this adjustment and does not have any
10 recommended changes.

11 **Q. PLEASE DESCRIBE THE WEATHER NORMALIZATION**
12 **REVENUE ADJUSTMENT.**

13 A. Monthly kilowatt-hour (kWh) adjustments are determined to weather
14 normalize test period sales for the Residential, Small General
15 Service (SGS), Medium General Service (MGS) and Large General
16 Service (LGS) rate classes. The revenue adjustment is calculated by
17 multiplying the total rate class kWh adjustment by the average
18 customer class rates based on annualized revenues divided by per
19 book sales.

1 **Q. WHAT CHANGES DO YOU RECOMMEND FOR THIS**
2 **ADJUSTMENT?**

3 A. The annualized revenues used to calculate average rates include
4 revenues generated from per-bill basic facilities charges. However,
5 because the weather effect does not change the number of bills
6 rendered during the test period, the weather normalization
7 adjustment would not increase or decrease revenues from basic
8 facilities charges. To account for this, I removed the basic facilities
9 charge revenues from DEP's calculations for the average customer
10 class rates.

11 In addition, I summed the monthly NC Retail kWh weather
12 adjustments updated through December 2019, as provided to the
13 Public Staff by DEP, for each month of the test period for each
14 customer class. Each monthly adjustment is based on the monthly
15 System weather adjustment and each month's NC sales to System
16 sales ratio. This is in place of the method used in the E-1 Item 10
17 worksheet NC-0301 where the NC Retail kWh weather adjustment
18 per class is calculated by multiplying the test period System kWh
19 weather adjustment times the annual NC Retail to System sales
20 ratio. I believe that summing the monthly NC Retail kWh adjustments
21 more accurately reflects the normal weather adjustment being
22 represented by DEP.

1 These changes, as shown in Sallor Exhibits 1 and 2, were provided
2 to Public Staff witness Dorgan for incorporation into his schedules.

3 **Q. DOES DEP AGREE WITH YOUR PROPOSED CHANGES TO THE**
4 **WEATHER ADJUSTMENT?**

5 A. Yes. In supplemental testimony, DEP Witness Pirro states that the
6 Company agrees with these modifications.

7 **Q. PLEASE EXPLAIN THE ADJUSTMENTS TO ANNUALIZE**
8 **REVENUES FOR CUSTOMER GROWTH AND CHANGE IN**
9 **USAGE.**

10 A. The customer growth adjustment adjusts test period revenues and
11 expenses by an amount that represents the growth in kWh sales due
12 to the change in the number of customers. The adjustment estimates
13 the change in kWh sales the Company would have booked had the
14 end-of-period (EOP) level of customers been served for each of the
15 twelve months of the test period.

16 The change in usage adjustment adjusts test period revenues and
17 expenses by an amount that represents the difference in kWh usage
18 per customer between each month of the test period and the
19 corresponding month of the update period. The change in usage
20 adjustment estimates the change in kWh sales the Company would

1 have booked had the EOP usage profile per customer been exhibited
2 by the EOP level of customers throughout the test period.

3 The adjustments are calculated by multiplying the total kWh
4 adjustment by average customer class rates based on annualized
5 revenues divided by per book sales.

6 **Q. HOW DID THE COMPANY ADJUST FOR CUSTOMER GROWTH**
7 **AND CHANGE IN USAGE AT THE END OF THE TEST PERIOD?**

8 A. For the Residential, SGS, and Lighting rate classes, DEP used
9 regression analysis to derive equations that best fit historic billing
10 data ending December 31, 2018. The Company fit 12-, 24-, 36- and
11 48-month data to linear, exponential, power, logarithmic, quadratic,
12 cubic and quartic equations. The equation with the highest adjusted
13 r-square¹ value was used to calculate the representative EOP level
14 of customers for each rate class. The change in the number of
15 customers was determined by taking the difference between the
16 calculated EOP level of customers and the actual bills for each month
17 of the test period. The monthly average usage per customer for each
18 month of the test period was multiplied by the corresponding change
19 in number of customers for each month of the test period, and the
20 results for each month were then summed to produce the total kWh

¹ R-square measures the goodness of fit of the regression equations to the billing data.

1 usage adjustment for each customer class. Monthly average usage
2 for the Residential class was weather normalized.

3 For the MGS and LGS customer classes, DEP applied a customer-
4 by-customer approach whereby individual accounts were evaluated
5 to identify customers that established new service or discontinued
6 service during the test period. DEP determined the average monthly
7 usage for each new customer using the months during the test period
8 when the customer was on the system, and then multiplied the
9 average usage by the number of months within the test period when
10 the customer was not on the system. The initial month of usage for
11 the new customers was not factored into the average usage
12 calculation. These unrealized kWh sales were added to the
13 adjustment. The kWh usage consumed by lost customers during the
14 test period was removed from the adjustment.

15 There is no change in usage adjustment at the end of the test period.

16 **Q. DOES THE COMPANY PROPOSE TO EXTEND THE CUSTOMER**
17 **GROWTH AND CHANGE IN USAGE ADJUSTMENTS BEYOND**
18 **THE TEST PERIOD?**

19 **A.** Yes. The Company plans to update the adjustments to reflect
20 customers and usage through February 29, 2020.

1 **Q. DID THE COMPANY PROVIDE THE PUBLIC STAFF WITH AN**
2 **EXAMPLE OF ITS METHOD FOR EXTENDING THE**
3 **ADJUSTMENTS?**

4 A. Yes. In a data request response, the Public Staff was provided with
5 workpapers showing the Company's methodology for extending the
6 adjustments, with actual customers and usage from the end of the
7 test period through December 30, 2019 (Extended Period).

8 **Q. PLEASE DESCRIBE DEP'S EXTENDED PERIOD CUSTOMER**
9 **GROWTH AND CHANGE IN USAGE ADJUSTMENTS.**

10 A. Regression analysis is performed using historical billing data ending
11 December 30, 2019, to establish a new December 2019 EOP level
12 of customers. The kWh adjustment was then calculated by
13 multiplying the monthly per-customer usage for each month of the
14 test period by the difference between the December 2019 EOP level
15 of customers and the December 2018 EOP level.

16 DEP used the customer-by-customer approach to identify new and
17 lost MGS and LGS customers from January 1, 2019, to December
18 30, 2019. The unrealized kWh sales added to the test period were
19 calculated by determining the average monthly usage for each new
20 customer and multiplying by 12. This added 12 months of unrealized
21 sales to the test period for each new customer at the average usage

1 rate. The kWh usage consumed during the test period for customers
2 lost within the Extended Period was removed.

3 The change in usage was also determined for the Residential, SGS,
4 and Lighting rate classes for the 12 months of the Extended Period.
5 The adjustment was based on the difference in the monthly average
6 usage per customer between the 12-month period ended December
7 2018 and the 12-month period ended December 2019. The average
8 usage differences were summed and multiplied by the December
9 2019 EOP level of customers.

10 As with the test period adjustments, DEP replaced actual test period
11 sales with weather-normalized sales for the Residential customer
12 class.

13 The Company did not account for changes in usage for the MGS and
14 LGS rate classes.

15 **Q. DO YOU AGREE WITH DEP'S METHOD FOR DETERMINING THE**
16 **CUSTOMER GROWTH AND CHANGE IN USAGE?**

17 A. Yes, generally, except for the modifications I discuss below. This
18 method for calculating customer growth and change in usage is
19 consistent with the method approved by the Commission for use in
20 the Company's last general rate case.

1 **Q. WHAT MODIFICATIONS DO YOU PROPOSE TO THE END OF**
2 **TEST PERIOD METHODOLOGY PROPOSED BY DEP?**

3 A. For the MGS and LGS customer-by-customer approach, DEP
4 determined the average monthly usage for each new customer using
5 only the months during the test period when the customer was on the
6 system, which could range from one to 11 months. For customers
7 with two or more months of billing data, DEP removed the initial
8 month of service from the usage calculation. I revised this calculation
9 by summing the 12 months of billing data following initial month of
10 service and dividing by 12. I believe including this additional usage
11 data results in a more precise representation of the customer's
12 average monthly usage.

13 For the SGS rate class, I replaced actual sales with weather-
14 normalized sales in the adjustments.

15 **Q. WHAT MODIFICATIONS DO YOU PROPOSE TO CUSTOMER**
16 **GROWTH AND CHANGE IN USAGE FOR THE EXTENDED**
17 **PERIOD?**

18 A. For the MGS and LGS customer-by-customer approach, DEP
19 determined the average monthly usage for new customers using
20 each month of billing data during the Extended Period including the
21 initial month of service. I revised this by removing the initial month of

1 service from the average usage calculation to avoid using a partial
2 month of usage.

3 For the change in usage calculations, I removed the basic facilities
4 charge revenues. The increase or decrease in usage estimated by
5 this adjustment would not change the number of bills included in the
6 annualized revenues. This adjustment would therefore not change
7 the revenues produced from basic facilities charges.

8 For the Traffic Signal and Street Lighting rate classes, I removed the
9 change in usage revenue adjustment. These accounts are billed on
10 a per-light basis, and revenues for this class would not change due
11 to changes in usage.

12 To account for other changes in sales, I included a change in usage
13 adjustment for the MGS and LGS rate classes. The adjustment was
14 based on the difference in the monthly average weather-normalized
15 usage per customer between the 12-month period ended December
16 2018 and the 12-month period ended December 2019. The average
17 usage differences were summed and multiplied by the December
18 2019 EOP level of customers.

19 **Q. DOES DEP AGREE WITH YOUR PROPOSED CHANGES TO THE**
20 **CUSTOMER GROWTH AND CHANGE IN USAGE**
21 **ADJUSTMENTS?**

1 A. In supplemental testimony, DEP Witness Pirro states that the
2 Company agrees with each of these modifications, except for the
3 change to weather-normalized sales for the SGS rate class which
4 was not addressed in his testimony.

5 **Q. DID YOU CALCULATE ADJUSTMENTS FOR CUSTOMER**
6 **GROWTH AND CHANGE IN USAGE USING THE PUBLIC**
7 **STAFF'S PROPOSED METHODOLOGY?**

8 A. Yes. I calculated customer growth and change in usage adjustments
9 through the end of December 2019 to correspond with the update
10 period considered by the Public Staff's Accounting Division.

11 This resulted in an overall kWh adjustment of 154,056,778 kWh,
12 shown in Saillor Exhibit 3, for a total revenue adjustment of
13 \$17,685,132. The revenue adjustments for customer growth and
14 usage, shown in Saillor Exhibits 4 and 5 respectively, were provided
15 to Public Staff witness Dorgan for incorporation into his schedules.

16 **Q. DOES THIS CONCLUDE YOUR TESTIMONY?**

17 A. Yes, it does.

APPENDIX A

QUALIFICATIONS AND EXPERIENCE

SCOTT J. SAILLOR

I graduated from North Carolina State University with a Bachelor of Science degree in Electrical Engineering. I was employed by the Communications Division of the Public Staff beginning in 1998, where I worked on issues associated with the quality of service offered by telephone and payphone service providers, arbitration proceedings, compliance reporting and certification filings. Since joining the Electric Division in 2011, my responsibilities have focused on the areas of demand side management and energy efficiency measures, renewable portfolio standards compliance, applications for resale of electric service and non-utility generating facilities, and revenue and customer growth analysis.

BEFORE THE NORTH CAROLINA UTILITIES COMMISSION

DOCKET NO. E-2, SUB 1219

In the Matter of)	
Application of Duke Energy Progress,)	SUPPLEMENTAL
LLC, for an Adjustment of Rates and)	TESTIMONY OF
Charges Applicable to Electric Utility)	SCOTT J. SAILLOR
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)	CAROLINA UTILITIES
)	COMMISSION

BEFORE THE NORTH CAROLINA UTILITIES COMMISSION

DOCKET NO. E-2, SUB 1219

**SUPPLEMENTAL TESTIMONY OF SCOTT J. SAILLOR
ON BEHALF OF THE PUBLIC STAFF
NORTH CAROLINA UTILITIES COMMISSION**

APRIL 23, 2020

1 **Q. PLEASE STATE YOUR NAME, BUSINESS ADDRESS, AND**
2 **PRESENT POSITION.**

3 A. My name is Scott J. Saillor. My business address is 430 North
4 Salisbury Street, Dobbs Building, Raleigh, North Carolina. I am an
5 engineer with the Electric Division of the Public Staff – North Carolina
6 Utilities Commission.

7 **Q. DID YOU FILE DIRECT TESTIMONY IN THIS CASE ON APRIL 13,**
8 **2020?**

9 A. Yes.

10 **Q. WHAT IS THE PURPOSE OF YOUR SUPPLEMENTAL**
11 **TESTIMONY?**

12 A. The purpose of my supplemental testimony is to update the weather
13 normalization, customer growth and usage adjustments through
14 February 2020.

1 **Q. DO YOU HAVE ANY CHANGES TO THE METHOD DESCRIBED**
2 **IN YOUR DIRECT TESTIMONY FOR UPDATING THE**
3 **ADJUSTMENTS?**

4 A. No. The methodology I used to calculate the adjustments through
5 February 2020 is the same as described in my direct testimony.

6 **Q. DID YOU CALCULATE FINAL ADJUSTMENTS FOR WEATHER,**
7 **CUSTOMER GROWTH AND CHANGE IN USAGE THROUGH**
8 **FEBRUARY 2020?**

9 A. Yes. My adjustments are summarized in Sallor Exhibits 1 through 5.

10 **Q. DOES THIS CONCLUDE YOUR TESTIMONY?**

11 A. Yes, it does.

BEFORE THE NORTH CAROLINA UTILITIES COMMISSION

DOCKET NO. E-2, SUB 1193)	
)	
Application of Duke Energy Progress,)	
LLC, for an Accounting Order to Defer)	
Incremental Storm Damage Expenses)	SECOND SUPPLEMENTAL
Incurred as a Result of Hurricanes)	TESTIMONY OF
Florence and Michael and Winter)	SCOTT J. SAILLOR
Storm Diego)	PUBLIC STAFF – NORTH
)	CAROLINA UTILITIES
)	COMMISSION
DOCKET NO. E-2, SUB 1219)	
)	
In the Matter of)	
Application of Duke Energy Progress,)	
LLC, for Adjustment of Rates and)	
Charges Applicable to Electric Utility)	
Service in North Carolina)	

BEFORE THE NORTH CAROLINA UTILITIES COMMISSION
DOCKET NO. E-2, SUBS 1193 AND 1219
SECOND SUPPLEMENTAL TESTIMONY OF SCOTT J. SAILLOR
ON BEHALF OF THE PUBLIC STAFF
NORTH CAROLINA UTILITIES COMMISSION

SEPTEMBER 16, 2020

1 **Q. PLEASE STATE YOUR NAME, BUSINESS ADDRESS, AND**
2 **PRESENT POSITION.**

3 A. My name is Scott J. Sallor. My business address is 430 North
4 Salisbury Street, Dobbs Building, Raleigh, North Carolina. I am an
5 engineer with the Energy Division of the Public Staff – North Carolina
6 Utilities Commission.

7 **Q. DID YOU PREVIOUSLY FILE TESTIMONY IN THIS CASE?**

8 A. Yes. I filed direct testimony on April 13, 2020, and supplemental
9 testimony on April 23, 2020.

10 **Q. WHAT IS THE PURPOSE OF YOUR SECOND SUPPLEMENTAL**
11 **TESTIMONY?**

12 A. The purpose of my second supplemental testimony is to update the
13 customer growth and usage adjustments as described in the Second
14 Agreement and Stipulation of Partial Settlement (Second Settlement)

1 filed on July 31, 2020, between Duke Energy Progress, LLC, and the
2 Public Staff.

3 **Q. PLEASE EXPLAIN HOW THE ADJUSTMENTS WERE**
4 **DETERMINED.**

5 A. Per the Second Settlement, the adjustments were determined by
6 taking 75% of the difference between the adjustments reflecting
7 customer count and usage updated through May 2020 and the
8 adjustments reflecting customers and usage updated through
9 February 2020, and then adding the resulting difference to the
10 February 2020 update. The February and May updates were
11 calculated using the same methodology as described in my direct
12 testimony filed on April 13, 2020. The adjustments are summarized
13 in Saillor Exhibits 1 through 3.

14 **Q. IS THE COMPANY IN AGREEMENT WITH THE ADJUSTMENTS?**

15 A. Yes.

16 **Q. DOES THIS CONCLUDE YOUR TESTIMONY?**

17 A. Yes, it does.

1 MS. DOWNEY: Thank you. And with
2 respect to Shawn L. Dorgan, we would move that his
3 direct testimony exhibits filed on April 13, 2020,
4 consisting of 44 pages, Appendix A, and three
5 exhibits; and supplemental testimony and exhibits
6 filed on April 23, 2020, consisting of 11 pages and
7 three exhibits be entered into the record.

8 COMMISSIONER CLODFELTER: I will
9 entertain any objections to that motion.

10 (No response.)

11 COMMISSIONER CLODFELTER: Hearing none,
12 the motion is allowed.

13 (Dorgan Exhibits 1 through 3 and Dorgan
14 Supplemental Exhibits 1 through 3 were
15 admitted into evidence.)

16 (Whereupon, the prefiled direct
17 testimony and Appendix A, and
18 supplemental testimony of
19 Shawn L. Dorgan were copied into the
20 record as if given orally from the
21 stand.)
22
23
24

BEFORE THE NORTH CAROLINA UTILITIES COMMISSION

DOCKET NO. E-2, SUB 1219

In the Matter of)	TESTIMONY OF
Application of Duke Energy Progress,)	SHAWN L. DORGAN
LLC, for Adjustment of Rates and)	PUBLIC STAFF – NORTH
Charges Applicable to Electric Utility)	CAROLINA UTILITIES
Service in North Carolina)	COMMISSION

BEFORE THE NORTH CAROLINA UTILITIES COMMISSION**DOCKET NO. E-2, SUB 1219****TESTIMONY OF SHAWN L. DORGAN
ON BEHALF OF THE PUBLIC STAFF
NORTH CAROLINA UTILITIES COMMISSION****APRIL 13, 2020**

1 **Q. PLEASE STATE YOUR NAME, BUSINESS ADDRESS, AND**
2 **PRESENT POSITION.**

3 A. My name is Shawn L. Dorgan. My business address is 430 North
4 Salisbury Street, Dobbs Building, Raleigh, North Carolina. I am a
5 Staff Accountant with the Accounting Division of the Public Staff –
6 North Carolina Utilities Commission.

7 **Q. BRIEFLY STATE YOUR QUALIFICATIONS AND DUTIES.**

8 A. My qualifications and duties are included in Appendix A.

9 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?**

10 A. The purpose of my testimony is to present the accounting and
11 ratemaking adjustments I am recommending, as well as those
12 recommended by other Public Staff witnesses, as a result of the
13 Public Staff's investigation of the revenue, expenses, and rate base

1 presented by Duke Energy Progress, LLC (DEP or the Company) in
2 support of its October 30, 2019, request for \$585,961,000 in
3 additional North Carolina retail revenue.

4 **Q. WHAT REVENUE INCREASE IS THE PUBLIC STAFF**
5 **RECOMMENDING?**

6 A. Based on the level of rate base, revenue, and expenses annualized
7 for the test period ended December 31, 2018, with certain updates,
8 the Public Staff is recommending an increase in annual operating
9 revenue of \$109,236,000.

10 **Q. MR. DORGAN, PLEASE DESCRIBE THE SCOPE OF YOUR**
11 **INVESTIGATION INTO THE COMPANY'S FILING.**

12 A. My investigation included a review of the application, testimony,
13 exhibits, and other data filed by the Company, an examination of the
14 books and records for the test year, and a review of the Company's
15 accounting, end-of-period, and after-period adjustments to test year
16 revenue, expenses, and rate base. The Public Staff has also
17 conducted extensive discovery in this matter, including the review of
18 numerous data responses provided by the Company in response to
19 data requests, participation in conference calls with the Company.

20 **Q. PLEASE BRIEFLY DESCRIBE THE PUBLIC STAFF'S**
21 **PRESENTATION OF THE ISSUES IN THIS CASE.**

1 A. Each Public Staff witness will present testimony and exhibits
2 supporting his or her position and recommend any appropriate
3 adjustments to the Company's proposed rate base and cost of
4 service. My exhibits reflect and summarize these adjustments, as
5 well as the adjustments I recommend.

6 **Q. PLEASE GIVE A MORE DETAILED DESCRIPTION OF THE**
7 **ORGANIZATION OF YOUR EXHIBITS.**

8 A. Schedule 1 of Dorgan Exhibit 1 presents a reconciliation of the
9 difference between the Company's requested increase of
10 \$585,961,000 and the Public Staff's recommended increase of
11 \$109,236,000.

12 Schedule 2 presents the Public Staff's adjusted North Carolina retail
13 original cost rate base. The adjustments made to the Company's
14 proposed level of rate base are summarized on Schedule 2-1 and
15 are detailed on backup schedules.

16 Schedule 3 presents a statement of net operating income for return
17 under present rates as adjusted by the Public Staff. Schedule 3-1
18 summarizes the Public Staff's adjustments, which are detailed on
19 backup schedules.

1 Schedule 4 presents the calculation of required net operating
 2 income, based on the rate base and cost of capital recommended by
 3 the Public Staff.

4 Schedule 5 presents the calculation of the required increase in
 5 operating revenue necessary to achieve the required net operating
 6 income. This revenue increase is equal to the Public Staff's
 7 recommended increase shown at the bottom of Schedule 1.

8 . Dorgan Exhibit 2 sets forth the calculation of an annual excess
 9 deferred income taxes (EDIT) Rider for unprotected taxes to be in
 10 effect for five years, the calculation of a one-year Rider to refund the
 11 provisional taxes, and the calculation of a one-year Rider to refund
 12 the recent decrease of state taxes.

13 Dorgan Exhibit 3 sets forth the reallocation of the Company's per
 14 books amounts and pro forma adjustments to reflect the Public
 15 Staff's recommended SWPA Cost of Service allocation
 16 methodology.

17 **Q. WHAT ADJUSTMENTS TO THE COMPANY'S COST OF SERVICE**
 18 **DO YOU RECOMMEND?**

19 A. I am recommending adjustments in the following areas:

- 20 1) Cost of service allocation to NC retail operations
- 21 2) Adjust Test Year Revenues

- 1 3) Updated Net Plant and Depreciation Expense
- 2 4) Update for New Depreciation Rates
- 3 5) Vanderbilt-W Asheville 115kV Distribution Line
- 4 6) Asheville CC Plant Deferral and Amortization
- 5 7) Updated Revenues and Non-Fuel Variable Operation
- 6 and Maintenance (O&M) Expenses
- 7 8) Cash Working Capital Under Present Rates
- 8 9) Effect of Inflation on Non-Fuel O&M Expenses
- 9 10) Payroll
- 10 11) Executive Compensation
- 11 12) Board of Directors Expenses
- 12 13) Incentive Plans
- 13 14) Aviation Expenses
- 14 15) Outside Services
- 15 16) Lobbying Expenses
- 16 17) Decommissioning Expense
- 17 18) Credit Card Fees
- 18 19) End of Life Reserve for Nuclear Materials and Supplies
- 19 20) Asheville Coal Inventory
- 20 21) Storm Deferral and Normalization
- 21 22) Sponsorships and Donations
- 22 23) Rate Case Expense and Amortization
- 23 24) CertainTeed Payment Obligation
- 24 25) Severance
- 25 26) Non-fuel Variable O&M Displacement
- 26 27) Interest Synchronization
- 27 28) Cash Working Capital Effect of Increase
- 28 29) Excess Deferred Income Taxes (EDIT)

29 **Q. WHAT ADJUSTMENTS RECOMMENDED BY OTHER PUBLIC**

30 **STAFF WITNESSES DO YOUR EXHIBITS INCORPORATE?**

- 1 A. My exhibits reflect the following adjustments recommended by other
2 Public Staff witnesses:
- 3 1) The recommendations of Public Staff witness Woolridge
4 regarding the capital structure, embedded cost of long-term
5 debt, and return on common equity;
- 6 2) The recommendation of Public Staff witness McLawhorn
7 regarding the Cost of Service Methodology;
- 8 3) The recommendations of Public Staff witness Metz regarding
9 project costs included in plant in service and plant retirements,
10 and materials and supply (M&S) inventory;
- 11 4) The recommendations of Public Staff witness McCullar of
12 William Dunkel and Associates regarding the Company's
13 depreciation study;
- 14 5) The recommendations of Public Staff witnesses Tommy
15 Williamson and David Williamson regarding Vegetation
16 Management and the Grid Improvement Plan (GIP);
- 17 6) The recommendations of Public Staff witness Maness
18 regarding ARO and non-ARO environmental costs,
19 reclassification of non-ARO deferred environmental costs,
20 and GIP;
- 21 7) The recommendation of Public Staff witness Sailor regarding
22 customer growth, usage, and weather normalization;

- 1 8) The recommendation of Public Staff witness Thomas
2 regarding the GIP; and
3 9) The recommendation of Public Staff witness Hinton regarding
4 decommissioning expense.

5 **Q. PLEASE DESCRIBE ITEMS THE PUBLIC STAFF ACCOUNTING**
6 **DIVISION REVIEWED BUT FOR WHICH IT DID NOT MAKE**
7 **ADJUSTMENTS.**

8 A. The Public Staff's investigation included procedures to evaluate and
9 review all adjustments proposed by the Company in its initial
10 application and filing. These procedures included a review of the
11 Company's filing, prior Commission orders, and other Company data
12 provided to the Public Staff. As discussed above, the Public Staff
13 conducted extensive discovery of the Company's application
14 including all of the E-1, Item 10 pro forma adjustments, as well as
15 other areas identified by the Public Staff where the Company did not
16 make an adjustment. Additionally, we looked at the fluctuations for
17 rate base expenditures, and O&M expenses for one, three, and five-
18 year periods to further review any anomalies that may have surfaced.

19 **Q. PLEASE DESCRIBE YOUR RECOMMENDED ADJUSTMENTS.**

20 A. My adjustments are described below.

COST OF SERVICE ALLOCATION TO NC RETAIL
OPERATIONS

**Q. PLEASE DESCRIBE YOUR ADJUSTMENTS TO THE
ALLOCATION OF SYSTEM COSTS TO NC RETAIL
OPERATIONS.**

A. I have allocated total system amounts, as adjusted by the Company, to NC retail operations by using the jurisdictional cost of service study recommended by Public Staff witness McLawhorn. This reallocation of the Company's position is set forth in Dorgan Exhibit 3. Dorgan Exhibit 3 is presented in a format similar to the presentation of revenue, expenses, and rate base set forth in Smith Exhibit 1. My Exhibit 3 reflects the reallocation of all items, except investor funds advanced for operations. The investor funds advanced for operations will be reallocated by the Company as part of the overall cost of service allocation determination in this case.

In order to present the Company's position, in accordance with the Public Staff's recommended methodology, it was necessary to reallocate each of the Company's adjustments to revenue, expenses, and rate base by factors drawn from the study recommended by Mr. McLawhorn. The allocation factors used are of

1 the same category as used by the Company in its adjustments in the
2 NCUC Form E-1, Item 10.

3 All of the Public Staff's adjustments that flow through my exhibits
4 have also been allocated to NC retail operations by use of factors
5 drawn from Public Staff witness McLawhorn's recommended study.
6 The net result of this process is a fully adjusted cost of service
7 allocated to NC retail operations in accordance with the Public Staff's
8 allocation methodology recommendation.

9 **ADJUST TEST YEAR REVENUES**

10 **Q. PLEASE EXPLAIN YOUR ADJUSTMENT TO TEST-YEAR**
11 **REVENUES.**

12 A. I have adjusted test-year revenues to reflect usage, customer
13 growth, and weather normalization adjustments recommended by
14 Public Staff witness Saillor. I have made a corresponding adjustment
15 for the increase in customer-related O&M expenses to account for
16 the additional customers related to the Company's adjustment to
17 revenues. I have also made corresponding adjustments to fuel and
18 energy-related non-fuel O&M expenses for the change in kilowatt
19 hours resulting from the Company's and the Public Staff's
20 adjustments to revenues.

1 **UPDATED NET PLANT AND DEPRECIATION EXPENSE**

2 **Q. PLEASE EXPLAIN HOW PLANT, ACCUMULATED**
3 **DEPRECIATION, AND DEPRECIATION EXPENSE ARE**
4 **RELATED.**

5 A. As the Company places new plant into service, it increases its rate
6 base. Upon being placed in service, the plant begins to depreciate,
7 and depreciation expense is recorded each accounting period (and
8 recovered from ratepayers) as the plant is used in providing service.
9 The cumulative amount of depreciation expense is reflected on the
10 balance sheet as accumulated depreciation, which is deducted from
11 the original cost of the plant to determine net plant. Net plant (i.e.,
12 total plant, net of accumulated depreciation) is used to calculate the
13 rate base on which the Company is allowed to earn a return, while
14 depreciation expense is an input in the calculation of net operating
15 income.

16 **Q. PLEASE EXPLAIN THE COMPANY'S COMPUTATION OF NET**
17 **PLANT.**

18 A. The Company began its calculation of net plant with the plant and
19 accumulated depreciation amounts recorded as of December 31,
20 2018, including the annual level of depreciation on the estimated
21 plant additions as well as the matching amount of estimated
22 accumulated depreciation through February 2020.

1 **Q. PLEASE EXPLAIN HOW YOU HAVE COMPUTED NET PLANT.**

2 A. My calculation begins with plant, accumulated depreciation, and net
3 plant based on the Company's actual per books plant in service and
4 accumulated depreciation amounts as of the update period ending
5 December 31, 2019, which include rate base customer growth-
6 related actual plant additions.

7 **Q. PLEASE EXPLAIN THE DIFFERENCE BETWEEN YOUR**
8 **AMOUNT OF NET PLANT AND THE COMPANY'S AMOUNT.**

9 A. I have reflected updated net plant for known and actual changes to
10 depreciation expense and non-generation plant retirements that
11 have been recorded between the end of the test year (December 31,
12 2018) and December 31, 2019. Because I have updated plant and
13 accumulated depreciation to reflect the Company's actual December
14 31, 2019, per books amounts, I have also considered the effect of
15 normal retirements on the computation of depreciation expense.
16 Pursuant to the FERC Uniform System of Accounts, normal
17 retirements of plant reduce plant and accumulated depreciation by
18 offsetting amounts, and, thus, do not affect the amount of net plant
19 reflected as a component of rate base. If retirements are not properly
20 reflected in the amount of plant used to compute depreciation
21 expense, depreciation expense will be overstated.

1 **Q. BY MAKING THIS ADJUSTMENT TO UPDATE ACCUMULATED**
2 **DEPRECIATION FOR DEPRECIATION EXPENSE THAT HAS**
3 **BEEN RECOVERED FROM RATEPAYERS SINCE THE END OF**
4 **THE TEST PERIOD, IS THE PUBLIC STAFF CHANGING THE**
5 **TEST PERIOD?**

6 A. No. Consistent with N. C. Gen. Stat. § 62-133, we have used the
7 historic test year to determine the cost of service for DEP. When
8 justified, we have updated expenses, revenues, and investment to
9 reflect the Company's most recent ongoing levels for these items,
10 based on actual known and measurable changes occurring after the
11 test year, just as DEP did in its initial testimony. The costs of the plant
12 additions that the Company included are known and measurable, as
13 are the plant retirements that have occurred and the depreciation that
14 has been recovered from ratepayers, since the end of the test period.
15 The Public Staff updated plant and accumulated depreciation to
16 reflect actual per books amounts as of December 31, 2019, because
17 that date represents the same point in time that the Public Staff used
18 to update customer growth.

19 While the Public Staff's adjustment to accumulated depreciation is
20 beyond the test year, it recognizes and maintains its relationship with
21 plant and other cost of service items and is permitted by N.C. Gen.
22 Stat. § 62-133(c) and (d). N.C. Gen. Stat. § 62-133(c) provides that

1 the Commission shall consider evidence of changes in costs,
2 revenues, or rate base after the test year, while N.C. Gen. Stat. § 62-
3 133(d) requires the Commission to consider all material facts to allow
4 it to set just and reasonable rates. The changes in plant, depreciation
5 expense, and accumulated depreciation since the test year are
6 exactly the type of changes and material facts that the Commission
7 must consider pursuant to N.C. Gen. Stat. § 62-133(c) and (d).

8 The adjustment I recommend is consistent with the Commission's
9 past treatment of comprehensive plant updates beyond the end of
10 the test year. Adjustments like this have been consistently approved
11 by the Commission in rate cases for natural gas utilities since the
12 1990's.¹

13 **Q. DO YOU HAVE ANY OTHER RECOMMENDATIONS REGARDING**
14 **PLANT?**

15 A. Yes. In the process of our investigation, I noted the Company has a
16 significant backlog in unitizing plant to the appropriate plant account
17 for depreciation. Unitization is the process of closing plant projects
18 into individual FERC plant accounts for appropriate depreciation.
19 Plant retirements related to plant projects are normally handled

¹ Per Commission orders in Public Service Company of North Carolina, Inc., Docket No. G-5, Sub 565; Piedmont Natural Gas Company, Inc., Docket No. G-9, Sub 631; and Dominion North Carolina Power, Docket Nos. E-22, Sub 479 and Sub 532.

1 simultaneously with unitization of plant projects. My investigation
2 revealed the Company is currently three to four years behind in
3 unitizing plant projects to the appropriate plant accounts. Typically,
4 unitization of plant occurs within three to nine months upon
5 completion of plant, with larger plants comprising the longer time
6 period to unitize. The delay in unitizing plant to the appropriate
7 accounts misstates depreciation expense, because a general
8 depreciation rate is utilized instead of the specific rate for the specific
9 plant accounts. The Company stated it was working with accounting
10 firm, Ernst & Young, to develop a plan for both the generation and
11 power delivery plant categories to address the backlog. The Public
12 Staff recommends the Company file with the Commission its plans
13 to reduce the backlog, within 90 days of the Commission's Order in
14 this case, and implement the proposed plans and procedures to
15 decrease the lag in unitization.

16 **UPDATE FOR NEW DEPRECIATION RATES**

17 **Q. PLEASE DESCRIBE YOUR ADJUSTMENT TO DEPRECIATION**
18 **EXPENSE.**

19 **A.** Based on the recommendations of Public Staff witness McCullar,
20 I have made an adjustment to depreciation expense to reflect her
21 recommended depreciation rates.

1 **Q. DOES THE PUBLIC STAFF HAVE ANY ADDITIONAL**
2 **ADJUSTMENTS TO DEPRECIATION RATES?**

3 A. Based on the Company's testimony, the Company has indicated that
4 it is planning to retire its Roxboro generating plant Units 3 and 4 and
5 the Mayo generating plant earlier than has been shown in DEP's
6 2018 Integrated Resource Plan (IRP) and the 2019 Update. The
7 details regarding the retirements of these generating plants are
8 further discussed in the testimony of Public Staff witness Metz. As a
9 result of these retirements, the Company has recommended a
10 retirement date of 2029 for the Mayo plant and Roxboro Units 3 and
11 4. I have recommended that Public Staff witness McCullar restore
12 the depreciation rate of these units to the depreciation rate approved
13 in the Company's last general rate case in Docket No. E-2, Sub 1142.
14 I have recommended this rate change for the following reasons. First,
15 the retirement of these generating units is extensively discussed in
16 the testimony of Public Staff witness Metz. His concerns convey that
17 the retirement of these units will have impacts for the DEP system.
18 Second, although the Company has stated in its testimony that it
19 intends to retire these plants, it has not presently done so. Third, the
20 Public Staff has consistently recommended leaving the depreciation
21 rates set at the original retirement date of the plant, and, at the date
22 of actual physical retirement, any remaining net book value be placed
23 in a regulatory asset account and amortized over an appropriate

1 period, which is to be determined in a future general rate case. The
2 Public Staff believes it is appropriate to continue this consistent
3 treatment of retired plants in the present case.

4 **W. ASHEVILLE - VANDERBILT 115Kv DISTRIBUTION LINE**

5 **Q. PLEASE EXPLAIN YOUR ADJUSTMENT TO THE VANDERBILT -**
6 **W. ASHEVILLE 115kv DISTRIBUTION LINE.**

7 A. The Company recorded this project in the cost of service as a
8 distribution project. Based on discussions with the Company, this
9 project should have been recorded as a transmission project. As a
10 result, based on the recommendation of Public Staff witness Metz, I
11 have made an adjustment to reflect a change in the allocation
12 percentage to NC retail to reflect that this project should have been
13 recorded as transmission plant and not distribution plant..

14 **ASHEVILLE COMBINED CYCLE (CC) PLANT PRO FORMA AND**
15 **ASHEVILLE CC DEFERRAL AMORTIZATION**

16 **Q. PLEASE EXPLAIN THE COMPANY'S PRO FORMA**
17 **ADJUSTMENTS TO INCLUDE THE ASHEVILLE (CC) PLANT**
18 **AND THE ASHEVILLE CC DEFERRAL AMORTIZATION IN RATE**
19 **BASE AND OPERATING REVENUE DEDUCTIONS IN THIS**
20 **PROCEEDING.**

1 A. The Company made a pro forma adjustment to include the
2 amortization of deferred costs related to the Asheville CC Plant. This
3 adjustment reflects an annual level of amortization of deferred costs,
4 including a return on investment, over a three-year period. As part of
5 this adjustment, DEP also included a separate pro forma adjustment
6 to include a proxy for the ongoing O&M expenses and M&S inventory
7 for the Asheville CC.

8 The Company also included a pro forma adjustment to reflect Power
9 Block 1, including the common plant, and a combustion turbine (CT)
10 from Power Block 2 in plant additions as of December 31, 2019.
11 These additions represent the 480 MW of the 580 MW (nameplate
12 capacity) Asheville CC facility that have been placed in service as of
13 December 31, 2019. The Company's Supplemental Testimony will
14 reflect the other plant additions associated with the Asheville CC,
15 assuming that it has been successfully placed into service.

16 **Q. PLEASE EXPLAIN YOUR ADJUSTMENTS TO THE ASHEVILLE**
17 **CC PLANT PRO FORMA ADJUSTMENTS MADE BY THE**
18 **COMPANY.**

19 A. First, with regard to the pro forma adjustments made by the
20 Company to reflect the ongoing level of O&M expenses and M&S
21 inventory, I have made two adjustments. Based on the
22 recommendations of Public Staff witness Metz, I have adjusted the

1 annual operating expenses utilized by the Company to reflect a more
2 accurate ongoing level of annual operating and maintenance (O&M)
3 expenses for the Asheville CC. In its calculation, the Company
4 utilized 2017 and 2018 annual O&M expenses for the Sutton CC and
5 the H.F. Lee CC generating plants as a proxy for the ongoing annual
6 Asheville CC O&M expenses. I have included the 2019 O&M
7 expenses for each of the above referenced plants, as well as, the
8 2019 O&M costs for the W.S. Lee CC plant in calculating a proxy for
9 the average of the annual operating expenses. It is our
10 understanding that the Company accepts the Public Staff's
11 methodology for calculating a proxy for the O&M expenses for the
12 Asheville CC. Also, based on the recommendation of Public Staff
13 witness Metz, the Public Staff accepts the Company's level of M&S
14 inventory as reasonable for the Asheville CC. Second, in order to
15 synchronize these adjustments with the amount of plant that is in
16 service as of December 31, 2019, I have included only 83%² of the
17 calculated level of O&M expenses and M&S inventory in my Exhibits.
18 The Public Staff reserves the right to update these amounts to reflect
19 actual M&S inventory as of the date the plant becomes operational,

² This percentage is calculated based on the ratio of 480 MW of plant in service at December 31, 2019, to 580 MW nameplate capacity of the Asheville CC expected to come online before the close of the hearing.

1 as well as, the O&M expenses to reflect an appropriate ongoing level
2 as necessary.

3 **Q. PLEASE EXPLAIN YOUR ADJUSTMENT TO THE ASHEVILLE CC**
4 **DEFERRAL AMORTIZATION.**

5 A. I recommend that the deferred Asheville CC costs for North Carolina
6 retail be recovered through a levelized amortization over a five-year
7 period. I have calculated the levelized amortization amount based
8 upon my recommended five-year period and the after-tax rate of
9 return, using the capital structure, cost rates, and combined income
10 tax rate recommended by the Public Staff in this proceeding. Both
11 the five-year amortization period and the use of a levelized
12 amortization calculation have historically been proposed by the
13 Public Staff as a reasonable method for the Company to recover the
14 deferred costs of adding a baseload plant. It is our understanding
15 that as of April 5, 2020, all of Power Block 2 is now in service. The
16 deferral amounts will thus need to be adjusted to reflect the actual
17 in-service date for Power Block 2, including the appropriate amounts
18 for O&M expenses and M&S Inventory, as well as, other calculations
19 related to the deferral amounts, and adjustments to the balance for
20 liquidated damages expected to be received by the Company, based
21 on discussions with Company personnel. The Public Staff will file

1 supplemental testimony to adjust and correct for all of these items in
2 the deferral calculation.

3 **UPDATED REVENUES AND NON-FUEL VARIABLE O&M**
4 **EXPENSES**

5 **Q. PLEASE EXPLAIN YOUR ADJUSTMENT TO UPDATE**
6 **REVENUES AND VARIABLE NON-FUEL O&M EXPENSES.**

7 A. As part of my update to plant and related items, I have updated
8 revenues to reflect the effect of usage and customer growth
9 adjustments as of December 31, 2019, based on the
10 recommendation of Public Staff witness Saillor. I have made a
11 corresponding adjustment for the increase in customer-related O&M
12 expenses that result from the additional customers. I have also made
13 corresponding adjustments to fuel and energy-related non-fuel O&M
14 expenses for the additional kilowatt hours resulting from increased
15 sales.

16 **CASH WORKING CAPITAL UNDER PRESENT RATES**

17 **Q. PLEASE EXPLAIN THE ADJUSTMENT TO CASH WORKING**
18 **CAPITAL UNDER PRESENT RATES.**

19 A. The Company computed cash working capital using the lead-lag
20 study method and then adjusted it to fully reflect all of the Company's
21 proposed adjustments, before the amount of the proposed rate

1 increase. I have likewise adjusted cash working capital under
2 present rates to reflect all of the Public Staff's adjustments, in
3 accordance with the Commission's Order in Docket No. M-100, Sub
4 137. Furthermore, through our investigation, the Public Staff
5 discovered several errors in the new lead-lag study filed by the
6 Company. I have incorporated the corrections to these errors in
7 calculating the cash working capital under present rates. This cash
8 working capital adjustment is reflected on Schedule 2-1 and
9 incorporates the effect of the Public Staff's adjustments, before the
10 rate increase, on the lead-lag study.

11 **EFFECT OF INFLATION ON NON-FUEL O&M EXPENSES**

12 **Q. WHAT ADJUSTMENT HAVE YOU MADE TO THE COMPANY'S**
13 **INFLATION ADJUSTMENT?**

14 A. The Company adjusted annual non-labor, non-fuel O&M costs, to
15 reflect the increase in costs during the test year that occurred due to
16 the effect of inflation as of December 31, 2018. I have adjusted the
17 amount to reflect the inflation factor through December 31, 2019, to
18 coordinate with other items updated through that same point in time.
19 I have also modified the Company's inflation adjustment to reflect the
20 Public Staff's adjustment to include variable O&M expenses for
21 changes in customer growth and the removal of aviation expenses,

1 Board of Directors (BOD) expenses, outside services expenses,
2 uncollectibles, sponsorships and donations, and advertising.

3 **PAYROLL**

4 **Q. PLEASE EXPLAIN THE PUBLIC STAFF'S ADJUSTMENT TO**
5 **PAYROLL.**

6 A. I have adjusted the Company's payroll to include the updated payroll
7 amounts and allocation factors through December 2019, as provided
8 by the Company in response to a data request.

9 **EXECUTIVE COMPENSATION AND BENEFITS**

10 **Q. WHAT ADJUSTMENT HAVE YOU MADE TO EXECUTIVE**
11 **COMPENSATION AND BENEFITS?**

12 A. The Company made an adjustment to remove 50 percent of the
13 compensation of five Duke Energy executives with the highest level
14 of compensation allocated to DEP in the test period. I made an
15 additional adjustment to remove 50 percent of the benefits
16 associated with these top five Duke Energy executives. This
17 adjustment is consistent with the positions taken by the Public Staff
18 and approved by the Commission in past general rate cases
19 involving investor-owned electric utilities serving North Carolina retail
20 customers. The Public Staff believes that it would be inconsistent to

1 remove the compensation of these five executives without also
2 removing the benefits related to that compensation.

3 **Q. IS YOUR RECOMMENDATION BASED ON THE PREMISE THAT**
4 **THE COMPENSATION AND BENEFITS OF THE EXECUTIVE**
5 **OFFICERS YOU HAVE SELECTED ARE EXCESSIVE OR**
6 **SHOULD BE REDUCED?**

7 A. No. This recommendation is based on the Public Staff's belief that it
8 is appropriate and reasonable for the shareholders of the larger
9 electric utilities to bear some of the cost of compensating those
10 individuals who are most closely linked to furthering shareholder
11 interests, which are not always the same as those of ratepayers.
12 Officers have fiduciary duties of care and loyalty to shareholders, but
13 not to customers. Consequently, the Company's executive officers
14 are obligated to direct their efforts not only to minimizing the costs
15 and maximizing the reliability of DEP's service to customers, but also
16 to maximizing the Company's earnings and the value of its shares. It
17 is reasonable to expect that management will serve the shareholders
18 as well as the ratepayers; therefore, a portion of management salary
19 and benefits should be borne by the shareholders.

20 **BOARD OF DIRECTORS (BOD) EXPENSES**

21 **Q. PLEASE EXPLAIN YOUR ADJUSTMENT TO BOD EXPENSES.**

A. I have made an adjustment to remove 50 percent of the expenses associated with the BOD of Duke Energy Corporation that have been allocated to DEP. The expenses allocated to DEP encompass the BOD's compensation, insurance, and other miscellaneous expenses. The premise of this adjustment is closely linked to the premise of the adjustment made by the Public Staff related to executive compensation. We believe that it is appropriate and reasonable for the shareholders of the larger electric utilities to bear a reasonable share of the costs of compensating those individuals who have a fiduciary duty to protect the interests of shareholders, which may differ from the interests of ratepayers. Further, Directors' and Officers' liability insurance, while a necessary expense for a corporation, has been utilized to defend the BOD in suits brought by shareholders regarding issues such as coal ash. It is appropriate for shareholders to share the cost of the insurance with ratepayers.

16 INCENTIVE PLANS

17 Q. PLEASE EXPLAIN YOUR ADJUSTMENT FOR THE COMPANY'S
18 LONG AND SHORT-TERM INCENTIVE PLANS.

19 A. DEP offers two incentive plans to its employees: the Short-Term
20 Incentive Plan (STIP) and the Long-Term Incentive Plan (LTIP). The
21 STIP is offered to all employees, including executives. The LTIP is

1 offered to employees at the Director level and above. Approximately
2 700 employees of Duke Energy Corporation qualify for the LTIP.

3 The STIP consists of goals set and approved by the BOD for a one-
4 year term. In 2018, the test year in this case, the goals consisted of
5 Earnings per Share (EPS), Operational Excellence, Customer
6 Satisfaction, and Safety, as well as team and individual goals. The
7 LTIP goals consist of Performance Shares, which are further
8 categorized between EPS, Total Shareholder Return (TSR), and
9 Safety, and Restricted Stock Units (RSU). Both offerings are set and
10 approved by the BOD for a three-year period.

11 The Company's payout of STIP is based on the achievement of
12 targets at minimum, target, and maximum levels. During the test
13 year, the Company included an adjustment to reduce the STIP from
14 the 2018 payout level to the 2018 target level. With regard to LTIP,
15 the Company made an adjustment to remove the 2018 accruals and
16 replace them with 2019 target accruals.

17 I have adjusted the allowable costs of STIP to exclude the incentive
18 accruals that were based on the EPS metric. The Public Staff
19 believes that the incentives related to EPS should be excluded,
20 because they provide a direct benefit to shareholders rather than to
21 ratepayers.

1 I have also adjusted the allowable LTIP costs to exclude the
2 Performance Shares related to the EPS and TSR metrics. The Public
3 Staff believes that the incentives related to EPS and TSR should be
4 excluded, because they provide a direct benefit to shareholders
5 rather than to ratepayers. The Company's BOD minutes depict a
6 direct link and benefit between the Company's goals and
7 shareholder's interests. Therefore, these costs should be borne by
8 shareholders.

9 **AVIATION EXPENSES**

10 **Q. WHAT ADJUSTMENT DO YOU RECOMMEND RELATED TO**
11 **AVIATION EXPENSES?**

12 A. The Company made an adjustment to O&M expenses to remove an
13 amount for corporate aviation. The Public Staff made a further
14 adjustment after investigating the aviation expenses charged to DEP
15 during the test year. The aviation expenses are incurred by Duke
16 Energy Corporation, and then a portion is allocated to DEP through
17 the use of a corporate allocation factor. Based on the Public Staff's
18 review of flight logs, the corporate aircraft are available for use by
19 Duke Energy Corporation's Chief Executive Officer (CEO) and her
20 staff. I recommend that certain expenses allocated to DEP be
21 removed due to the nature of the flights involved. In the course of our
22 investigation, the Public Staff determined that some of these flights

1 appear to be unrelated to the provision of utility service. Additionally,
2 I removed the DEP-allocated portion of commercial international
3 flights due to the Public Staff's determination the international flights
4 included appear to be unrelated to the provision of utility service.

5 **OUTSIDE SERVICES**

6 **Q. PLEASE EXPLAIN YOUR ADJUSTMENT TO OUTSIDE**
7 **SERVICES.**

8 A. The Public Staff reviewed costs for outside services associated with
9 expenses that were indirectly charged to DEP by DEBS as well as
10 those incurred by DEP directly. Our investigation found certain
11 expenses related to legal and non-legal invoices, which the Public
12 Staff believes should not be charged to ratepayers.

13 **LOBBYING EXPENSES**

14 **Q. PLEASE EXPLAIN YOUR ADJUSTMENT TO LOBBYING**
15 **EXPENSES.**

16 A. The Company assigned some lobbying expenses from the test year
17 to below-the-line accounts, and, therefore, were not included in the
18 cost of service. I have further adjusted O&M expenses to remove
19 additional lobbying costs. In determining what costs should be
20 removed, I applied the "but for" test for reporting lobbying costs as
21 used in a Formal Advisory Opinion of the State Ethics Commission

1 dated February 12, 2010. The Commission recognized at pages 70-
2 71 of its 2012 Dominion North Carolina Power Order in Docket No.
3 E-22, Sub 479, that lobbying included not only employees' direct
4 contact with legislators, but also other activities preparing for or
5 surrounding lobbying that would not have been conducted but for the
6 lobbying itself. In applying this test, I removed O&M expenses
7 associated with stakeholder engagement, state government affairs,
8 and federal affairs that were recorded above the line.

9 **DECOMMISSIONING EXPENSES**

10 Q. PLEASE EXPLAIN YOUR ADJUSTMENT TO
11 DECOMMISSIONING EXPENSES.

12 A. I have made an adjustment to remove decommissioning expenses
13 based on the recommendation of Public Staff witness Hinton.

14 **CREDIT CARD FEES**

15 Q. WHAT ADJUSTMENT HAVE YOU MADE FOR CREDIT CARD
16 FEES?

17 A. In the present case, the Company has made a pro forma adjustment
18 to include credit card transaction fees for residential customers in its
19 revenue requirement. The fees for other forms of payments such as

1 checks, ACH payments³, and bank drafts are currently included in
2 the Company's cost of service. The Public Staff does not have an
3 issue regarding the inclusion of credit card fees in the cost of service.
4 However, in its adjustment, the Company did not calculate any
5 impacts to late payments or uncollectibles associated with the
6 request to include credit card fees. The Company included the 2019
7 credit card transactions in the adjustment, but has not removed the
8 expenses related to the forms of payment that were utilized in the
9 2018 cost of service. I have made an adjustment to remove the O&M
10 expenses included in the cost of service for 2018 associated with the
11 increase in credit card transactions from the 2018 to 2019 period, to
12 avoid a double counting of costs associated with the same payments.

13 **END OF LIFE RESERVE FOR NUCLEAR M&S**

14 **Q. PLEASE EXPLAIN THE PUBLIC STAFF'S ADJUSTMENT FOR**
15 **THE END OF LIFE RESERVE FOR M&S.**

16 **A.** Based on the testimony of Public Staff witness Metz, I have made an
17 adjustment to reflect his recommendation to remove certain items
18 from inventory, as well as the application of a 10% salvage value to
19 the end of life inventory.

³ ACH payments are electronic payment that are created when the customer gives an originating institution, corporation, or other customer (originator) authorization to debit directly from the customer's checking or saving account for the purpose of bill payment.

1 **ASHEVILLE COAL INVENTORY**

2 **Q. PLEASE EXPLAIN THE ADJUSTMENT TO ASHEVILLE COAL**
3 **INVENTORY.**

4 A. I have made an adjustment to Asheville coal inventory based on the
5 recommendation of Public Staff witness Metz.

6 **STORM EXPENSE AND DEFERRAL**

7 **Q. PLEASE EXPLAIN THE PUBLIC STAFF'S ADJUSTMENT TO THE**
8 **COMPANY'S PROPOSED STORM DEFERRAL.**

9 A. I have made an adjustment to remove all capital and O&M costs
10 associated with Hurricane Florence, Hurricane Michael, and Winter
11 Storm Diego in the present case; because the Company indicated it
12 would seek to recover the costs of the foregoing storms through
13 securitization if this method of financing were authorized by the North
14 Carolina Legislature. Company witness DeMay stated in his initial
15 testimony that, "If, however, North Carolina law is amended to allow
16 for the securitization of these storm costs, the Company would
17 pursue securitization if it provided a savings to its customers and
18 would cease the recovery of the remaining storm costs in current
19 rates and instead begin recovering the remaining unrecovered storm
20 costs as provided for in a securitization financing order." On
21 November 6, 2019, Senate Bill 559, which authorized a public utility

1 to seek recovery of storm costs through securitization, was signed
2 into law.

3 **Q. ARE THE COSTS RELATED TO HURRICANE FLORENCE,**
4 **HURRICANE MICHAEL, AND WINTER STORM DIEGO AS**
5 **PRESENTED IN THE CURRENT CASE PRUDENTLY**
6 **INCURRED?**

7 A. Based upon our review of the costs the Company has included in this
8 case, the Public Staff believes the costs associated with these
9 storms were prudently incurred.

10 **Q. DO YOU HAVE ANY OTHER ADJUSTMENTS RELATED TO**
11 **STORM EXPENSE?**

12 A. I have included an adjustment to reflect a 10-year normalized level
13 of storm expense for storms, based on the premise that these storms
14 would not otherwise be large enough for the Company to seek
15 securitization of the costs.

16 **RATE CASE EXPENSE AND AMORTIZATION**

17 **Q. WHAT ADJUSTMENT HAVE YOU MADE TO RATE CASE**
18 **EXPENSE AND AMORTIZATION?**

19 A. I have adjusted rate case expense to reflect the actual costs through
20 the current update period of December 31, 2019. Furthermore, I have

1 removed the Company's adjustment to include the unamortized
2 portion of rate case expense in rate base. I have removed the
3 Company's adjustment to include the unamortized balance in rate
4 base, because the amortization of rate case expense should reflect
5 a normalization of the costs associated with the filing of a rate case,
6 based on a historical average of the number of years between rate
7 case filings. It is the Public Staff's position that rate case expense
8 does not rise to the level of being extraordinary in nature, and,
9 therefore, does not require rate base treatment.

10 **CERTAINT EED PAYMENT OBLIGATION**

11 **Q. PLEASE EXPLAIN YOUR ADJUSTMENT TO THE CERTAINT EED**
12 **PAYMENT OBLIGATION.**

13 A. I have made an adjustment to remove the CertainTEED Gypsum
14 payment obligation, because, on November 25, 2019, the
15 Commission issued its *Order Approving Interim Fuel Clause*
16 *Adjustment, Requiring Further Testimony, and Scheduling Hearing*
17 in Docket No. E-2, Sub 1204 finding that these payments could be
18 recovered as fuel-related costs in the Sub 1204 docket if found to be
19 reasonable and prudent.

1 **SPONSORSHIPS AND DONATIONS**

2 **Q. WHAT ADJUSTMENT HAVE YOU MADE FOR SPONSORSHIPS**
3 **AND DONATIONS?**

4 A. I have adjusted O&M expenses to remove amounts charged to O&M
5 expense for sponsorships and charitable donations. Specifically, I
6 have excluded from expenses amounts paid to the chambers of
7 commerce, and other donations. These expenses should be
8 disallowed because they do not represent actual costs of providing
9 electric service to customers.

10 **SEVERANCE**

11 **Q. PLEASE DESCRIBE THE PUBLIC STAFF'S ADJUSTMENTS TO**
12 **SEVERANCE COSTS.**

13 A. The Company made an adjustment to remove atypical severance
14 and retention costs included in the test period. The Company is also
15 requesting to establish a regulatory asset and defer the NC retail
16 amount and to amortize the regulatory asset over a three-year
17 period.

18 I have adjusted severance costs to reflect a normalized level over a
19 five-year period. This is consistent with how the Public Staff has

1 treated severance program costs in other utility rate cases.⁴ The
2 costs that the Company has incurred correlate with the savings
3 reflected in the Company's update. There is a relationship between
4 the savings generated by a severance program and the costs
5 incurred for the severance program. The more employees who leave
6 under a severance program, the greater the savings, and the greater
7 the cost.

8 With regard to the Company's request to establish a regulatory asset,
9 the Public Staff has established a normalized level to include in rates,
10 and, as a result, has removed the Company's requested amount
11 from rate base. The Company did not state a rationale for
12 establishing a regulatory asset in its testimony. This is also
13 consistent with how the Public Staff has treated severance program
14 costs as stated above.

15 **NON-FUEL VARIABLE O&M DISPLACEMENT ADJUSTMENT**

16 **Q. PLEASE EXPLAIN YOUR ADJUSTMENT FOR NON-FUEL**
17 **VARIABLE O&M DISPLACEMENT.**

18 **A.** The Company has made an adjustment to include 480 MW of the
19 Asheville CC, a baseload generation unit, in plant in service at
20 December 31, 2019. The Asheville CC has a nameplate capacity of

⁴ Dominion Energy North Carolina Docket No. E-2, Subs 532 and 562.

1 580 MW, of which the remainder, or 100 MW, was placed in service
2 as of April 5, 2020, based on our understanding. DEP made pro
3 forma adjustments to include the full costs of this plant in the cost of
4 service, including adding non-fuel O&M expenses to reflect a full year
5 of operation. The Company also made an adjustment to remove rate
6 base balances and expenses related to the Asheville coal plant,
7 which has been retired since the end of the test year. The Public Staff
8 estimates that the addition of the expenses related to the Asheville
9 CC, offset by the expenses removed due to the retirement of the
10 coal-fired plant, net to an increase in non-fuel variable O&M
11 expenses associated with approximately 1,014,157 MWh of
12 generation. With this net addition of kWh, other DEP resources will
13 operate less frequently or at lower levels of output, and thus incur
14 fewer non-fuel variable O&M expenses. In previous sections of my
15 testimony, I discuss adjustments that I have made to increase non-
16 fuel variable O&M expenses to reflect the total of such expenses
17 needed to serve the Company's end-of-period level of kWh sales (at
18 generation level). I have thus reduced non-fuel variable O&M
19 expenses by a corresponding amount in this displacement
20 adjustment to prevent the inclusion in cost of service of more than
21 the end-of-period level of these types of expenses. In my opinion,
22 inclusion of both (1) an annualized level of energy-related non-fuel
23 variable O&M expenses via the adjustment to reflect the

1 annualized and normalized level of kilowatt-hour (kWh) sales after
2 adjustments for changes in customer growth, usage, and weather
3 normalization, and (2) annualized levels of incremental energy-
4 related non-fuel variable O&M expenses specifically related to the
5 addition of the Asheville CC and the retirement of the Asheville
6 coal plant, would result in a total level of non-fuel energy-related
7 O&M expense in this proceeding higher than the annual energy-
8 related expense necessary to serve the end-of-period level of
9 customers at the normalized level of generation.

10 This adjustment will need to be refined to reflect the addition of the
11 100 MW aforementioned that closed to plant in service on April 5,
12 2020, for the Asheville CC. The Public Staff reserves the right to
13 adjust for this in its supplemental testimony.

14 **INTEREST SYNCHRONIZATION ADJUSTMENT**

15 **Q. PLEASE EXPLAIN YOUR INTEREST SYNCHRONIZATION**
16 **ADJUSTMENT.**

17 A. The Company adjusted income tax expense to reflect interest
18 synchronization with its proposed capital structure, cost of debt, and
19 rate base. I have also adjusted income tax expense to reflect the
20 deduction of the pro forma level of interest resulting from the
21 application of the Public Staff's recommended return and capital
22 structure to its recommended rate base.

1 **CASH WORKING CAPITAL EFFECT OF INCREASE**

2 **Q. PLEASE EXPLAIN THE ADJUSTMENT TO CASH WORKING**
3 **CAPITAL FOR THE PROPOSED INCREASE.**

4 A. The cash working capital lead-lag effect of the proposed revenue
5 increase as recommended by the Public Staff has been calculated
6 on Dorgan Exhibit 1.

7 **EXCESS DEFERRED INCOME TAXES (EDIT)**

8 **Q. PLEASE EXPLAIN THE COMPANY'S ADJUSTMENT RELATED**
9 **TO EDIT.**

10 A. In this case, the Company has proposed an EDIT Rider that contains
11 the following categories of refunds for customers:

12 (1) Federal EDIT – Protected

13 (2) Federal EDIT – Unprotected (PP&E and non PP&E related)

14 (3) State EDIT

15 (4) Deferred Revenue from Tax Act Overcollections

16 DEP did not make an adjustment to exclude any EDIT from rate
17 base, but instead proposes to handle each of the categories above
18 in a single Rider, with rate changes occurring each year based on
19 the proposed amortizations for these categories, which range from

1 39.6 years to 5 years. The Public Staff believes that the four
2 categories of refunds listed above should be handled separately, due
3 to the differing natures of the amounts and the amortization periods.
4 We believe that this provides a more transparent means of tracking
5 the Tax Act and state tax-related refunds to customers for each year.

6 Based upon the foregoing, I recommend several adjustments
7 regarding federal EDIT.

8 **Q. PLEASE EXPLAIN THE PUBLIC STAFF'S RECOMMENDATIONS**
9 **REGARDING EDIT.**

10 The federal EDIT consists of two categories of amounts, protected
11 and unprotected. The protected EDIT are deferred taxes related to
12 timing differences arising from the utilization of accelerated
13 depreciation for tax purposes and another depreciation method for
14 book purposes. These deferred taxes are deemed protected
15 because the Internal Revenue Service (IRS) does not permit
16 regulators to flow back the excess to ratepayers immediately, but
17 instead requires that the excess be flowed back to ratepayers ratably
18 over the life of the timing difference that gave rise to the excess.
19 Unprotected EDIT are those taxes that result from all other timing
20 differences, and can be flowed back to ratepayers however quickly
21 regulators deem reasonable.

1 **Federal Protected EDIT**

2 I have made an adjustment to remove the federal protected EDIT
3 from the EDIT Rider proposed by the Company, and instead leave
4 the amount in base rates. I recommend this treatment since the
5 Company's calculation of the net remaining life of the timing
6 differences (average rate assumption method or ARAM) results in an
7 extremely long life due to the timing differences that gave rise to the
8 excess. The Public Staff proposes to amortize the protected EDIT
9 balance over 39.6 years in base rates and to remove the first year of
10 amortization from the deferral amount for purposes of this
11 proceeding.

12 **Federal Unprotected EDIT**

13 The Company has artificially created two categories of unprotected
14 EDIT for purposes of its proposal: "unprotected PP&E" (Property
15 Plant & Equipment) and "unprotected other," and has proposed to
16 return EDIT to ratepayers over periods of 20 years and 5 years,
17 respectively. The Company asserts that, since the unprotected
18 PP&E EDIT is similar in nature to protected EDIT (which is also
19 related to PP&E), it is reasonable to flow it back to the ratepayers
20 over the same time period that it would have been paid to the IRS
21 had the Tax Cuts and Jobs Act not been enacted. However, the
22 Company acknowledges the Commission has the discretion to flow

1 back all of the unprotected EDIT over any time period it finds
2 appropriate.

3 The tax normalization rules are very clear - either EDIT is protected,
4 or it is not. The EDIT that the Company designates as "PPE-related"
5 is still clearly unprotected, a fact conceded by the Company. The
6 Company's assertion that it should only return this PP&E-related
7 unprotected EDIT over the same period of time it would have paid
8 the funds to the IRS had the tax law not been passed, is not
9 supportable by any logical accounting or ratemaking principle and
10 should not dictate this Commission's decision as to what is a
11 reasonable amount of time within which to return these funds to
12 ratepayers. These funds rightfully belong to the ratepayers and
13 should be returned to them as soon as reasonably possible. It should
14 be noted that the Company will continue to collect accumulated
15 deferred income taxes (ADIT) at a tax rate sufficient to meet its tax
16 obligations.

17 Based on the forgoing, for unprotected EDIT, I recommend removing
18 the EDIT regulatory liability associated with the unprotected
19 differences from rate base, and placing it in a rider to be refunded to
20 ratepayers over five years on a levelized basis, with carrying costs.
21 The immediate removal of unprotected EDIT from rate base
22 increases the Company's rate base, and mitigates regulatory lag that
23 might occur from refunds of unprotected EDIT not

1 contemporaneously reflected in rate base. Additionally, refunding the
2 unprotected EDIT over five years allows the Company to properly
3 plan for any future credit needs while refunding ratepayer dollars in
4 a reasonable time. The Public Staff has provided the Company with
5 the benefit of removing the total amount of the unprotected EDIT
6 credit from rate base in the current case, thus providing the Company
7 with an increase in rates to moderate any cash flow issues, to the
8 extent they would exist. The financing cost to the Company will be
9 imposed ratably over the period that the EDIT is returned through the
10 levelized rider.

11 **Overcollection of Federal Taxes**

12 I have made an adjustment to remove, from the Company's single
13 rider, the overcollection of federal taxes, which resulted from the
14 reduction in tax rates from 35% to 21%, and placed it in a separate
15 levelized rider to be amortized over a one-year period. Furthermore,
16 I have removed the balance from the working capital schedules,
17 since I am recommending a refund over one year. The one-year
18 amortization period is consistent with the period approved by the
19 Commission in the most recent rate cases of: Aqua North Carolina,
20 Inc. in Docket No. W-218, Sub 497 (December 18, 2018), Carolina
21 Water Service, Inc. of North Carolina in Docket No. W-354, Sub 360
22 (February 21, 2019), and Piedmont Natural Gas Company, Inc. in
23 Docket No. G-9, Sub 743 (October 31, 2019).

1 **State EDIT**

2 I recommend removing the entire state EDIT balance from rate base,
3 as the Company has in adjustment NC-0600, and placing it in a
4 separate rider, and recommend a one-year levelized return on the
5 balance. The change in the state tax rate represents one year's worth
6 of tax difference, much like the over-collection of federal taxes, and,
7 to avoid intergenerational issues, should be flowed back over the
8 same time. This period is also consistent with the Commission's
9 Order in Dominion Energy North Carolina, Docket No. E-22, Sub
10 532, in which the Commission approved a one-year flowback.

11 **REGULATORY ASSETS AND REGULATORY LIABILITIES**

12 **RIDER**

13 **Q. PLEASE DISCUSS YOUR COMMENTS TO THE REGULATORY**
14 **ASSETS AND REGULATORY LIABILITIES RIDER.**

15 **A.** Smith Exhibit 5 sets forth the Company's proposed Regulatory
16 Assets and Regulatory Liabilities Rider. The Company proposes to
17 refund the balance as of August 31, 2020, in a one-year Rider. The
18 Public Staff has reviewed, and agrees with the Company's
19 calculation of the Rider.

1 **ADDITIONAL COMMENTS**

2 **Q. DO YOU HAVE ADDITIONAL COMMENTS?**

3 A. Yes. I have additional comments with regard to the Company's
4 March 13, 2020, supplemental filing.

5 **Q. WHAT ARE YOUR ADDITIONAL COMMENTS REGARDING THE**
6 **COMPANY'S MARCH 13, 2020, SUPPLEMENTAL FILING?**

7 A. The Public Staff is aware of the supplemental filing; however, given
8 the timing of the supplemental filing and the due date of the Public
9 Staff's testimony, the Public Staff could not reasonably perform its
10 investigation on the Company's updated information in the short
11 amount of time before it was due to file testimony. The Public Staff
12 plans to file its supplemental testimony related to the Company's
13 March 13, 2020, supplemental filing by April 23, 2020.

14 **Q. DOES THIS CONCLUDE YOUR TESTIMONY?**

15 A. Yes, it does.

APPENDIX A

SHAWN L. DORGAN**Qualifications and Experience**

I am a two-time accounting graduate of Appalachian State University, having earned a B.S.B.A. in Accountancy in 1988 and a Master's of Science in Accountancy (concentration in taxation; functional equivalent of an MST) in 1997. After graduation in August of that year I entered the public accounting industry, working first at the Charlotte practice office of Deloitte & Touche LLP, and later for several local and regional accounting firms in the metro-Charlotte, metro-Raleigh, and metro-Atlanta areas. I am a Certified Public Accountant, licensed in the State of North Carolina. My license number is 27030.

I joined the Public Staff in May 2016 and since have specialized in providing accounting support in conjunction with rider rate proceedings in both the Natural Gas and Electric Divisions, focusing primarily on program cost reviews of energy efficiency programs authorized for the state's electric utilities under N.C.G.S. § 62-133.9. In addition, I have provided accounting and testimonial support in general rate cases involving North Carolina's largest investor-owned electric and natural gas utilities, support focused primarily on applicant rate-base requests in the area of cash working capital.

In addition to serving as a Public Staff panel witness in annual gas cost review proceedings for Frontier Natural Gas Company, currently I serve as the

lead technical accountant in the Duke Energy Progress general rate case filed on October 30, 2019 (Docket No. E-2, Sub 1219).

BEFORE THE NORTH CAROLINA UTILITIES COMMISSION

DOCKET NO. E-2, SUB 1219

In the Matter of)	
Application of Duke Energy Progress,)	SUPPLEMENTAL
LLC, for Adjustment of Rates and)	TESTIMONY OF
Charges Applicable to Electric Utility)	SHAWN L. DORGAN
Service in North Carolina)	PUBLIC STAFF – NORTH
)	CAROLINA UTILITIES
)	COMMISSION

BEFORE THE NORTH CAROLINA UTILITIES COMMISSION

DOCKET NO. E-2, SUB 1219

Supplemental Testimony of Shawn L. Dorgan

On Behalf of the Public Staff

North Carolina Utilities Commission

April 23, 2020

1 **Q. MR. DORGAN, WHAT IS THE PURPOSE OF YOUR**
2 **SUPPLEMENTAL TESTIMONY IN THIS PROCEEDING?**

3 A. The purpose of my supplemental testimony is to make updates and
4 corrections recommended by other Public Staff witnesses, based on
5 the Public Staff's investigation of the supplemental filing by DEP in
6 this proceeding. On March 13, 2020, DEP filed its supplemental
7 testimony and exhibits.

8 **Q. WHAT UPDATED REVENUE INCREASE IS THE PUBLIC STAFF**
9 **RECOMMENDING?**

10 A. Based on the level of rate base, revenue, and expenses annualized
11 at December 31, 2018, with certain updates, the Public Staff is
12 recommending an increase in annual base rate operating revenue of
13 \$129,014,000.

1 **Q. PLEASE GIVE A MORE DETAILED DESCRIPTION OF THE**
2 **ORGANIZATION OF YOUR EXHIBITS.**

3 A. Schedule 1 of Dorgan Supplemental Exhibit 1 presents a
4 reconciliation of the difference between the Company's requested
5 increase of \$534,344,000, after the impacts of Company updates in
6 its supplemental filing, and the Public Staff's recommended increase
7 of \$129,014,000.

8 Schedule 2 presents the Public Staff's adjusted North Carolina retail
9 original cost rate base. The adjustments made to the Company's
10 proposed level of rate base are summarized on Schedule 2-1 and
11 are detailed on backup schedules.

12 Schedule 3 presents a statement of net operating income for return
13 under present rates as adjusted by the Public Staff. Schedule 3-1
14 summarizes the Public Staff's adjustments, which are detailed on
15 backup schedules.

16 Schedule 4 presents the calculation of required net operating
17 income, based on the rate base and cost of capital recommended by
18 the Public Staff.

19 Schedule 5 presents the calculation of the required increase in
20 operating revenue necessary to achieve the required net operating
21 income. This revenue increase is equal to the Public Staff's
22 recommended increase shown at the bottom of Schedule 1.

1 Dorgan Supplemental Exhibit 2 sets forth the calculation of annual
 2 excess deferred income taxes (EDIT) Rider for all unprotected taxes
 3 to be in effect for five years, the calculation of a one-year Rider to
 4 refund the provisional taxes, and the calculation of a one-year Rider
 5 to refund the recent decrease of state taxes.

6 Dorgan Supplemental Exhibit 3 sets forth the calculation of the
 7 difference in allocation methodologies from the Company filed
 8 Summer CP (SCP) to Summer Winter Peak & Average (SWPA)
 9 based on the recommendation of Public Staff witness McLawhorn.

10 **Q. MR. DORGAN, WHAT UPDATED OR CORRECTED**
 11 **ADJUSTMENTS TO THE COMPANY'S COST OF SERVICE DO**
 12 **YOU RECOMMEND?**

13 A. I am recommending updated, corrected adjustments in the following
 14 areas:

- 15 1) Updated Net Plant and Depreciation Expense
- 16 2) Update for New Depreciation Rates
- 17 3) Asheville Combined Cycle Project
- 18 4) Non-Fuel O&M Displacement
- 19 5) Update Base Fuel Factors
- 20 6) Storm Costs
- 21 7) Inflation to February 29, 2020
- 22 8) Cash Working Capital under Present Rates
- 23 9) Interest Synchronization
- 24 10) Cash Working Capital Effect of Increase
- 25 11) Excess Deferred Income Taxes (EDIT)

1 **Q. WHAT ADJUSTMENTS RECOMMENDED BY OTHER PUBLIC**
2 **STAFF WITNESSES DO YOUR EXHIBITS INCORPORATE?**

3 A. My exhibits reflect the following adjustments recommended by other
4 Public Staff witnesses:

5 1) The recommendations of Public Staff witness Woolridge
6 regarding the capital structure, embedded cost of long-term
7 debt, and return on common equity;

8 2) The recommendations of Public Staff witness Maness
9 regarding ARO and non-ARO environmental costs, as well as
10 the reclassification of non-ARO deferred environmental costs
11 and the Grid Improvement Plan (GIP);

12 3) The recommendation of Public Staff witness Metz regarding
13 project costs included in plant in service and plant retirements
14 and materials and supply (M&S) inventory;

15 4) The recommendation of Public Staff witness McLawhorn
16 regarding the Cost of Service Methodology;

17 5) The recommendations of Public Staff witness McCullar of
18 William Dunkel and Associates regarding the Company's
19 depreciation study;

20 6) The recommendations of Public Staff witness Hinton
21 regarding decommissioning expense;

1 7) The recommendations of Public Staff witnesses Tommy
2 Williamson and David Williamson regarding Vegetation
3 Management and the GIP;

4 8) The recommendation of Public Staff witness Thomas
5 regarding the GIP; and

6 9) The recommendation of Public Staff witness Sailor regarding
7 customer growth, usage, and weather normalization.

8 **Q. WOULD YOU BRIEFLY DESCRIBE THE PUBLIC STAFF'S**
9 **PRESENTATION OF THE REVENUE REQUIREMENT ASPECTS**
10 **OF THE SUPPLEMENTAL TESTIMONY?**

11 A. Yes. The attached Dorgan Supplemental Exhibit 1 sets forth the
12 Public Staff's accounting and ratemaking adjustments.

13 **Q. PLEASE DESCRIBE YOUR RECOMMENDED ADJUSTMENTS.**

14 A. My adjustments are described below.

15 **UPDATE FOR PLANT AND ACCUMULATED DEPRCIATION**

16 **Q. PLEASE EXPLAIN HOW YOU HAVE COMPUTED NET PLANT.**

17 A. My calculation begins with plant, accumulated depreciation, and net
18 plant based on the Company's actual per books plant in service and
19 accumulated depreciation amounts as of the update period ending
20 February 29, 2020, which include rate base and customer growth-
21 related actual plant additions.

1 **Q. PLEASE EXPLAIN THE DIFFERENCE BETWEEN YOUR**
2 **AMOUNT OF NET PLANT AND THE COMPANY'S AMOUNT.**

3 A. I have reflected updated net plant for known and actual changes to
4 depreciation expense and non-generation plant retirements that
5 have been recorded between the end of the test year (December 31,
6 2018) and February 2020, utilizing the depreciation rates reflected in
7 Public Staff witness McCullar's exhibits. The Company has reflected
8 updated net plant for known and actual changes to depreciation
9 expense and non-generation plant retirements that have been
10 recorded between the end of the test year and February 29, 2020,
11 utilizing the depreciation rates recommended by Company
12 witnesses.

13 **UPDATE FOR NEW DEPRECIATION RATES**

14 **Q. PLEASE DESCRIBE YOUR ADJUSTMENT TO DEPRECIATION**
15 **EXPENSE.**

16 A. Based on the recommendations of Public Staff witness McCullar,
17 I have adjusted depreciation expense to reflect her recommended
18 depreciation rates.

1 **ASHEVILLE COMBINED CYCLE (CC) PROJECT**

2 **Q. WHAT ADJUSTMENTS HAVE YOU MADE REGARDING THE**
3 **ASHEVILLE CC PROJECT?**

4 A. I have updated my adjustment to the Asheville CC to reflect the
5 Company's actual costs at February 2020. I have also incorporated
6 adjustments to the levelization calculation to reflect that Power Block
7 2 came on line April 5, 2020, and that the entire Asheville CC project
8 can be economically dispatched, and is now able to provide power
9 to the grid, in accordance with my understanding from Company
10 personnel.

11 **NON-FUEL O&M DISPLACEMENT ADJUSTMENT**

12 **Q. PLEASE EXPLAIN YOUR ADJUSTMENT TO THE NON-FUEL**
13 **DISPLACEMENT ADJUSTMENT.**

14 A. I have adjusted the non-fuel O&M displacement adjustment to reflect
15 that Power Block 2 came on line April 5, 2020. As a result, I have
16 changed the amount of MW that needs to be displaced from 480 MW
17 in my initial filing to 580 MW¹ in this supplemental filing.

¹ This is the nameplate capacity of the Asheville CC per Public Staff witness Metz.

1 **UPDATE BASE FUEL FACTORS**

2 **Q. PLEASE DISUCSS YOUR UPDATE TO BASE FUEL FACTORS.**

3 A. In Dorgan Supplemental Exhibit 1, I have reflected the most current
4 base fuel factors as set forth and approved by the Commission in
5 Docket No. E-2, Sub 1204.

6 **STORM COSTS**

7 **Q. DO YOU HAVE ANY COMMENTS RELATED TO STORM COSTS?**

8 A. In my original testimony, I indicate that the costs associated with
9 Hurricane Florence, Hurricane Michael, and Winter Storm Diego
10 were prudently incurred. In my initial testimony, I failed to include the
11 costs associated with Hurricane Dorian. Dorgan Supplemental
12 Exhibit 1 includes the costs for all these storms and, based upon our
13 review of all the costs for each of the above named storms the
14 Company has included in this case, the Public Staff believes the
15 costs associated with each of the above named storms were
16 prudently incurred.

17 **CASH WORKING CAPITAL UNDER PRESENT RATES**

18 **Q. PLEASE EXPLAIN THE ADJUSTMENT TO CASH WORKING**
19 **CAPITAL UNDER PRESENT RATES.**

20 A. I have incorporated a few corrections related to Lead/Lag days in my
21 original calculation of cash working capital under present rates,

1 which are reflected on Schedule 2-1. This adjustment to cash
2 working capital incorporates the effect of the Public Staff's
3 adjustments updated through February 2020, on the lead-lag study,
4 before the rate increase.

5 **INTEREST SYNCHRONIZATION ADJUSTMENT**

6 **Q. PLEASE EXPLAIN YOUR INTEREST SYNCHRONIZATION**
7 **ADJUSTMENT.**

8 A. The Company adjusted income tax expense to reflect interest
9 synchronization with its proposed capital structure, cost of debt, and
10 rate base. I have also adjusted income tax expense to reflect the
11 deduction of the pro forma level of interest resulting from the
12 application of the Public Staff's recommended return and capital
13 structure to its recommended rate base.

14 **CASH WORKING CAPITAL EFFECT OF INCREASE**

15 **Q. PLEASE EXPLAIN THE ADJUSTMENT TO CASH WORKING**
16 **CAPITAL FOR THE PROPOSED INCREASE.**

17 A. The cash working capital lead-lag effect of the proposed revenue
18 increase as recommended by the Public Staff has been calculated
19 on Dorgan Supplemental Exhibit 1, Schedule 2-1.

1 **EXCESS DEFERRED INCOME TAXES (EDIT)**

2 **Q. PLEASE EXPLAIN THE ADJUSTMENTS RELATED TO EDIT.**

3 A. I have updated the amount of each EDIT category to reflect the
4 amounts on Smith Supplemental Exhibit 4, Line 8.

5 **OTHER COMMENTS**

6 **Q. DO YOU HAVE ANY OTHER COMMENTS?**

7 A. Yes. First, during the course of our investigation, the Public Staff has
8 some concerns with certain aspects of the Company's capitalization
9 policy with regard to hazard/danger tree removal. The Public Staff
10 has no specific recommendation at this time, but plans to work with
11 the Company to investigate this matter. The Public Staff will update
12 the Commission as necessary with regard to the Public Staff's
13 ongoing investigation of this matter.

14 Second, as of the filing date of our Supplemental Testimony in this
15 case, the Engineering and Accounting Divisions of the Public Staff
16 are still in the process of reviewing responses to data requests that
17 were received yesterday morning. If our review reveals any items
18 that warrant further adjustment, we will amend our Supplemental
19 Testimony to reflect those adjustments.

20 **Q. DOES THIS CONCLUDE YOUR TESTIMONY?**

21 A. Yes.

1 MS. DOWNEY: With respect to
2 Roxie McCullar, we would move that her direct
3 testimony and exhibits filed on April 13, 2020,
4 consisting of 32 pages, Appendix A, and three
5 exhibits, some of which are confidential both in
6 terms of the testimony and exhibits and should
7 remain so, be entered into the record.

8 COMMISSIONER CLODFELTER: You heard the
9 motion. Any objections?

10 (No response.)

11 COMMISSIONER CLODFELTER: Hearing no
12 objections, the motion is granted with the
13 appropriate preservation of confidentiality
14 designations as made in the prefiled testimony.

15 (Exhibit RMM-1 and Confidential Exhibits
16 RMM-2 and RMM-3 were admitted into
17 evidence.)

18 (Whereupon, the prefiled direct
19 testimony and Appendix A of
20 Roxie McCullar was copied into the
21 record as if given orally from the
22 stand.)
23
24

BEFORE THE NORTH CAROLINA UTILITIES COMMISSION

DOCKET NO. E-2, SUB 1219

In the Matter of)	
Application of Duke Energy Progress,)	TESTIMONY OF
LLC, for Adjustment of Rates and)	ROXIE MCCULLAR ON
Charges Applicable to Electric Utility)	BEHALF OF
Service in North Carolina)	PUBLIC STAFF – NORTH
)	CAROLINA UTILITIES
)	COMMISSION

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BEFORE THE NORTH CAROLINA UTILITIES COMMISSION**DOCKET NO. E-2, SUB 1219****TESTIMONY OF ROXIE MCCULLAR
ON BEHALF OF THE PUBLIC STAFF
NORTH CAROLINA UTILITIES COMMISSION****April 13, 2020****1 I. Introduction****2 Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

3 A. My name is Roxie McCullar. My business address is 8625
4 Farmington Cemetery Road, Pleasant Plains, Illinois 62677.

5 Q. WHAT IS YOUR PRESENT OCCUPATION?

6 A. Since 1997, I have been employed as a consultant with the firm of
7 William Dunkel and Associates and have regularly provided
8 consulting services in regulatory proceedings throughout the
9 country.

10 **Q. PLEASE DESCRIBE YOUR EDUCATIONAL AND**
11 **PROFESSIONAL BACKGROUND.**

12 A. I have 20 years of experience consulting in regulatory rate cases and
13 have addressed depreciation rate issues in numerous jurisdictions
14 nationwide. I am a Certified Public Accountant licensed in the state
15 of Illinois. I am a Certified Depreciation Professional through the

1 Society of Depreciation Professionals. I received my Master of Arts
2 degree in Accounting from the University of Illinois in Springfield. I
3 received my Bachelor of Science degree in Mathematics from Illinois
4 State University in Normal.

5 **Q. HAVE YOU PREPARED AN EXHIBIT THAT DESCRIBES YOUR**
6 **QUALIFICATIONS?**

7 A. Yes. My qualifications and previous experiences are shown in the
8 attached Appendix A.

9 **Q. ON WHOSE BEHALF ARE YOU TESTIFYING?**

10 A. I am testifying on behalf of the Public Staff of the North Carolina
11 Utilities Commission ("Public Staff").

12 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?**

13 A. The purpose of my testimony is to address the depreciation rates
14 proposed to be used by Duke Energy Progress, LLC ("DEP" or
15 "Company") in North Carolina. On October 30, 2019, DEP witness
16 John Spanos filed direct testimony in this proceeding supporting
17 DEP's proposed depreciation rates, based on the "2018 Depreciation
18 Study - Calculated Annual Depreciation Accruals Related to Electric
19 Plant as of December 31, 2018" that was included as Spanos Exhibit
20 1 ("2018 Depreciation Study").

1 **Q. DID YOU PARTICIPATE IN A FIELD VISIT OF DEP’S FACILITIES**
2 **IN NORTH CAROLINA?**

3 A. Yes. During my review of the depreciation study utilized in DEP’s
4 prior rate case in Docket No. E-2, Sub 1142 (“Sub 1142
5 Proceeding”), I participated in field visits of several different DEP
6 facilities or project locations on October 9-13, 2017.¹ At each
7 location, Company personnel or outside contractors discussed the
8 facilities and ongoing projects with me.

9 **Q. PLEASE SUMMARIZE THE PUBLIC STAFF’S POSITION ON**
10 **DEP’S PROPOSED DEPRECIATION ANNUAL ACCRUAL.**

11 A. DEP is proposing a depreciation annual accrual increase of \$145.0
12 million based on December 31, 2018, investments.² The Public
13 Staff's adjustments to DEP’s filed depreciation rates result in a \$66.4
14 million reduction to DEP’s filed depreciation annual accrual, or an
15 increase of \$78.6 million to the depreciation annual accrual
16 compared to the depreciation rates that were approved in the
17 Commission’s February 23, 2018, Order Accepting Stipulation,
18 Deciding Contested Issues, and Granting Partial Rate Increase in the
19 Sub 1142 Proceeding (“Sub 1142 Order”).

¹ Site visits included the Archers Lodge Substation, the Harris Plant, the Mayo Plant, the Smith Energy Complex, and the Tillery Plant. I also visited two sites where active aerial and underground projects were underway.

² Page 1 of NC-2601 of the October 30, 2019, Rate Case Information Report. These amounts are prior to any jurisdictional allocations.

1 **Q. PLEASE PROVIDE A COMPARISON OF THE ANNUAL**
 2 **DEPRECIATION RATE PROPOSALS.**

3 A. The Public Staff's proposed depreciation rates compared to DEP's
 4 proposed depreciation rates are summarized below:

5 **Table 1: Comparison of Depreciation Accrual Rates**

Functional Category	12/31/18 Investment	Current Approved Depreciation Rate	DEP Proposed Depreciation Rate	Public Staff Proposed Depreciation Rate
A	B	C	D	E
Steam Production Plant	\$3,978,949,911	3.75%	5.33%	4.13%
Nuclear Production Plant	8,840,958,166	2.80%	3.31%	3.31%
Hydraulic Production Plant	140,864,659	3.47%	3.70%	3.65%
Other Production Plant	3,126,769,437	4.50%	5.08%	5.03%
Transmission Plant	2,555,572,839	1.90%	2.23%	2.23%
Distribution Plant	6,869,268,718	2.50%	2.44%	2.32%
General Plant	620,468,150	5.16%	5.74%	4.39%
Land Rights	265,099,637	1.18%	1.18%	1.18%
Total Depreciable Plant	\$26,397,951,517	3.06%	3.60%	3.35%

6 The annualized accrual based on December 31, 2018, investments
 7 reflected in the 2018 Depreciation Study using the Public Staff's
 8 proposed depreciation rates compared to DEP's proposed
 9 depreciation rates is summarized below:

1 **Table 2: Comparison of Annual Depreciation Accrual Amount**

Functional Category	12/31/18 Investment	DEP Proposed Accrual Amount	Public Staff Proposed Accrual Amount
A	B	C	D
Steam Production Plant	\$3,978,949,911	\$212,170,895	\$164,169,204
Nuclear Production Plant	8,840,958,166	292,257,258	292,257,258
Hydraulic Production Plant	140,864,659	5,213,027	5,148,380
Other Production Plant	3,126,769,437	158,732,404	157,217,103
Transmission Plant	2,555,572,839	57,110,744	57,110,744
Distribution Plant	6,869,268,718	167,607,654	159,311,890
General Plant	620,468,150	35,638,485	27,229,682
Land Rights	265,099,637	3,123,751	3,123,751
General Plant Res. Amort.		18,529,294	18,529,294
Total Depreciable Plant	\$26,397,951,517	\$950,383,512	\$884,097,306

2 **Q. PLEASE DESCRIBE EXHIBIT RMM-1.**

3 A. Exhibit RMM-1 contains the calculations of the Public Staff's
4 proposed depreciation rates for DEP's Electric Plant in North
5 Carolina.

6 **II. Definition of Depreciation**

7 **Q. COULD YOU PLEASE PROVIDE THE DEFINITION OF**
8 **DEPRECIATION?**

9 A. Yes. The Federal Energy Regulatory Commission ("FERC")
10 definitions contained in the FERC Uniform System of Accounts
11 ("FERC USOA") state:

12 12. *Depreciation*, as applied to depreciable electric
13 plant, means the loss in service value not restored by
14 current maintenance, incurred in connection with the
15 consumption or prospective retirement of electric plant
16 in the course of service from causes which are known
17 to be in current operation and against which the utility

1 is not protected by insurance. Among the causes to be
 2 given consideration are wear and tear, decay, action of
 3 the elements, inadequacy, obsolescence, changes in
 4 the art, changes in demand and requirements of public
 5 authorities.³

6 The FERC USOA definition of “depreciation” specifically states
 7 depreciation is a “loss in service value.” FERC defines “service
 8 value” as “the difference between original cost and net salvage value
 9 of electric plant.”⁴

10 Since this is a utility regulation proceeding, I rely on the FERC USOA
 11 definition of “depreciation,” which focuses on the “loss of service
 12 value.”

13 **Q. PLEASE PROVIDE A BRIEF DESCRIPTION OF HOW**
 14 **REMAINING LIFE DEPRECIATION RATES ARE CALCULATED.**

15 A. The remaining life depreciation rate formula is:

$$\text{Depreciation Rate} = \frac{(100\% - \text{Book Reserve \%} - \text{Future Net Salvage \%})}{\text{Average Remaining Life}}$$

16 In the formula above, the book reserve percent is the actual reserve
 17 on the Company’s books divided by the actual plant in service
 18 investment on the Company’s books. The book reserve percent is

³ FERC Uniform System of Accounts Prescribed for Public Utilities and Licensees Subject to the Provisions of the Federal Power Act, as currently embodied in the United States Code of Federal Regulations, Title 18, Part 101.

⁴ FERC USOA Definition 37.

1 based on actual data from the Company's books and is not estimated
2 in a depreciation study.

3 The future net salvage percent and the average remaining life are
4 future estimates proposed in a depreciation study. A depreciation
5 study estimates the projected average service life of the assets, the
6 retirement pattern of those assets, and the cost of removing or
7 retiring those assets less any expected salvage from the sale, scrap,
8 insurance, reimbursements, etc., of those assets. These estimates
9 are referred to as depreciation parameters.

10 The projected average service life and retirement pattern (survivor
11 curve) are used to calculate the average remaining life.

12 The estimated future net salvage percent is the estimated future cost
13 of removing or retiring less any estimated future salvage from sale,
14 scrap, insurance, reimbursements, etc.

15 **Q. PLEASE EXPLAIN WHAT IS MEANT BY NET SALVAGE.**

16 A. The National Association of Regulatory Commissioners ("NARUC")
17 publication *Public Utility Depreciation Practices* defines net salvage
18 as "the gross salvage for the property retired less its cost of
19 removal."⁵ Gross salvage is defined as "the amount recorded for the
20 property retired due to the sale, reimbursement, or reuse of the

⁵ *Public Utility Depreciation Practices*, published by NARUC, at p. 322 (1996).

1 property.”⁶ Cost of removal is defined as “the costs incurred in
 2 connection with the retirement from service and the disposition of
 3 depreciable plant. Cost of removal may be incurred for plant that is
 4 retired in place.”⁷

5 **Q. WHY IS THE ESTIMATED FUTURE NET SALVAGE COSTS**
 6 **SHOWN AS A PERCENT?**

7 A. The depreciation rates resulting from a depreciation study are
 8 applied to the investment amounts as of the date of the test year in
 9 the rate proceeding. Since a depreciation study produces a
 10 depreciation rate, the estimated future net salvage is incorporated
 11 into the depreciation rate formula as a percent of the investment.

12 **Q. WHAT IMPACT DOES THE ESTIMATED FUTURE NET SALVAGE**
 13 **HAVE ON DEPRECIATION RATES?**

14 A. Estimated positive future net salvage results in a lower depreciation
 15 rate, all other things being equal. Estimated negative future net
 16 salvage results in a higher depreciation rate, all other things being
 17 equal.

18 As explained in NARUC’s *Public Utility Depreciation Practices*:

19 Positive net salvage occurs when gross salvage
 20 exceeds cost of retirement, and negative net salvage

⁶ *Id.* at p. 320.

⁷ *Id.* at p. 317.

1 occurs when cost of retirement exceeds gross
2 salvage.⁸

3 In that same section of the text, NARUC concludes that:

4 Cost of retirement, however, must be given careful
5 thought and attention, since for certain types of plant,
6 it can be the most critical component of the
7 depreciation rate.⁹

8 The estimated future net salvage is part of the annual depreciation
9 accrual, which is credited to the depreciation reserve to cover the
10 estimated future net salvage costs the company may incur in the
11 future associated with plant asset retirements.

12 **III. Estimated Terminal Net Salvage Costs (Decommissioning or**
13 **Dismantlement Costs)**

14 **Q. WHAT ARE ESTIMATED FUTURE TERMINAL NET SALVAGE**
15 **COSTS?**

16 A. Estimated future terminal net salvage costs are estimated future
17 costs that are associated with the closure and assumed demolition
18 of a production plant that is no longer in service. These costs are also
19 referred to as decommissioning or dismantlement costs.

⁸ *Id.* at p. 18.

⁹ *Id.* at p. 19.

1 **Q. DID DEP INCLUDE ESTIMATED FUTURE TERMINAL NET**
 2 **SALVAGE COSTS FOR POWER PRODUCTION PLANTS IN THE**
 3 **PROPOSED DEPRECIATION RATES?**

4 A. Yes. The estimated future terminal net salvage costs for power
 5 production plants included in DEP's proposed depreciation rates are
 6 supported by the Burns & McDonnell *Decommissioning Cost*
 7 *Estimate Study* ("DEP Decommissioning Cost Estimate Study")
 8 provided as Doss Exhibit 5 in the Sub 1142 proceeding.¹⁰

9 DEP's estimated future terminal net salvage costs for power
 10 production plants assume **[BEGIN CONFIDENTIAL]** [REDACTED]
 11 [REDACTED] **[END**
 12 **CONFIDENTIAL]**.¹¹

13 **Q. IS IT CERTAIN THAT DEP WILL DEMOLISH THE STRUCTURES**
 14 **AND OTHER ASSETS WHEN A PRODUCTION PLANT RETIRES**
 15 **FROM SERVICE?**

16 A. No. There are other alternatives that may not result in the demolition
 17 of the structures at the production plant site. One alternative is to
 18 convert a coal power production plant to a natural gas power
 19 production plant, which would not require the demolition of all the
 20 structures owned by DEP. Another alternative would be to sell the

¹⁰ DEP Decommissioning Cost Estimate Study, provided as Confidential Attachment in response to Public Staff Data Request 17-18, attached as Confidential Exhibit RMM-2.

¹¹ *Id.* at p. 18.

1 production plant, which would not require the demolition of all the
2 structures owned by DEP.

3 **Q. ARE YOU PROPOSING ADJUSTMENTS TO DEP'S ESTIMATED**
4 **FUTURE TERMINAL NET SALVAGE COSTS?**

5 A. Yes. I am proposing to continue the use of the current approved 10%
6 contingency for future "unknowns" included in DEP's estimated
7 future terminal net salvage costs.

8 **Q. WHAT IS THE CURRENT APPROVED CONTINGENCY FACTOR?**

9 A. In its Sub 1142 Order, the Commission approved the 10%
10 contingency factor included in the stipulation, instead of the 20%
11 contingency factor included in the DEP Decommissioning Cost
12 Estimate Study conducted by Burns and McDonnell filed as Doss
13 Exhibit 5 in that docket.¹²

14 **Q. HAS THE COMMISSION REVIEWED THE CONTINGENCY**
15 **FACTOR USED IN BURNS AND MCDONNELL**
16 **DECOMMISSIONING COST ESTIMATE STUDY IN ANOTHER**
17 **PROCEEDING?**

18 Yes. Regarding the contingency factor used a Decommissioning
19 Cost Estimate Study conducted by Burns and McDonnell for Duke
20 Energy Carolinas, LLC, the Commission found:

¹² Sub 1142 Order at pp. 43-44.

1 The Commission is confident that a 10% contingency
 2 factor, while less than DEC's requested factor of 20%,
 3 should protect the Company from additional costs it will
 4 incur but cannot specify at the present date. The
 5 Commission also finds that a 10% contingency factor
 6 properly reflects the inclusion of items that should push
 7 unknown costs downward (i.e. increase in scrap prices,
 8 etc.) thereby protecting the ratepayers as well. Based
 9 on the foregoing, the Commission concludes that
 10 including a contingency factor of 10% should be
 11 utilized by the Company.¹³

12 **Q. WHAT CONTINGENCY FACTOR DID DEP ASSUME IN THE**
 13 **FUTURE ESTIMATED TERMINAL NET SALVAGE COSTS IN**
 14 **THIS PROCEEDING?**

15 A. In this proceeding, DEP's proposed future terminal net salvage costs
 16 are again supported by the same DEP Decommissioning Cost
 17 Estimate Study reviewed in the Sub 1142 Proceeding.¹⁴

18 DEP proposed to return to the original 20% contingency factor
 19 included in the DEP Decommissioning Cost Estimate Study "to cover
 20 unknowns," which escalates the estimated terminal net salvage
 21 costs in the depreciation rate calculation.

¹³ June 22, 2018, Order Accepting Stipulation, Deciding Contested Issues, and Requiring Revenue Reduction in Docket No. E-7, Sub 1146 at pp. 172-173.

¹⁴ DEP Decommissioning Cost Estimate Study, provided as confidential attachment in response to Public Staff Data Request 17-18, attached as Confidential Exhibit RMM-2.

1 **Q. WHAT DO YOU RECOMMEND REGARDING THE**
 2 **CONTINGENCY FACTOR?**

3 A. I recommend the continued use of the current approved 10%
 4 contingency factor for the future estimated terminal net salvage costs
 5 included in the calculation of the depreciation rate.

6 **IV. Advanced Metering Infrastructure (“AMI”) Meter Service Life**

7 **Q. WHAT SERVICE LIFE DOES DEP RECOMMEND FOR THE AMI**
 8 **METERS?**

9 A. DEP is proposing a 15-year average service life for AMI Meters.

10 **Q. WHAT IS THE LIFE RANGE INDICATED BY THE**
 11 **MANUFACTURER OF THE AMI METERS?**

12 A. In response to discovery, DEP stated that the manufacturer expected
 13 a service life of 15-20 years for AMI meters.¹⁵ DEP is proposing to
 14 use the low end of that range. DEP’s proposal to use the low end of
 15 the life range increases the depreciation expense, all other things
 16 being equal.

17 **Q. WHAT LIFE DO YOU RECOMMEND FOR AMI METERS?**

18 A. Since DEP’s deployment of AMI meters occurred primarily in the past
 19 three years, it has limited historic data on the service lives of AMI

¹⁵ DEP Confidential response to Public Staff Data Request 17-10, attached as Confidential Exhibit RMM-3. In correspondence to Public Staff dated March 19, 2020, counsel for DEP indicated that it would waive the confidentiality of the information related to the expected service life information provided by the manufacturer of the AMI meters.

1 meters.¹⁶ I therefore recommend a 17-year life that is in the middle
 2 of the manufacturer's range. Using a life in the middle of the range is
 3 a reasonable estimate based on the manufacturer's expected life of
 4 the AMI meters and is fair to both the Company and the ratepayer.

5 **V. Mass Property Future Net Salvage**

6 **Q. DID YOU REVIEW THE REASONABLENESS OF DEP'S**
 7 **PROPOSED FUTURE NET SALVAGE FOR A MASS PROPERTY**
 8 **ACCOUNT?**

9 A. Yes. For Mass Property Distribution Accounts 364, 366, and 369, I
 10 recommend future net salvage percentages that differ from DEP's
 11 proposal as shown in Table 3 below:

12 **Table 3: Comparison of Distribution Plant Future**
 13 **Net Salvage ("FNS") Percent Proposals**

Account	Current Approved FNS %	DEP's Proposed FNS %	Public Staff's Proposed FNS %
Account 364, Poles, Towers, & Fixtures	-100%	-100%	-75%
Account 366, Underground Conduit	-10%	-15%	-10%
Account 369, Services	-10%	-20%	-15%

¹⁶ Spanos Exhibit 1 (2018 Depreciation Study) at p. 303.

1 **Q. PLEASE EXPLAIN WHAT FACTORS DEP CONSIDERED IN THE**
2 **ESTIMATION OF THE PROPOSED FUTURE NET SALVAGE**
3 **PERCENTS.**

4 A. Mr. Spanos included the historic net salvage ratios calculated in the
5 2018 Depreciation Study as part of his analysis. In his direct
6 testimony, Mr. Spanos states:

7 The net salvage percentages estimated in the
8 Depreciation Study were based on informed judgment
9 that incorporated factors such as the statistical
10 analyses of historical net salvage data; information
11 provided to me by the Company's operating personnel,
12 general knowledge and experience of industry
13 practices; and trends in the industry in general. The
14 statistical net salvage analyses incorporate the
15 Company's actual historical data for the period 1979
16 through 2018, and considers the cost of removal and
17 gross salvage ratios to the associated retirements
18 during the 40-year period. Trends of these data are
19 also measured based on three-year moving averages
20 and the most recent five-year indications.¹⁷

21 The DEP 2018 Depreciation Study included the analysis of the
22 historic data of incurred net salvage and related retirements.

23 Regarding historic net salvage, the 2018 Depreciation Study states:

24 The estimates of net salvage by account were based
25 in part on historical data compiled through 2018. Cost
26 of removal and salvage were expressed as percents of
27 the original cost of plant retired, both on annual and
28 three-year moving average bases. The most recent
29 five-year average also was calculated for
30 consideration. The net salvage estimates by account

¹⁷ Direct Testimony of John J. Spanos at p. 12, line 20 through p. 13, line 6.

1 are expressed as a percent of the original cost of plant
2 retired.¹⁸

3 **Q. WHAT IS A CONCERN REGARDING THE HISTORIC NET**
4 **SALVAGE RATIOS CALCULATED IN THE 2018 DEPRECIATION**
5 **STUDY?**

6 A. As pointed out in Wolf and Fitch's *Depreciation Systems*:

7 Salvage ratios are a function of inflation.¹⁹

8 Additionally, *Depreciation Systems* points out that a historic net
9 salvage ratio that includes inflated dollars in the numerator and
10 historic dollars in the denominator is a ratio using different units,
11 stating:

12 One inherent characteristic of the salvage ratio is that
13 the numerator and denominator are measured in
14 different units; the numerator is measured in dollars at
15 the time of retirement, while the denominator is
16 measured in dollars at the time of installation. Inflation
17 is an economic fact of life and although both numerator
18 and denominator are measured in dollars, the timing of
19 the cash flows reflects different price levels.²⁰

20 The calculation of the historic net salvage ratio includes the impact
21 of high historic inflation rates since the net salvage amount in the
22 numerator is in current dollars and the cost of the plant (which may
23 have been installed decades before) in the denominator is in historic

¹⁸ Spanos Exhibit 1 (2018 Depreciation Study) at p. 42.

¹⁹ Wolf, Frank K. and Fitch, W. Chester *Depreciation Systems* (Iowa State University Press, 1994) at p. 267.

²⁰ *Id.* at p. 53.

1 dollars. In other words, due to inflation, the amounts in numerator
2 and denominator of the net salvage ratio are at different price levels.

3 **Q. IS THE FACT THAT HISTORIC INFLATION IS INCLUDED**
4 **IN THE NET SALVAGE RATIO RECOGNIZED IN ANOTHER**
5 **AUTHORITATIVE DEPRECIATION TEXT?**

6 A. Yes. Regarding inflation, NARUC's *Public Utility Depreciation*
7 *Practices* states:

8 The sensitivity of salvage and cost of retirement to the
9 age of the property retired is also troublesome. Due to
10 inflation and other factors, there is a tendency for costs
11 of retirement, typically labor, to increase more rapidly
12 than material prices.²¹

13 As stated earlier in this testimony, NARUC also points out that careful
14 consideration should be given to the net salvage estimate, stating:

15 Cost of retirement, however, must be given careful
16 thought and attention, since for certain types of plant,
17 it can be the most critical component of the
18 depreciation rate"²²

19 **Q. HAVE OTHER JURISDICTIONS CONSIDERED THE IMPACT OF**
20 **INFLATION IN THE SETTING OF THE FUTURE NET SALVAGE**
21 **PERCENT?**

22 A. Yes. I am aware of several jurisdictions that have adopted future net
23 salvage percents that recognized the inflated dollars included in the

²¹ Page 19, *Public Utilities Depreciation Practices*, published by National Association of Regulatory Commissioners (NARUC), 1996.

²² *Id.* at p. 19.

1 historic net salvage ratio and adopted future net salvage percent that
2 recognizes the time value of the cost of removal due to inflation.

3 • The Connecticut Public Utilities Regulatory Authority, in its
4 December 14, 2016 Decision in Docket No. 16-06-04 the
5 Commission accepted net salvage depreciation rates that
6 produced “an annual accrual that is 1.2 times the annual
7 incurred distribution plant net salvage costs” stating that the
8 “distribution net salvage depreciation rates still comfortably
9 cover the actual incurred net salvage costs.”²³

10 • The Public Service Commission of the District of Columbia
11 Order No. 15710 stated: “Fairness and equity require that the
12 Commission adopt a methodology that, to the extent possible,
13 balances the interest of current and future ratepayers,” and
14 went on to state:

15 Pepco should not be allowed to charge current
16 customers for future inflation, nor should Pepco be
17 allowed to charge current customers in higher-
18 value current dollars for a future cost of removal
19 amount that is calculated in lower-value future
20 dollars.²⁴

21 • The Public Service Commission of Maryland in its Order No.
22 81517 stated:

²³ Connecticut Public Utilities Regulatory Authority Docket No. 16-06-04, December 14, 2016 Decision at p. 46.

²⁴ Public Service Commission of the District of Columbia Formal Case No. 1076, paragraph 252 of March 2, 2010, Order No. 15710.

1 The Commission has carefully reviewed the record
 2 and finds that the Present Value Method should be
 3 adopted for the recovery of removal costs. The
 4 Straight Line Method recovers the same annual
 5 cost in nominal dollars from ratepayers today as it
 6 does at the time plant is removed from service.
 7 However, a dollar is worth substantially more today
 8 than it will be 20 to 40 years from now.
 9 Consequently, today's ratepayers would pay more
 10 in "real" dollars under the Straight Line Method for
 11 the recovery costs of the plant they consume than
 12 would future ratepayers when net salvage is
 13 negative, as everyone projects.²⁵

14 • The New Jersey Board of Public Utilities found:

15 As a result of this data and the underlying concept
 16 of FASB 143 as discussed in this matter, the Board
 17 FINDS it appropriate to revisit the concept of
 18 including estimated future net salvage in current
 19 depreciation rates. The Board HEREBY FINDS the
 20 recommendation of the Ratepayer Advocate and
 21 Staff to exclude estimated net salvage from
 22 depreciation rates to be appropriate. The Board
 23 FURTHER FINDS that the Ratepayer Advocate
 24 and Staff's proposed utilization of a five-year
 25 average of actual salvage expense in depreciation
 26 expense is reasonable as it more closely aligns the
 27 amount recovered in base rates with the historical
 28 level of expenses incurred. The Board concurs with
 29 Staff that the ten-year window of actual experience
 30 rather than the five-year rolling average proposed
 31 by the Ratepayer Advocate is appropriate.²⁶

32 • The Pennsylvania Superior Court found:

33 Negative salvage attributed to existing plant is
 34 purely prospective; it is a cost which has not yet
 35 been incurred; it is uncertain when and if it will be
 36 incurred; and it is not a part of the original cost of
 37 construction of the facilities when first devoted to
 38 public service. To permit the recovery of

²⁵ Public Service Commission of Maryland Case No. 9092 page 30 of July 9, 2007 Order No. 81517.

²⁶ New Jersey Docket No. ER02080506, Final Order at pp. 129-30 (May 14, 2004).

1 prospective negative salvage is to permit the
 2 recovery of a total amount in excess of the original
 3 cost of construction prior to the actual expenditure
 4 of those costs and, in our opinion, represents the
 5 recovery of something in the nature of a future
 6 reproduction cost. The established law in this
 7 Commonwealth does not permit the recovery by
 8 annual depreciation of any such prospective
 9 excess. It is therefore the prospective nature of
 10 future negative salvage that prevents it from being
 11 considered either in accrued depreciation or in the
 12 allowance for annual depreciation; they must have
 13 a consistent basis under our law.²⁷

14 **Q. IS THE DEP PROPOSED FUTURE NET SALVAGE PERCENT**
 15 **BASED SOLELY ON HISTORIC NET SALVAGE RATIOS**
 16 **CALCULATED IN THE 2018 DEPRECIATION STUDY?**

17 A. No. Using Account 369, Services as an example, the calculated
 18 historic net salvage ratios for Account 369, Services are included in
 19 the 2018 Depreciation Study.²⁸

20 DEP's proposed -20% future net salvage percent is not one of the
 21 historic net salvage ratios calculated in the 2018 Depreciation Study.
 22 Based on the calculations in the 2018 Depreciation Study, the overall
 23 historic net salvage ratio is -38%, the five-year average historic net
 24 salvage ratio is -23%, and the three-year average historic net
 25 salvage ratios range from -161% to -1%. So DEP's proposed -20%
 26 is not based solely on the calculated historic net salvage ratios.

²⁷ Pennsylvania, Superior Court of Pennsylvania in Penn Sheraton Hotel v. Pennsylvania Public Utility Commission, 184 A.2d 324, 329 (Pa. Super. Ct. 1962).

²⁸ Spanos Exhibit 1 (2018 Depreciation Study) at pp. 409-411.

1 **Q. HAVE YOU REVIEWED THE RECOVERY OF FUTURE NET**
2 **SALVAGE COSTS INCLUDED IN DEP’S PROPOSED**
3 **DEPRECIATION RATES AND THE ACTUAL NET SALVAGE**
4 **COSTS DEP HAS INCURRED IN THE RECENT PAST?**

5 A. Yes. Instead of relying solely on the historic net salvage ratios, which
6 are influenced by historic inflation levels, I also reviewed the future
7 net salvage costs included in DEP’s proposed depreciation accrual
8 and the actual net salvage costs incurred by DEP on average over
9 the recent five-year period.

10 **Q. PLEASE PROVIDE THE COMPARISON OF DEP’S ACTUAL NET**
11 **SALVAGE INCURRED AND PROPOSED ANNUAL ACCRUAL**
12 **FOR FUTURE NET SALVAGE.**

13 A. Table 4 below is a comparison of the actual net salvage costs
14 incurred by DEP on average over the recent five-year period to future
15 net salvage costs included in DEP’s and the Public Staff’s proposed
16 depreciation accruals.

Table 4: Comparison of Actually Incurred Net Salvage and Net Salvage in Proposed Depreciation Rates as of December 31, 2018 Investments²⁹

Account	Description	Five Year Net Salvage Actually Incurred	Net Salvage Recovery included in DEP's Proposed Depr Rates	DEP Proposed / Actually Incurred	Net Salvage Recovery included in Public Staff's Proposed Depr Rates	Public Staff Proposed / Actually Incurred
		A	B	C=B/A	D	E=D/A
	DISTRIBUTION PLANT					
361.00	Structures & Improvements	\$ 71,828	\$ 263,656	3.7	\$ 263,656	3.7
362.00	Station Equipment	1,231,386	1,999,844	1.6	1,999,844	1.6
364.00	Poles, Towers, & Fixtures	567,257	16,778,097	29.6	11,558,347	20.4
365.00	Overhead Conductors & Dev	1,396,464	5,751,241	4.1	5,751,241	4.1
366.00	Underground Conduit	44,902	616,405	13.7	402,170	9.0
367.00	Undgrd Conductors & Dev	281,705	876,716	3.1	876,716	3.1
368.00	Line Transformers	616,069	1,324,123	2.1	1,324,123	2.1
369.00	Services	344,410	1,811,464	5.3	1,308,069	3.8
370.00	Metering Equip & Meters	705,739	430,396	0.6	430,396	0.6
370.02	Meters - Utility of the Future	0	0		0	
371.00	Installations on Cust.' Premises	115,608	400,523	3.5	400,523	3.5
373.00	Street Lighting & Signal Systems	518,231	1,167,357	2.3	1,167,357	2.3
	TOTAL DISTRIBUTION PLANT	\$ 5,893,597	\$ 31,419,823	5.3	\$ 25,482,442	4.3

Q. ARE YOUR PROPOSED FUTURE NET SALVAGE PERCENTS BASED ONLY ON THE HISTORICAL ANALYSIS SHOWN IN TABLE 4 ABOVE?

A. No, which is supported by the fact that my proposed future net salvage accrual amounts are not equal to the average annual historical amount as shown in Table 4 above. Table 4 provides a reasonableness check of the proposed future net salvage percents.

²⁹ This table is based on the December 31, 2018 investment levels used in the 2018 Depreciation Study.

1 My proposed future net salvage accrual amounts consider DEP's
 2 historic practices, the impact of inflation, and builds a reserve for
 3 reasonable estimated future net removal costs associated with future
 4 retirements, based on the type of investments in the account, and
 5 my previous experience.

6 **Q. PLEASE EXPLAIN HOW YOUR FUTURE NET SALVAGE BUILDS**
 7 **THE RESERVE FOR FUTURE NET SALVAGE COSTS.**

8 A. Using Account 364, Poles, Towers, and Fixtures for discussion, as
 9 shown on Table 4 above, DEP actually incurred \$567,257 in net
 10 salvage costs on average per year, however, DEP proposes to
 11 collect a \$16,778,097 net salvage annual accrual.³⁰ The annual
 12 accrual amount is an expense to be recovered from ratepayers in
 13 customer charges.³¹ The annual accrual DEP is proposing for net
 14 salvage is about 29.6 times the average annual amount DEP has
 15 actually recently incurred for net salvage.

16 Under my recommendation, the annual accrual for Account 364,
 17 Poles, Towers, and Fixtures net salvage would still be \$11,558,347,
 18 which is about 20.4 times the average annual amount DEP actually
 19 incurred.³² My recommendation provides recovery of the expected

³⁰ Annual accrual amount based on investments as of December 31, 2018.

³¹ The exact amount to be recovered from ratepayers will vary when calculated on investments other than the investment as of December 31, 2018.

³² Annual accrual amount based on investments as of December 31, 2018. I am not recommending or implying a change from the "accrual" basis to the "cash" basis for the recovery of future net salvage costs. In other words, I am not recommending or implying

1 cost of removal in the near future and builds the reserve for future
2 cost of removal associated with future retirements.

3 **VI. Continue Use of Current Approved Amortization Period for**
4 **General Plant Accounts**

5 **Q. WHAT CHANGE DEP IS PROPOSING TO THE AMORTIZATION**
6 **PERIOD FOR TWO GENERAL PLANT ACCOUNTS?**

7 A. DEP is proposing to change the current approved 20-year
8 amortization period for Account 391, Office Furniture and Equipment
9 to a 15-year amortization and the current approved 20-year
10 amortization period for Account 397, Communication Equipment to a
11 10-year amortization period.

12 **Q. WHAT CHANGES WERE MADE TO ACCOUNT 391, OFFICE**
13 **FURNITURE AND EQUIPMENT AND ACCOUNT 397,**
14 **COMMUNICATION EQUIPMENT IN THE PREVIOUS DOCKET?**

15 A. In the Sub 1142 Proceeding, the Commission approved DEP's
16 proposed change from depreciation accounting to amortization
17 accounting using a 20-year amortization period for Account 391,
18 Office Furniture and Equipment and Account 397, Communication
19 Equipment. The Sub 1142 Order stated:

20 The Stipulating Parties have agreed as part of the
21 settlement to the 20-year amortization period for
22 Accounts 391 and 397. In light of all of the evidence,
23 the Commission finds and concludes that a 20-year

that the depreciation accrual no longer be credited to the Accumulated Provision for Depreciation or that the net salvage costs be "expensed".

1 amortization period for Accounts 391 and 397
2 proposed by the Stipulating Parties is reasonable in
3 this case.³³

4 **Q, WHAT CHANGE IS DEP PROPOSING TO THE AMORTIZATION**
5 **PERIODS FOR ACCOUNT 391, OFFICE FURNITURE AND**
6 **EQUIPMENT AND ACCOUNT 397, COMMUNICATION**
7 **EQUIPMENT IN THIS PROCEEDING?**

8 A. DEP is proposing the same amortization periods for these accounts
9 that it initially proposed in the Sub 1142 Proceeding. For Account
10 391, Office Furniture and Equipment DEP is again proposing a 15-
11 year amortization period and for Account 397, Communication DEP
12 is again proposing a 10-year amortization period.

13 **Q. DID THE DEP 2018 DEPRECIATION STUDY PROVIDE ANY**
14 **DATA SUPPORTING THE PROPOSED CHANGE IN THE**
15 **AMORTIZATION PERIOD FOR THESE ACCOUNTS?**

16 A. No. The 2018 Depreciation Study did not provide any life data for
17 Account 391, Office Furniture and Equipment and Account 397,
18 Communication Equipment. The lack of life data is not uncommon
19 for amortized accounts due to the change in the record-keeping for
20 an amortized account.

³³ Sub 1142 Order at p. 49.

1 **Q. PLEASE EXPLAIN THE DIFFERENCE IN RECORD KEEPING**
2 **BETWEEN DEPRECIATION ACCOUNTING AND AMORTIZATION**
3 **ACCOUNTING.**

4 A. Under depreciation accounting, the Company keeps track of the
5 installation date and retirement date of each asset in the depreciable
6 account. These detailed historical records are then used to populate
7 the original life tables for each account, as shown in Section VII of
8 the 2018 Depreciation Study.

9 Under amortization accounting, DEP no longer keeps the detailed
10 records needed to populate the original life tables. DEP tracks the
11 installation year, but the asset will be retired off the books when it
12 reaches the approved average service life, whether or not that asset
13 is still in service. The use of amortization accounting for these smaller
14 value general plant accounts is used to minimize the accounting
15 expense involved in keeping the detailed records used in
16 depreciation accounting.

17 **Q. HOW DID DEP DETERMINE THE AMORTIZATION PERIODS TO**
18 **BE USED?**

19 A. The 2018 Depreciation Study states:

20 The calculation of annual and accrued amortization
21 requires the selection of an amortization period. The
22 amortization periods used in this report were based on
23 judgment which incorporated a consideration of the
24 period during which the assets will render most of their
25 service, the amortization periods and service lives

1 used by other utilities, and the service life estimates
 2 previously used for the asset under depreciation
 3 accounting.³⁴

4 **Q. ARE THE AMORTIZATION PERIODS PROPOSED BY DEP**
 5 **BASED ON THE “SERVICE LIFE ESTIMATES PREVIOUSLY**
 6 **USED FOR THE ASSET UNDER DEPRECIATION**
 7 **ACCOUNTING”?**

8 A. No. The current approved amortization period for both Account 391,
 9 Office Furniture and Equipment and Account 397, Communication
 10 Equipment is 20 years. Prior to the switch to amortization accounting
 11 in the Sub 1142 Proceeding the approved service life for Account
 12 391, Office Furniture and Equipment was 20 years and the approved
 13 service life for Account 397, Communication Equipment was 27
 14 years.

15 **Q. DID YOU FILE TESTIMONY IN THE SUB 1142 PROCEEDING**
 16 **REGARDING THE SERVICE LIFE ESTIMATES FOR BOTH**
 17 **ACCOUNT 391, OFFICE FURNITURE AND EQUIPMENT AND**
 18 **ACCOUNT 397, COMMUNICATION EQUIPMENT?**

19 A. Yes. Pages 33-37 of my Direct Testimony in the Sub 1142
 20 Proceeding discussed the previously approved 20-year service life
 21 for Account 391, Office Furniture and Equipment and the previously

³⁴ Spanos Exhibit 1 (2018 Depreciation Study) at p. 50.

1 approved 27-year service life for Account 397, Communication
2 Equipment based on the data provided in Docket No. E-2, Sub 1025.

3 **Q. WHAT AMORTIZATION PERIOD DO YOU RECOMMEND FOR**
4 **ACCOUNT 391, OFFICE FURNITURE AND EQUIPMENT AND**
5 **ACCOUNT 397, COMMUNICATION EQUIPMENT?**

6 A. Based on the analysis I provided in the Sub 1142 Proceeding and
7 since DEP did not provide any information supporting the change in
8 the current approved amortization period for these accounts. I
9 recommend the continued use of the currently approved 20-year
10 amortization period for these accounts.

11 **VII. Mayo Unit 1 and Roxboro Units 3 and 4 Final Retirement Year**

12 **Q. WHAT FINAL RETIREMENT YEAR ARE INCLUDED IN THE**
13 **CALCULATED DEPRECIATION RATES FOR MAYO UNIT 1 AND**
14 **ROXBORO UNITS 3 AND 4?**

15 A. At the request of Public Staff, I have used the expected final
16 retirement dates of June 2035 for Mayo Unit 1 and June 2033 for
17 Roxboro Units 3 and 4 in the calculation of the Public Staff proposed
18 depreciation rates, consistent with the retirement dates used in the
19 Sub 1142 Proceeding, rather than the earlier retirement date of June
20 2029 for all three units proposed in this proceeding by DEP. This
21 analysis, and the Public Staff's proposed adjustment to the
22 depreciation expense, are discussed further in the testimony of
23 Public Staff witnesses Shawn Dorgan and Dustin Metz.

1 **VIII. Composite Distribution Depreciation Rate Excluding AMR Meters**

2 **Q. PLEASE EXPLAIN HOW YOU CALCULATED THE 2.26%**
 3 **DISTRIBUTION PLANT COMPOSITE DEPRECIATION RATE**
 4 **EXCLUDING AMR METERS?**

5 A. At the request of Public Staff, I calculated the distribution plant
 6 composite depreciation rate excluding AMR Meters based on my
 7 proposed depreciation rates shown in my attached Exhibit RMM-1.

8 **Table 5: Composite Depreciation Rate Excluding AMR Meters³⁵**

Amounts from Exhibit RMM-1	12/31/2018 Investment	Public Staff Proposed Annual Depr	Public Staff Proposed Depr Rate
Total Distribution Plant	6,869,268,718	159,311,890	2.32%
AMR Meters	142,517,522	7,007,351	
Distribution Composite w/o AMR Meters	6,726,751,196	152,304,529	2.26%

9 This adjustment is discussed further in the testimony of Public Staff
 10 witness Shawn Dorgan.

11 **IX. Conclusion**

12 **Q. PLEASE SUMMARIZE YOUR RECOMMENDATIONS.**

13 A. For the reasons stated above, I recommend that the Public Staff's
 14 proposed depreciation rates shown on Exhibit RMM-1 be approved
 15 for DEP.

³⁵ Exhibit RMM-1 at p. 12.

- 1 Q. DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?
- 2 A. Yes.

Roxie McCullar, CPA, CDP
8625 Farmington Cemetery Road
Pleasant Plains, IL

Roxie McCullar is a regulatory consultant, licensed Certified Public Accountant in the state of Illinois, and a Certified Depreciation Professional through the Society of Depreciation Professionals. She is a member of the American Institute of Certified Public Accountants, the Illinois CPA Society, and the Society of Depreciation Professionals. Ms. McCullar has received her Master of Arts degree in Accounting from the University of Illinois-Springfield as well as her Bachelor of Science degree in Mathematics from Illinois State University. Ms. McCullar has 20 years of experience as a regulatory consultant for William Dunkel and Associates. In that time, she has filed testimony in over 50 state regulatory proceedings on depreciation issues and cost allocation for universal service and has assisted Mr. Dunkel in numerous other proceedings.

Education

Master of Arts in Accounting from the University of Illinois-Springfield, Springfield, Illinois

12 hours of Business and Management classes at Benedictine University-Springfield College in Illinois, Springfield, Illinois

27 hours of Graduate Studies in Mathematics at Illinois State University, Normal, Illinois

Completed Depreciation Fundamentals training course offered by the Society of Depreciation Professionals

Relevant Coursework:

- | | |
|---|--|
| - Calculus | - Discrete Mathematics |
| - Number Theory | - Mathematical Statistics |
| - Linear Programming | - Differential Equations |
| - Finite Sampling | - Statistics for Business and Economics |
| - Introduction to Micro Economics | - Introduction to Macro Economics |
| - Principles of MIS | - Introduction to Financial Accounting |
| - Introduction to Managerial Accounting | - Intermediate Managerial Accounting |
| - Intermediate Financial Accounting I | - Intermediate Financial Accounting II |
| - Advanced Financial Accounting | - Auditing Concepts/Responsibilities |
| - Accounting Information Systems | - Federal Income Tax |
| - Fraud Forensic Accounting | - Accounting for Government & Non-Profit |
| - Commercial Law | - Advanced Utilities Regulation |
| - Advanced Auditing | - Advanced Corp & Partnership Taxation |

Current Position: Consultant at William Dunkel and Associates

Participation in the proceedings below included some or all of the following:

Developing analyses, preparing data requests, analyzing issues, writing draft testimony, preparing data responses, preparing draft questions for cross examination, drafting briefs, and developing various quantitative models.

Previous Experience						
Year	State	Commission	Docket	Company	Description	On Behalf of
2020	North Carolina	North Carolina Utilities Commission	E-7, SUB 1214	Duke Energy Carolinas, LLC	Electric Depreciation Issues	Public Staff - North Carolina Utilities Commission
2019	Kansas	Kansas Corporation Commission	20-UTAT-032-KSF	United Telephone Association	Cost Study Issues, Support Fund Adjustments	Kansas Corporation Commission Staff
2019	Kansas	Kansas Corporation Commission	19-ATMG-525-RTS	Atmos Energy	Natural Gas Depreciation Issues	Kansas Corporation Commission Staff
2019	Kansas	Kansas Corporation Commission	19-GNBT-505-KSF	Golden Belt Telephone Association	Cost Study Issues, Support Fund Adjustments	Kansas Corporation Commission Staff
2019	Arizona	Arizona Corporation Commission	E-01933A-19-0028	Tucson Electric Power Company	Electric Depreciation Issues	The Utilities Division Staff Arizona Corporation Commission
2019	North Carolina	North Carolina Utilities Commission	E-22, SUB 562	Dominion Energy North Carolina	Electric Depreciation Issues	Public Staff - North Carolina Utilities Commission
2019	Utah	Public Service Commission of Utah	19-057-03	Dominion Energy Utah	Natural Gas Depreciation Issues	Division of Public Utilities
2019	Kansas	Kansas Corporation Commission	19-EPDE-223-RTS	Empire District Electric Company	Electric Depreciation Issues	Kansas Corporation Commission Staff
2019	Arizona	Arizona Corporation Commission	T-03214A-17-0305	Citizens Telecommunications Company	Arizona Universal Service Fund	The Utilities Division Staff Arizona Corporation Commission
2018	Kansas	Kansas Corporation Commission	18-KGSG-560-RTS	Kansas Gas Service	Natural Gas Depreciation Issues	Kansas Corporation Commission Staff
2018	Kansas	Kansas Corporation Commission	18-KCPE-480-RTS	Kansas City Power & Light Company	Electric Depreciation Issues	Kansas Corporation Commission Staff
2018	Rhode Island	Rhode Island and Providence Plantations Public Utilities Commission	4800	SUEZ Water	Water Depreciation Issues	Division of Public Utilities and Carriers

Previous Experience						
Year	State	Commission	Docket	Company	Description	On Behalf of
2018	Rhode Island	Rhode Island and Providence Plantations Public Utilities Commission	4770	Narragansett Electric Company	Electric & Natural Gas Depreciation Issues	Division of Public Utilities and Carriers
2018	North Carolina	North Carolina Utilities Commission	E-7, SUB 1146	Duke Energy Carolinas, LLC	Electric Depreciation Issues	Public Staff - North Carolina Utilities Commission
2017	DC	District of Columbia Public Service Commission	FC1150	Potomac Electric Power Company	Electric Depreciation Issues	District of Columbia Public Service Commission
2017	North Carolina	North Carolina Utilities Commission	E-2, SUB 1142	Duke Energy Progress, LLC	Electric Depreciation Issues	Public Staff - North Carolina Utilities Commission
2017	Washington	Washington Utilities & Transportation Commission	UE-170033 & UG-170034	Puget Sound Energy	Electric & Natural Gas Depreciation Issues	Washington State Office of the Attorney General, Public Council Unit
2017	Florida	Florida Public Service Commission	160186-EI & 160170-EI	Gulf Power Company	Electric Depreciation Issues	The Citizens of the State of Florida
2016	Kansas	Kansas Corporation Commission	16-KGSG-491-RTS	Kansas Gas Service	Natural Gas Depreciation Issues	Kansas Corporation Commission Staff
2016	DC	District of Columbia Public Service Commission	FC1139	Potomac Electric Power Company	Depreciation Issues	District of Columbia Public Service Commission
2016	Arizona	Arizona Corporation Commission	E-01933A-15-0239 & E-01933A-15-0322	Tucson Electric Power Company	Electric Depreciation Issues	The Utilities Division Staff Arizona Corporation Commission
2016	Georgia	Georgia Public Service Commission	40161	Georgia Power Company	Addressed Depreciation Issues	Georgia Public Service Commission Public Interest Advocacy Staff
2016	DC	District of Columbia Public Service Commission	FC1137	Washington Gas & Light	Depreciation Issues	District of Columbia Public Service Commission
2015	Kansas	Kansas Corporation Commission	16-ATMG-079-RTS	Amos Energy	Natural Gas Depreciation Issues	Kansas Corporation Commission Staff

Previous Experience						
Year	State	Commission	Docket	Company	Description	On Behalf of
2015	Kansas	Kansas Corporation Commission	15-TWVT-213-AUD	Twin Valley Telephone, Inc.	Cost Study Issues, Allocation of FTTH Equipment, & Support Fund Adjustments	Kansas Corporation Commission Staff
2015	Kansas	Kansas Corporation Commission	15-KCPE-116-RTS	Kansas City Power & Light Company	Electric Depreciation Issues	Kansas Corporation Commission Staff
2015	Kansas	Kansas Corporation Commission	15-MRGT-097-AUD	Moundridge Telephone Company, Inc.	Cost Study Issues & Support Fund Adjustments	Kansas Corporation Commission Staff
2014	Kansas	Kansas Corporation Commission	14-S&TT-525-KSF	S&T Telephone Cooperative Association, Inc.	Cost Study Issues, Allocation of FTTH Equipment, & Support Fund Adjustments	Kansas Corporation Commission Staff
2014	Kansas	Kansas Corporation Commission	14-WTCT-142-KSF	Wamego Telecommunications Company, Inc.	Cost Study Issues, Allocation of FTTH Equipment, & Support Fund Adjustments	Kansas Corporation Commission Staff
2013	Kansas	Kansas Corporation Commission	13-PLTT-678-KSF	Peoples Telecommunications, LLC	Cost Study Issues, Allocation of FTTH Equipment, & Support Fund Adjustments	Kansas Corporation Commission Staff
2013	New Jersey	State of New Jersey Board of Public Utilities	BPU ER12121071	Atlantic City Electric Company	Electric Depreciation Issues	New Jersey Rate Counsel
2013	Kansas	Kansas Corporation Commission	13-JBNT-437-KSF	J.B.N. Telephone Company, Inc.	Cost Study Issues, Allocation of FTTH Equipment, & Support Fund Adjustments	Kansas Corporation Commission Staff
2013	Kansas	Kansas Corporation Commission	13-ZENT-065-AUD	Zenda Telephone Company, Inc.	Cost Study Issues, Allocation of FTTH Equipment, & Support Fund Adjustments	Kansas Corporation Commission Staff
2013	DC	District of Columbia Public Service Commission	FC1103	Potomac Electric Power Company	Depreciation Issues	District of Columbia Public Service Commission

Previous Experience						
Year	State	Commission	Docket	Company	Description	On Behalf of
2012	Kansas	Kansas Corporation Commission	12-LHPT-875-AUD	LaHarpe Telephone Company, Inc.	Cost Study Issues, Allocation of FTTH Equipment, & Support Fund Adjustments	Kansas Corporation Commission Staff
2012	Kansas	Kansas Corporation Commission	12-GRHT-633-KSF	Gorham Telephone Company	Cost Study Issues, Allocation of FTTH Equipment, & Support Fund Adjustments	Kansas Corporation Commission Staff
2012	Kansas	Kansas Corporation Commission	12-S&TT-234-KSF	S&T Telephone Cooperative Association, Inc.	Cost Study Issues, Allocation of FTTH Equipment, & Support Fund Adjustments	Kansas Corporation Commission Staff
2011	DC	District of Columbia Public Service Commission	FC1093	Washington Gas & Light	Depreciation Issues	District of Columbia Public Service Commission
2011	Kansas	Kansas Corporation Commission	11-CNHT-659-KSF	Cunningham Telephone Company, Inc.	Cost Study Issues, Allocation of FTTH Equipment, & Support Fund Adjustments	Kansas Corporation Commission Staff
2011	Kansas	Kansas Corporation Commission	11-PNRT-315-KSF	Pioneer Telephone Association	Cost Study Issues, Allocation of FTTH Equipment, & Support Fund Adjustments	Kansas Corporation Commission Staff
2010	Kansas	Kansas Corporation Commission	10-HVDT-288-KSF	Haviland Telephone Company, Inc.	Cost Study Issues & Support Fund Adjustments	Kansas Corporation Commission Staff
2009	Kansas	Kansas Corporation Commission	09-BLVT-913-KSF	Blue Valley Tele-Communications, Inc.	Cost Study Issues, Allocation of FTTH Equipment, & Support Fund Adjustments	Kansas Corporation Commission Staff
2009	DC	District of Columbia Public Service Commission	FC1076	Potomac Electric Power Company	Depreciation Issues	District of Columbia Public Service Commission
2008	Kansas	Kansas Corporation Commission	09-MTLT-091-KSF	Mutual Telephone Company	Cost Study Issues & Support Fund Adjustments	Kansas Corporation Commission Staff

Previous Experience						
Year	State	Commission	Docket	Company	Description	On Behalf of
2007	Kansas	Kansas Corporation Commission	08-MRGT-221-KSF	Moundridge Telephone Company	Cost Study Issues & Support Fund Adjustments	Kansas Corporation Commission Staff
2007	Kansas	Kansas Corporation Commission	07-PLTT-1289-AUD	Peoples Telecommunications, LLC	Cost Study Issues & Support Fund Adjustments	Kansas Corporation Commission Staff
2007	Kansas	Kansas Corporation Commission	07-MDTT-195-AUD	Madison Telephone, LLC	Cost Study Issues & Support Fund Adjustments	Kansas Corporation Commission Staff
2007	Kansas	Kansas Corporation Commission	06-RNBT-1322-AUD	Rainbow Telecommunications Assn., Inc.	Cost Study Issues & Support Fund Adjustments	Kansas Corporation Commission Staff
2006	Kansas	Kansas Corporation Commission	06-WCTC-1020-AUD	Wamego Telecommunications Company, Inc.	Cost Study Issues, Allocation of FTTH Equipment, & Support Fund Adjustments	Kansas Corporation Commission Staff
2006	Kansas	Kansas Corporation Commission	06-H&BT-1007-AUD	H&B Communications, Inc.	Cost Study Issues, Allocation of FTTH Equipment, & Support Fund Adjustments	Kansas Corporation Commission Staff
2006	Kansas	Kansas Corporation Commission	06-ELKT-365-AUD	Elkhart Telephone Company, Inc.	Cost Study Issues, Allocation of FTTH Equipment, & Support Fund Adjustments	Kansas Corporation Commission Staff
2005	Kansas	Kansas Corporation Commission	05-SCNT-1048-AUD	South Central Telephone Association, Inc.	Cost Study Issues & Support Fund Adjustments	Kansas Corporation Commission Staff
2005	Utah	Public Service Commission of Utah	05-2302-01	Carbon/Emery Telecom, Inc.	Cost Study Issues & Depreciation Issues	Utah Committee of Consumer Services
2005	Kansas	Kansas Corporation Commission	05-TTHT-895-AUD	Totah Communications, Inc.	Cost Study Issues & Support Fund Adjustments	Kansas Corporation Commission Staff
2005	Maine	Public Utilities Commission of the State of Maine	2005-155	Verizon	Depreciation Issues	Office of Public Advocate

Previous Experience						
Year	State	Commission	Docket	Company	Description	On Behalf of
2005	Kansas	Kansas Corporation Commission	05-TRCT-607-KSF	Tri-County Telephone Association	Cost Study Issues & Support Fund Adjustments	Kansas Corporation Commission Staff
2005	Kansas	Kansas Corporation Commission	05-CNHT-020-AUD	Cunningham Telephone Company, Inc.	Cost Study Issues & Support Fund Adjustments	Kansas Corporation Commission Staff
2005	Kansas	Kansas Corporation Commission	05-KOKT-060-AUD	KanOkla Telephone Association, Inc.	Cost Study Issues & Support Fund Adjustments	Kansas Corporation Commission Staff
2004	Kansas	Kansas Corporation Commission	04-UTAT-690-AUD	United Telephone Association, Inc.	Cost Study Issues & Support Fund Adjustments	Kansas Corporation Commission Staff
2004	Kansas	Kansas Corporation Commission	04-CGTT-679-RTS	Council Grove Telephone Company	Cost Study Issues & Support Fund Adjustments	Kansas Corporation Commission Staff
2004	Kansas	Kansas Corporation Commission	04-GNBT-130-AUD	Golden Belt Telephone Association	Cost Study Issues & Support Fund Adjustments	Kansas Corporation Commission Staff
2004	Kansas	Kansas Corporation Commission	03-TWVT-1031-AUD	Twin Valley Telephone, Inc.	Cost Study Issues	Kansas Corporation Commission Staff
2003	Kansas	Kansas Corporation Commission	03-HVDT-664-RTS	Haviland Telephone Company	Cost Study Issues & Support Fund Adjustments	Kansas Corporation Commission Staff
2003	Kansas	Kansas Corporation Commission	03-WHST-503-AUD	Wheat State Telephone Company, Inc.	Cost Study Issues & Support Fund Adjustments	Kansas Corporation Commission Staff
2003	Kansas	Kansas Corporation Commission	03-S&AT-160-AUD	S&A Telephone Company	Cost Study Issues	Kansas Corporation Commission Staff
2002	Kansas	Kansas Corporation Commission	02-JBNT-846-AUD	JBN Telephone Company	Cost Study Issues	Kansas Corporation Commission Staff
2002	Kansas	Kansas Corporation Commission	02-S&TT-390-AUD	S&T Telephone Cooperative Association, Inc.	Cost Study Issues	Kansas Corporation Commission Staff

Previous Experience						
Year	State	Commission	Docket	Company	Description	On Behalf of
2002	Kansas	Kansas Corporation Commission	02-BLVT-377-AUD	Blue Valley Telephone Company, Inc.	Cost Study Issues	Kansas Corporation Commission Staff
2001	Kansas	Kansas Corporation Commission	01-PNRT-929-AUD	Pioneer Telephone Association, Inc.	Cost Study Issues	Kansas Corporation Commission Staff
2001	Kansas	Kansas Corporation Commission	01-BSST-878-AUD	Bluestem Telephone Company	Cost Study Issues	Kansas Corporation Commission Staff
2001	Kansas	Kansas Corporation Commission	01-SFLT-879-AUD	Sunflower Telephone Company, Inc.	Cost Study Issues	Kansas Corporation Commission Staff
2001	Kansas	Kansas Corporation Commission	01-CRKT-713-AUD	Craw-Kan Telephone Cooperative, Inc.	Cost Study Issues	Kansas Corporation Commission Staff
2001	Kansas	Kansas Corporation Commission	11-RNBT-608-KSF	Rainbow Telecommunications Association	Cost Study Issues, Allocation of FTTH Equipment, & Support Fund Adjustments	Kansas Corporation Commission Staff
2001	Kansas	Kansas Corporation Commission	01-SNKT-544-AUD	Southern Kansas Telephone Company, Inc.	Cost Study Issues	Kansas Corporation Commission Staff
2001	Kansas	Kansas Corporation Commission	01-RRLT-518-KSF	Rural Telephone Service Company, Inc.	Cost Study Issues	Kansas Corporation Commission Staff
2000	Illinois	Illinois Commerce Commission	98-0252	Ameritech	Cost Study Issues	Government and Consumer Intervenors

1 MS. DOWNEY: Thank you, Commissioner.
2 Finally, Dustin R. Metz, direct testimony and
3 exhibits [sic] filed on April 13, 2020, consisting
4 of 36 pages, Appendix A, which contains
5 confidential information, the testimony does; and
6 supplemental testimony filed September 15, 2020,
7 consisting of four pages.

8 COMMISSIONER CLODFELTER: All right.
9 You've heard the motion, any objections?

10 (No response.)

11 COMMISSIONER CLODFELTER: Hearing no
12 objections, the motion is granted.

13 (Whereupon, the prefilled direct
14 testimony and Appendix and supplemental
15 testimony of Dustin R. Metz were copied
16 into the record as if given orally from
17 the stand.)

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BEFORE THE NORTH CAROLINA UTILITIES COMMISSION

DOCKET NO. E-2, SUB 1219

In the Matter of)	CORRECTED TESTIMONY
Application of Duke Energy Progress,)	OF DUSTIN R. METZ
LLC, for Adjustment of Rates and)	PUBLIC STAFF – NORTH
Charges Applicable to Electric Utility)	CAROLINA UTILITIES
Service in North Carolina)	COMMISSION

**BEFORE THE NORTH CAROLINA UTILITIES COMMISSION
DOCKET NO. E-2, SUB 1219**

**CORRECTED TESTIMONY OF DUSTIN R. METZ
ON BEHALF OF THE PUBLIC STAFF NORTH
CAROLINA UTILITIES COMMISSION**

APRIL 13, 2020

1 **Q. PLEASE STATE YOUR NAME, BUSINESS ADDRESS, AND**
2 **PRESENT POSITION.**

3 A. My name is Dustin Ray Metz. My business address is 430 North
4 Salisbury Street, Dobbs Building, Raleigh, North Carolina. I am an
5 Engineer with the Electric Division of the Public Staff – North Carolina
6 Utilities Commission.

7 **Q. BRIEFLY STATE YOUR QUALIFICATIONS AND DUTIES.**

8 A. My qualifications and duties are included in Appendix A.

9 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?**

10 A. The purpose of my testimony is to present the results of my
11 investigation into Duke Energy Progress LLC's (DEP or the
12 Company) request for a general rate increase in this proceeding.

13 **Q. WHAT WERE YOUR AREAS OF INVESTIGATIVE**
14 **RESPONSIBILITY IN THIS CASE?**

- 1 A. I participated in and contributed to a number of components of the
2 Public Staff's investigation in this case, but I specifically reviewed or
3 supervised the review of the following:
- 4 ○ General capital additions to nuclear, hydro, solar, and certain
5 aspects of the fossil generation fleet, including the following:
 - 6 ▪ Asheville Combined Cycle Plant
 - 7 ▪ Roxboro Waste Water Treatment Facility
 - 8 ▪ Harris Nuclear Power Plant Reactor Vessel Head
 - 9 ▪ Robinson Nuclear Power Plant Low Pressure Turbine
10 Blade Replacement
 - 11 ○ Accelerated retirement of Roxboro Station Units 3 and 4 and
12 Mayo Steam Station
 - 13 ○ Materials and Supplies (M&S) inventory
 - 14 ○ Legal and non-legal invoices related to Outside Services
 - 15 ○ E-1, Item 10 NC-1500 Adjustment to levelize nuclear refueling
16 outage costs
 - 17 ○ E-1, Item 10 NC-2400 Adjustment to coal inventory
 - 18 ○ E-1, Item 10 NC-2800 Adjustment to end of life nuclear costs
 - 19 ○ E-1, Item 10 NC-3400 Asheville Combined Cycle
 - 20 ○ E-1, Item 10 NC-3500 Power Purchase Agreements
 - 21 ○ Staffing levels for specific work groups
 - 22 ○ Vanderbilt to West Asheville 115 kV Transmission Line

- 1 ○ Darlington Combustion Turbine retirements
- 2 ○ Base fuel factor

3 **Q. PLEASE SUMMARIZE THE RESULTS OF YOUR**
4 **INVESTIGATION IN THIS CASE.**

5 A. I recommend the following adjustments in this case:

- 6 • M&S Inventory - remove costs associated with unusable
7 inventory
- 8 • NC-2400 minor modifications to account for updates in fuel
9 commodity pricing and retirement of the Asheville Steam
10 Plant (coal).
- 11 • NC-2800 minor modifications related to the inclusion of
12 salvage value for inventory.
- 13 • NC-3400 minor modifications to adjust the estimated
14 Operations and Maintenance expense for Asheville
15 Combined Cycle

16 In addition, I address several general concerns that I have for the
17 Commission's consideration.

18 **Capital Additions to Generating Plants**

19 **Q. PLEASE DESCRIBE THE SPECIFIC CAPITAL ADDITIONS TO**
20 **THE COMPANY'S GENERATION FLEET THAT YOU REVIEWED**
21 **IN THIS CASE.**

1 A. DEP witnesses Turner and Henderson, in their prefiled direct
2 testimonies, discuss the addition of approximately \$2.8 billion of
3 capital plant investments either placed in service, or expected to be
4 placed in service by February 29, 2020.¹ As part of the Public Staff's
5 investigation, I looked at multiple aspects of capital spend to evaluate
6 for reasonableness and prudence, as well as whether the underlying
7 asset(s) or result of the capital investment is currently used and
8 useful.

9 My investigation included the following: (1) a review of the prefiled
10 direct testimony of DEP witnesses Turner and Henderson; (2) an
11 audit of specific expenditures (i.e., sampling of specific costs); (3)
12 initial and follow-up discovery; (4) teleconferences between the
13 Company and Public Staff; (5) interviews with Company witnesses
14 and staff, including detailed discussions on specific aspects of
15 certain projects; (6) site visits; and (7) a review of the overall projects
16 with Company management.

¹ Direct Testimony of DEP witness Julie Turner, at 6, and Direct Testimony of DEP witness Kelvin Henderson, at 7.

1 **Asheville Combined Cycle Plant**

2 **Q. HAS THE NEW ASHEVILLE COMBINED CYCLE PLANT**
 3 **(ASHEVILLE CC) BEEN PLACED IN SERVICE?**

4 A. Partially. Three of the four generating units are online and have been
 5 called on and are available for economic dispatch.²

6 **Q. WHY IS THE ASHEVILLE CC PLANT ONLY PARTIALLY IN**
 7 **SERVICE?**

8 A. During testing, unexpected events occurred on one of the steam
 9 turbines (STs). These unexpected events have led to repairs and
 10 further testing, which I discuss below.

11 **Q. PLEASE ELABORATE ON THE UNEXPECTED EVENTS.**

12 A. There were [BEGIN CONFIDENTIAL] [REDACTED]
 13 [REDACTED]
 14 [REDACTED]
 15 [REDACTED]
 16 [REDACTED]
 17 [REDACTED]

² The new Asheville CC is comprised of two power blocks (PB). Each PB consists of one combustion turbine (CT) and one steam turbine (ST). The combination of a CT and ST make up each combined cycle PB. A CT and ST are both capable of generating electricity. While the CT can operate independently of its corresponding ST (often referred to as bypass mode), a ST cannot operate without its CT. A ST utilizes the exhaust heat (energy) from the CT to generate electricity.

1 [REDACTED]
 2 [REDACTED]
 3 [REDACTED]
 4 [REDACTED]
 5 [REDACTED]
 6 [REDACTED]
 7 [REDACTED] [END
 8 CONFIDENTIAL]

9 **Q. WAS THE COMPANY AT FAULT FOR ANY OF THE EVENTS?**

10 A. Based on my investigation, I do not believe so. The first event

11 [BEGIN CONFIDENTIAL] [REDACTED]

12 [REDACTED]

13 [REDACTED]

14 [REDACTED]

15 [END CONFIDENTIAL]

16 **Q. DO YOU RECOMMEND ANY COST DISALLOWANCE IN THIS**
 17 **CASE?**

18 A. No.

19 **Q. DO YOU HAVE ANY RELATED RECOMMENDATIONS?**

20 A. Yes. First, I encourage the Company to continue negotiations with
 21 the OEM to obtain a “no cost” extended warranty on at least the ST

1 and its associated generator that experienced the damage events.
2 An extended warranty would help minimize the risk to ratepayers
3 from the potential of an embedded flaw or deficiency in the repair
4 while also ensuring that the equipment will serve its intended
5 purpose and life expectancy.

6 My second recommendation deals with reporting on and cost
7 recovery of the Asheville CC in this rate case.

8 **Q. PLEASE PROVIDE MORE DETAILS ON YOUR SECOND**
9 **RECOMMENDATION.**

10 A. Based on extensive review and discussions with the Company
11 regarding the associated delays for the repairs of the Asheville CC
12 discussed above, it is anticipated that the ST in question will be
13 completed, placed in service, and be available for economic dispatch
14 before the close of the hearing in this case.

15 As of the writing of my testimony, approximately three quarters of the
16 total plant has been placed into rate base.

17 I recommend that the Commission require the Company to file a
18 letter in this docket as soon as the repair to the PB2 ST is completed
19 (i.e., commercially operational), has passed testing, has been
20 connected to the electrical grid, has operated at approximately 100
21 percent of nameplate rating for at least 24 continuous hours without

1 interruption, has supplied all generated energy to the “grid,” and is
2 available for full economic dispatch by the Company’s Energy
3 Control Center. In addition, the filing should provide hourly
4 generation profiles showing the hourly megawatts (MW) delivered to
5 the grid, along with realized heat rates and/or steam usage with
6 incoming pressures for the minimum continuous 24 hour period
7 identified above.

8 **Other Areas of Concern Regarding Generating Plant Additions**

9 **Q. WHAT OTHER AREAS DID YOU IDENTIFY IN YOUR**
10 **INVESTIGATION THAT YOU WISH TO HIGHLIGHT FOR THE**
11 **COMMISSION?**

12 A. My concerns are identical to those recently included in my testimony
13 in the Duke Energy Carolinas, LLC rate case (Docket No. E-7, Sub
14 1214). To reiterate those concerns, I believe it is important for the
15 Public Staff and the Commission to be able to evaluate the
16 soundness of the Company’s decisions to make significant capital
17 investments in its electrical system that is both aging and expanding.
18 For example, coal and nuclear generation assets are nearing the end
19 of their useful lives. As an asset approaches the end of its useful
20 remaining life, less time is available for continued capital investments
21 to prove cost-effective for ratepayers. It is important to understand

1 the cost impacts of both individual and multiple projects on both a
2 capacity and energy basis.

3 Faced with a dynamic landscape of technological and regulatory
4 changes, utilities must balance the operation of the electrical grid
5 with the contemporaneous requirement of meeting supply and
6 demand requirements in real time. These dual requirements affect
7 the decision whether to retire a generation asset and build a new
8 asset or invest capital to prolong the life of the existing generation
9 asset.

10 **Q. CAN YOU PROVIDE AN EXAMPLE IN THIS CURRENT RATE**
11 **CASE THAT IS ILLUSTRATIVE?**

12 Yes. DEP's H.B. Robinson Nuclear Power Plant (Robinson), a single
13 unit generating plant, is currently scheduled to retire in 2030.
14 Robinson has a nameplate capacity of just under 800 MW and
15 operates at an average annual capacity factor in excess of 80%. The
16 Company has indicated that it is moving forward with evaluation and
17 the potential submittal of a second license renewal (SLR). An
18 approved SLR would allow the Company to operate Robinson for up
19 to an additional 20 years, for a total operating life of 80 years. As the
20 Company evaluates capital projects for Robinson based on its
21 current expected operating life through 2030, as well as additional
22 capital costs necessary if a 20-year SLR were granted, such costs

1 should be evaluated based on the cost effectiveness of continued
2 plant operation and the resulting increase (or decrease) of both
3 capacity and energy costs (kilowatt (kW) and kilowatt-hour (kWh)
4 costs, respectively). It is also important to note that if the SLR is
5 granted, while the unit will be certified to operate *up to* an additional
6 20 years, 20 years of additional operation is not guaranteed.

7 Also, at this time, the economics of evaluating whether obtaining an
8 SLR is cost effective should be completed on a plant by plant basis
9 and not on a portfolio basis. Absent an established carbon policy or
10 a solidified plan on carbon reduction goals, cost estimations and
11 sensitivities require a high degree of speculation. To the extent that
12 the economics support a SLR, the Public Staff would encourage
13 continued operation of the plant as it would be in ratepayer interest.
14 Ultimately, if the generation output of older plants can be replaced
15 with more economical resources, then older, less economical plants
16 should be retired at their current license expiration date.

17 While the Public Staff agrees that the Company must operate its
18 nuclear fleet in a safe manner while meeting all regulatory
19 compliance requirements, it must also make sound capital
20 investments, and those investments should be benchmarked and
21 evaluated with results available for audit and verification by the
22 Commission and Public Staff. This is also true for all generation

1 assets in the Company's fleet and is not just specific to nuclear
2 generation.

3 **Q. DO YOU HAVE ANY RECOMMENDATIONS?**

4 A. Yes. As I stated above, the Public Staff and Commission must be
5 able to fully evaluate the Company's decisions to make significant
6 capital investments in its electric system, including the consideration
7 of alternative investments considered and not chosen. The Public
8 Staff recommends that the Commission order the Company to begin
9 collaboration with the Public Staff, within three months following
10 conclusion of issuance of an Order in this rate case, to evaluate the
11 necessity for modifications to internal Company policies and
12 procedures to clarify the expectations for project evaluation and
13 selection and document creation and retention, this would pertain to
14 all additions to the electrical system, not only additions to generation
15 plants, but also transmission and distribution groups. This will enable
16 both the Company and Public Staff to be more efficient in requesting
17 and reviewing project specific documentation going forward. This
18 evaluation can be done in tandem with the evaluation recommended
19 for Duke Energy Carolinas, LLC (DEC) in my recent testimony in
20 DEC's pending general rate case (Docket No. E-7, Sub 1214;
21 hereinafter, Sub 1214).

1 At this time, I am not proposing specific recommendations or
2 changes to Company procedures, as I believe a collaborative effort
3 will better enable the Company and Public Staff to identify the issues
4 and craft solutions to address project evaluation and documentation
5 concerns going forward. This will also ensure that Public Staff
6 recommendations do not unintentionally impose unwarranted costs
7 to ratepayers without providing a commensurate benefit. Finally, I
8 will note that resolving these issues as soon as possible following
9 the issuance of an Order in this rate case will ensure that we do not
10 encounter similar issues with projects going forward.

11 **Q. IN HIS TESTIMONY, COMPANY WITNESS DEMAY STATES**
12 **THAT THE COMPANY IS ACTIVELY WORKING TOWARDS**
13 **ACHIEVING A LOWER CARBON FUTURE. HAS THE COMPANY**
14 **ANNOUNCED ITS CORPORATE NET CARBON GOAL, OR HAD**
15 **THE NORTH CAROLINA DEPARTMENT OF ENVIRONMENTAL**
16 **QUALITY (NCDEQ) ISSUED ITS DRAFT OF THE CARBON**
17 **REDUCTION PLAN AT THE TIME THAT DEP FILED ITS RATE**
18 **CASE SEEKING RECOVERY OF CAPITAL INVESTMENTS?**

19 **A.** While I do not have the exact percentage of projects that were
20 planned and completed since Duke Energy Corporation (Duke)
21 made its initial public announcement of a net carbon reduction goal
22 in the summer of 2019, large capital projects of this nature take many

1 years to plan, achieve funding approval, procure long lead time
2 equipment, manage, construct, and commission. It is likely that the
3 majority of these capital projects in question were approved by
4 management well in advance of Duke's 2019 net carbon goals public
5 announcement. NC DEQ issued its report in the fall of 2019, but the
6 specifics to meet a recommended target have not been fully vetted
7 nor developed. At this time, the DEQ stakeholder process is still
8 ongoing and subject to continued stakeholder input; the exact plan
9 for the electric utilities has not been solidified.

10 **Q. HAS THE PUBLIC STAFF REVIEWED DUKE'S PROPOSED NET**
11 **CARBON GOALS OR PLANS TO ACHIEVE SAID GOALS?**

12 A. No. As of this date, DEP has not released a plan for achieving those
13 goals.

14 **Accelerated Retirement of Coal Plants**

15 **Q. DID THE COMPANY REQUEST TO ACCELERATE RETIREMENT**
16 **OF CERTAIN COAL-FIRED GENERATION UNITS?**

17 A. Yes. In this rate case, DEP indicated that it plans to retire Mayo Unit
18 1 and all four units of the Roxboro Plant in 2030. The retirement
19 dates for Roxboro Units 3 and 4 and Mayo are now several years

1 earlier than shown in DEP's 2018 Integrated Resource Plan (IRP)³
2 filed on September 5, 2018, and the 2019 IRP Update⁴ filed on
3 September 3, 2019.

4 **Q. DO YOU BELIEVE THAT A GENERAL RATE CASE IS THE MOST**
5 **APPROPRIATE PROCEEDING FOR EVALUATING EARLY**
6 **RETIREMENTS?**

7 A. No. The Company's Integrated Resource Plan (IRP) proceeding is
8 the appropriate venue for a thorough evaluation of early, or any,
9 generation retirements. The IRP optimizes future generation
10 additions and minimizes production costs across a robust variety of
11 portfolios generated by the Company's capacity expansion model.
12 The IRP modeling process seeks the optimal expansion plan for
13 meeting customer needs given the load, planned unit retirements
14 and uprates, inputs to the electrical system, and imposed
15 constraints. While the IRP does not solely focus on the economics of
16 retiring an asset early, it does evaluate various scenarios in more
17 detail than is possible in the context of a general rate case.

³ Docket No. E-100, Sub 157, at 91. – The retirement date shown for Mayo is December 2035; the retirement date shown for Roxboro Units 1 and 2 is 12/2028; the retirement date shown for Roxboro Units 3 and 4 is December 2033.

⁴ Id.

1 Additionally, the decision to retire a generating asset requires an
2 analysis of power flows and transmission impacts to the electrical
3 system. This analysis should incorporate required or deferred
4 transmission-related costs, replacement generation, load growth
5 projections, and other system impacts.

6 **Q. DO YOU AGREE WITH THE COMPANY'S DECISIONS TO**
7 **ACCELERATE THE RETIREMENT OF ROXBORO AND MAYO?**

8 A. No.

9 **Q. CAN YOU DESCRIBE WHY YOU DO NOT AGREE WITH**
10 **ACCELERATED RETIREMENT OF ROXBORO AND MAYO?**

11 A. I have several topics that I will discuss, as well as minor critiques of
12 the analysis used to support the early retirement decisions.

13 I reviewed: (1) the cost analysis performed and used by the
14 Company to support accelerated retirement, that in my opinion, is too
15 narrow and not sufficient to support the decision to accelerate
16 retirement; (2) the potential impacts of early retirement on the
17 Company's electrical system, including assumptions made regarding
18 replacement generation, and the costs of necessary transmission
19 upgrades resulting from the retirement of these units, which I believe
20 are not adequately captured by the analysis; and (3) the magnitude
21 of the aggregate generation that will be taken offline in one given

1 year and the need to have replacement generation built prior to
2 retirement.

3 **Cost Analysis**

4 My review of the Company's cost analysis used to support the cost
5 benefit of early retirement revealed that the Company performed
6 multiple scenarios/sensitivities of low, medium, and high natural gas
7 fuel costs coupled with no, low, and high carbon pricing. In other
8 words, the Company's analysis compared the savings resulting from
9 early retirement (ultimately deferring any future costs of coal
10 commodity prices, variable and fixed O&M costs, continued capital
11 investments, carbon costs, etc.) to the costs associated with building
12 new generation assets to replace the retired capacity and the
13 respective associated costs for the same categories mentioned
14 above.

15 Table 1 below provides a summary of the cost analysis. A negative
16 value equates to savings associated with early retirement of the coal
17 generation assets given the scenario/sensitivity completed. As
18 shown, only **[BEGIN CONFIDENTIAL]** [REDACTED]

19 [REDACTED]
20 [REDACTED]
21 [REDACTED]

1 [REDACTED] [END CONFIDENTIAL].

2 Absent State or federal legislation or Commission determination, a
3 **BEGIN CONFIDENTIAL** [REDACTED] **[END CONFIDENTIAL]** dollar
4 value assigned to generation is not appropriate at this time. While I
5 agree it is a valuable data point to consider from a “what if”
6 standpoint, it requires too much speculation at this time to either: (1)
7 assign an absolute dollar value or (2) determine a reasonable
8 escalation rate.

9 **[BEGIN CONFIDENTIAL]**

10

11

12

13 **[END CONFIDENTIAL]**

14 At this time, I do not have any overarching concerns with the cost
15 analyses performed by Duke. There are, however, finer points to
16 these analyses that should be evaluated in future IRPs and

1 supporting cost analyses for retirement of these coal units, as well
2 as an evaluation of transmission upgrades and interconnection
3 costs, costs of natural gas infrastructure, and advanced studies of
4 increased renewable penetration and distributed energy resources.

5 **Transmission System Impacts**

6 As I discussed in my testimony in the pending DEC Sub 1214
7 proceeding, impacts to the transmission system must be evaluated
8 when adding new generation to the electrical system, as well as
9 when existing generation is being removed. In addition, there should
10 be coordination within the utility when bringing new generation online
11 that will ultimately usurp an older generation asset.

12 Based on the response to a Public Staff data request, the Company
13 completed a study simulating the removal of the approximately 3,000
14 MW combined generation of Mayo and Roxboro coal plants in 2030.

15 The study included [BEGIN CONFIDENTIAL] [REDACTED]

16 [REDACTED]

17 [REDACTED]

18 [REDACTED]

19 [REDACTED]

20 [REDACTED]

21 [REDACTED]

1 [REDACTED]
2 [REDACTED]
3 [REDACTED]
4 [REDACTED]
5 [REDACTED]
6 [REDACTED]
7 [REDACTED]
8 [REDACTED]
9 [REDACTED]
10 [REDACTED]
11 [REDACTED]
12 [REDACTED]
13 [REDACTED]
14 [REDACTED] **[END CONFIDENTIAL]** I believe this
15 analysis and revelation is particularly noteworthy because it
16 demonstrates that power plants, regardless of their technology and
17 fuel source, cannot be merely “turned off” (retired) overnight, nor can
18 new sources of generation be connected to the grid in any location
19 without considering other impacts. In other words, the laws of physics
20 must be satisfied to maintain a stable grid, and sound, strategic long
21 term planning is necessary in advance of decisions to retire or build
22 major capital investments, now that the generation fleet is both aging
23 and growing.

**7,000 MW of generating capacity needs to be
built or sourced by 2030**

1 The Carolinas' service territories of DEP and DEC are currently
2 experiencing decreasing costs for renewable generation
3 technologies (particularly solar PV), historically low natural gas
4 prices, technology innovation, and low load growth. New electrical
5 generation and concomitant interconnections take multiple years to
6 plan, study, build, interconnect, and commission. It is essential for
7 project timing and success to factor in an appropriate lead time for
8 equipment purchases, solicitation of bids or proposals, consideration
9 of policy initiatives, analysis of weather patterns, time value of
10 money, position within the transmission queue, and other potential
11 project delays (to name a few) when reverse time line planning the
12 year to begin a particular project build process.

13 Looking at the Company's recently filed 2019 IRP Update,⁵ the
14 Company already has placeholders for two new combined cycle
15 plants (aggregate capacity of 2,700 MW mentioned above) and five
16 new combustion turbine plants (aggregate capacity of 2,300 MW) for
17 a grand total of approximately 5,000 MW to be placed in service and

⁵ Docket No. E-100, Sub 157, *2018 Biennial Integrated Resource Plan*, DEP's 2019 IRP Update (Table 9A), September 3, 2019.

1 used and useful by winter of 2029.⁶ In addition to generating unit
 2 retirements, approximately 1,100 MW of current short term market
 3 purchases are set to expire and roll off between 2025 and 2030. The
 4 previously cited proposed generation would also replace these
 5 market purchases. Based on the expected retirement dates from the
 6 2018 IRP, this 5,000 MW of proposed generation does not account
 7 for the accelerated retirement of Mayo and Roxboro requested in this
 8 docket. If the Commission were to approve the Company's request
 9 for early retirement of Roxboro Units 3 and 4 and Mayo in this
 10 proceeding, approximately 2,000 MW of additional dependable
 11 capacity⁷ would need to be built by 2030 on top of the already
 12 estimated 5,000 MW of dependable capacity, for a total of 7,000
 13 MW.⁸ The sheer magnitude of this quantity of new and replacement
 14 generation that must be built over the next 10 years is staggering for

⁶ For a generating plant to be ready to be available for dispatch by winter of 2029, the generating asset must be completed no later than late fall of 2028 and perhaps even during the summer of 2028.

⁷ Dependable capacity is not the same as nameplate rating. For some generation types, dependable capacity and nameplate rating are the same, but in others cases they are different. For example, a combustion turbine's dependable capacity would be the same as the nameplate rating, but a wind turbine's nameplate rating would not be 1:1 to the dependable capacity. Dependable capacity, at a high level, must align with the estimated output of the facility at the time of the utility's coincident peak load. If the dependable capacity coincident to peak is 3%, then significantly more nameplate capacity must be installed (i.e., $7000 \text{ MW} / 0.03 = 233,333 \text{ MW}$ of nameplate capacity), or with a coincident peak of 25%, ($7000 \text{ MW} / 0.25 = 28,000 \text{ MW}$) a lesser amount of nameplate capacity must be installed. One could further derive the land (total acreage) requirements given the technology.

⁸ IRP assumptions related to reserve margins, load growth, second license renewal of nuclear power plants, DSM and EE impacts, etc., all stay at currently assumed values.

1 a system with a 2018 test year system peak of approximately 15,000
2 MW. This level of new generation investment, coupled with ongoing
3 capital investments in the Company's Grid Improvement Program,
4 typical capital investments in the surviving generation fleet and other
5 utility operations, and coal ash and other environmental costs, will
6 have a significant impact on future rates, and exacerbate the issue
7 of affordability raised by the Commission and discussed in the
8 testimony of Public Staff witness Jack Floyd.

9 I also recommend that the Commission deny any future requests for
10 accelerated generating unit retirements in a general rate case, and
11 instead find that retirement dates should be evaluated in the
12 Company's IRP filings where complexities can be more appropriately
13 and thoroughly evaluated.

14 **Q. MR. METZ, SHOULD THE COMPANY CONDUCT AN ALL**
15 **SOURCE BID OR OTHER MARKET ACQUISITION APPROACH**
16 **TO REPLACE RETIRING ASSETS OR TO MEET OTHER SYSTEM**
17 **CAPACITY NEEDS?**

18 **A.** Yes. Given the magnitude of potential generation needs by DEP over
19 the next decade, a capacity solicitation process should be
20 immediately initiated in order to ensure ratepayers are served with
21 the most cost effective resources. Public Staff witness Bob Hinton
22 discusses this further in his testimony.

1 **Materials and Supplies Inventory**

2 **Q. BRIEFLY DESCRIBE MATERIALS AND SUPPLIES INVENTORY.**

3 A. For purposes of my testimony in this case, I define Materials and
 4 Supplies (M&S) Inventory as spare parts to maintain the reliability
 5 and serviceability of generating plants. M&S Inventory can also
 6 include costs associated with future projects, as the Company needs
 7 to procure parts in advance of the time they will be physically
 8 installed.

9 **Q. HAVE YOU PROVIDED TESTIMONY ON THIS ISSUE IN**
 10 **PREVIOUS RATE CASES?**

11 A. Yes, I provided detailed testimony describing M&S Inventory and the
 12 different categories of it in DEP's last general rate case,⁹ In addition,
 13 I would also like to reference the South Carolina Office of Regulatory
 14 Staff (ORS) witness Willie J. Morgan's¹⁰ direct testimony and DEP
 15 witness Kelvin Henderson's¹¹ rebuttal testimony in DEP's 2018 rate
 16 case filed in South Carolina. (Docket No. 2018-318-E). Together,

⁹ Docket No. E-2, Sub 1142, *Application of Duke Energy Progress, LLC for Adjustment of Rates and Charges Applicable to Electric Service in North Carolina*, Testimony of Evan D. Lawrence and Dustin R. Metz, p. 11-18, December 6, 2019.

¹⁰ Docket No. 2018-318-E, *Application of Duke Energy Progress, LLC for Adjustments in Electric Rate Schedules and Tariffs and Request for an Accounting Order*, Direct Testimony and Exhibits of Willie J. Morgan, P.E., p. 7-9, March 4 2019.

¹¹ Docket No. 2018-318-E, *Application of Duke Energy Progress, LLC for Adjustments in Electric Rate Schedules and Tariffs and Request for an Accounting Order*, Direct Testimony and Exhibits of Kelvin Henderson for Duke Energy Progress, LLC, p. 8-11, April 1, 2019.

1 their testimonies provide additional detail and perspective on M&S
2 Inventory.

3 **Q. ARE THE CONCERNS YOU HAVE NOW SIMILAR TO THE**
4 **CONCERNS YOU RAISED IN DEP’S PREVIOUS RATE CASE,**
5 **DOCKET NO. E-2, SUB 1142?**

6 A. Yes. As I stated in my testimony in the Sub 1142 proceeding, if the
7 inventory, and its associated cost, cannot be used for extended time
8 periods, those parts (inventory) are unavailable for use, and
9 ratepayers should not be burdened with these costs. In its Order in
10 that proceeding, the Commission agreed with my recommended
11 adjustment based on the supporting evidence.

12 **Q. HAS THE COMPANY’S TOTAL DOLLAR VALUE BOOKED TO**
13 **M&S INVENTORY HOLD “IMPROVED” SINCE THE LAST RATE**
14 **CASE?**

15 A. The answer to this question is indeterminate at this time. The
16 following table, Table 2, compares the “hold” category of costs for
17 both the 2016 and 2018 test years.¹²

¹² Docket No. E-2, Sub 1142 utilized a 2016 test year; Docket No. E-2, Sub 1218 is utilizing a 2018 test year.

M&S Inventory												
Hold Category	Repair Hold			QA Hold			EC Hold			Hold Sum		
Years on Hold <u>></u>	2	4	6	2	4	6	2	4	6	2	4	6
Test Year 2016 (\$M)		1.6	0.9		8.0	1.0		7.1	0.9	27.2	19.5	2.8
Test Year 2018 (\$M)	7.5	3.2	1.9	8.0	5.7	4.8	15.3	13.7	10.5	30.8	22.6	17.2
Delta (\$M)		1.6	1.0		(2.3)	3.8	15.3	6.6	9.6	3.6	3.1	14.4
Percent Change		100%	111%		-29%	380%		93%	1067%	13%	16%	514%

Table 2: M&S Inventory

As can be seen in Table 2, for Year 4, the Repair Hold (RH) category increased in value, the QA Hold (QH) category decreased in value, and the EC Hold (EH) category increased in value. I caution in drawing absolute conclusions based on the dollar values reported, as there is a possibility of some reporting/coding nuances that may skew the overall values;¹³ nevertheless, this information represents what is best known at this time. Given these nuances, it is difficult to determine whether a direct improvement occurred or not.

Q. WHAT M&S INVENTORY COST CATEGORIES ARE YOU RECOMMENDING FOR DISALLOWANCE?

A. Similar to my testimony in DEP's Sub 1142 proceeding, I recommend disallowance of RH and QH costs associated with inventory that has been in a hold (unusable) status for four years or greater (\$3.2 M +

¹³ It is my understanding that the Company continues to refine its internal reporting/coding of items in the inventory system. There is also a possibility that the EH category may have been incorrectly reported for the 2016 test year, as there are multiple sub categories that "roll up" (aggregated) into the overall EH designation, and were interpreted by the Company based on particular year thresholds established through Public Staff discovery.

1 \$5.7 M = \$8.9 M). I have provided this adjustment to Public Staff
2 witness Dorgan for incorporation in his schedules.

3 **Q. MR. METZ CAN YOU ELABORATE MORE ON WHY YOU ARE**
4 **NOT DISALLOWING THE EH CATEGORY IN THIS RATE CASE?**

5 A. Yes. In DEP's previous rate case, I made the following statement,

6 "Having worked in the nuclear industry and participated in
7 engineering change packages, I understand that delays may
8 occur for certain plant projects due to the need to balance and
9 minimize the overall outage schedule. Thus, I did not include
10 the costs associated with Engineering Change Hold category
11 in my adjustment".¹⁴

12 That statement is still true today, and a degree of flexibility is required
13 for project planning. The Public Staff will continue to evaluate these
14 costs and categories in future cases.¹⁵

16 **Q. DO YOU HAVE ANY OTHER RECOMMENDATIONS BASED ON**
17 **YOUR REVIEW OF MATERIALS AND SUPPLIES?**

18 A. Yes. Similar to my testimony in DEC's Sub 1214 proceeding, I
19 recommend that the Company have an independent third party
20 perform a review and audit of the Company's nuclear, fossil, and
21 hydro materials and supplies (M&S) inventory and program controls.

¹⁴ *Id.*

¹⁵ The EH category at six years or greater is starting to become alarming. While at this time I do not propose an adjustment, I will re-evaluate this category and the Company's actions to reduce the EH category cost in future rate cases.

The independent audit of M&S Inventory shall be, at a minimum, for at least one nuclear station, one fossil station, and one hydro station by the time of its next general rate case filing, or within the next three years, whichever is sooner, and establish a long term schedule for a continuous independent audit cycle (e.g. a three to five year rotational cycle).

7 Coal Inventory NC-1500

8 Q. WHAT IS THE COMPANY'S PROPOSED COAL INVENTORY
9 ADJUSTMENT IN THIS CASE?

10 A. The Company's proposed adjustment for coal inventory, is reflected
11 in its Form E-1, Item 10, Adjustment NC-2400, establishing the coal
12 inventory balance at 35 days of 100 percent full load burn.

13 Q. PLEASE DEFINE THE PHRASE "FULL LOAD BURN".

A. “Full load burn” (FLB) refers to the physical quantity of coal needed for full generation output for each facility for a continuous 24-hour period. The aggregate FLB of each plant is the total quantity of coal inventory requested by the Company in its proposed adjustment. FLB is a common designation to quantify coal inventory on hand. This designation helps to evaluate the inventory available during critical demand periods on the utility's system (e.g., extreme weather periods in winter and summer months) to ensure that the Company

1 can meet resupply constraints associated with delivery of the coal
2 inventory.

3 **Q. DO YOU HAVE ANY CONCERNS WITH THE COMPANY'S 35 DAY**
4 **FLB REQUEST?**

5 A. No. During the last rate case, the Commission approved a provision
6 of the stipulation between the Company and the Public Staff
7 requiring a study to evaluate the appropriate inventory. The
8 Company's requested inventory adjustment aligns with the findings
9 of the study.

10 **Q. DO YOU HAVE ANY RECOMMENDATIONS OR ADJUSTMENTS**
11 **TO THE COMPANY'S PROPOSED COAL INVENTORY**
12 **ADJUSTMENT?**

13 A. Yes, but I would first like to note that the Company is aware of the
14 identified issues, but due to the nature of misalignment of update
15 periods between the Public Staff's filing and Company updates, this
16 adjustment is necessary.

17 Following are my required adjustments to NC-2400: (1) The
18 estimated full load burn should be adjusted to 32,017 tons, which
19 removes the burn associated with the now retired Asheville Coal

1 Plant,¹⁶ and (2) the projected average delivered coal cost per ton
2 should be revised to \$65.43/ton. Other parts of the NC-2400
3 adjustment will change when these two inputs are revised. I have
4 provided this adjustment to Public Staff witness Dorgan.

5 **Reserve End of Life for Nuclear, NC-2800**

6 **Q. CAN YOU BRIEFLY DESCRIBE THE PURPOSE OF THIS**
7 **ADJUSTMENT?**

8 A. This adjustment calculates the cost and value of certain elements of
9 a nuclear power plant, including the unused energy of the last
10 nuclear fuel bundle and material and supplies inventory (spare
11 parts).

12 **Q. PLEASE DISCUSS YOUR ADJUSTMENT.**

13 A. From a review of the Company's workpapers for adjustment NC-
14 2800, I propose two major edits. These edits will have subsequent
15 impacts to the overall adjustment calculation.

16 NC-2803 will have two adjustments. First, the end of life inventory
17 (the M&S Inventory) should be reduced on a pro-rata share across
18 all of the nuclear generation assets as per my previously proposed
19 M&S Inventory adjustment. I recommend the pro-rata share be

¹⁶ The Asheville Coal Plant was retired January 2020.

1 based on the MW ratings of the plants. This adjustment will result in
2 an overall reduction of the total amount of M&S Inventory for this line
3 item. Second, I propose a positive salvage value be assigned to the
4 M&S Inventory. In DEP's prior rate case, 20% salvage value was
5 used, but in this case, the Company has reduced that value to 0%.

6 **Q. IS 20% STILL A REASONABLE ESTIMATE OF THE SALVAGE**
7 **VALUE OF THE INVENTORY AT THE END OF THE PLANT'S**
8 **LIFE?**

9 A. In the Sub 1142 proceeding, the Company and the Public Staff
10 agreed that the inventory at end of life would be valued at 20 percent.
11 A significant portion of the inventory is uniquely suited to a specific
12 nuclear plant design, other nuclear facilities, or in some cases, even
13 coal-fueled power plants. As these older plants are retired, the
14 demand for items in inventory will decline. The Company, in the
15 previous rate case stated that "[it] has no reason to believe that 20%
16 percent transferability and salvage value established in the prior
17 case would have increased".¹⁷

¹⁷ Docket No. E-2 Sub, 1142, *Application of Duke Energy Progress, LLC for Adjustment of Rates and Charges Applicable to Electric Service in North Carolina*, Rebuttal Testimony of T. Preston Gillespie, Jr. for Duke Energy Progress, LLC, November 16, 2017.

1 As the nuclear fleet continues to age, be upgraded, and retire, the
 2 20% value will likely decline due to declining demand for spare
 3 parts. I recommend an overall reduction of the salvage value to 10%
 4 in this case. I agree with DEP witness Gillespie's statement that "[as]
 5 older plants are retired, the demand for items will decline."¹⁸ As the
 6 nuclear fleet ages, the overall salvage value will decrease and
 7 should be continuously adjusted in future filings. Part of the salvage
 8 value will be dependent upon SLR and the number of plants that will
 9 continue to operate into the future, the magnitude of older systems
 10 that are replaced with newer technologies, and whether the plants
 11 will operate during the entire period in which they have a license to
 12 operate.

13 I have provided this adjustment to Public Staff witness Dorgan.

14 **Asheville Combined Cycle NC-3400**

15 **Q. PLEASE DESCRIBE THE PURPOSE OF YOUR ADJUSTMENT.**

16 A. This adjustment is primarily an accounting adjustment to account for
 17 the time delay between the Company's request in this case and the
 18 time rates will actually go into effect and a establish an estimated
 19 amount of expected plant expenses.

¹⁸ *Id.*

1 **Q. WHAT IS YOUR PROPOSED ADJUSTMENT?**

2 A. The Asheville Combined Cycle Operations and Maintenance (O&M)
3 estimated expense, shown as E-1, Item 10 adjustment NC-3406,
4 should be adjusted to reflect a revised cost and change in the cost
5 calculation methodology. The Asheville CC estimated annual O&M
6 expense should be \$4,266,720 (system amount). I have provided
7 this adjustment to Public Staff witness Dorgan.

8 **Q. BRIEFLY DESCRIBE HOW YOU CALCULATED THIS**
9 **ADJUSTMENT.**

10 A. Similar to the Company's initial proposed adjustment, I used an
11 average of O&M expenses from other recently built combined cycle
12 plants in Duke Energy's fleet (e.g., H.F. Lee, L.V. Sutton, and W.S.
13 Lee¹⁹). In so doing, I took a three year average of the O&M expenses
14 at these three plants, then determined a base \$/MW expense. I
15 weighted the base \$/MW expense against the nameplate capacity of
16 each plant in this sample and arrived at a weighted \$/MW expense
17 across the fleet. The weighted \$/MW expense was then multiplied by
18 Asheville CC's expected nameplate capacity to arrive at my
19 adjustment. The Company's original filing used a simple average,
20 whereas I have proposed a weighted average. My overall adjustment

¹⁹ W.S. Lee CC is a Duke Energy Carolinas plant.

1 also removed certain costs that were found to be duplicative or
2 incorrectly charged to the plants in the sample.

3 **Vanderbilt to West Asheville 115 kV Transmission Project**

4 **Q. WHAT IS THIS PROJECT?**

5 A. This project involved reconductoring approximately two miles of the
6 existing Vanderbilt to West Asheville 115 kV transmission line in
7 order to accommodate power flows associated with generation
8 additions in the Asheville area.

9 **Q. DID YOU IDENTIFY ANY CONCERNS WITH THIS PROJECT?**

10 A. Yes. During the course of my review, I discovered that the Company
11 had inadvertently categorized and booked this project as distribution
12 plant, rather than transmission plant. The Company should reclassify
13 and rebook this Project as transmission plant, and reallocate the
14 costs accordingly. I have provided this finding to Public Staff witness
15 Dorgan for incorporation in his testimony and schedules.

16 **Darlington Combustion Turbine Units**

17 **Q. DID THE COMPANY RECENTLY ANNOUNCE PLANS TO RETIRE**
18 **COMBUSTION TURBINES AT THE DARLINGTON CT SITE?**

1 A. Yes, the Company filed a letter on March 17, 2020, in Docket No.
2 E-100, Sub 157 stating its intent to retire Darlington CT Units 1-4, 6-
3 8, and 10, effective March 31, 2020.

4 **Q. ARE THE DARLINGTON UNIT RETIREMENTS REFLECTED IN**
5 **THE CURRENT RATE CASE IN THIS DOCKET?**

6 A. Not at this time. Due to the timing of the filing of these specific
7 retirements, it was not possible to conduct discovery in this case prior
8 to the filing of this testimony. Therefore, I reserve the right to file
9 supplemental testimony in this case addressing the impacts of these
10 retirements on DEP's revenue requirement.

11 **Base Fuel Factor**

12 **Q. DID YOU REVIEW THE BASE FUEL FACTOR PROPOSED BY**
13 **THE COMPANY?**

14 A. Yes. The base fuel factor in the Company's application reflected the
15 rates that were in effect at the time of the filing. Therefore, the base
16 fuel factor is appropriate for the Company's initial filing. However, the
17 base fuel rate approved by the Commission in Docket No. E-2, Sub
18 1204, the Company's previous annual fuel proceeding, went into
19 effect December 1, 2019. Due to the time misalignment, Docket No.
20 E-2, Sub 1204 rates will have to be refined in future Public Staff
21 filings in this proceeding. Also, a future update will need to reflect the

- 1 refinement of catalyst deprecation being shifted from fuel rates to
2 base rates.

3 **Q. DOES THIS CONCLUDE YOUR TESTIMONY?**

4 **A. Yes.**

APPENDIX A**QUALIFICATIONS AND EXPERIENCE****DUSTIN R. METZ**

Through the Commonwealth of Virginia Board of Contractors, I hold a current Tradesman License certification of Journeyman and Master within the electrical trade, awarded in 2008 and 2009 respectively. I graduated from Central Virginia Community College, receiving Associate of Applied Science degrees in Electronics and Electrical Technology (Magna Cum Laude) in 2011 and 2012 respectively, and an Associate of Arts in Science in General Studies (Cum Laude) in 2013. I graduated from Old Dominion University in 2014, earning a Bachelor of Science degree in Engineering Technology with a major in Electrical Engineering and a minor in Engineering Management. I am currently enrolled at North Carolina State University, working toward a Masters of Engineering degree.

I have over twelve years of combined experience in engineering, electromechanical system design, troubleshooting, repair, installation, commissioning of electrical and electronic control systems in industrial and commercial nuclear facilities, project planning and management, and general construction experience. My general construction experience includes six years of employment with Framatome, where I provided onsite

technical support, craft oversight, and engineer design change packages, as well as participated in root cause analysis teams at commercial nuclear power plants, including plants owned by both Duke and Dominion and an additional six years of employment with an industrial and commercial construction company, where I provided field fabrication and installation of electrical components that ranged from low voltage controls to medium voltage equipment, project planning and coordination with multiple work groups, craft oversight, and safety inspections.

I joined the Public Staff in the fall of 2015. Since that time, I have worked on general rate cases, fuel cases, applications for certificates of public convenience and necessity, service and power quality, customer complaints, North American Electric Reliability Corporation (NERC) Reliability Standards, nuclear decommissioning, National Electric Safety Code (NESC) Subcommittee 3 (Electric Supply Stations), avoided costs and PURPA, interconnection procedures, integrated resource planning, and power plant performance evaluations. I have also participated in multiple technical working groups and been involved in other aspects of utility regulation.

BEFORE THE NORTH CAROLINA UTILITIES COMMISSION

DOCKET NO. E-2, SUB 1193)
)

Application of Duke Energy Progress,)
LLC, for an Accounting Order to Defer)
Incremental Storm Damage Expenses)
Incurred as a Result of Hurricanes)
Florence and Michael and Winter Storm)
Diego)

DOCKET NO. E-2, SUB 1219)
)

In the Matter of)
Application of Duke Energy Progress,)
LLC, for Adjustment of Rates and)
Charges Applicable to Electric Utility)
Service in North Carolina)

SUPPLEMENTAL
TESTIMONY OF
DUSTIN R. METZ
PUBLIC STAFF – NORTH
CAROLINA UTILITIES
COMMISSION

**BEFORE THE NORTH CAROLINA UTILITIES COMMISSION
DOCKET NO. E-2, SUBS 1193 AND 1219**

**SUPPLEMENTAL TESTIMONY OF DUSTIN R. METZ
ON BEHALF OF THE PUBLIC STAFF
NORTH CAROLINA UTILITIES COMMISSION**

SEPTEMBER 15, 2020

1 **Q. PLEASE STATE YOUR NAME, BUSINESS ADDRESS, AND**
2 **PRESENT POSITION.**

3 A. My name is Dustin Ray Metz. My business address is 430 North
4 Salisbury Street, Dobbs Building, Raleigh, North Carolina. I am an
5 Engineer with the Energy Division of the Public Staff – North Carolina
6 Utilities Commission.

7 **Q. ARE YOU THE SAME DUSTIN METZ WHO FILED TESTIMONY IN**
8 **THIS DOCKET ON APRIL 13, 2020?**

9 A. Yes.

10 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?**

11 A. The purpose of my testimony is to provide to the Commission the
12 results of my investigation into certain plant-related capital costs
13 included in Duke Energy Progress LLC's (DEP or the Company)
14 second supplemental testimony filed on July 2, 2020 for the purpose
15 of updating certain known and measurable changes to rate base

1 through May 31, 2020 (May 2020 Update) in Docket No. E-2, Sub
2 1219.

3 **Q. PLEASE SUMMARIZE YOUR ADDITIONAL SUPPLEMENTAL**
4 **TESTIMONY.**

5 A. I recommend removing certain capital costs associated with Project
6 Focal Point from rate base.

7 **Q. WHAT IS PROJECT FOCAL POINT?**

8 A. This project is a corporate-wide initiative to replace and upgrade
9 older monitoring and recording equipment (e.g., cameras) with
10 modern, state of the art equipment. This project, once completed, is
11 intended to be an overall upgrade to Duke Energy Corporation's
12 security system.

13 **Q. WHY YOU ARE RECOMMENDING COST DISALLOWANCE OF**
14 **THIS PROJECT?**

15 A. The May 2020 Update costs for Project Focal Point included in rate
16 base in this proceeding are largely for the purchase of equipment
17 that has yet to be fully installed and operational. After discussions
18 with the Company on this particular project, the Company agrees to
19 withdraw its request to recover costs for this project in this case.

20 **Q. WHAT AMOUNT OF PROJECT FOCAL POINT ARE YOU**
21 **RECOMMENDING FOR DISALLOWANCE IN THIS CASE?**

1 A. I recommend that \$3,021,933.96 (system) be removed at this time.
2 Once the project, and any subparts of the project, are successfully
3 installed, tested, commissioned and working per their designed
4 criteria, the Company may seek cost recovery at that time. The
5 Public Staff will also review the reasonableness and prudence of the
6 project in more detail at that time. I have provided this adjustment to
7 Public Staff witness Maness for incorporation in his exhibits and
8 schedules.

9 **Q. DOES THIS CONCLUDE YOUR TESTIMONY?**

10 A. Yes.

1 MS. DOWNEY: And again, there is
2 confidential testimony in his April 13th testimony.

3 COMMISSIONER CLODFELTER: The
4 confidentiality designations will be preserved in
5 the record as marked.

6 MS. DOWNEY: I believe that's all of the
7 Public Staff testimony for witnesses that have been
8 excused.

9 COMMISSIONER CLODFELTER: Ms. Downey,
10 with your permission, we have Mr. Quinn now, and I
11 don't want to hold him any longer than we have to
12 any further. So with your permission, may I
13 interrupt your presentation at this point?

14 MS. DOWNEY: Of course.

15 COMMISSIONER CLODFELTER: Thank you.
16 All right. Mr. Quinn, we're back with you. You're
17 on mute.

18 MR. QUINN: I apologize for that. And I
19 appreciate the Public Staff's allowing me to make
20 this motion. Commissioner Clodfelter, NC WARN
21 sponsored witness William Powers. His prefiled
22 direct testimony was filed on July 16th of 2020 in
23 this docket. I'm sorry, April 13th of 2020 in this
24 docket, and it consisted of 25 pages, no exhibits,

1 and we would move that testimony into the record,
2 please.

3 COMMISSIONER CLODFELTER: Any objection
4 to the motion?

5 (No response.)

6 COMMISSIONER CLODFELTER: Hearing none,
7 motion is allowed.

8 (Whereupon, the prefilled direct
9 testimony of William E. Powers was
10 copied into the record as if given
11 orally from the stand.)

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**STATE OF NORTH CAROLINA
UTILITIES COMMISSION
RALEIGH**

DOCKET NO. E-2, SUB 1219

In the Matter of:)	
Application by Duke Energy Progress, LLC,)	<u>DIRECT TESTIMONY OF</u>
for Adjustment of Rates and Charges)	<u>WILLIAM E. POWERS ON</u>
Applicable to Electric Utility Services in)	<u>BEHALF OF NC WARN</u>
North Carolina.)	

1 **Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

2 A. My name is William E. Powers, P.E. My business address is Powers Engineering,
3 4452 Park Blvd., Suite 209, San Diego, CA 92116.

4 **Q. BY WHOM ARE YOU EMPLOYED AND IN WHAT CAPACITY?**

5 A. My employer is Powers Engineering. I am the founder and principal of the
6 company.

7 **Q. PLEASE BRIEFLY DESCRIBE YOUR PROFESSIONAL AND**
8 **EDUCATIONAL BACKGROUND.**

9 A. I am a consulting and environmental engineer with over 35 years of experience in
10 the fields of power plant operations and environmental engineering. I have
11 worked on the permitting of numerous combined cycle, peaking gas turbine,
12 micro-turbine, and engine cogeneration plants, and am involved in siting of
13 distributed solar photovoltaic (PV) and battery storage projects. I have been an
14 expert witness in high voltage transmission application proceedings in California,
15 Missouri, and Wisconsin, and have evaluated the impact of rooftop solar and

1 battery storage on electric distribution systems for multiple clients. I began my
2 career converting Navy and Marine Corps shore installation projects from oil
3 firing to domestic waste, including wood waste, municipal solid waste, and coal,
4 in response to concerns over the availability of imported oil following the Arab
5 oil embargo in the 1970's.

6 I authored "San Diego Smart Energy 2020" (2007) and "(San Francisco)
7 Bay Area Smart Energy 2020" (2012), and have written articles on the strategic
8 cost and reliability advantages of local solar over large-scale, remote,
9 transmission-dependent renewable resources. I have a B.S. in mechanical
10 engineering from Duke University, an M.P.H. in environmental sciences from
11 UNC – Chapel Hill, and am a registered professional engineer in California and
12 Missouri.

13 **Q. HAVE YOU EVER TESTIFIED BEFORE THE N.C. UTILITIES**
14 **COMMISSION (THE "COMMISSION") OR ANY OTHER**
15 **REGULATORY BODIES IN ANY PRIOR PROCEEDINGS?**

16 A. Yes. I testified on behalf of NC WARN in Docket No. E-7, SUB 1214,
17 Application of Duke Energy Carolinas, LLC, for Adjustment of Rates and
18 Charges Applicable to Electric Utility Services in North Carolina. I testified on
19 behalf of NC WARN in Docket No. EMP-92, SUB 0, Application of NTE
20 Carolinas II, LLC for a Certificate of Public Convenience and Necessity to
21 Construct a Natural Gas-Fueled Electric Generation Facility in Rockingham
22 County, North Carolina. I have also offered affidavit testimony and reports to this
23 Commission in prior dockets, such as Docket No. E-2, Sub 1089. Further, I have

1 offered testimony before other utilities commissions across the country, such as
2 the commissions in California, Missouri, and Wisconsin.

3 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY IN THIS**
4 **PROCEEDING?**

5 A. The purpose of my testimony is: 1) to address the need for the Commission to
6 reject the proposed Duke Energy Progress LLC (“DEP”) Grid Improvement Plan
7 (“GIP”) capital investment program as unreasonable, and 2) to contest cost
8 recovery by DEP for the Asheville natural gas combined-cycle power plant
9 project.

10 **Q. HOW IS THE REMAINDER OF YOUR TESTIMONY ORGANIZED?**

11 A. The remainder of my testimony consists of two parts. Part I will address the
12 reasons why the Commission should reject the GIP as unreasonable. Part II will
13 discuss the reasons why the Commission should reject cost recovery for the
14 Asheville natural gas combined-cycle power plant project.

15 **I. THE GIP SHOULD BE REJECTED**

16 **Q. WHY ARE YOU ADVOCATING THE COMMISSION REJECT COST**
17 **RECOVERY OF THE GIP?**

18 A. DEP has proposed to spend approximately \$1.1 billion over three years on its GIP
19 capital projects – many of which Duke Energy Carolinas LLC (“DEC”) and the
20 Commission have identified as indistinguishable from traditional spend
21 transmission and distribution (T&D) projects¹ – with no formal application(s) or

¹ DOCKET NO. E-7, SUB 1146 - Application of Duke Energy Carolinas, LLC, for Adjustment of Rates and Charges Applicable to Electric Utility Service in North Carolina, *Order Accepting Stipulation, Deciding Contested Issues, and Requiring Revenue Reduction*, June 22, 2018, pp. 127-150.

associated evidentiary processes to evaluate the reasonableness of the proposed expenditures or potential alternatives that negate the need for these proposed expenditures.

Q. WHAT IS THE SCOPE OF THE GIP?

A. DEP and DEC (collectively, “Duke Energy”) list eighteen separate elements to the GIP, as shown in Table 1, totaling \$2,319.2 million, of which DEP’s portion is \$1,085.8 million. The most expensive single cost element is “Self-Optimizing Grid,” with a capital expenditure of \$722.5 million shared between DEP and DEC. Ten of these eighteen GIP elements, combined among DEC and DEP, have capital budgets in excess of \$100 million. DEP itself proposes three GIP projects with capital budgets in excess of \$100 million.

Table 1. Elements and Budgets for 2020-2022 GIP Programs²

GIP Program	DEC Budget, \$ millions	DEP Budget, \$ millions	Total Expenditure, \$ millions
Physical & Cyber Security	65.1	68.7	133.8
Self-Optimizing Grid	420.1	302.4	722.5
Integrated Volt/VAR Control	206.7	10.0	216.7
Hardening & Resiliency	102.5	31.3	133.8
Targeted Undergrounding	59.8	54.7	114.5
Energy Storage ³	56.5	72.5	129.0
Transformer Retrofit	8.3	109.7	118.0
Long Duration Interruptions	11.3	15.8	27.1
Transformer Bank Replacement	33.7	82.7	116.4
Oil Breaker Replacement	115.6	84.7	200.3
Enterprise Communications	103.7	108.1	211.8
Distribution Automation	115.4	78.9	194.3
System Intelligence	62.7	23.7	86.4
Enterprise Applications	17.0	10.8	27.8
ISOP	4.1	2.5	6.6
DER Dispatch	4.5	2.9	7.4

² DOCKET NO. E-2, SUB 1219, Duke Energy Progress, LLC, Jay Oliver Direct Testimony, October 30, 2019, Exhibit 10, pdf p. 154.

³ Duke Energy excludes Energy Storage and Electric Transportation projects from the GIP total.

Electric Transportation	38.2	25.3	63.5
Power Electronics	0.7	1.1	1.8
Total	1,233.4	1,085.8	2,319.2

1

2 **Q. OTHER THAN DUKE ENERGY’S OWN INTERNAL ANALYSIS AND**
3 **STAKEHOLDER WORKSHOPS, HAS MORE FORMAL VETTING OF**
4 **THE GIP OCCURRED?**

5 A. No. DEP witness Oliver stated “DE Progress’ Grid Improvement Plan was
6 developed through a comprehensive analysis of the trends affecting our business
7 in the state and the tools to best address those trends in a cost-effective and timely
8 manner.”⁴ The stakeholder workshops are essentially sales presentations by Duke
9 Energy to stakeholders, many of whom have no technical background in the
10 provision of electric power, on the benefits of the GIP. There has been no formal
11 Commission process to probe whether the alleged benefits are real, whether the
12 benefits justify the costs, or whether alternatives could achieve the same
13 objectives at less cost.

14 **Q. IS IT YOUR POSITION THAT THE STAKEHOLDER WORKSHOPS**
15 **SPONSORED BY DUKE ENERGY AT THE DIRECTION OF THE**
16 **COMMISSION ARE AN INSUFFICIENT REVIEW OF THE SCOPE AND**
17 **COST OF THE GIP?**

18 A. Yes. The high cost of the GIP alone, about \$2.3 billion in capital expenditures
19 over three years between DEP and DEC,⁵ is sufficient by itself to mandate an
20 additional rigorous review to protect ratepayers. The GIP as proposed also

⁴ Direct Testimony of Jay W. Oliver for Duke Energy Progress, LLC, p. 9.

⁵ Ibid, Exhibit 10, pdf p. 154. Approximately \$1.1 billion is attributable to DEP. See Table 1.

presumes that there is only one pathway to grid modernization and grid hardening, with no assessment of alternatives that may be much less costly and achieve the stated goals more effectively.

Q. DOES DEP INDICATE ITS TRANSMISSION AND DISTRIBUTION GRID IN NORTH CAROLINA IS SAFE AND RELIABLE WITHOUT GIP EXPENDITURES?

A. Yes. DEP Witness Oliver states that “Our (transmission and distribution) system has performed well, and we have continued to provide safe, reliable, and affordable electric service to our customers.”⁶ He includes a graphic in his testimony showing a DEP Interruption Frequency Index (“SAIFI”) that is improving steadily over time. The DEP SAIFI declined about 17 percent between 2011 and 2018.⁷ The Interruption Duration Index (“SAIDI”) was relatively unchanged from 2015 to 2018.⁸ However, Mr. Oliver makes no mention of the SAIFI graphic in his testimony, which undercuts his argument that the GIP is necessary to improve reliability. Mr. Oliver only addresses the SAIDI graphic, saying that “Over the past ten years however, SAIDI shows an unfavorable trend.”⁹ He ignores the fact that the DEP SAIDI has been relatively unchanged over the last several years (since 2015). The DEP SAIFI and SAIDI trend data presented by Mr. Oliver makes the case that DEP’s traditional expenditure levels

⁶ DOCKET NO. E-2, SUB 1219, Duke Energy Progress, LLC, Jay Oliver Direct Testimony, October 30, 2019, p. 20.

⁷ Ibid, Figure 1, p. 21. SAIFI 2011 = 1.62. SAIFI 2018 = 1.34. $(1.62 - 1.34)/1.62 = 0.173$ (17.3 percent)

⁸ Ibid, Figures 1 and 2, p. 21. The SAIDI and SAIFI figures do not include 2019 data.

⁹ Ibid, p. 20.

1 on transmission and distribution, without GIP, are adequate to provide safe and
 2 reliable transmission and distribution service.

3 **Q. CAN YOU GIVE AN EXAMPLE OF WHERE DEP PRESUMES**
 4 **WITHOUT ANALYSIS THAT THERE IS ONLY ONE APPROACH**
 5 **AVAILABLE TO THE IDENTIFIED DEFICIENCY THAT GIP IS**
 6 **INTENDED TO RESOLVE?**

7 A. Yes. An example is the presumption by DEP that targeted undergrounding is the
 8 only solution to further reduce outages caused by conductor contact with
 9 vegetation. DEP identifies the benefits of targeted undergrounding as:
 10 significantly reduce outages, minimize momentary interruptions, restore power
 11 faster, eliminate tree trimming in hard-to-access areas.¹⁰

12 DEP acknowledges that vegetation contact is responsible for 20 to 30
 13 percent of outages.¹¹ However, the company implies that its vegetation
 14 management program is as good as it can be, and therefore presumptively no
 15 further vegetation management improvement is possible: “For the outages that
 16 occur because of trees inside the right-of-way, even a perfectly executed
 17 integrated vegetation management plan will not bring this number down to zero
 18 but instead will only help minimize vegetation outages.”¹² DEP also asserts that
 19 50 percent of the vegetation outages are caused by trees located on private

¹⁰ DOCKET NO. E-2, SUB 1219, Duke Energy Progress, LLC Jay Oliver Direct Testimony, October 30, 2019, pdf p. 562.

¹¹ Ibid, p. 7. “This work seeks to improve overall reliability, harden the grid against severe weather, and reduce the impact of vegetation which currently accounts for 20 to 30 percent of outages across the system.”

¹² Ibid, p. 24.

property outside its right-of-way and that it does not have the ability to address these trees.¹³ Based on this information, DEP makes the conclusory statement that “Drastic clear cutting and going onto customer property and cutting down live trees via condemnation or negotiating with customers for rights on their property is also impractical and not cost effective.”¹⁴ This assertion then introduces the alleged benefits of targeted undergrounding with the statement that “programs such as Targeted Undergrounding . . . can be effectively used to address vegetation outages caused by trees outside of the right-of-way.”¹⁵ DEP and DEC collectively propose to spend \$114.5 million on targeted undergrounding projects, of which DEP’s portion is \$54.7 million.¹⁶

Q. IS DEP’S CONCLUSORY STATEMENT ABOUT THE IMPRACTICALITY OF MORE EFFECTIVE VEGETATION MANAGEMENT A SUFFICIENT BASIS TO JUSTIFY A \$114.5 MILLION TARGETED UNDERGROUNDING CAPITAL EXPENDITURE?

A. No. Duke Energy has made clear that a primary objective of the GIP is to increase shareholder value by accelerating the tempo of capital projects.¹⁷ In this context, Duke Energy proposes a combined total of \$114.5 million in capital expenditure on targeted undergrounding. The estimated cost of a distribution line overhead-to-

¹³ Ibid, p. 24.

¹⁴ Ibid, p. 24.

¹⁵ Ibid, p. 25.

¹⁶ See, *supra*, Table 1. DEP = \$54.7 million, DEC = \$59.8 million.

¹⁷ DOCKET NO. E-7, SUB 1146 - Application of Duke Energy Carolinas, LLC, for Adjustment of Rates and Charges Applicable to Electric Utility Service in North Carolina, *Order Accepting Stipulation, Deciding Contested Issues, and Requiring Revenue Reduction*, June 22, 2018, p. 129. Duke Energy Witness Fountain also admitted that Power / Forward is part of Duke Energy’s corporate policy intended, as quoted in a Duke investor earnings call, “to drive 4 to 6 percent earnings growth.”

1 underground conversion is more than \$2 million per mile in urban and suburban
 2 areas.¹⁸ Based on this undergrounding cost-per-mile, Duke Energy will
 3 underground about 60 miles of distribution line in this general rate case cycle,
 4 between DEP and DEC targeted undergrounding projects.

5 Vegetation management is also a tool used by Duke Energy to minimize
 6 outages on overhead lines. As noted by Witness Oliver:¹⁹

7 In 2018, the Vegetation Management Plan implemented the seven-
 8 year trim cycle for non-urban miles, which had previously been set
 9 at six years. The change was based on the result of the Distribution
 10 Vegetation Management Species Frequency and Re-Growth Study
 11 completed in 2015 conducted to help determine an optimal
 12 vegetation maintenance cycle. The study did not result in a change
 13 from the three-year trim cycle set for urban miles.

14 DEP relaxed its non-urban trim cycle from every six years to every seven
 15 years in 2018, and left its urban trim cycle unchanged at three years. This is not a
 16 situation where DEP has increased the frequency of vegetation trimming in an
 17 effort to reduce the 20 to 30 percent of outages caused by vegetation contact. An
 18 improved vegetation management program - more frequent than the current non-
 19 urban and urban trimming cycles - on about 30 miles of overhead distribution
 20 lines that would otherwise be undergrounded by DEP may be able to achieve the
 21 same level of outage reduction projected for undergrounding at a fraction of the
 22 cost.²⁰ An improved vegetation management program option should have been

¹⁸ Pacific Northwest National Laboratory, *Electricity Distribution System Baseline Report*, July 2016, p. 40.
 See:
<https://www.energy.gov/sites/prod/files/2017/01/f34/Electricity%20Distribution%20System%20Baseline%20Report.pdf>.

¹⁹ DOCKET NO. E-2, SUB 1219, Duke Energy Progress, LLC, Jay Oliver Direct Testimony, September 30, 2019, p. 23.

²⁰ (\$54.7 million ÷ \$114.5 million) × 60 miles = 28.7 miles.

1 considered to assure that any expenditures on targeted undergrounding are just
2 and reasonable for ratepayers.

3 **Q. ARE THERE REASONABLE AND PRACTICAL ALTERNATIVES TO**
4 **DEP'S UNDERGROUNDING PLAN BEYOND ENHANCED**
5 **VEGETATION MANAGEMENT?**

6 A. Yes. It would be practical and less costly to put battery storage in every home
7 along a proposed distribution line undergrounding route. Green Mountain Power
8 ("GMP"), a Vermont investor-owned utility, implemented a virtual power plant
9 ("VPP") in 2017, approved by the Vermont Public Utility Commission, consisting
10 of aggregating and dispatching up to 2,000 residential Tesla Powerwall™ battery
11 storage units.^{21,22} GMP customers participating in this program have the option to
12 purchase the Powerwall™ for a one-time cost of \$1,500 or \$15 per month over
13 ten years.²³ The first phase of this project, consisting of 500 Powerwall™ units,
14 saved GMP more than \$500,000 over several days during a 2018 summer heat
15 wave.²⁴ Assuming the presence of a comparable program in Duke Energy North
16 Carolina territory, whether DEP or DEC service territory, it would cost about
17 \$300,000 per mile to equip every home in a North Carolina neighborhood with a

²¹ The Tesla Powerwall™ has a discharge capacity of 5 kilowatts (kW) continuous and a storage capacity of 13.5 kW-hours. See: https://www.tesla.com/sites/default/files/pdfs/powerwall/Powerwall%20AC_Datasheet_en_northamerica.pdf.

²² Green Mountain Power, *Notification - Tesla Powerwall Grid Transformation Innovative Pilot*, submitted to Vermont Public Utility Commission, July 31, 2017. See: <http://apps.psc.wi.gov/pages/viewdoc.htm?docid=364977>.

²³ Ibid, p. 2.

²⁴ Utility Dive, *Tesla batteries save \$500K for Green Mountain Power through hot-weather peak shaving*, July 23, 2018. See: <https://www.utilitydive.com/news/tesla-batteries-save-500k-for-green-mountain-power-through-hot-weather-pea/528419/>.

1 Tesla Powerwall™.²⁵ \$300,000 per mile to assure reliability during outages in
 2 every home along a distribution line pathway is a small fraction of the more than
 3 \$2 million per mile for an overhead-to-underground distribution line conversion
 4 along the same route. The home battery storage option is an example of
 5 alternatives to the undergrounding capital budget that have not been examined or
 6 deployed by DEP.

7 **Q. DUKE ENERGY PROPOSES CAPITAL EXPENDITURES OF \$133.8**
 8 **MILLION FOR “HARDENING AND RESILIENCY,” OF WHICH \$31.3**
 9 **MILLION IS RELATED SPECIFICALLY TO DEP. WHAT IS**
 10 **HARDENING AND RESILIENCY?**

11 A. The company defines transmission and distribution hardening and resiliency
 12 capital projects as: alternate power feeds for substations in flood-prone areas,
 13 hardening distribution line river crossings, improved guying for at-risk structures
 14 within flood zones, 44-kV system upgrades, targeted line rebuild for extreme
 15 weather, networking radially served substations, and substation flood mitigation.²⁶
 16 However, DEP also acknowledges that “. . . energy storage solutions may offer
 17 more cost-effective solution(s) for improving reliability and managing costs.”²⁷
 18 Witness Oliver includes a description of the Hot Springs, NC microgrid project as
 19 an example of Duke Energy using battery storage and solar power to substitute for

²⁵ Assume each home has a street-front property length of 50 feet. Therefore, there are about 100 homes per mile on each side of the street (5,280 feet per mile ÷ 50 feet per home = 105.6 homes per mile per side of street), or about 200 homes per mile total. 200 homes/mile × \$1,500/home = \$300,000 per mile. This cost does not include homeowner investment in an associated solar power system.

²⁶ DOCKET NO. E-2, SUB 1219, Duke Energy Progress, LLC Jay Oliver Direct Testimony, October 30, 2019, Exhibit 12, p. 66 and p. 78.

²⁷ DOCKET NO. E-2, SUB 1219, Duke Energy Progress, LLC Jay Oliver Direct Testimony, October 30, 2019, pdf p. 105.

1 building a redundant line to provide back feed capability to a vulnerable
 2 community.²⁸ Notably, DEP filed an application in 2018 for a certificate of public
 3 convenience and necessity to build the Hot Springs microgrid project.²⁹ However,
 4 there is no discussion in Witness Oliver's testimony as to whether the battery
 5 storage microgrid approach is less costly than building redundant lines to serve
 6 vulnerable communities, and therefore should be the preferred method of
 7 protecting these vulnerable communities.

8 **Q. DUKE ENERGY PROPOSES CAPITAL EXPENDITURES OF \$722.5**
 9 **MILLION ON THE "SELF-OPTIMIZING GRID." WHAT IS A SELF-**
 10 **OPTIMIZING GRID?**

11 A. Duke Energy proposes to spend \$722.5 million, \$302.4 million by DEP and
 12 \$420.1 million by DEC, on Self-Optimizing Grid technologies.³⁰ Witness Oliver
 13 states that "the Self-Optimizing Grid, also known as the smart-thinking grid,
 14 redesigns key portions of the distribution system and transforms it into a dynamic
 15 self-healing network that ensures many issues on the grid can be isolated and
 16 customer impacts are limited to hundreds versus thousands. These grid
 17 capabilities are enabled by installing automated switching devices to divide
 18 circuits into switchable segments that will serve to isolate faults and automatically
 19 reroute power around trouble areas which call for expanding line and substation

²⁸ Id., pdf p. 270.

²⁹ Duke Energy Progress, LLC, *Application for Certificate of Public Convenience and Necessity - Hot Springs Microgrid Solar and Battery Storage Facility*, Docket No. E-2, Sub 1185, October 8, 2018, p. 7. Hot Springs is a remote town of 500 people in the Appalachian Mountains served by a single distribution line that is subject to frequent outages. DEP plans to install approximately 3 MW of solar power and 4 megawatt-hours (MWh) of lithium battery storage and configure circuits to allow Hot Springs to isolate from the grid as needed, known as "islanding," when grid power is unavailable.

³⁰ See Table 1.

capacity to allow for two-way power flow and creating tie points between circuits.”³¹ In a single sentence, DEP mixes talk of switching devices to isolate faults with expanding line and substation capacity to allow for two-way power flow. There is no analysis of alternatives that might achieve the same distribution grid reliability improvement at less cost to ratepayers. DEP also implies that the impact of outages will be reduced by 90 percent or more (“limited to hundreds versus thousands”) by deploying the Self-Optimizing Grid, but no evidence is offered to support or clarify what DEP means by “impact of outages” or how it calculated the precipitous decline in impacts.

Q. IS EXPANSION OF LINE AND SUBSTATION CAPACITY NECESSARY TO ENABLE TWO-WAY POWER FLOW CAUSED BY HIGH LEVELS OF DISTRIBUTED ENERGY RESOURCES (AKA ROOFTOP SOLAR)?

A. No. Installing rooftop solar with battery storage in homes and businesses can achieve the same purpose. An October 2017 study commissioned by the California Public Utilities Commission (“CPUC”), *Customer Distributed Energy Resources Grid Integration Study - Residential Zero Net Energy Building Integration Cost Analysis*,³² examined the degree to which grid upgrades would be necessary to absorb rooftop solar flows in neighborhoods where all homes have rooftop solar. The context of the 2017 study is the California mandate that all new residences built in 2020 or later are zero net energy homes with rooftop

³¹ Direct Testimony of Jay W. Oliver, p. 35.

³² DNV NL, *Customer Distributed Energy Resources Grid Integration Study - Residential Zero Net Energy Building Integration Cost Analysis*, prepared for CPUC, October 2017. “This study was conducted to inform the next CPUC net-energy metering (NEM) policy revisit (now anticipated for summer 2020),” p. vii.

solar.³³ The study was in effect a “worst case” assessment of the existing grid’s ability to absorb distributed solar inflows when all homes on a circuit are generating solar power and potentially exporting some or all of that solar power to the grid at the same time.

Q. IS IT YOUR POSITION THAT ADDING SOLAR AND BATTERY STORAGE AT HOMES AND BUSINESSES ACHIEVES THE SAME END WITHOUT THE POTENTIAL FOR STRANDED INVESTMENTS IN GRID OPTIMIZATION?

A Yes. Distribution circuits are typically designed to accommodate double or more of the expected peak load on the circuit.³⁴ The basis for this is to provide sufficient capacity to ensure each circuit can serve as a backup source of power to an adjacent circuit in case of an outage on the adjacent circuit. In this context, the 2017 California study examined rooftop solar inflows (i.e. two-way flow) up to 160 percent of the base case peak load of the distribution circuit being analyzed. The study determined that simple steps, such as use of “smart” solar inverters and good distribution of the solar systems along the circuit, could substantially increase the capacity of the circuit to absorb solar inflows with little or no cost.

The 2017 study also determined that, without battery storage, incrementally more extensive grid upgrades would potentially be necessary, including regulator control upgrades, re-close blocking, reconductoring of overloaded circuit sections, and/or additional voltage regulators, to address grid

³³ New York Times, *California Will Require Solar Power for New Homes*, May 9, 2018: <https://www.nytimes.com/2018/05/09/business/energy-environment/california-solar-power.html>.

³⁴ The thermal rating of the conductors determines the maximum power flow.

1 reliability issues. However, the addition of battery storage with the rooftop solar
 2 would negate the need for progressively more expensive grid optimization
 3 upgrades. The report states that “. . . energy storage could be deployed to mitigate
 4 all violations on the circuit rather than deploying other measures at lower
 5 penetrations that would later become redundant.”³⁵ In this case, DEP is proposing
 6 grid optimization measures that will become redundant if battery storage is
 7 integrated with rooftop solar. The deployment of battery storage with rooftop
 8 solar systems is projected to rapidly become a standard industry practice.³⁶

9 The 2017 study concludes its assessment of the grid reliability value of
 10 battery storage stating “. . . (battery storage) could prove much more cost-
 11 effective in the long run particularly given the other functions that are available
 12 from distributed energy storage systems. If energy storage was implemented at the
 13 buildings or circuits . . . then the associated integration costs identified in this
 14 study would be negated.” In sum, if an appropriate capacity of battery storage is
 15 included with solar installations in neighborhoods where 100 percent of the
 16 homes have rooftop solar, no additional “grid optimization” would be necessary
 17 to the existing distribution grid.

18 **Q. IS ANOTHER STATE EXPECTING TO ADD ABOUT 3,000 MW OF**
 19 **RESIDENTIAL AND COMMERCIAL BATTERY STORAGE FOR**

³⁵ DNV NL, *Customer Distributed Energy Resources Grid Integration Study - Residential Zero Net Energy Building Integration Cost Analysis*, prepared for CPUC, October 2017, p. xv. “This study was conducted to inform the next CPUC net-energy metering (NEM) policy revisit (now anticipated for summer 2020),” p. vii.

³⁶ Greentech Media, *10 Rooftop Solar and Storage Predictions for the Next Decade*, January 3, 2020: <https://www.greentechmedia.com/articles/read/10-rooftop-solar-and-storage-predictions-for-the-next-decade>.

**ABOUT THE SAME COST AS DUKE ENERGY'S \$722.5 MILLION
SELF-OPTIMIZING GRID CAPITAL BUDGET?**

A. Yes. California Senate Bill SB 700 was signed into law in late September 2018 and is expected to add, with an incentive budget of \$830 million, up to 3,000 MW of behind-the-meter residential and commercial storage in California by 2026.³⁷

**Q. IS THE CONSERVATIVE DEFAULT SOLAR CAPACITY OF DEC AND
DEP DISTRIBUTION FEEDERS ALREADY SIX TIMES HIGHER THAN
THE GIP SMART GRID OPTIMIZATION TARGET OF 835 MW?³⁸**

Yes. According to the National Renewable Energy Laboratory, the default rule-of-thumb for solar capacity on a distribution feeder - without any need for study - is 15 percent of peak load.³⁹ The summer peak loads in DEP and DEC service territories in 2018 were 12,841MW and 17,632 MW, respectively, or approximately 30,500 MW.^{40,41} Using this rule-of-thumb, the total default "as is" solar hosting capacity of the DEC and DEP's North Carolina distribution feeders is in the range of $30,500 \text{ MW} \times 0.15 = 4,575 \text{ MW}$. This is more than five times higher than the stated GIP Smart Grid Optimization solar capacity goal of 835 MW. There is no justification for a Smart Grid Optimization solar capacity goal

³⁷ Greentech Media, *California Passes Bill to Extend \$800M in Incentives for Behind-the-Meter Batteries*, August 31, 2018, <https://www.greentechmedia.com/articles/read/california-passes-bill-to-extend-incentives-for-behind-the-meter-batteries#gs.6cxCMs0>.

³⁸ Opening Testimony of Jay W. Oliver, pdf p. 470. "SOG increases hosting capacity from approximately 496 MW to 835 MW."

³⁹ National Renewable Energy Laboratory (NREL), *Maximum Photovoltaic Penetration Levels on Typical Distribution Feeders*, July 2012, p. 1. See: <https://www.nrel.gov/docs/fy12osti/55094.pdf>. "A commonly used rule of thumb in the U.S. allows distributed PV systems with peak powers up to 15% of the peak load on a feeder (or section thereof) to be permitted without a detailed impact study [4]. This necessarily conservative rule has been a useful way to allow many distributed PV systems to be installed without costly and time-consuming distribution system impact studies."

⁴⁰ 2018 DEP FERC Form 1, April 12, 2019, p. 401b (12,841 MW, June 19, 2018).

⁴¹ 2018 DEC FERC Form 1, May 29, 2018, p. 401b (17,632 MW, June 19, 2018).

of 835 MW, as far more than 835 MW is already available, and any capital expense justified as necessary to achieve this goal is unreasonable.

Q. IS THE SELF-OPTIMIZING GRID NECESSARY TO ACHIEVE A CUSTOMER SOLAR CAPACITY OF 835 MW?

A. No. In addition to the rule-of-thumb identified by the National Renewable Energy Laboratory, the Department of Energy has sponsored numerous studies to estimate the solar capacity of utility distribution systems. One study involved the Dominion Virginia Power (DVP) distribution system.⁴² DVP evaluated 14 representative distribution feeders from an overall distribution feeder population of 1,813 in its service territory.⁴³ The DVP summer peak load of 15,570 MW is comparable to the 2018 DEP and DEC peak loads of 12,841 MW and 17,632 MW,⁴⁴ respectively. DVP evaluated the percentage of thermal rating of the feeder available for solar hosting as upgrades were added. This necessitates understanding the relationship between peak load on the feeder and the thermal rating of the feeder.

The feeder thermal rating, meaning the point at which overhead feeders sag excessively due to the high temperature of the conductor or at which underground feeders approach the temperature where the insulation could begin to melt, is typically 2 to 3 times the peak load on the feeder.⁴⁵ Conversely, 100

⁴² An affiliated company of DVP, Dominion North Carolina, is regulated by NCUC.

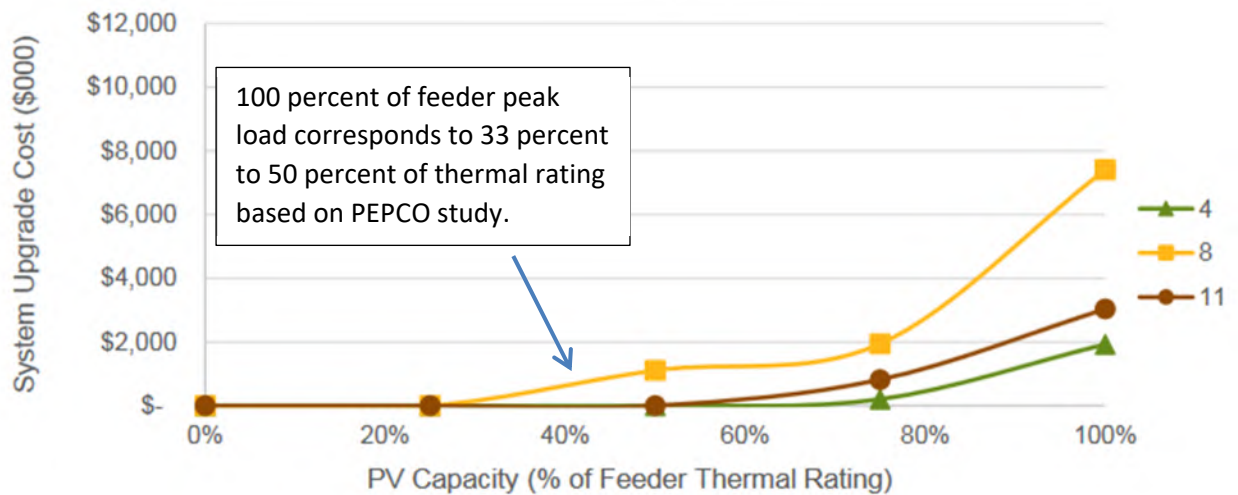
⁴³ B. Powers, *North Carolina Clean Path 2025*, August 2017, pp. 73-74, filed by NC WARN in the 2017 IRP docket, E-100, Sub 147.

⁴⁴ DEP 2018 FERC Form 1, April 12, 2019, p. 401b.

⁴⁵ Ibid., B. Powers, *North Carolina Clean Path 2025*, August 2017, Table 30a Increase in Solar Hosting Capacity and Upgrade Cost for Top 12 of 20 PEPCO Feeders Evaluated, p. 72. The 2015 PEPCO study sponsored by DOE evaluated feeder upgrades necessary to increase distribution feeder solar hosting capacity to up to 300 percent of the actual feeder peak load. See: DOE, *Model-Based Integrated High*

percent of peak load is approximately 33 to 50 percent of the feeder thermal rating, depending on the individual feeder. This is an important relationship to understand to interpret the DVP results. The results shown in Figure 1 are for the three feeders selected by DVP for presentation, and assume that smart solar inverters – without battery storage – are utilized to optimize voltage at the point of interconnection between the solar array and the feeder.

Figure 1. Cost Versus Improvement in Solar Hosting Capacity for Selected DVP Feeders Assuming Use of Advanced Solar Inverters
(source: Navigant)⁴⁶



The most representative feeder among the three shown in Figure 1, in the opinion of Powers Engineering, is Feeder 11. This feeder serves a predominantly residential load, as do most of the fourteen representative feeders included in the DVP study. In contrast, Feeder 8 serves a predominantly commercial load and is representative of only about 1 percent of the 1,813 feeders in the DVP service

Penetration Renewables Planning and Control Analysis for PEPCO Holdings - Final Report, December 10, 2015 (<https://www.osti.gov/servlets/purl/1229729>).

⁴⁶ B. Powers, *North Carolina Clean Path 2025*, August 2017, Figure 14, p. 74, filed by NC WARN in the 2017 IRP docket, E-100, Sub 147.

territory. Feeder 4 is somewhat of an outlier, representing low voltage (4.16 kV) and very short (3 miles) feeders. No significant solar hosting upgrade costs are encountered on Feeder 11 until about 67 percent of the thermal rating is reached, which equates to 133 to 200 percent of feeder peak load.⁴⁷ This data implies that the Duke Energy North Carolina distribution grid, including DEP and DEC service territories, with a summer peak load of approximately 30,500 MW, could meet that peak load with distributed solar power – and without battery storage – with little or no upgrading. In contrast DEP presumes, with no analysis, that its base case distributed solar hosting capacity without the Self-Optimizing Grid program is only 496 MW.

Q. HAS ANY OTHER STATE UTILITY COMMISSION RULED ON THE REASONABLENESS OF SELF-OPTIMIZING GRID EXPENDITURES?

A. Yes. Virginia’s State Corporation Commission rejected Dominion’s self-healing grid proposal in March 2020 saying that the utility failed to provide evidence of reliability improvements.⁴⁸

⁴⁷ DOE, *Model-Based Integrated High Penetration Renewables Planning and Control Analysis for PEPCO Holdings - Final Report*, December 10, 2015 (<https://www.osti.gov/servlets/purl/1229729>). The 2015 PEPCO study sponsored by DOE evaluated feeder upgrades necessary to increase distribution feeder solar hosting capacity to up to 300 percent of the actual feeder peak load.

⁴⁸ GreenTech Media, *Virginia Regulators Reject Key Parts of Dominion’s Smart Meter, Grid Upgrade Plan*, March 27, 2020: <https://www.greentechmedia.com/articles/read/virginia-regulators-reject-most-expensive-parts-of-dominions-grid-modernization-smart-meter-plan>. “The SCC also rejected Dominion’s plan for ‘self-healing grid’ automation technologies, expected to cost \$241.5 million in the first phase and \$2.1 billion over 10 years, stating that the utility failed to provide evidence of the reliability improvements that could come from such an ‘expensive and sweeping’ deployment. . . Also rejected was one of the most expensive parts of Dominion’s grid-hardening plan, which would have directed \$70 million in its first phase and \$1.2 billion over the next 10 years to perform ‘proactive’ upgrades of substation and service transformers identified as being at risk of failure or overloading.”

II. ASHEVILLE COMBINED CYCLE POWER PLANT

**Q. WHAT IS THE CAPITAL COST AND SCOPE OF THE ASHEVILLE
NATURAL GAS COMBINED CYCLE POWER PLANT?**

A. DEP requests approximately \$770 million in recovery in this rate case for the Asheville combined cycle power plant.⁴⁹ DEP announced the Western Carolinas Modernization Plan in November 2015, which included retirement of the existing Asheville coal-fired plant and the construction of two 280 MW combined-cycle natural gas plants having dual-fuel capability.⁵⁰ DEP estimated a capital cost of \$893 million for the Asheville combined cycle project in its March 2018 progress report to the Commission.⁵¹ Both phases of the combined cycle project were online as of April 5, 2020.^{52,53}

**Q. WHAT IS THE PRODUCTION COST OF A COMPARABLE COMBINED
CYCLE UNIT?**

A. No actual production costs have yet been reported for the Asheville combined cycle project. Production costs are available for other DEP combined cycle projects. The most recently constructed combined cycle power plant in DEP's system, prior to the Asheville plant, was the H. F. Lee combined cycle plant in

⁴⁹ See generally Direct Testimony of Julie K. Turner, a pp. 6-7.

⁵⁰ DEP FERC Form 1, April 12, 2019, pdf p. 80.

⁵¹ Ibid.

⁵² Duke Energy Progress, LLC, *Western Carolinas Modernization Project Annual Progress Report* Docket No. E-2, Sub 1089, March 30, 2020. "As noted in the report, DEP continues to work with the original equipment manufacturer to repair a manufacturing defect in the Unit 8 Steam Turbine Generator of Power Block 2 and currently expects to place the Unit 8 Steam Turbine Generator into commercial operation in April 2020."

⁵³ Duke Energy Progress, LLC, *Western Carolinas Modernization Project Status Update - Docket No. E-2, Sub 1089*, April 6, 2020. "On April 5, 2020, the Unit 8 Steam Turbine Generator of Power Block 2 of the Asheville Combined Cycle Project went into commercial operation."

1 Wayne County, North Carolina. This 920 MW combined cycle project came
 2 online in December 2012.⁵⁴ The production cost in 2018 of DEP's 920 MW H. S.
 3 Lee combined cycle project was \$36/MWh in 2018.⁵⁵

4 **Q. IS IT REASONABLE TO ASSUME THAT THE ASHEVILLE COMBINED**
 5 **CYCLE POWER PLANT WOULD HAVE A PRODUCTION COST**
 6 **COMPARABLE TO THE W.S. LEE COMBINED CYCLE PROJECT?**

7 A. Yes. The two combined cycle plants are the same design and similar combustion
 8 efficiency, either new or recently constructed, and use the same fuel with
 9 presumably a similar cost.

10 **Q. WHAT IS THE PRODUCTION COST OF HYDROELECTRIC UNITS?**

11 A. About \$13/MWh, or one-half to one-third the expected production cost of the
 12 Asheville combined cycle units.⁵⁶

13 **Q. ARE EXISTING REGIONAL MERCHANT COMBINED CYCLE AND**
 14 **HYDROELECTRIC PLANTS AVAILABLE TO SUPPLY DEP WITH**
 15 **LOWER-COST POWER THAN POWER FROM THE ASHEVILLE**
 16 **COMBINED CYCLE POWER PLANT?**

17 A. Yes. I addressed this issue in July 2016 in DOCKET NO. E-2, SUB 1089,
 18 "Application of Duke Energy Progress, LLC for a Certificate of Public
 19 Convenience and Necessity to Construct a 752 MW Natural Gas-Fueled

⁵⁴ Duke Energy, H.F. Lee Plant, webpage accessed March 31, 2020: <https://www.duke-energy.com/our-company/about-us/power-plants/h-f-lee-plant>.

⁵⁵ Ibid, p. 403.3 (920 MW H.F. Lee combined cycle plant, expenses per net kWh = \$0.0357/kWh – line 35).

⁵⁶ DEC FERC Form 1, May 29, 2019, p. 406.1 (Cowans Ford hydro plant, 350 MW, expenses per net kWh = \$0.0129/kWh – line 35).

1 Electric Generation Facility in Buncombe County Near the City of Asheville.”⁵⁷

2 The affidavit filed by NC WARN on my behalf in DOCKET NO. E-2, SUB 1089,

3 which affidavit remains both accurate and pertinent today, stated that “DEP West

4 has available off-the-shelf hydropower and combined cycle gas turbine options in

5 the region to supply capacity if additional capacity is needed . . . Four Smoky

6 Mountain Hydro units near the North Carolina-Tennessee border have a capacity

7 of 378 MW and produce 1.4 million MWh annually. These units are in the TVA

8 system, which is connected to DEP West by a single 161 KV line from TVA to

9 the substation at the Walters Hydro Plant in DEP West. The power produced by

10 these units is not currently contracted for purchase. . .” This is an example of a

11 lower-cost regional power supply that could have been contracted to avoid the

12 substantial DEP capital expenditures to build the 560 MW Asheville combined

13 cycle plant. There is also currently nearly 50,000 MW of low-cost merchant

14 combined cycle capacity in the PJM Interconnection regional market,⁵⁸ adjacent

15 to DEP territory, potentially available for contracting by DEP at or below the

16 production cost of the Asheville combined cycle plant.⁵⁹ Relying on these existing

⁵⁷ DOCKET NO. E-2, SUB 1089 - Application of Duke Energy Progress, LLC for a Certificate of Public Convenience and Necessity to Construct a 752 MW Natural Gas-Fueled Electric Generation Facility in Buncombe County Near the City of Asheville, *Affidavit of William E. Powers for NC WARN and The Climate Times*, June 27, 2016.

⁵⁸ Monitoring Analytics, LLC, *2019 Quarterly State of the Market Report for PJM: January through March*, May 9, 2019, p. 65. See: https://www.monitoringanalytics.com/reports/PJM_State_of_the_Market/2019/2019q1-som-pjm.pdf. As of March 31, 2019, there was 47,591.6 MW of operational combined cycle capacity in PJM.

⁵⁹ U.S. Energy Information Administration, *Natural gas-fired power plants are being added and used more in PJM Interconnection*, October 17, 2018. See: <https://www.eia.gov/todayinenergy/detail.php?id=37293>. Combined cycle units in PJM generated about 200 million MWh in 2017, at an average capacity factor of about 60 percent.

1 regional combined cycle and/or hydroelectric resources would avoid DEP
 2 ratepayers having to pay the capital cost of the Asheville combined cycle plant.

3 **Q. IS BATTERY STORAGE ALREADY CAPABLE OF PRODUCING**
 4 **POWER FOR LESS THAN A \$20/MWH PRODUCTION COST, WELL**
 5 **BELOW THE PRODUCTION COST OF THE ASHEVILLE COMBINED**
 6 **CYCLE PROJECT?**

7 A. Yes. Los Angeles Department of Water and Power signed a 25-year contract for
 8 the 300 MW Eland solar and battery storage project in September 2019.⁶⁰ The
 9 production cost of the battery storage component of the project is approximately
 10 \$0.02/kWh.⁶¹ The project includes four hours of battery storage at rated
 11 capacity.⁶² The cost of battery storage capacity continues to decline at a rapid
 12 rate.⁶³

13 **Q. COULD THE ADDITION OF BATTERY STORAGE TO THE NEARLY**
 14 **6,000 MW OF UTILITY-SCALE SOLAR IN NORTH CAROLINA**
 15 **ACHIEVE THE SAME PURPOSE AS THE ASHEVILLE COMBINED**
 16 **CYCLE PROJECT?**

⁶⁰ PV Magazine USA, *Los Angeles says "Yes" to the cheapest solar plus storage in the USA*, September 10, 2019. See: <https://pv-magazine-usa.com/2019/09/10/los-angeles-commission-says-yes-to-cheapest-solar-plus-storage-in-the-usa/>.

⁶¹ Ibid. "The final version of the project delivered will in fact be a 300 MW / 1.2 GWh energy storage installation – with an aggregate pricing of 3.962¢/kWh. The project was originally offered at a record US price of 1.997¢/kWh for solar power alone." The incremental cost of the battery storage = 3.962¢/kWh - 1.997¢/kWh = 1.965¢/kWh (~\$0.01965/kWh).

⁶² Ibid.

⁶³ CNBC, *The battery decade: How energy storage could revolutionize industries in the next 10 years*, December 30, 2019. See: <https://www.cnbc.com/2019/12/30/battery-developments-in-the-last-decade-created-a-seismic-shift-that-will-play-out-in-the-next-10-years.html>.

1 A. Yes. This approach could be used on the nearly 6,000 MW of solar farms in North
 2 Carolina⁶⁴ to smooth-out solar generation and provide dispatchable peaking
 3 power.

4 **Q. WOULD THIS APPROACH IMPOSE ANY CAPITAL COST BURDEN**
 5 **ON DEP RATEPAYERS?**

6 A. No. The cost of battery storage additions would be borne by the third-party
 7 owners of the solar facilities. However, Duke Energy has opposed allowing solar
 8 facility owners to add battery storage. As noted by NCSEA Witness Tyler Harris,
 9 “Duke Energy is proposing unjust and unreasonable barriers to market entry for
 10 energy storage resources – particularly with respect to power purchase terms and
 11 conditions and interconnection standards – that will wholly obstruct the addition
 12 of such resources to the vast majority of installed renewable generating facilities
 13 in North Carolina.”⁶⁵ Duke Energy has spent approximately \$820 million building
 14 the Asheville combined cycle power plant – resulting in the DEP request in this
 15 general rate case to recover approximately \$770 million – that could have been
 16 avoided by simply allowing existing solar facilities in North Carolina to add
 17 battery storage at their own expense in return for reasonable payment for the
 18 added value of the storage capacity.

⁶⁴ Solar Energy Industries Association, *State Solar Spotlight: North Carolina*, at <https://www.seia.org/sites/default/files/2019-12/North%20Carolina.pdf>.

⁶⁵ Docket No. E-100, Sub 158, Direct Testimony of Tyler H. Norris on behalf of NCSEA, July 3, 2019, p. 8.

1 **Q. IN LIGHT OF THE ABOVE, SHOULD DEP RATEPAYERS HAVE TO**
2 **PAY FOR THE CONSTRUCTION OF THE ASHEVILLE COMBINED**
3 **CYCLE PROJECT JUST BECAUSE IT IS ALREADY BUILT?**

4 A. No. As described above, DEP's investment in the Asheville combined cycle
5 project was not needed. Moreover, both phases of the Asheville combined cycle
6 project were not online until April 5, 2020. Hence, the project cannot be
7 considered "used and useful." Moreover, for the reasons described above, the
8 Asheville combined cycle project was not the least-cost mix of generation. For all
9 of these, among others, the significant expense of the Asheville combined cycle
10 project was not reasonably and prudently incurred. Accordingly, DEP should not
11 be reimbursed by ratepayers for the Asheville combined cycle project.

12 **Q. DOES THIS CONCLUDE YOUR TESTIMONY?**

13 A. Yes.

1 MR. QUINN: Thank you very much.

2 COMMISSIONER CLODFELTER: Thank you.

3 Ms. Downey, with your indulgence, let me just ask
4 again. Ms. Medlyn, if you are here and if you have
5 any matters we need to take up with the Department
6 of Defense.

7 (No response.)

8 COMMISSIONER CLODFELTER: Ms. Downey,
9 thank you for your patience and indulgence. We're
10 back with you.

11 MS. DOWNEY: No problem,
12 Commissioner Clodfelter. Public Staff calls
13 James McLawhorn and Jack Floyd. And I believe
14 they're both there.

15 Whereupon,

16 JAMES S. MCLAWHORN AND JACK L. FLOYD,
17 having first been duly affirmed, were examined
18 and testified as follows:

19 COMMISSIONER CLODFELTER: Ms. Downey.

20 MS. DOWNEY: I'll start with

21 Mr. McLawhorn.

22 DIRECT EXAMINATION BY MS. DOWNEY:

23 Q. Please state your name, business address, and
24 present position.

1 A. (James S. McLawhorn) My name is
2 James McLawhorn. My business address is 430 North
3 Salisbury Street, Raleigh, and I am the director of the
4 Public Staff's energy division.

5 Q. Mr. McLawhorn, did you prepare and cause to
6 be filed on April 13, 2020, direct testimony in this
7 case consisting of 38 pages, an appendix, and two
8 exhibits?

9 A. Yes, I did.

10 Q. And did you further cause to be filed on
11 July 31, 2020, testimony supporting the second partial
12 stipulation between the Public Staff and the Company
13 consisting of seven pages?

14 A. Yes.

15 Q. Do you have any corrections or changes to
16 either your direct testimony or your second partial
17 stipulation supporting testimony at this time?

18 A. No.

19 Q. If the same questions were asked of you
20 today, would your answers be the same?

21 A. Yes.

22 MS. DOWNEY: Commission Clodfelter, I
23 would move that Mr. McLawhorn's direct testimony
24 and testimony supporting the second partial

1 stipulation be copied into the record as if given
2 orally from the stand, and that his exhibits to his
3 direct testimony be marked as prefilled.

4 COMMISSIONER CLODFELTER: Are there any
5 objections to the motion as made?

6 (No response.)

7 COMMISSIONER CLODFELTER: Hearing none,
8 motion is allowed.

9 (McLawhorn Exhibits 1 and 2 were
10 identified as they were marked when
11 prefilled.)

12 (Whereupon, the prefilled direct
13 testimony and Appendix A and testimony
14 supporting the second partial
15 stipulation of James S. McLawhorn was
16 copied into the record as if given
17 orally from the stand.)

BEFORE THE NORTH CAROLINA UTILITIES COMMISSION

DOCKET NO. E-2, SUB 1219

In the Matter of)	TESTIMONY OF
Application of Duke Energy Progress,)	JAMES S. MCLAWHORN
LLC, for Adjustment of Rates and)	PUBLIC STAFF – NORTH
Charges Applicable to Electric Utility)	CAROLINA UTILITIES
Service in North Carolina)	COMMISSION

**BEFORE THE NORTH CAROLINA UTILITIES COMMISSION
DOCKET NO. E-2, SUB 1219**

TESTIMONY OF JAMES S. MCLAWHORN

**ON BEHALF OF THE PUBLIC STAFF
NORTH CAROLINA UTILITIES COMMISSION**

APRIL 13, 2020

1 **Q. PLEASE STATE YOUR NAME, BUSINESS ADDRESS, AND**
2 **PRESENT POSITION.**

3 A. My name is James S. McLawhorn. My business address is 430 North
4 Salisbury Street, Dobbs Building, Raleigh, North Carolina. I am the
5 Director of the Electric Division of the Public Staff, North Carolina
6 Utilities Commission.

7 **Q. BRIEFLY STATE YOUR QUALIFICATIONS AND DUTIES.**

8 A. My qualifications and duties are included in Appendix A.

9 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?**

10 A. The purpose of my testimony is to present the Public Staff's analysis
11 and recommendations concerning the cost-of-service (COS)
12 methodology to be used in establishing rates for Duke Energy
13 Progress, LLC (DEP or the Company) in this case. The Public Staff's
14 recommendations are based on a review of the application; the
15 testimony and exhibits (direct) of DEP's witnesses; DEP's responses
16 to numerous data requests; and prior general rate cases of DEP and
17 Dominion Energy North Carolina (DENC), including the 2019 general

1 rate case of DENC in Docket No. E-22, Sub 562. In addition, I will
 2 address the Commission's January 23, 2020 Order (January 23
 3 Order) in this docket, directing the Public Staff to include information
 4 similar to that included in Public Staff witness Jack Floyd's testimony
 5 in Docket No. E-7, Sub 1146, regarding the differences between the
 6 COS methodologies specified in the January 23 Order. I will also
 7 offer testimony on additional COS methodologies for the
 8 Commission's consideration.

9 **Q. HOW IS YOUR TESTIMONY ORGANIZED?**

10 A. My testimony is organized as follows:

- 11 I. General Discussion of Cost-of-Service
- 12 II. Discussion of Various COS Study Methodologies
- 13 III. Adjustments to Test Year Data
- 14 IV. Allocation of Transmission and Distribution Plant
- 15 V. Recommendations to the Commission

16 **I. General Discussion of Cost-of-Service**

17 **Q. WHY IS THE COST-OF-SERVICE STUDY (COSS) IMPORTANT IN**
 18 **A GENERAL RATE CASE?**

19 A. The cost-of-service study (COSS) is illustrative of how the utility
 20 incurs costs to provide all of its customers with safe, reliable,
 21 economical, and continuous electric utility service. It is important that
 22 all costs are considered in the COSS to ensure that the utility is

1 reasonably able to recover its full costs to serve all of its customers,
2 while also ensuring that all jurisdictions and customer classes bear
3 the appropriate responsibility for the costs they impose upon the
4 system.

5 **Q. PLEASE BRIEFLY EXPLAIN THE PURPOSE OF A COST-OF-**
6 **SERVICE STUDY, HOW IT IS DEVELOPED, AND HOW IT IS**
7 **USED IN ESTABLISHING RATES.**

8 A. Utilities use a COSS to determine how to allocate overall costs
9 among jurisdictions and customer classes to establish rates based
10 on an analysis of cost causation. Through an analysis of load
11 characteristics, the COSS allocates or assigns the Company's rate
12 base, expenses, and revenues to the appropriate jurisdictions and
13 customer classes.

14 Data used in a COSS is based on the official accounting books and
15 records of the utility. This data is obtained through load research and
16 direct measurement and includes the number of customers and
17 meters, the demand (kilowatts or kW) recorded during peak load
18 periods, and the total energy (kilowatt-hours or kWh) used to serve
19 each customer class. This cost causation analysis determines the
20 costs each jurisdiction and customer class impose on the utility
21 system. As explained by Company witness Hager on page 6 of her
22 testimony, costs in a COSS are grouped according to function, then

1 classified according to cost causation, then allocated or directly
2 assigned to the appropriate jurisdiction or rate class.

3 The general principle underlying COS is that each jurisdiction,
4 customer class, or, in some cases, individual customer should be
5 responsible for an appropriate share of the costs that are planned for
6 and incurred in order to serve it. Some costs can and should be
7 directly assigned. Costs that cannot be directly assigned should be
8 allocated using the methodology that most accurately and equitably
9 reflects this underlying cost causation principle. Specifically with
10 respect to production plant, the COS allocation methodology should
11 account for the uses for which generation is planned and costs are
12 incurred.

13 **II. Discussion of Various COSS Methodologies**

14 **Q. WHAT COST-OF-SERVICE METHODOLOGY HAS DEP**
15 **PROPOSED FOR USE IN THIS PROCEEDING?**

16 A. DEP has proposed using the summer coincident peak (SCP)
17 methodology to determine both jurisdictional and customer class
18 cost responsibility in this case.

19 **Q. IS THE SCP METHODOLOGY UTILIZED TO ALLOCATE ALL**
20 **COSTS IN THIS CASE?**

21 A. No. SCP is utilized only for the allocation of both production and
22 transmission plant and related costs. Other costs are allocated on

1 the basis of, among other things, non-coincident peak, energy,
2 customer count, and revenues.

3 **Q. DOES THE PUBLIC STAFF AGREE WITH DEP'S USE OF THE**
4 **SCP COST-OF-SERVICE METHODOLOGY IN THIS**
5 **PROCEEDING?**

6 A. No. As explained below, the Public Staff recommends the use of the
7 summer/winter coincident peak and average demand (SWPA)
8 methodology for allocating production plant and production plant-
9 related costs because it more accurately reflects actual generation
10 planning and customer usage than does SCP.

11 **Q. HOW ARE PRODUCTION PLANT COSTS ALLOCATED UNDER**
12 **SCP?**

13 A. Under the SCP methodology, production plant and related costs,
14 such as depreciation and accumulated depreciation, purchased
15 power capacity costs, and certain production operation and
16 maintenance (O&M) costs are allocated based on the loads (that is,
17 the level of demand) of a jurisdiction and its customers that occur
18 during just one specific hour of the year -- the summer system peak.
19 The remaining 8,759 hours of energy consumption are not
20 recognized under this methodology for the purpose of allocating
21 production plant cost responsibility of the North Carolina jurisdiction
22 and its customer classes. In other words, the SCP looks at the

1 summer system peak, and compares it to the peak loads of all
 2 jurisdictions and customer classes at that same single hour, and
 3 allocates all production plant, regardless of type and use of plant,
 4 based on a direct ratio of the jurisdiction and customer class loads to
 5 that single hour summer peak load.

6 **Q. WHAT IS THE SIGNIFICANCE OF FOCUSING ONLY ON ONE**
 7 **SYSTEM PEAK HOUR RATHER THAN ALL HOURS?**

8 A. In response to a Public Staff data request, the Company stated that
 9 its 2018 SCP was 12,619 MW, which occurred on June 19, 2018 at
 10 the hour ending 5:00 p.m.; however, that was not the system peak
 11 for 2018. The 2018 system peak was 15,022 MW, which occurred on
 12 January 7, 2018 at the hour ending 8:00 a.m.¹ The winter peak was
 13 the annual system peak in eight of the ten years between 2009 and
 14 2018, including the last six. In four of the last five years, the winter
 15 peak exceeded the summer peak by between 14% and 22%.

16 As observed in the Company's 2018 IRP² and in the 2019 IRP
 17 update,³ DEP's annual coincident peak has moved to the winter from
 18 the summer season. In fact, in response to an intervenor data

¹ On page 9 of her testimony filed in this case, witness Hager identified the DEP summer peak as 12,841 MWs; on page 10, witness Hager identified the DEP winter peak as 15,322 MWs. In response to the Public Staff's data request, the Company stated that certain specific loads were excluded, for cost of service purposes, from the peaks identified by witness Hager in her testimony.

² Filed in Docket No. E-100, Sub 157.

³ Also filed in Docket No. E-100, Sub 157.

1 request, the Company identified that the peak load forecasts used in
2 the 2019 IRP show the annual system peak occurring in January of
3 every year for the period 2020-2029. Also, in response to another
4 intervenor data request, the Company identified that for IRP planning
5 purposes, it had forecast the 2018 annual peak to occur in the winter,
6 but by only 283 MW over the summer peak; in actuality, as shown
7 above, the 2018 winter peak exceeded the 2018 summer peak by
8 over 2,400 MW.

9 Further, DEP has shifted its generation planning to a winter-planning
10 approach, beginning with its 2016 IRP. Winter peaks have a much
11 different character than the summer peak. Winter peaks tend to
12 occur in the morning and ramp up and down quickly over a few short
13 hours. Summer peaks tend to occur in the late afternoon with a more
14 gradual ramp up and down over several hours.

15 By focusing solely on the one single coincident peak hour (winter or
16 summer), the COSS can inappropriately assign costs to jurisdictions
17 and particularly to the customer classes. Focusing on one single
18 peak hour can result in certain customer classes not being allocated
19 any production plant costs at all. Also, certain customer classes can
20 be allocated much more of the production plant costs because they
21 cannot avoid consumption during that single peak demand hour.
22 While SCP, or any peak allocation, is a very simple COS

1 methodology to comprehend, simplicity is not necessarily an
2 appropriate goal for such a critical and important task of assigning
3 the costs of production built for a variety of purposes.

4 **Q. WHAT COST-OF-SERVICE METHODOLOGY DOES THE**
5 **PUBLIC STAFF PROPOSE FOR USE IN THIS PROCEEDING?**

6 A. As stated above, the Public Staff proposes using the SWPA
7 methodology for allocating production plant and production plant-
8 related costs in this case.

9 **Q. HOW ARE PRODUCTION PLANT COSTS ALLOCATED UNDER**
10 **SWPA?**

11 A. Under the SWPA methodology, the fixed costs of production plant
12 and production plant-related costs are allocated among jurisdictions
13 and customer classes on the basis of a formula that contains two
14 components. The first component, the “summer/winter peak”
15 component, is based on the demands of the jurisdictions or customer
16 classes in question at the time of the utility’s summer⁴ and winter
17 peak demands. This component takes into account the hour when
18 the load on the system is highest during both the summer months
19 and the winter months. The second component, the “average”
20 component, takes into account the energy consumed during all hours
21 of the year and is calculated by dividing the total kilowatt-hour (kWh)

⁴ As noted above, the summer peak demand is the sole basis for allocating production plant under the SCP methodology advocated by Company witness Hager.

1 sales for the year by the number of hours in a year to arrive at the
2 average demand. This component recognizes that there is a load
3 being served by the system over the course of all hours during the
4 year. In other words, the first component is based on the peak
5 demands at a particular time, and the second component is based
6 on the average demand over an entire year. The two components
7 are then weighted as explained below before determining the
8 appropriate allocation factor.

9 **Q. WHY ARE THESE TWO COMPONENTS USED IN THE**
10 **ALLOCATION OF COSTS UNDER SWPA?**

11 A. The SWPA methodology recognizes that some production plant
12 costs are incurred primarily to provide sufficient capacity during peak
13 periods, while other production plant costs are incurred because of
14 the need to provide the lowest cost energy to customers during all
15 hours. When there is a need for new capacity, generally three types
16 of generation resources are considered: peaking units, intermediate
17 or cycling units, and base load units. The selection of the type of unit
18 is an economic decision based on the amount of energy required to
19 meet customer load or the number of hours a unit is expected to need
20 to operate each year. If the amount of energy required is low, peaking
21 units are cost-justified due to their lower capital cost as compared to
22 large base load units. However, if the amount of energy required is
23 high enough, the lower energy cost (in cents/kWh) of capital-

1 intensive base load units makes them more appropriate. Therefore,
2 the magnitude of production plant costs incurred by the utility are not
3 only a result of the one-hour summer and winter peaks, but also a
4 result of the energy or hours-of-use requirement for which the plant
5 was built. Unlike the SCP methodology proposed by Company
6 witness Hager, which allocates all of the Company's production plant
7 costs based on the single coincident peak, the SWPA methodology
8 recognizes that a portion of plant costs, particularly for base load
9 generation, is incurred to meet annual energy requirements and not
10 solely to meet peak demand. Without an average component in the
11 allocation factor, all production plant would be allocated based on the
12 jurisdictional and customer class contribution to demands at the peak
13 hour. Such an approach assumes that the Company's total
14 production plant investment was made only to serve the peak load
15 that occurs during one hour on a single day during the year. While
16 serving peak load is clearly a driver of the Company's generation
17 resource planning, another important component is the need to
18 invest in new baseload generation that can serve customers'
19 electricity needs throughout the year. For example, the Company's
20 recent construction of the Asheville Combined Cycle Plant, as is the
21 case with other advanced combined cycle facilities and historical
22 investments in baseload nuclear, will operate throughout the year to
23 provide baseload energy to the Company's customers. This recent

1 generating plant investment supports the view that DEP's resource
2 planning is driven by both the need to serve load at the peak hour as
3 well as throughout the year. As such, this recent plant decision aligns
4 with the SWPA's approach of allocating plant costs and related
5 expenses considering both the peak demand component and the
6 average demand component of service.

7 **Q. WHAT WEIGHTINGS ARE GIVEN TO THE TWO COMPONENTS**
8 **UNDER THE SWPA METHODOLOGY?**

9 A. The "summer/winter coincident peak" component is weighted by 1
10 minus the system load factor for the jurisdiction or class in question.
11 The "average" component is weighted by the system load factor for
12 the jurisdiction or class in question. For purposes of my testimony,
13 "load factor" is defined as the ratio of total energy (kWh) usage for
14 the year divided by the total usage that would have occurred if the
15 demand of the jurisdiction or class had remained continuously at the
16 average of the summer and winter peaks level throughout the entire
17 year [total energy / (summer/winter average system peak times
18 8,760 hours)].

19 **Q. WHY ARE THESE PARTICULAR WEIGHTINGS ASSIGNED TO**
20 **THE TWO COMPONENTS UNDER SWPA?**

21 A. The load factor is used as an estimate of the portion of production
22 plant costs incurred primarily to meet the need for low-cost energy at

1 all hours of the day and year, as distinguished from the need for
 2 sufficient capacity during peak periods. As a jurisdiction, or customer
 3 class, uses more energy during non-peak hours,⁵ its load factor
 4 increases, and the proportion of production plant costs needed for
 5 base load capacity rather than for peaking capacity will increase
 6 correspondingly. It is thus appropriate to use the load factor as the
 7 weighting for the “average” component of the allocation and to use
 8 one minus the load factor as the weighting for the “summer/winter
 9 peak” component. Together, these two components result in a factor
 10 that appropriately allocates fixed production plant costs based on
 11 actual planning and usage.

12 **Q. WHY IS THE SWPA METHODOLOGY SUPERIOR TO**
 13 **METHODOLOGIES USING A SINGLE COINCIDENT PEAK?**

14 A. The SWPA methodology addresses the distribution of production
 15 plant costs more accurately and equitably than other methodologies
 16 using only a single coincident peak. As I have previously described,
 17 the SWPA methodology addresses two of the main factors
 18 considered by a utility when selecting the appropriate type of plant to
 19 build when new capacity is required. The first is the quantity of
 20 energy the plant must supply, and second is the peak demand the

⁵ For purposes of this description, “non-peak hours” means any hours other than the single hour of the summer peak and the single hour of the winter peak. A significant number of these hours would still qualify as “peak” hours in many of the Company’s rate designs.

1 plant must meet. A single coincident peak methodology (like SCP)
2 addresses the peak requirement of the plant selection process but
3 places no value on the need to produce energy at any time other
4 than one peak hour in the summer. The SWPA methodology,
5 however, addresses both the peaks the utility must meet in the
6 summer and winter seasons and, importantly, the energy the utility
7 must supply its customers during the other 8,759 hours of the year.
8 In addition, SWPA more closely matches the Company's actual
9 production planning process, which determines the type and mix of
10 resources that meet, at least cost, the customers' electricity needs
11 during all hours of the year. DEP's 2018 Integrated Resource Plan
12 (IRP) filed with this Commission on September 5, 2018, in Docket
13 No. E-100, Sub 157, and updated on September 3, 2019, identifies
14 future capacity needs for natural gas-fired combined cycle and
15 natural gas-fired combustion turbine production plants over the
16 identified planning cycle.⁶ The decisions leading to the identification
17 of these specific least cost combinations of plant were not based
18 solely on the one hour highest peak in the summer. Without a doubt,
19 the amount of annual energy that these resources would be required
20 to provide to the system was a major consideration in their selection.

⁶ DEP 2019 IRP Update Report, Docket No. E-100, Sub 157, p. 70 and p. 74.

1 **Q. CAN YOU IDENTIFY OTHER SHORTCOMINGS OF THE SCP**
2 **METHODOLOGY VERSUS THE SWPA METHODOLOGY?**

3 A. Yes. One illogical outcome of the SCP methodology is that a
4 customer class can avoid responsibility for any production plant cost
5 if it has no consumption during the one-hour summer peak. In this
6 case, the Company's Area Lighting and Street Lighting customer
7 classes are allocated zero production plant costs under SCP, even
8 though they consume significant amounts of energy from the
9 Company's base load plants during other hours of the year. Under a
10 strict coincident peak allocation, these classes would not pay any
11 fixed costs associated with production plant resources that are
12 obviously used to power the lights throughout the year. Other
13 customer classes also have significant energy needs, but have the
14 ability through various options to manage those needs during certain
15 times so as not to coincide with the system peak. For example, the
16 Company has a request pending before this Commission in Docket
17 No. E-2, Sub 1197 to provide incentives to customers for the
18 purchase of various types of electric vehicles (EV), as well as other
19 EV infrastructure. Clearly, the Company intends to not only serve EV
20 load, but to drive the development of it. The Company has said that
21 it plans to limit on-peak charging through active load management
22 and other specifically designed EV time of use rates. Under the SCP
23 methodology, none of the energy needs for EV load that is managed

1 at the time of the summer peak would be used to allocate production
2 plant to that class, even though the load will be present during the
3 remainder of the year. As a result, responsibility for the cost of
4 production plant that was built and is used to meet the significant
5 needs of EV customers year round falls on other customer classes
6 that do not have the same ability or options to manage their electricity
7 needs during the one summer peak hour. In short, EV customers
8 would receive the energy associated with the load that was avoided
9 for one single hour out of the entire year, but is present during the
10 other 8,759 hours of the year, by paying only for the cost of fuel and
11 variable O&M. The SWPA methodology, through its use of the
12 average demand, would allocate some portion of system production
13 plant costs to these customers, even though they place no, or a
14 reduced, demand on the system during the respective summer and
15 winter peak hours. These EV customers will use and receive the
16 benefit of the significant investments in production assets by paying
17 lower energy costs, specifically fuel costs, during all other hours, and
18 as these loads grow, they will be driving the construction of other
19 energy intensive generation resources.

20 Another shortcoming of the SCP methodology is that cost allocation
21 studies are highly dependent on the year in which they are conducted
22 and are particularly susceptible to weather anomalies in a given year.
23 This often results in swings in the magnitude and occurrence of the

1 one-hour peak, which in turn can significantly alter the production
2 plant cost allocation responsibility for certain jurisdictions and
3 customer classes, depending on the test year chosen. For example,
4 in 2014, 2015, 2017, and 2018, the differences between the summer
5 and winter peaks were 1,940 MW, 2,809 MW, 1,817 MW, and 2,403
6 MW respectively. Weather was more extreme in 2014, 2015, and
7 2018, than the other years, and as DEP witness Jay Oliver states on
8 page 26 of his direct testimony in this case, “[t]he number, severity
9 and impact of weather events on DE Progress customers have been
10 increasing significantly.” By employing an average demand
11 component based on total annual energy usage, which is less likely
12 than single hour peak loads to vary significantly from year to year,
13 the SWPA methodology is much less susceptible to these anomalies
14 and resulting allocation swings.

15 Finally, an integrated system with economic dispatch that serves
16 diversified loads with a least cost mix of diverse generating resources
17 benefits all customers through lower average fuel costs than would
18 be possible if the system were built to serve the individual, discrete
19 load components. Such a system benefit requires that all customers
20 be responsible for the fixed costs that make it possible. The SWPA
21 methodology recognizes this benefit more accurately than the SCP
22 methodology and allocates the production plant and related costs
23 accordingly.

1 **Q. WHY IS IT IMPORTANT TO USE BOTH THE SUMMER AND**
2 **WINTER PEAKS?**

3 A. Not only have DEP's winter peaks been greater than its summer
4 peaks in recent history, the Company is also forecasting the winter
5 peak to be greater than the summer peak for every year from 2020-
6 2029 by approximately 1,200 MW – 1,300 MW. In fact, as noted
7 above in my testimony, the Company's test year winter peak is
8 greater than its summer peak (15,022 MWs versus 12,619 MWs).
9 Nevertheless, the annual summer peak is both real and significant,
10 representing 91% or more of the annual winter peak in DEP's IRP
11 forecasts for 2020-2029. In addition, in some years, certain
12 jurisdictions (North Carolina Wholesale, South Carolina Retail, South
13 Carolina Total) and some customer classes within a jurisdiction may
14 have higher summer peaks than winter peaks and vice versa. As
15 discussed previously, if only a single, one-hour peak is used to
16 determine peak responsibility for cost allocation, jurisdictions or
17 customer classes that are able to reduce a significant portion of their
18 load at that one hour will be able to avoid paying for a significant
19 portion of plant, even though their loads are present for other high
20 demand periods of the year, including other very significant seasonal
21 peaks. Averaging the summer and winter peaks together decreases
22 the likelihood that a jurisdiction or class can shift load away from a
23 single hour of the year and avoid any peak cost responsibility,

1 notwithstanding its energy needs over the rest of the hours of the
2 year. Thus, a more accurate cost allocation results from using
3 SWPA.

4 **Q. HAS THIS COMMISSION APPROVED SWPA AS THE**
5 **APPROPRIATE COST ALLOCATION METHODOLOGY IN PAST**
6 **GENERAL RATE CASE PROCEEDINGS?**

7 A. Yes. This Commission has found SWPA to be the appropriate cost-
8 of-service allocation methodology for Carolina Power & Light
9 Company (now DEP) in prior general rate case proceedings: Docket
10 No. E-2, Subs 461, 481, 526, and 537. In finding that SWPA is the
11 most appropriate cost of service methodology for DEP,⁷ the
12 Commission said the following in its Order:

13 Without base load plants, CP&L [now DEP] would
14 simply not be able to serve its high load factor
15 customers. It is only appropriate that high load factor
16 customers pay their share of the cost of these base
17 load plants built primarily to serve them. The
18 Commission is reluctant to shift the costs of these
19 production facilities to further burden lower load factor
20 customers, thereby reducing their load factors and
21 ultimately, CP&L's system load factor still further.
22 78 N.C.U.C. 238, 367 (1988).

23 **Q. WHAT HAS THIS COMMISSION RECENTLY HAD TO SAY**
24 **ABOUT SWPA AS COMPARED TO OTHER COST ALLOCATION**
25 **METHODOLOGIES?**

⁷ See Finding of Fact No. 14 of the Order Granting Partial Increase in Rates and Charges in Docket No. E-2, Sub 537, issued August 5, 1988.

1 A. In its DENC rate case Order, dated February 24, 2020, in Docket No.
 2 E-22, Sub 562, this Commission in approving SWPA as the
 3 appropriate cost-of-service methodology for DENC, stated the
 4 following at page 72:

5 ...a methodology that does not properly consider the
 6 effect of overall energy consumption, but focuses
 7 mainly on peak responsibility, such as the 1-CP
 8 methodology, would not properly represent the way in
 9 which the Company plans for and provides its utility
 10 service and the way customers use that service. The
 11 Commission is not persuaded that either the S/W CP
 12 methodology or the 1-CP methodology is appropriate
 13 for the Company in this proceeding... The disparity
 14 between allocation factors for peak demand-related
 15 factors and energy-related factors is apparent for each
 16 methodology, with the SWPA resulting in the most
 17 equitable sharing of the rate of return among DENC's
 18 customer classes in this case. ...the Commission finds
 19 that the SWPA method is not unreasonable or flawed...
 20 [Emphasis added]

21 In its Dominion North Carolina Power (now DENC) rate case Order,
 22 dated December 22, 2016, in Docket No. E-22, Sub 532, this
 23 Commission, in approving SWPA as the appropriate cost-of-service
 24 methodology for DNCP (now DENC), stated the following at page 114:

25 The Commission finds and concludes that DNCP has
 26 carried its burden of proof to show that the SWPA
 27 methodology is the most appropriate cost of service
 28 methodology to use in this proceeding to assign cost
 29 responsibility for production plant to the North Carolina
 30 jurisdiction and the Company's customer classes. ...
 31 The cost of service methodology employed in
 32 establishing an electric utility's general rates should be
 33 the one that best determines the cost causation
 34 responsibility of the jurisdiction and various customer
 35 classes within the jurisdiction based on the unique

1 characteristics of each class's peak demands and
2 overall energy consumption. Company witness Haynes
3 testified extensively that the Company's investment in
4 generating plant, including the recently placed in
5 service Warren County and Brunswick County CC, are
6 designed to meet the Company's system peaks and to
7 deliver low cost energy throughout the year. Witness
8 Haynes explained that the SWPA methodology
9 appropriately recognizes that DNCP's system planning
10 is designed to meet both the Company's peak and
11 average system demands and energy needs of
12 customers throughout the year. Both Company witness
13 Haynes and Public Staff witness Floyd testified that the
14 SWPA method appropriately matches allocation of
15 production plant with DNCP's generation planning and
16 operations. The Commission finds that, for purposes of
17 this proceeding, the SWPA cost of service
18 methodology properly recognizes the manner in which
19 DNCP plans and operates its generating plants to
20 provide utility service to customers in North Carolina.
21 [Emphasis added]

22 Based on the facts in this case, a methodology that
23 does not properly consider the effect of overall energy
24 consumption, but focuses mainly on peak responsibility
25 would not properly represent the way in which the
26 Company plans for and provides its utility service and
27 the way customers use that service.

28 The Commission is not persuaded that either the S/W
29 CP methodology or the 1CP methodology is
30 appropriate for the Company in this proceeding.
31 Company witness Haynes and Nucor witness Goins
32 provided calculations to compare the rates of return
33 associated with the cost of service methodologies they
34 advocated. The disparity between allocation factors for
35 peak demand-related factors and energy-related
36 factors is apparent for each methodology, with the
37 SWPA resulting in the most equitable sharing of the
38 rate of return among DNCP's customer classes in this
39 case.

40 In its rate case Order, dated December 21, 2012, in Docket No.
41 E-22, Sub 479, this Commission, in approving SWPA as the

1 appropriate cost-of-service methodology for DNCP (now DENC),
 2 stated the following at page 23:

3 The cost of service methodology is a crucial
 4 component in establishing an electric utility's general
 5 rates. The methodology employed should be the one
 6 that best determines the cost causation responsibility
 7 of the jurisdiction and various customer classes within
 8 the jurisdiction based on the unique characteristics of
 9 each class's peak demands and overall energy
 10 consumption. Based on the facts in this case, a
 11 methodology that does not properly consider the effect
 12 of overall energy consumption, but focuses mainly on
 13 peak responsibility would not properly represent the
 14 way in which [DNCP] plans for and provides its utility
 15 service and the way customers use that service.
 16 [Emphasis added]

17 The Commission further stated the following at page 24:

18 In addition, the Commission is not persuaded
 19 that...any...cost of service methodology that only
 20 considers the jurisdictional and customer class peak
 21 demands is appropriate for the Company in this
 22 proceeding. The disparity between allocation factors
 23 for peak demand-related factors and energy-related
 24 factors is apparent for each methodology, with the
 25 SWPA resulting in the most equitable sharing of the
 26 rate of return among DNCP's customer classes.
 27 [Emphasis added]

28 Thus, what the Commission has found in past rate cases for DEP
 29 and DENC holds true today – the appropriate cost-of-service
 30 methodology must consider both overall energy consumption and
 31 peak demand. SWPA takes both into account; SCP does not.

32 **Q. DOES THE PUBLIC STAFF CONSIDER A UTILITY'S IRP IN**
 33 **SELECTING THE APPROPRIATE COSS METHODOLOGY?**

1 A. Yes. The Public Staff has historically taken the position that the cost-
2 of-service methodology associated with any utility should be based
3 on how that utility plans, builds, and operates its utility system. The
4 best view of how a utility does this comes from the utility's integrated
5 resource plan (IRP). Based on my review of DEP's 2018 IRP,⁸ I
6 believe the Company plans its system on the basis of meeting the
7 peak demand plus a reserve margin at the peak hour of the year,
8 and on the basis of satisfying the demand for energy at all other
9 hours of the year. In other words, DEP plans and operates its utility
10 system to provide the least-cost mix of generation resources to
11 provide electric service for all hours of the year. Therefore, the
12 methodology employed for a COSS should be based on the utility's
13 efforts to provide electric utility service for all hours of the test year
14 period, not a few hours of the year, and certainly not one single hour.
15 Moreover, as stated above, DEP, beginning in 2016, considers itself
16 to be winter peaking, and for generation planning purposes, winter
17 planning.

18 **Q. WHAT IN DEP'S 2018 IRP SUGGESTS THAT THE UTILITY**
19 **PLANS ITS SYSTEM TO MEET THE DEMANDS OF ALL HOURS**
20 **OF THE YEAR AT LEAST-COST?**

⁸ The 2018 IRP filed in Docket No. E-100, Sub 157 was used because it was the last full IRP available.

1 A. The first piece of evidence can be found on page 72 of the 2018 IRP
2 Update. Chart 9-A identifies the forecast capacity of the utility system
3 in 2020 and 2034. Approximately 52% of the capacity in 2020 comes
4 from nuclear, coal, and combined-cycle (natural gas) resources.
5 These resources are typically considered baseload capacity
6 resources and are intended to operate at least 50% to 60% of the
7 hours of the year (50% times 8,760 hours is 4,380 hours).

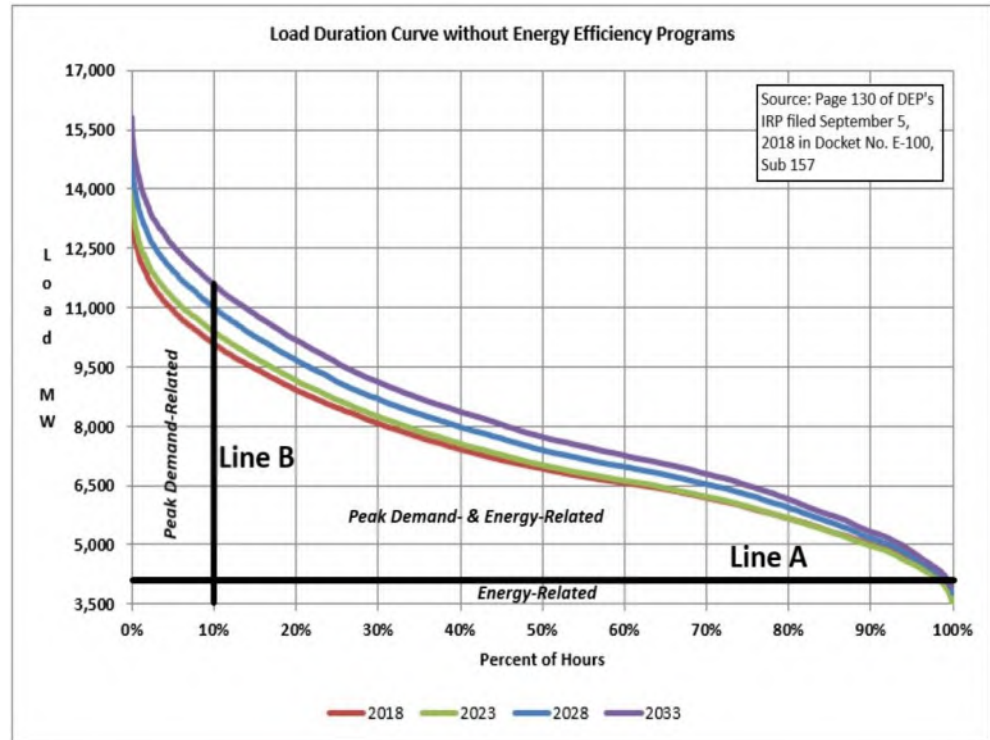
8 The second piece of evidence can be found on page 73 of the 2018
9 IRP Update. Chart 9-B⁹ identifies the energy generated by fuel type,
10 and clearly shows that for 2020 approximately 85% of the fuel used
11 to produce energy comes from nuclear, coal, and combined-cycle
12 resources.

13 The quantitative analysis that is in Appendix A of the 2018 IRP and
14 the load duration curves in Appendix C of the 2018 IRP discuss the
15 inputs (peak demand and energy load forecasts, existing resources,
16 fuel prices, capital costs, and environmental constraints) used by the
17 IRP model to determine the least-cost mix of generation resources
18 for the next 15 years.

19 The load duration curve identifies the demand for resources needed
20 over all hours of the year. For example, the graph below is taken from
21 DEP's 2018 IRP. In general terms, all demand below line A is

⁹ Chart 9-B shows a combined DEC/DEP energy production by technology type.

1 satisfied with baseload generation resources, which operate many
2 hours of the year. This area is considered to be "energy-related."
3 Demand to the left of line B is typically satisfied with peaking
4 resources, which are usually combustion turbines that operate fewer
5 than 10% of the hours in a year. This area is typically considered to
6 be "demand-related." Everything else beneath the load duration
7 curve is typically satisfied with a mix of baseload, intermediate, and
8 peaking resources, and is considered to be both peak demand- and
9 energy-related. Furthermore, the slope of the lines also informs how
10 likely the model is to consider an energy resource versus a peak
11 demand resource. In general terms, a flatter slope tends to lean more
12 toward the selection of a baseload or more energy-intensive
13 resource. A steeper slope tends toward the selection of a peaking
14 resource. The IRP model will select the appropriate type of resource
15 at least cost.



1 As a final point, both the quantitative analysis and development of

2 the load duration curves are part of a technical and economic

3 analysis that weighs the need to meet the one single peak demand

4 hour, but also to satisfy the energy and demand requirements for

5 every other hour of the year. The IRP model attempts to resolve this

6 analysis by picking the least-cost mix of generation resources. In

7 other words, it is the single peak demand that determines the total

8 quantity of generation capacity needed by the system plus a reserve

9 margin, but the type of generation resource (baseload, intermediate,

10 or peaking) is most definitely determined on the basis of the energy

11 requirements of the system that will be available from those capacity

12 resources over all hours. The economics of energy production and

1 its role in utility planning can be observed when one views the
2 significant increase in the percentage of combined cycle (CC)
3 generation, while the role of coal and several other sources of power
4 have diminished, as shown in Chart 9-A mentioned above. This
5 increase in CC generation is largely due to two key drivers: the low
6 costs of natural gas fuel, and the relatively lower capital costs per
7 kilowatt for combined cycle units. Thus, DEP's portfolio of planned
8 resources to meet its future load requirements takes into
9 consideration both the fuel and capital cost of meeting its summer
10 and winter peak demands, as well as the fuel and capital costs of
11 satisfying its planned energy requirements for the other hours of the
12 year.

13 **Q. DOES DEP'S COSS METHODOLOGY ACCURATELY REFLECT**
14 **THE COINCIDENT PEAK OF ITS STYSTEM?**

15 A. No. Although the Public Staff believes that DEP is planning its
16 system to meet both winter and summer peak, as well as total load
17 throughout the year, if it were to use one peak in its COSS
18 methodology, the system peak actually occurred in the winter. As
19 mentioned earlier in my testimony, not only did the 2018 (test year)
20 system peak occur in the winter, so did the system peaks in all but
21 two years since 2008. In addition, DEP currently forecasts its annual
22 system peaks to be winter peak dominant through 2029, and

1 currently plans its generation needs based on a winter planning
2 scenario.

3 **Q. IS THE DEP WINTER PEAK AN ANOMOLY THAT SHOULD BE**
4 **DISREGARDED?**

5 A. No. As mentioned above, both the summer and winter peaks are
6 significant now, and are projected to remain so for the foreseeable
7 future. As such, both peaks should receive weight in determining the
8 peak load portion of production plant cost allocation.

9 **Q. WOULD THE PUBLIC STAFF SUPPORT A CP COSS**
10 **METHODOLOGY USING ONLY THE WINTER PEAK?**

11 A. No. The Public Staff would not support a winter peak CP (WCP)
12 methodology, because it bases all production plant allocation solely
13 on the one-hour winter peak, and ignores the other 8,759 hours of
14 the year, thus having similar flaws as the SCP methodology. All of
15 the shortcomings identified above for SCP exist with the WCP
16 methodology. Nevertheless, if the Commission were to approve a
17 COSS methodology based solely on a one-hour peak, which the
18 Public Staff strongly opposes, the WCP methodology would be the
19 appropriate methodology to use because DEP is now a winter
20 peaking and winter planning system. As I demonstrate below, a WCP
21 methodology would have much harsher impacts on certain classes

1 of customers, particularly the Residential Class, than other
2 methodologies.

3 **Q. WHAT OTHER COSS METHODOLOGIES DID THE PUBLIC**
4 **STAFF ANALYZE?**

5 A. In addition to SWPA, SCP, and WCP, the Public Staff also analyzed
6 the impacts of Summer/Winter Coincident Peak (SWCP), Four
7 Coincident Peak (4CP), and 12 Coincident Peak (12CP)
8 methodologies.

9 **Q. WHAT IS THE SWCP COS METHODOLOGY?**

10 A. The SWCP COS methodology utilizes both the annual summer and
11 winter peaks for the system, jurisdictions, and classes, then
12 averages them, and then computes allocation factors based on each
13 jurisdiction's and class's contributions to the average summer and
14 winter system peak. For the test year, those two peaks occurred in
15 the months of January and June. SWCP is similar to SWPA in one
16 way: it utilizes the same summer and winter peaks used in the peak
17 allocation portion of SWPA; however, it does not incorporate any
18 type of average demand component to reflect usage of generation
19 plant over the entire year. It has the same shortcomings as the SCP
20 and WCP, other than the fact that it tends to mitigate out extremes
21 that occur at only a single seasonal peak.

1 **Q. WHAT IS THE 4CP COS METHODOLOGY?**

2 A. The 4CP COS methodology is similar to the SWCP methodology,
3 except that it utilizes the four highest monthly peaks of the year. For
4 the test year, those peaks occurred in the months of January, June,
5 July, and August. As is the case of the SWCP methodology, it does
6 not incorporate any type of average demand component to reflect
7 usage of generation plant over the entire year.

8 **Q. WHAT IS THE 12CP COS METHODOLOGY?**

9 A. The 12CP methodology averages the highest monthly coincident
10 peaks for each calendar month of the year. Because each monthly
11 peak is weighted equally in calculating the annual average peak, any
12 weather extremes from one month or one season are moderated. As
13 with the other CP COS methodologies discussed above, however,
14 there is no average demand component incorporated. The 12CP
15 COS methodology has been historically utilized by the Federal
16 Energy Regulatory Commission for its COS purposes.

17 **Analysis of COS Methodologies**

18 **Q. HAVE YOU ANALYZED THE DIFFERENCES BETWEEN AND**
19 **AMONG THE VARIOUS COS METHODOLOGIES DISCUSSED**
20 **ABOVE FOR THIS CASE?**

21 A. Yes. As can be seen in Exhibit JSM-1, I have compared the total
22 energy requirements of the NC Retail Jurisdiction and the NC Retail

1 Classes with the allocation of production plant by COSS
2 methodology.

3 **Q. WHY DO YOU BELIEVE THIS TYPE OF COMPARISON IS**
4 **RELEVANT?**

5 A. While I am not advocating for a perfect match between the allocation
6 of production plant and total energy consumed by a jurisdiction or
7 customer class, it is worthwhile to illustrate who is paying for the
8 production plant as compared to who is getting the benefit of the
9 relatively low cost energy produced by a combined, integrated
10 system of generating facilities.

11 As Exhibit JSM-1 illustrates, all six methods allocate between
12 59.59% and 61.61% of production plant to the North Carolina retail
13 jurisdiction. This analysis looks at the energy consumed by end users
14 of Company owned generation, but does not include purchased
15 power, which is allocated proportionally to jurisdictions and customer
16 classes. The North Carolina retail jurisdiction consumes
17 approximately 61.11% of system energy, so there is a relatively close
18 match between energy consumption and the allocation of production
19 plant.

20 However, on a North Carolina retail customer class basis, the
21 differences between energy consumption and production plant
22 allocation are more pronounced. For the Public Staff preferred

1 SWPA allocation methodology Residential customers account for
 2 43.22% of the energy consumed by the North Carolina retail
 3 jurisdiction, yet this class is allocated 49.38% of the production plant.
 4 Using the same percentage of energy consumption by jurisdiction
 5 and customer class, the other five methodologies all allocate greater
 6 amounts of production plant than the SWPA methodology, ranging
 7 from 49.60% for the Company preferred SCP, to 64.30% for WCP.¹⁰

8 At the other end of the spectrum are the large time of use general
 9 service and industrial customer classes, represented in Exhibit JSM-
 10 1 as MGS and LGS. These classes consumed 28.94% and 21.66%
 11 of jurisdictional energy respectively, yet are allocated 26.82% and
 12 17.63% of production plant respectively under SWPA. Under SCP,
 13 MGS and LGS are allocated 28.18% and 15.99% of production plant,
 14 respectively. For WCP, the allocation percentages are 20.21% and
 15 9.46%, respectively.

16 **Q. DO YOU CONTEND THAT THERE SHOULD BE A PERFECT**
 17 **MATCH BETWEEN THE ENERGY CONSUMED AND THE**
 18 **PRODUCTION PLANT ALLOCATED?**

19 **A.** No. If that were the case, the allocation methodology would be based
 20 solely on energy consumption. As I have stated previously in this
 21 testimony, system peaks are significant, and represent the total

¹⁰ As noted previously in my testimony, DEP forecasts its system peaks and plans its system generation resources on the basis of it being a winter peaking system.

1 quantity of generation that must be present on the system to meet
2 the highest demands. Thus, it is reasonable to allocate a portion of
3 production plant based on one or more peaks. The SWPA allocates
4 a significant portion, approximately 45%, of production plant on the
5 basis of the summer and winter peaks. Because some customer
6 classes have different load factors (a function of energy consumed
7 from the system to peak demand placed on the system), there will
8 necessarily and appropriately be a difference in the energy
9 consumption percentages and the production plant allocation
10 percentages. Classes with lower load factors such as the Residential
11 Class will be allocated more production plant because of their
12 relatively higher peak demand on the system. Nevertheless, it is
13 important to recognize that energy consumed should play a role in
14 the allocation of production plant as well. Of the six allocation
15 methodologies represented in Exhibit JSM-1, only the SWPA reflects
16 the spectrum of purposes for which system production plant is
17 planned and built.

18 **Q. HAVE YOU DONE AN ANALYSIS OF THE IMPACTS OF**
19 **DIFFERENT COSS METHODOLOGIES ON THE**
20 **JURISDICTONAL AND CLASS REVENUE INCREASES FOR**
21 **THIS CASE?**

22 **A.** Yes. Exhibit JSM-2 shows the overall rates of return on rate base for
23 the North Carolina Retail Jurisdiction and various customer classes

1 for the SWPA, SCP, and WCP COS studies. I have selected these
2 three COSS methodologies to show the preferred methodology of
3 the Public Staff (SWPA), the preferred methodology of the Company
4 (SCP), and the methodology the Company should use if it were to
5 continue using a single coincident peak methodology using its
6 current yearly peak (WCP).

7 I have shown the rates of return under present revenues annualized
8 (before any increase) and then, assuming the jurisdiction and each
9 customer class is brought to the overall 7.41% return requested by
10 the Company in this case, I have shown what the proposed increase
11 or decrease would be under the three COS methodologies listed
12 above.

13 As illustrated, the SCP produces the greatest North Carolina
14 jurisdictional increase over present revenues at 17.55%, followed by
15 SWPA at 17.15% and WCP at 16.45%.

16 For the Residential Class, the WCP produces the greatest required
17 increase at 31.29%, followed by the SWPA at 21.72% and the SCP
18 at 21.64%.

19 For the General Service Classes, the WCP results in a 19.69%
20 increase for SGS, but only a 0.03% increase for MGS and a 4.18%
21 decrease for LGS over present revenues to bring each class to the
22 overall ROR. The SWPA results in increases of 18.95% for SGS,

1 10.07% for MGS, and 15.83% for LGS. However, under SCP, the
2 SGS Class would require increases of 22.20% for SGS, 12.68% for
3 MGS, and 13.85% for LGS.

4 The Lighting and Traffic Signal classes have similar results under all
5 three COS methodologies.

6 **Q. TO WHAT DO YOU ATTRIBUTE THE DIFFERENCES IN RATES**
7 **OF RETURN AND REVENUE INCREASE PERCENTAGES?**

8 A. The rates of return differences are a result of the differences in the
9 allocation of production plant based on either peak only, or a
10 combination of peaks and overall energy use. The revenues under
11 current rates do not change by methodology, and the allocation of
12 other types of plant (e.g., transmission¹¹, distribution, customer,
13 general) are not impacted by the way production plant is allocated.
14 Some costs, such as depreciation, property taxes, and fixed O&M
15 are dependent on the way production plant is allocated, however,
16 and do impact net operating income by both jurisdiction and
17 customer class.

¹¹ Transmission plant is impacted by the peak demand inputs utilized in the particular allocation methodology, but is not impacted by whether or not energy, or average demand, is utilized as an input. For example, for the SCP and WCP methodologies, the same peak inputs are utilized for both the production and the transmission plant allocation calculations. For the SWPA methodology, the average of the summer and winter peak demands is used as an input to calculate the allocation of transmission plant, but the average demand is not an input. The inputs for calculating transmission plant allocation are identical under both the SWPA and SWCP methodologies, but the production plant allocation inputs are different, due to the fact that SWPA utilizes average demand to allocate production plant, while SWCP does not.

1 The revenue increase percentages are a function of the rates of
2 return. They represent the revenue increase required to bring the
3 jurisdictional and class rates of return from present to the Company's
4 requested overall rate of return of 7.41%.

5 **III. Adjustments to Test Year Data**

6 **Q. DID DEP ADJUST THE TEST YEAR DATA USED TO**
7 **CALCULATE THE COS PRODUCTION PLANT ALLOCATION**
8 **FACTORS?**

9 A. Yes. As discussed on page 10 of DEP witness Hager's direct
10 testimony, DEP adjusted the system peak to remove demands
11 related to Company use and other transactions not considered part
12 of native load, including a peaking NCEMC sale. These adjustments
13 are appropriate and should be made for any COSS to be utilized in
14 this case. I reviewed the Company's test year peak demand and
15 energy sales data related to this adjustment and believe the
16 adjustment is appropriate for this proceeding.

17 **IV. Allocation of Transmission and Distribution Plant**

18 **Q. EARLIER, YOU STATED THAT ALLOCATION OF PRODUCTION**
19 **PLANT DOES NOT IMPACT THE ALLOCATION OF OTHER**
20 **TYPES OF PLANT. DOES THE COMMISSION NEED TO**
21 **CONSIDER CHANGES TO THE WAY TRANSMISSION AND**
22 **DISTRIBUTION PLANT IS ALLOCATED?**

1 A. Yes. As part of our analysis of DEP's Grid Improvement Program
2 (GIP), we discovered that the benefits derived from some of the
3 associated transmission and distribution assets are disproportionately
4 related to the way the GIP transmission and distribution plant is
5 allocated. For example, distribution plant allocation is heavily
6 weighted towards the Residential Class, while the benefits derived
7 from the GIP investments in distribution plant is heavily weighted
8 towards the General Service and Industrial Customer Classes, as
9 noted in the testimony of Public Staff witness Jeff Thomas. As
10 recommended by witness Thomas, I believe that this is an area of
11 cost allocation that deserves further study and analysis, and
12 recommend that the Commission order DEP to study the allocation
13 of GIP investments based on the realized benefits of those
14 investments, and report its findings no later than the filing of its next
15 general rate case.

16 **V. Recommendations**

17 Q. WHAT SPECIFIC RECOMMENDATIONS ARE YOU MAKING TO
18 THE COMMISSION?

19 A. I have three recommendations to make.

- 20 • Adopt the SWPA COS methodology for the allocation of
21 production plant because it most accurately and fairly reflects the

1 planning and operation of DEP's production plant to meet the energy
2 needs of its customers.

3 • Require DEP to study the allocation of GIP transmission and
4 distribution investment/costs versus the benefits realized, and report
5 its findings to the Commission no later than the filing of its next
6 general rate case.

7 • Require DEP to solicit formal input from the Public Staff and
8 other interested intervenors to this proceeding in developing its
9 analysis of the allocation of GIP transmission and distribution
10 investment/costs versus the benefits realized.

11 **Q. DOES THIS CONCLUDE YOUR TESTIMONY?**

12 **A. Yes.**

APPENDIX A**QUALIFICATIONS AND EXPERIENCE**

JAMES S. MCLAWHORN

I graduated with honors from North Carolina State University with the Bachelor of Science Degree in Industrial Engineering in May of 1984. I received the Master of Science Degree in Management with a finance concentration from North Carolina State University in December of 1991. While an undergraduate, I was selected for membership in both Tau Beta Pi and Alpha Pi Mu engineering honor societies.

I began my employment with the Public Staff Communications Division in June of 1984. While with the Communications Division, I testified before the Commission in general rate proceedings regarding matters of telephone quality of service.

In September of 1987, I was employed by GTE-South as an engineer in the Capital Recovery Department. I was responsible for analysis and recommendations to Company management regarding appropriate depreciation rates for recovery of the Company's capital investments.

I began my employment with the Electric Division of the Public Staff in November of 1988. I assumed my present position as Director of the Electric Division in October of 2006. It is my responsibility to supervise and make policy recommendations on all electric utility matters before the Commission.

I have testified previously before the Commission in numerous proceedings including Virginia Electric and Power Company Rate Cases Docket No. E-22, Subs 314, 333, 412, 532, and 562; in Duke Energy Carolinas, LLC's Rate Cases Docket No. E-7, Subs 487, 909, 989, 1146, and 1214; in Duke Energy Progress, LLC's Rate Cases Docket No. E-2, Subs 1023 and 1142; in New River Light and Power Company Rate Cases Docket No. E-34, Subs 28 and 32; in Nantahala Power and Light Company Rate Case Docket No. E-13, Sub 157; in the Application of Dominion North Carolina Power to join PJM in Docket No. E-22, Sub 418; in Duke Power Company's request to merge with in Duke Power Company's request to merge with Cinergy Corporation in Docket No. E-7, Sub 795; in Dominion Energy, Inc.'s request to merge with SCANA Corporation in Docket No. E-22, Sub 551; in Duke Energy Carolinas, LLC's request for approval of its Save-A-Watt cost recovery model in Docket No. E-7, Sub 831; in Duke Energy Carolinas, LLC's solar distributed generation program in Docket No. E-7, Sub 856; and, in the Generic Investigation into Section 111 of the 1992 Energy Policy Act in Docket No. E-100, Sub 69.

BEFORE THE NORTH CAROLINA UTILITIES COMMISSION

DOCKET NO. E-2, SUB 1219

In the Matter of)	
Application of Duke Energy Progress,)	TESTIMONY OF
LLC, for Adjustment of Rates and)	JAMES S. MCLAWHORN
Charges Applicable to Electric Utility)	PUBLIC STAFF – NORTH
Service in North Carolina)	CAROLINA UTILITIES
)	COMMISSION
)	SUPPORTING SECOND
)	PARTIAL STIPULATION

BEFORE THE NORTH CAROLINA UTILITIES COMMISSION

DOCKET NO. E-2, SUB 1219

Testimony of James S. McLawhorn Supporting Second Partial

Stipulation

On Behalf of the Public Staff

North Carolina Utilities Commission

July 31, 2020

1 **Q PLEASE STATE FOR THE RECORD YOUR NAME, ADDRESS,**
2 **AND PRESENT POSITION.**

3 **A My name is James S. McLawhorn. My business address is 430 North**
4 **Salisbury Street, Raleigh, North Carolina. I am the Director of the**
5 **Public Staff – Electric Division.**

6 **Q. DID YOU FILE DIRECT TESTIMONY IN THIS CASE ON APRIL 13,**
7 **2020?**

8 **A. Yes.**

9 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY IN THIS**
10 **PROCEEDING?**

11 **A. The purpose of my testimony is to support the Second Agreement**
12 **and Stipulation of Partial Settlement (Second Partial Stipulation) filed**

1 on July 31, 2020, between Duke Energy Progress, LLC (DEP or the
2 Company), and the Public Staff (Stipulating Parties) regarding
3 certain issues related to the Company's pending application for a
4 general rate increase.

5 **Q. WHAT BENEFITS DOES THE SECOND PARTIAL STIPULATION**
6 **PROVIDE FOR RATEPAYERS?**

7 A. From the perspective of the Public Staff, among the most important
8 benefits provided by the Second Partial Stipulation are:

9 (a) A significant reduction in the Company's proposed
10 revenue increase in this proceeding; and

11 (b) The avoidance of protracted litigation by the Stipulating
12 Parties before the Commission and possibly the appellate
13 courts.

14 Based on these ratepayer benefits, as well as the other provisions of
15 the Stipulation, the Public Staff believes the Stipulation is in the
16 public interest and should be approved.

17 **Q. WHAT ARE THE SPECIFIC AREAS OF AGREEMENT BETWEEN**
18 **THE STIPULATING PARTIES IN THE SECOND PARTIAL**
19 **STIPULATION?**

20 A. The Stipulating Parties were able to reach agreement on the
21 following issues in the Second Stipulation:

- 1 • The parties agree to a return on equity of ROE of 9.6% - This
2 ROE is below the 2020 average for vertically integrated
3 utilities, and is the lowest ROE for an investor-owned utility in
4 North Carolina in at least 30 years (in anyone's memory
5 currently on the Public Staff);
- 6 • The parties agree to a capital structure ratio for each company
7 of 52%/48% – This ratio is very close to DEP’s current capital
8 structure;
- 9 • The parties agree that DEP should return federal unprotected
10 EDIT over five years, NC EDIT over two years, and deferred
11 revenues over two years – this is consistent with the treatment
12 of EDIT for other utilities;
- 13 • The parties agree to the Company’s request for deferral
14 accounting treatment for the following programs, as described
15 in witness Oliver’s Exhibit 10, limited to the estimated three-
16 year capital budget period of 2020-2022: Self-Optimizing Grid
17 (SOG) (all subprograms including Capacity and Connectivity,
18 Segmentation and Automation, ADMS), Conversion to CVR,
19 Integrated Systems Operations Planning (ISOP),
20 Transmission System Intelligence, Distribution Automation,
21 Power Electronics, DER Dispatch Tool, and Cyber Security.
22 For all other GIP investments proposed by the Companies in

- 1 these dockets, the Companies agree that they should
2 withdraw their request for deferral accounting;
- 3 • DEP should update to its May 2020 cost of debt, which is
4 4.04%;
- 5 • DEP may update plant through May 2020. Its revenues should
6 be updated through May, but only 75% should be allowed to
7 recognize the uncertainty regarding effects of COVID. The
8 update should include benefits and executive compensation;
- 9 • Coal ash capital projects such as dry ash storage, STAR
10 water treatment project deferrals should be amortized over
11 eight years;
- 12 • For purposes of this case only with no precedential effect, the
13 Public Staff accepts the Summer Coincident Peak (SCP) cost
14 of service allocation methodology;
- 15 • This acceptance of the SCP cost of service allocation
16 methodology should have no impact on the rate design study
17 proposed by Public Staff witness Floyd and endorsed by DEP
18 and DEC witness Pirro. DEP also agrees to conduct an
19 analysis of various cost of service study methodologies;
- 20 • In addition to \$6 million DEP has agreed to contribute in its
21 settlement with the North Carolina Sustainable Energy
22 Association, the North Carolina Justice Center, the North

1 Carolina Housing Coalition, the Natural Resources Defense
 2 Council, and the Southern Alliance for Clean Energy to the
 3 Helping Home Fund, DEP agrees to contribute \$5 million to
 4 assist low income customers with payment of their bills; and

- 5 • DEP should reduce the annual funding of its Nuclear
 6 Decommissioning Fund by \$8.7 million.

7 **Q. ARE THERE ANY AREAS ABOUT WHICH THE STIPULATING**
 8 **PARTIES DID NOT REACH AGREEMENT?**

9 A. Yes. The Stipulating Parties did not reach agreement regarding the
 10 following:

- 11 • Coal ash costs - Cost recovery of the Company's coal ash
 12 costs, recovery amortization period and return during the
 13 amortization period;
- 14 • Depreciation Rates – The depreciation rates appropriate for
 15 use in this case, including the Company's proposal to shorten
 16 the lives of certain coal-fired generating facilities ; and
- 17 • any other revenue requirement or non-revenue requirement
 18 issue not specifically addressed in the First Stipulation, the
 19 Second Stipulation, or agreed upon in the testimony of the
 20 Stipulating Parties.

1 The Public Staff fully supports its filed positions on these particular
2 issues, and intends to demonstrate the appropriateness and
3 reasonableness of its positions through litigation in this case.

4 **Q. DOES THIS COMPLETE YOUR TESTIMONY?**

5 A. Yes, it does.

1 Q. Mr. McLawhorn, do you have a summary of your
2 direct and second partial stipulation supporting
3 testimony?

4 A. Yes.

5 Q. And those have been provided to the parties
6 and the Commission staff; isn't that correct?

7 A. Yes, they have.

8 MS. DOWNEY: Commissioner Clodfelter, I
9 would further move that Mr. McLawhorn's summaries
10 of his direct and second partial stipulation
11 supporting testimony be entered into the record.

12 COMMISSIONER CLODFELTER: Without
13 objection, so ordered.

14 (McLawhorn Exhibits 1 and 2 were
15 identified as they were marked when
16 prefiled.)

17 (Whereupon, the prefiled testimony
18 summaries of James S. McLawhorn was
19 copied into the record as if given
20 orally from the stand.)

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Summary of the Testimony of James S. McLawhorn

Docket No. E-2, Subs 1193 and 1219

The purpose of my testimony is to provide the Public Staff's recommendation on the appropriate cost-of-service (COS) methodology for use in this case.

The Public Staff believes the appropriate methodology is the Summer/Winter Peak and Average methodology (SWPA). The Company has proposed the use of the Summer Coincident Peak methodology (SCP).

When the Company is selecting the appropriate type of generation plant to build, it must consider the quantity of energy the plant will be required to supply as well as the peak demand the plant must help to meet. The SWPA methodology recognizes and reflects the fact that the Company plans its system to meet the demands customers place on its generation plant throughout the year.

On the other hand, the SCP methodology assigns responsibility for generation plant and plant-related costs based solely on one single hour out of the entire year. Under SCP, a customer class can avoid all production plant cost responsibility by having no consumption at the time of the one hour summer peak.

In addition, I compare a number of other COS methodologies, including those included in the Commission January 22, 2020 Order in this case.

Finally, I recommend that DEP study the allocation of Grid Improvement Program (GIP) transmission and distribution investments and costs versus the

benefits realized, and report its findings to the Commission by the filing of its next general rate case. In his review of the cost-benefit analyses of the various GIP programs, Public Staff witness Jeff Thomas found that the benefits of many of the programs are heavily weighted towards non-residential customers, while the costs, particularly for distribution, are not recovered in the same manner under current cost allocation methods; thus, my recommendation for the Company to study this issue, with input from the Public Staff and other interested parties, and report back to the Commission on the results. This study is even more critical now, given the Company's settlements with other parties to this case regarding the allocation of GIP costs.

This concludes my summary.

**Summary of the Second Partial Stipulation Testimony
of James S. McLawhorn**

Docket No. E-2, Subs 1193 and 1219

The purpose of my partial settlement testimony is to support the Second Agreement and Stipulation of Partial Settlement (Stipulation) between Duke Energy Progress, LLC (DEP or Company) and the Public Staff.

The Stipulation, as filed on July 31, 2020, sets forth agreements between DEP and the Public Staff on a number of areas impacting the overall revenue requirement in this proceeding including: (1) excess deferred income taxes, (2) cost of capital, (3) the Company's Grid Improvement Plan, (4) cost of service, and (5) accounting adjustments. Other areas of agreement include: (1) May 2020 updates, (2) principles surrounding class revenue apportionment, (3) additional cost of service studies, (4) a comprehensive rate design study, and (5) audits and reporting obligations.

Unresolved areas that impact the overall revenue requirement about which DEP and the Public Staff have not reached agreement in this case include: (1) recovery of coal ash costs and (2) depreciation rates.

Despite being only a partial settlement of issues in this case, the Stipulation still provides two important benefits for ratepayers:

- (a) A significant reduction in the Company's proposed revenue increase in this proceeding; and
- (b) The avoidance of protracted litigation between DEP and the Public Staff before the Commission and possibly the appellate courts.

Based on these ratepayer benefits, as well as the other provisions of the Stipulation, I believe that the Stipulation is in the public interest and encourage the Commission to approve it.

This concludes my summary.

1 MS. DOWNEY: And I believe Ms. Edmondson
2 will take over with Mr. Floyd.

3 DIRECT EXAMINATION BY MS. EDMONDSON:

4 Q. Good morning, Mr. Floyd. You've previously
5 testified during the consolidated portion of this
6 hearing as well as in the DEC hearing? You're on mute.

7 A. (Jack L. Floyd) I did.

8 Q. And since those hearings, you filed in this
9 docket, second supplemental testimony consisting of
10 nine pages and four exhibits on September 16th, and an
11 errata to your first supplemental testimony, and four
12 corrected exhibits on September 28th?

13 A. That's correct.

14 Q. And in regard to the corrected first
15 supplemental testimony, besides the corrections you
16 filed on September 28th, do you have any changes or
17 corrections to that prefilled first supplemental
18 testimony?

19 A. I do not.

20 Q. And if I asked you the same questions here
21 today, would your answers be the same as corrected?

22 A. They would.

23 Q. Do you have any further changes or
24 corrections to the corrected exhibits filed on

1 September 28th?

2 A. No.

3 Q. And, Mr. Floyd, in regard to the second
4 supplemental testimony, do you have any changes or
5 corrections to that prefilled second supplemental
6 testimony?

7 A. No.

8 Q. And if I asked you the same questions here
9 today, would your answers be the same?

10 A. They would.

11 Q. Do you have any changes or corrections to the
12 exhibits to your second supplemental testimony?

13 A. I do not.

14 Q. And did you prepare a summary of your direct
15 first supplemental and second supplemental testimony?

16 A. Yes.

17 MS. EDMONDSON: Commissioner Clodfelter,
18 Mr. Floyd's direct and original first supplemental
19 testimonies were entered and copied into the record
20 in the consolidated hearing, and the exhibits to
21 those testimonies were marked for identification at
22 that time. So today I would move that the prefilled
23 errata to Mr. Floyd's first supplemental testimony,
24 his first supplemental testimony as corrected, his

1 second supplemental testimony and summary be
2 entered into the record in this proceeding and
3 copied into the record as if given orally from the
4 stand; and that his exhibits attached to these
5 testimonies be marked for identification as Floyd
6 Corrected First Supplemental Exhibits 1 through 4,
7 and Floyd Second Supplemental Exhibits 1 through 4.

8 COMMISSIONER CLODFELTER: Thank you,
9 Ms. Edmondson. Are there any objections to the
10 motion?

11 (No response.)

12 COMMISSIONER CLODFELTER: Hearing none,
13 motion is allowed.

14 (Public Staff Floyd Exhibits 1 through 3
15 and Public Staff Floyd Supplemental
16 Exhibits 1 through 4 were moved at the
17 consolidated hearing and admitted into
18 evidence.)

19 (Floyd Corrected First Supplemental
20 Exhibits 1 through 4, and Floyd Second
21 Supplemental Exhibits 1 through 4 were
22 identified as they were marked when
23 prefilled.)

24 (Whereupon, the prefilled direct with

1 Appendix A and supplemental moved at the
2 consolidated hearing; and second
3 supplemental, errata to first
4 supplemental, and summary testimony of
5 Jack L. Floyd were copied into the
6 record as if given orally from the
7 stand.)

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BEFORE THE NORTH CAROLINA UTILITIES COMMISSION

DOCKET NO. E-2, SUB 1219

In the Matter of)	TESTIMONY OF
Application of Duke Energy Progress,)	JACK L. FLOYD
LLC, for Adjustment of Rates and)	PUBLIC STAFF – NORTH
Charges Applicable to Electric Utility)	CAROLINA UTILITIES
Service in North Carolina)	COMMISSION

BEFORE THE NORTH CAROLINA UTILITIES COMMISSION**DOCKET NO. E-2, SUB 1219****TESTIMONY OF JACK L. FLOYD
ON BEHALF OF THE PUBLIC STAFF
NORTH CAROLINA UTILITIES COMMISSION****APRIL 13, 2020**

1 **Q. PLEASE STATE YOUR NAME, BUSINESS ADDRESS, AND**
2 **PRESENT POSITION.**

3 A. My name is Jack L. Floyd. My business address is 430 North
4 Salisbury Street, Dobbs Building, Raleigh, North Carolina. I am an
5 Engineer with the Electric Division of the Public Staff – North Carolina
6 Utilities Commission.

7 **Q. BRIEFLY STATE YOUR QUALIFICATIONS AND DUTIES.**

8 A. My qualifications and duties are included in Appendix A.

9 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?**

10 A. The purpose of my testimony is to present the Public Staff's analysis
11 and recommendations concerning:

12 1. The class rates of return (ROR) on rate base under present
13 rates, the principles the Public Staff considers in evaluating
14 proposed revenues requested by Duke Energy Progress, LLC
15 (DEP or the Company) and the assignment of the Public

1 Staff's proposed revenues by customer class to be used in
 2 setting rates;

3 2. DEP's proposed modifications to certain rate schedules;

4 3. The status of the Company's Advanced Metering
 5 Infrastructure (AMI) Project; and,

6 4. The Commission's January 22, 2020 Order regarding low-
 7 income rates and the minimum bill concept (Affordability
 8 Order).

9 **Q. WHAT DID YOU REVIEW IN DEVELOPING THE PUBLIC STAFF'S**
 10 **RECOMMENDATIONS?**

11 A. The Public Staff's recommendations are based on a review of the
 12 Company's Application and Items 39, 40, 42, and 45 of the
 13 Company's Form E-1 filed by DEP, the direct testimony and exhibits
 14 of Company witnesses Hager, Henning,¹ McGee, Oliver, Pirro,
 15 Smith, and Schneider, various accounting adjustments, and DEP's
 16 responses to numerous data requests from the Public Staff and other
 17 intervenors to this proceeding.

18 **Q. PLEASE SUMMARIZE YOUR RECOMMENDATIONS.**

19 A. My testimony recommends the following:

¹ Company witness James Henning's testimony was adopted by Larry Hatcher in a December 20, 2019 filing.

- 1 1. That any proposed revenue change be apportioned to
2 the customer classes such that:
 - 3 a. Any revenue increase assigned to any
4 customer class is limited to no more than two
5 percentage points greater than the overall
6 jurisdictional revenue percentage increase,
7 thus avoiding rate shock;
 - 8 b. Class RORs are maintained within a band of
9 reasonableness of \pm 10% relative to the
10 overall NC retail ROR;
 - 11 c. All class RORs move closer to parity with the
12 North Carolina (NC) retail ROR; and
 - 13 d. Subsidization among the customer classes is
14 minimized;
- 15 2. Except for status of Schedules R-TOUD, CSE, and
16 CSG, that the Commission find that the proposed
17 modifications to the Company's rate schedules are
18 reasonable for purposes of this proceeding;
- 19 3. That the Commission order a comprehensive rate
20 design study that will address rate design questions
21 related to, among other things:

- 1 • Firm and non-firm utility service, and the degree
- 2 of customer-owned generation receiving both
- 3 types of service,
- 4 • Various types of end-uses such as electric
- 5 vehicles (EVs), microgrids, energy storage,
- 6 demand response, and distributed energy
- 7 resources (DERs),
- 8 • The formats of future rate schedules (basic
- 9 customer charges, demand charges, energy
- 10 charges, etc.),
- 11 • Marginal cost versus average cost rate designs
- 12 and pricing,
- 13 • Unbundling of average rates into the various
- 14 functions of utility service (i.e., production,
- 15 transmission, distribution, customer,
- 16 general/administrative, etc.),
- 17 • Decoupling revenues from sales; and
- 18 • Socialization of costs versus categorization of
- 19 specific costs and corresponding impact on
- 20 rates/revenues;
- 21 4. That the Commission order the convening of a
- 22 stakeholder process to address affordability issues for
- 23 low-income residential customers.

1 **CALCULATION OF CLASS RORS AND ASSIGNMENT OF REVENUES**

2 **Q. HOW ARE RORS USED IN DETERMINING REVENUE**
3 **ASSIGNMENT?**

4 A. RORs indicate how the revenues produced by the various customer
5 classes cover the costs to serve those classes. They also inform how
6 any additional revenues will be apportioned to the customer classes.
7 An ROR that is less than the overall system or jurisdictional ROR
8 indicates that the revenues received from a specific jurisdiction or
9 customer class do not fully cover its share of system costs.
10 Conversely, an ROR that is greater than the overall system or
11 jurisdictional ROR indicates that a jurisdiction or class's revenues
12 exceed the necessary cost coverage. While it is appropriate to
13 address revenue cost recovery inequities as revealed through
14 RORs, it is equally important to keep in mind that such an
15 assignment is based on a snapshot in time of the Company's cost
16 and load data. A different timeframe, test year period, or other
17 perspective would likely yield a different representation of cost
18 causation and revenue assignment. Due to the variability in RORs,
19 the Public Staff has historically targeted a $\pm 10\%$ "band of
20 reasonableness" for class revenue assignment as discussed in more
21 detail later in my testimony.

1 **Q. PLEASE DISCUSS THE PUBLIC STAFF'S GOALS IN ASSIGNING**
2 **CHANGES IN REVENUES.**

3 A. The Public Staff believes that assignment of a proposed revenue
4 change, whether it is an increase or a decrease, should be governed
5 by four fundamental principles. Using the ROR as determined by the
6 cost-of-service study (COSS), and incorporating all adjustments and
7 allocation factors associated with the proposed revenue change, the
8 Public Staff seeks to:

- 9 1. Limit any revenue increase assigned to any
10 customer class such that each class is assigned an
11 increase that is no more than two percentage points
12 greater than the overall jurisdictional revenue
13 percentage increase, thus avoiding rate shock;
- 14 2. Maintain a $\pm 10\%$ "band of reasonableness" for
15 RORs, relative to the overall jurisdictional ROR
16 such that to the extent possible, the class ROR
17 stays within this band of reasonableness following
18 assignment of the proposed revenue changes;
- 19 3. Move each customer class toward parity with the
20 overall jurisdictional ROR; and
- 21 4. Minimize subsidization of customer classes by
22 other customer classes.

1 **Q. DID THE COMPANY ADHERE TO THESE PRINCIPLES IN ITS**
 2 **ASSIGNMENT OF ITS PROPOSED REVENUE INCREASE?**

3 A. Witness Pirro's testimony indicated that the Company's revenue
 4 assignment considered maintaining RORs within a band of
 5 reasonableness, moving classes toward parity with the overall ROR,
 6 and reducing cross-subsidies. His testimony did not mention the
 7 principle of limiting increases in base revenues to within two
 8 percentage points of the NC retail jurisdictional increase.

9 With respect to the Public Staff's first principle that no class be
 10 assigned an increase more than two percentage points greater than
 11 the overall jurisdictional revenue percentage increase, a review of
 12 Revised Pirro Exhibit 2, Column "D" (excludes existing and proposed
 13 rider revenues²) indicates that Company's proposed assignments of
 14 revenues for the residential, small general service (SGS), and the
 15 SGS-constant load classes do not comply with the first principle.
 16 Including existing and proposed rider revenues (Revised Pirro
 17 Exhibit 2, Column "H") brings all customer classes in compliance with
 18 the first principle.

19 A review of the RORs calculated by the Company in its filed Form E-
 20 1, Item 45C, (SCP) indicates that the assignment of the Company's

² Energy Efficiency, Fuel Deficiency, EDIT-1, Job Retention Recovery, EDIT-2 (proposed) and REPS Riders.

1 proposed revenue increase does not comply with the second
2 principle of maintaining a $\pm 10\%$ "band of reasonableness" for RORs
3 for the SGS-constant load, Seasonal and Intermittent, Area Lighting,
4 Street Lighting, and Sports Field lighting customers classes.

5 With respect to the third principle, the Company's assignment of the
6 proposed increase does move each customer class closer to parity
7 with the NC retail jurisdiction ROR.

8 With respect to the fourth principle of reducing subsidization, Witness
9 Pirro did take subsidization into account in his calculations of
10 revenue requirement by reducing the difference between class
11 RORs and the overall jurisdictional ROR when assigning revenue to
12 the customer classes.

13 **Q. IS THE PUBLIC STAFF MAKING A RECOMMENDATION ON THE**
14 **ASSIGNMENT OF THE REVENUE REQUIREMENT TO NORTH**
15 **CAROLINA RETAIL CUSTOMER CLASSES?**

16 **A.** The Public Staff intends to update its recommended jurisdictional
17 revenue requirement and file supplemental testimony to provide a
18 final recommendation on our recommended revenue change. I will
19 provide the Public Staff's assignment of our proposed revenue
20 change at that time.

1 **Q. IF THE COMMISSION ORDERS A BASE REVENUE DECREASE**
2 **IN THIS PROCEEDING, WHAT RECOMMENDATIONS DOES THE**
3 **PUBLIC STAFF HAVE REGARDING THE ASSIGNMENT OF THE**
4 **REVENUE DECREASE TO THE CUSTOMER CLASSES?**

5 A. In the event of a base revenue decrease, I believe it is appropriate
6 to focus on addressing any disparities in the class RORs. In
7 addressing disparities in RORs, any revenue decreases assigned to
8 individual customer classes should be limited so that no other
9 customer class sees an increase in its assigned revenue
10 requirement simply to address a disparity in RORs. In other words,
11 in the event of a revenue requirement decrease, no customer class
12 should see an increase simply to bring the class ROR within 10% of
13 the jurisdictional ROR.

14 **RATE DESIGN**

15 **Q. PLEASE DISCUSS THE RELATIONSHIP BETWEEN A COSS**
16 **AND RATE DESIGN.**

17 A. Rate design should follow the same cost causation approach
18 underlying the COSS, such that each customer class, or customer,
19 is responsible for an appropriate share of the costs that are planned
20 for and incurred in order to serve them. This includes both fixed and
21 variable costs. However, strict adherence to this cost causation
22 principle may not always be possible if doing so would result in “rate

1 shock” for certain customers or customer classes. In addition, and
2 depending on the COSS methodology utilized, cost responsibility
3 results can vary significantly due to unusual events that occur in the
4 test year. The COSS functionalizes costs, thus providing a basis from
5 which to start rate design, but does not necessarily dictate the final
6 rate design. Other considerations and objectives such as undue
7 impacts on low usage customers must also be considered when
8 developing rate design.

9 **Q. DOES THE COMPANY’S RATE SCHEDULE PORTFOLIO ALIGN**
10 **WITH ITS COSS IN THIS PROCEEDING?**

11 A. No. As discussed by Company witness Hager and Public Staff
12 witness McLawhorn, the Company continues to rely on its historical
13 use of the summer coincident peak (SCP) COSS methodology in this
14 proceeding. This is inconsistent with the winter peaking
15 characteristics of the Company’s overall system. DEP’s existing rate
16 schedule portfolio, however, remains oriented around summer
17 peaking utility service.

18 **Q. BRIEFLY DESCRIBE YOUR REVIEW OF THE COMPANY’S**
19 **PROPOSAL FOR ITS RATE SCHEDULES.**

20 A. Witness Pirro discussed the load research data, marginal cost data,
21 and the relationships between seasons, on-peak and off-peak hours,
22 and system planning considerations identified in the Company’s

1 integrated resource plan that the Company reviewed and
2 considered. However, the Company made very few modifications to
3 any of its rate schedules other than to increase individual rate
4 elements within each schedule to accomplish the revenue increase
5 assigned to the rate class itself, including retaining the same
6 relationships between the summer and winter rates.

7 The Company also acknowledged that it is costing and revenue
8 models were not updated to reflect current pricing because the
9 Company wants to use its new AMI meters and data analytics to
10 explore the potential for new rate designs.

11 Most notably, the Company did not provide any discussion or
12 proposals that would address issues related to rate designs that are
13 being discussed in other dockets and proceedings that reflect the
14 future of utility service. For example, there were no proposals for
15 EVs, microgrids, energy storage, or DERs.

16 **Q. PLEASE DISCUSS ELECTRIC VEHICLES IN MORE DETAIL.**

17 A. The Public Staff's comments in the EV Pilot dockets³ criticized the
18 Company for its lack of any proposal for specific rate designs that
19 might inform the proposed EV pilots. If the Company is going to be
20 responsive to the trends of EV adoption that are anticipated in the

³ Docket Nos. E-2, Sub 1197, and E-7, Sub 1195.

1 next few years, then new EV rate designs will need to be considered
2 now.

3 I believe it is appropriate for the Company to begin working on new
4 EV rate designs now, and to discuss those designs with stakeholders
5 as they are considered and developed. Therefore, I recommend that
6 the Commission require DEP to develop and propose EV rate
7 designs as part of the larger rate design study recommended in my
8 testimony.

9 **Q. DO YOU HAVE ANY SPECIFIC COMMENTS OR**
10 **RECOMMENDATIONS CONCERNING ANY OF THE COMPANY'S**
11 **PROPOSED RATE SCHEDULES OR RIDERS?**

12 A. Yes. Notwithstanding my earlier testimony highlighting the status quo
13 nature of the Company's rate schedules, I am generally supportive
14 of the few proposed changes to its rate schedules and service
15 regulations as discussed by witness Pirro. The Company did not
16 propose substantial changes to the structure of its rate schedules in
17 this proceeding. However, there are several rate schedule issues
18 that merit further discussion. Those issues involve the basic
19 customer charge (BCC); Schedules R-TOUD, CSE, and CSG;
20 lighting rate schedules; the smart meter (AMI) opt-out option in Rider
21 MROP; and certain fees in its service regulations.

1 **Q. PLEASE DISCUSS THE COMPANY'S PROPOSAL TO MAINTAIN**
2 **THE BCCs AT CURRENT LEVELS.**

3 A. The Company has not proposed any change in this proceeding to
4 the BCCs in any of its rate schedules. Company Witness Pirro stated
5 that DEP decided to maintain the current BCCs due to past concerns
6 raised by low-income customer advocates. Instead, the Company
7 proposes a stakeholder process to discuss opportunities to address
8 low-income, fixed-income, and low-usage customer concerns.

9 **Q. DOES THE PUBLIC STAFF AGREE WITH MAINTAINING BCCS**
10 **AT CURRENT LEVELS?**

11 A. The Public Staff does not object to the Company's proposal to leave
12 BCCs at current levels for purposes of this proceeding. As discussed
13 later in my testimony, the Public Staff supports convening a
14 stakeholder process to address affordability issues, including the
15 appropriate amount of the BCC.

16 **Q. PLEASE DISCUSS THE PUBLIC STAFF'S POSITION**
17 **CONCERNING SCHEDULE R-TOUD.**

18 A. Schedule R-TOUD is a residential time-of-use (TOU) schedule that
19 was closed to new customers in the Sub 1023 rate case pursuant to
20 the Commission's approval of a Stipulation between the Company
21 and the Public Staff. Schedule R-TOUD remained open to new and
22 existing customers who were served under the TOU compensation

1 provisions of Schedule NM (Net Metering). Schedule R-TOUD bills
2 service using demand and energy rates, rather than an energy-only
3 structure. The Public Staff has received a number of requests from
4 customers over the years, who would like service under a demand
5 and energy structure. Given the deployment of smart meters and the
6 Company's initiatives to provide customers with more choices
7 concerning their energy consumption, Schedule R-TOUD is ready-
8 made to provide that choice now. Therefore, the Commission should
9 reopen Schedule R-TOUD.

10 **Q. PLEASE DISCUSS THE PUBLIC STAFF'S POSITION**
11 **CONCERNING SCHEDULES CSE AND CSG.**

12 A. Schedules CSE and CSG provide service to churches and schools
13 operated by churches. These schedules were closed to new
14 customers in 1977 (E-2, Sub 297), with customers slowly being
15 migrated to other rate schedules over the last 43 years. Currently
16 there are 44 customers on Schedule CSE (when electric space
17 heating is the only source) and one customer on Schedule CSG (no
18 restrictions on equipment). The Public Staff sought information
19 showing the bill impacts if these 45 customers were migrated to other
20 rate schedules. The Company indicated that the 44 customers on
21 Schedule CSE would see their bills increase by an average of 21%
22 if they were migrated to other schedules. The lone Schedule CSG
23 customer would see an increase of 113%. These data make two

1 points. First, these rates are very likely understated and not covering
2 the costs to serve these customers. If migration to another schedule
3 results in a significant increase, then the current rates paid by those
4 customers were understated, recognizing that bringing the rates in
5 line with other schedules in the MGS customer class would represent
6 a significant increase to these customers. Second, keeping these
7 subsidized rates closed to other customers, and allowing only a few
8 to benefit, particularly after over four decades, is unduly
9 discriminatory rate design.

10 I recognize the significant impact that would result by forcing these
11 customers onto other rate schedules. However, it is not appropriate
12 to allow these conditions to persist given the apparent discriminatory
13 nature of Schedules CSE and CSG, compared to the rest of the MGS
14 customer class. Therefore, the Public Staff recommends the
15 Commission require the Company to notify these customers of their
16 contemporary rate schedule options, and to work with them to
17 migrate to other schedules by the time DEP files its next general rate
18 case. The Public Staff also recommends that DEP adjust the rates
19 for Schedules CSE and CSG in this case to decrease the revenue
20 gap between these schedules and the MGS class schedules (after
21 any increase approved in this case), to which they would otherwise
22 qualify, by 33%. Another adjustment of 33% (50% of any remaining
23 differential after the adjustment in this case) should be made in the

1 next general rate case, with a goal of migrating these customers to
2 the most advantageous MGS schedule by the Company's following⁴
3 rate case.

4 **Q. PLEASE DISCUSS THE CHANGES TO THE LIGHTING RATE**
5 **SCHEDULES.**

6 A. As noted by witness Pirro, the Company's initiative to consolidate the
7 rates of public and private lighting is finished except for three areas,
8 which if approved, will complete this initiative. Other than the
9 changes to specific lighting rates, the Company is also requesting
10 approval to: (1) eliminate high pressure sodium, (HPS) lighting
11 options for new installations under each lighting schedule, and offer
12 light emitting diode (LED) lighting for those installations; (2) require
13 replacement of existing mercury vapor (MV) lighting and related
14 fixtures by the end of 2023; (3) modify the term for lighting contracts
15 from one to three years; and (4) make Schedule SLR (Residential
16 Subdivisions and Neighborhoods) subject to the Company's Outdoor
17 Lighting Service Regulations.

18 Witness Pirro indicates that the Company is emphasizing LED
19 technology by ending the availability of HPS vapor fixtures in all three
20 lighting schedules. He notes the improved energy efficiency, color,

⁴ 33% adjustment in this case; 50% of any remaining differential in the next rate case; 100% of any remaining differential by the following rate case.

1 and light provided by LED technology. The evidence of this transition
2 to LED technology is apparent when comparing the billing units of
3 the various lighting types in the Company's Form E-1, Item 42 in this
4 case to the same information in the last rate case.⁵ With these
5 changes to the lighting schedules regarding the availability of MV and
6 HPS fixtures, this transition is expected to continue.

7 I reviewed the cost data provided by the Company regarding the
8 proposed changes to individual rates under each lighting schedule. I
9 believe the changes in rates and the related lighting services are
10 reasonable and should be approved. Any new rates should be
11 commensurate with the new revenue requirement approved by the
12 Commission in this proceeding. With respect to the contract terms
13 and the application of the lighting service regulations to Schedule
14 SLR, both changes are reasonable attempts to consolidate the terms
15 and conditions applicable to lighting services and each lighting rate
16 schedule.

17 **Q. PLEASE DISCUSS THE MANUAL READ OPTION OF RIDER**
18 **MROP.**

19 **A.** Witness Pirro did not propose any change to the fees associated with
20 the manual read option in Rider MROP (AMI Opt-Out). He stated that

⁵ The comparison suggests that LED comprised 53% of the lighting fixtures in Schedules ALS and SLS in this case versus 37% in the last rate case (Sub 1142).

1 these fees have been in effect for less than a year and that it was
2 premature to adjust them at this time. Witness Pirro also testified that
3 the costs of opting out of an AMI meter could justify an increase in
4 the one-time setup fee from \$170 to \$180.52 and the recurring
5 monthly fee from \$14.75 to \$20.75.

6 The Manual Read Option (AMI Opt-Out option) was approved by the
7 Commission in 2019⁶ to respond to customer concerns surrounding
8 exposure to radio frequency (RF) emissions and data privacy. The
9 Rider MROP Order also provided a fee waiver process for customers
10 providing certified medical documentation of their susceptibility to RF
11 emissions.

12 In response to the Public Staff's inquiry as to the current deployment
13 of AMI and subscriptions to the AMI Opt-Out option, the Company
14 indicated that for its North Carolina service territory, through August
15 2019, it has:

- 16 • Deployed 626,804 residential AMI meters and 95,810 non-
17 residential AMI meters;
- 18 • Exchanged 208,000 of its 596,233 non-AMI residential meters
19 and 112,611 non-AMI non-residential meters with an AMI meter
20 since August 2019.

⁶ Docket No. E-2, Sub 834, dated January 23, 2019 (Rider MROP Order).

- 1 • Enrolled 1,105 residential and small general service customers
2 in the AMI Opt-Out option, with 667 successfully qualifying for
3 the medical waiver of fees in Rider MROP.

4 The Rider MROP Order required the Company to update the rates
5 of the AMI Opt-Out option in its next general rate case. In response,
6 the Company provided confidential calculations of the rider fees,
7 which I reviewed and compared to those originally filed in Sub 834.
8 Those calculations were updated with new cost inputs related to this
9 proceeding and new projections of AMI Opt-Out participants. The
10 updated inputs and the decrease in the number of likely participants
11 result in a 6% increase in the one-time fee and a 41% increase in the
12 monthly fee using the same methodology by which the original fees
13 were calculated. My review suggests that these proposed fees are
14 cost justified. However, the Public Staff does not recommend a
15 change at this time.

16 The Public Staff believes that any costs associated with the AMI Opt-
17 Out option not recovered by the rider itself should be socialized and
18 recovered from all customers at this time. Otherwise, the increased
19 cost to a customer exercising the AMI Opt-Out option could become
20 overly burdensome, if that customer did not receive the waiver of
21 fees. Furthermore, all customers pay for metering costs in base
22 rates. The incremental additional costs associated with the AMI Opt-
23 Out option are not material when compared to the overall expense

1 of metering. The current charges provide a reasonable hurdle to
2 discourage a customer from opting out of AMI metering without a
3 legitimate reason.

4 **Q. HAS THE COMPANY REFLECTED THE USE OF AMI IN ITS**
5 **CONNECTION FEES?**

6 A. Customers will receive a benefit from the deployment of AMI meters
7 in this case through lower connection and reconnection fees.
8 Witness Pirro proposes to decrease the connection charges from
9 \$17 to \$9.14 and the reconnection charges from \$19 to \$12.94 during
10 normal business hours and from \$55 to \$19.48 outside of normal
11 business hours. These reductions are due to savings resulting from
12 the Company no longer having to dispatch its personnel to the
13 customer's location to perform connections and reconnections.⁷

14 I reviewed the Company's calculations of these proposed rates and
15 I find them to be reasonable.

16 **Q. HAS THE COMPANY UTILIZED AMI DATA TO DEVELOP NEW**
17 **RATE DESIGNS OR INFORM THE EXISTING RATE DESIGNS?**

18 A. No. Witness Pirro states that as of the end of 2019, the Company is
19 approximately 60% completed with its deployment of AMI meters. In

⁷ See the November 15, 2019 Order in Docket Nos. E-7, Sub 1210, and E-2, Sub 1214, granting partial waiver from Commission Rule R12-11(m)(2) and imposing limits on the requirements to have Company personnel on the customer's premise immediately before disconnection.

1 the Sub 1142 proceeding, I testified on the extent of the Company's
2 AMI deployment at that time. My testimony highlighted the
3 Company's commitment to exploring and developing new rate
4 designs once smart meters were fully deployed and data from those
5 meters became available. As soon as practicable, the Company
6 should begin incorporating AMI data into its load research efforts
7 supporting both rate design and integrated resource planning, thus
8 providing a more detailed understanding of how the electric utility
9 system is being used by all its users. Duke Energy Carolinas, LLC
10 (DEC) is slightly ahead of DEP in its AMI deployment. I expect both
11 companies will share their learnings from the AMI data that become
12 available. This will be necessary to inform a new comprehensive rate
13 design study as discussed below.

14 **COMPREHENSIVE RATE DESIGN STUDY**

15 **Q. WHAT IS THE COMPANY'S APPROACH TO RATE DESIGN IN**
16 **THIS PROCEEDING?**

17 A. As explained by Company Witness Pirro, the Company's rate design
18 approach used in this case effectively maintains the current rate
19 designs of its rate schedule portfolio, with only minor modifications
20 to the differential of on- and off-peak rates in the TOU schedules.

21 **Q. HOW DOES THE PUBLIC STAFF PROPOSE TO MOVE TOWARD**
22 **A NEW RATE DESIGN?**

1 A. The Public Staff believes the Company should undertake a
2 comprehensive rate design study prior to the filing of its next rate
3 case to allow stakeholders the opportunity to participate in the
4 discussion. The study should provide an analysis of each rate
5 schedule to determine whether the schedule remains pertinent to
6 current utility service, and should include recommendations as to
7 whether each schedule should be modified or replaced; and a
8 discussion of the potential for developing new schedules to address
9 changes affecting utility service needs; as well as providing more rate
10 design choices for customers.

11 **Q. PLEASE DESCRIBE YOUR VISION OF A COMPREHENSIVE**
12 **RATE DESIGN STUDY.**

13 A. A comprehensive study should encompass the issues facing the
14 utility of the future, particularly those issues that I have discussed
15 previously in my testimony. The Company is already conducting a
16 study of its cost-of-service. A study of rate designs should follow
17 soon thereafter. Both are inextricably related. Rate designs should
18 be rooted in a few broad principles that require rates to:

- 19 1. Be forward-looking and reflect long-run marginal costs.
- 20 2. Be focused on the usage components of service that are the
21 most cost- and price-sensitive.
- 22 3. Be simple and understandable.

- 1 4. Recover system costs in proportion to how much electricity
- 2 consumers use, and when they use it.
- 3 5. Give consumers appropriate information and the opportunity
- 4 to respond to that information by adjusting their usage.
- 5 6. Where possible, be dynamic.⁸

6 These guiding principles must allow consumers and users of the
 7 electric system to: (1) connect to the utility system for no more than
 8 the cost of connecting to the grid; (2) pay for utility service in
 9 proportion to how much they use the system; and (3) receive fair and
 10 just compensation for the energy they supply to the utility system.
 11 Each of these principles should be reflected in smarter rates.

12 **Q. ARE THERE ANY EXAMPLES OF UTILITY SERVICES THAT ARE**
 13 **NEW OR EVOLVING AND ESPECIALLY JUSTIFY THE NEED**
 14 **FOR A COMPREHENSIVE STUDY?**

15 A. Yes. Net metering and other distributed generation resources,
 16 microgrids, energy storage, and EVs are prime examples of systems
 17 and uses that provide both benefits to the grid and impose costs on
 18 the utility. We are seeing increasing amounts of these systems and
 19 uses on the grid, and expect even more. I have spoken to a number
 20 of net-metered customers who question the rationale behind the

⁸ "Smart Rate Design for a Smart Future", the Regulatory Assistance Project (RAP), at page 6. <https://www.raponline.org/knowledge-center/smart-rate-design-for-a-smart-future/>

1 resetting of banked energy credits, which was a component of the
2 rate structures adopted for net-metered customers. Other larger
3 distributed generation resources may not fully realize the value of the
4 ancillary services they provide or the costs in terms of standby
5 service the utility provides when their generation is not available.
6 Microgrids typically act like traditional utility service, but their ability
7 to island themselves when the surrounding grid is out of service
8 imposes costs on the system in the form of added facilities needed
9 to island and sustain the microgrid's customers. Energy storage has
10 the potential to affect traditional cost-of-service principles by
11 diminishing the influence of peak demand in cost-of-service and rate
12 design. Electric vehicles have the potential to influence the load
13 shape of the utility on both a system and a locational basis, providing
14 both load and capacity at times when the utility could use both.

15 Other examples include TOU rates that currently may not reflect the
16 seasonal and hourly load shapes that represent the utility's cost-of-
17 service. DEP's current TOU rate designs also provide limited choice
18 and opportunity for customers who may desire a demand-energy
19 rate or all-energy oriented TOU rate design. The Company's current
20 TOU rate designs are different from DEC's recently implemented
21 dynamic pricing pilot programs. Those pilots are intended to gauge
22 response to price signals and do not address the on- and off-peak
23 periods or the general structure of DEP's current TOU rate designs.

1 A final example is customer choice between firm utility service (24
2 hours, 7 days a week) and non-firm service (standby to any extent)
3 that provides electric service when the customer-owned generation
4 is not available for the customer's use. The full cost-of-service for
5 each type of service is vastly different and not adequately provided
6 for in the Company's portfolio of rate schedules.

7 **Q. WHAT OTHER CONSIDERATIONS WOULD JUSTIFY A RATE**
8 **STUDY?**

9 A. There are several other considerations worth mentioning. First, the
10 unbundling of average rates into generation, transmission,
11 distribution, and customer component costs may be appropriate in
12 order to address firm and non-firm utility service. Customers with
13 distributed energy resources may not receive full service
14 requirements from the utility, and unbundling could provide insight
15 into the benefits these customers provide to the system as well as
16 the costs to serve them. Second, revenue stability may require some
17 form of decoupling of revenues from sales. Third, grid improvement
18 costs, coal ash clean-up costs, and the transition to a more carbon-
19 free generation portfolio are driving utility rates higher. Fourth, rate
20 designs need to encourage the efficient use of the electric system
21 and promote energy efficiency. Fifth, customers desire more, not
22 less, information and the dynamic ability to receive and respond to

1 that information.⁹ Finally, it has been almost eight years since the
 2 merger of DEP and DEC, yet their rate design structures remain very
 3 different in many ways. Many of these differences are confusing and
 4 seem illogical to customers that receive service from both utilities. A
 5 rate study could assist in a transition to eventual consolidation of the
 6 rate designs of the two utilities.

7 **Q. WHAT TIMEFRAME DO YOU ENVISION FOR A RATE STUDY?**

8 A. This study is no trivial matter. This will be a serious and lengthy
 9 undertaking and involve many stakeholders. For example, DEC's
 10 Schedule OPT resulted from an 18-month process that brought
 11 business and industry together to formulate a TOU rate design with
 12 broad support. This proposed rate study will likely require a
 13 significant amount of time to develop, as well as to implement. Any
 14 significant transition of this type, however, is likely to produce
 15 winners and losers. Thus, a gradual implementation would be
 16 necessary to minimize any adverse impacts.

17 **AFFORDABILITY**

18 **Q. PLEASE DISCUSS THE COMMISSION'S ORDER DIRECTING**
 19 **THE PUBLIC STAFF TO FILE TESTIMONY.**

⁹ "Rate Design – What do Consumers Want and Need?" Smart Energy Consumer Collaborative, September 2019. <https://smartenergycc.org/rate-design-what-do-consumers-want-and-need/>

1 A. The Commission's January 22, 2020 Order directed the Public Staff
 2 to "investigate DEP's analysis of affordability of electricity within its
 3 service territory as well as programs available to DEP's customers
 4 that address affordability with a particular focus on residential energy
 5 customers." In the Order, the Commission directed the Public Staff
 6 to address the following issues:

- 7 1. An overview of Lifeline Rates and whether this approach would
 8 be appropriate for North Carolina;
- 9 2. The applicability, design, and effectiveness of DEC's
 10 Supplemental Security Income (SSI)¹⁰ discount;
- 11 3. A comparison of the SSI discount to other tariffs available to
 12 customers that address affordability issues;
- 13 4. An overview of similar affordability tariffs or plans available by
 14 the other affiliates of DEP; and
- 15 5. The merits of using a "minimum bill" concept in lieu of a fixed
 16 customer charge.

17 **Q. DOES THE COMPANY'S APPLICATION FOR A GENERAL RATE**
 18 **CASE AND DIRECT TESTIMONY ADDRESS ANY OF THESE**
 19 **REQUESTS?**

20 A. No, the Company's Application and direct testimony, which were filed
 21 before the January 22, 2020 Order, did not specifically address these

¹⁰ <https://www.ssa.gov/ssi/>

1 requests. Company witness DeMay noted in his testimony that the
2 Company is committed to helping customers who struggle with
3 financial hardships. He cited several energy efficiency and
4 philanthropic programs that provide assistance to help customers
5 with their energy bills and offered to do more for those most in need.
6 Witness DeMay also explained the Company's proposal to keep
7 BCCs at current levels despite the Company having a cost-of-service
8 justification for higher BCCs. He outlined the Company's proposal to
9 engage interested stakeholders to discuss ways and opportunities
10 for the Company's rate design to assist low-income customers such
11 as low-income bill credits, bill round-up programs, and modifications
12 to the SSI discount. He concluded by stating that a stakeholder
13 process was necessary to adequately consider those opportunities.

14 **Q. DID WITNESS DEMAY OFFER ANY OTHER SUGGESTIONS FOR**
15 **ASSISTING LOW-INCOME CUSTOMERS?**

16 A. Witness DeMay stated that the Company's application was
17 developed using a lower Return on Equity (ROE) (10.3%), rather
18 than the 10.5% ROE recommended by Company Witness Hevert. As
19 discussed in the testimony of witness Woolridge, the Public Staff
20 does not agree with Witness Hevert's ROE. The Public Staff also
21 believes the Company's request for a lower ROE does not provide
22 targeted rate relief for low-income customers for two reasons. First,
23 it is virtually impossible to gauge the significance of the offer in terms

1 of a reduced or forgone revenue requirement. Second, a lower ROE
2 does not specifically benefit low-income customers, but accrues to
3 the benefit of all ratepayers.

4 The ROE is one of the most contentious issues in any rate
5 proceeding, with witnesses using various methods, calculations,
6 interpretations, and findings to support their respective positions.
7 Whether the ROE is litigated or settled, there is never any certainty
8 in what the ROE should be or the amount of the revenue requirement
9 until the Commission issues its order in the rate case. Given this
10 contentiousness, it is impossible to benchmark the significance and
11 amount of revenue the Company forgoes with a reduction of 20 basis
12 points in an ROE. The Public Staff believes it is more appropriate for
13 the Commission to determine the appropriate ROE, and then look for
14 other more targeted ways and opportunities to mitigate rate impacts
15 for low-income customers that fall within its jurisdiction.

16 To address affordability, the Public Staff suggests that it would be
17 preferable for the shareholders of the Company to forego the
18 anticipated revenues associated with the reduction in ROE proposed
19 by Mr. DeMay and for DEP to use those funds to support other
20 assistance programs or mitigate the possible revenue impacts
21 associated with any proposal arising from the stakeholder process.
22 If any new low-income program results in other customers paying a

1 slightly higher rate to recover costs associated with any low-income
 2 programs, it would be equitable for shareholders to participate in a
 3 similar manner.

4 **Lifeline Rates**

5 **Q. WHAT ARE LIFELINE RATES?**

6 A. I researched the term “lifeline rate” and discovered several
 7 definitions pertinent to the discussion on affordability. Below is a
 8 sampling of definitions I found:

- 9 1. Repealed Section 114 of PURPA¹¹ effectively allowed states to
 10 approve rates for residential customers that were lower than
 11 standard rates, without providing a definition of rates that were
 12 lower than the “standard rates” as defined by Section 111(d)(1)
 13 of PURPA (cost-of-service based rates).¹²
- 14 2. House Bill H.R. 6009 was introduced in the 1977-78 Congress,
 15 but no action was taken on it after it was referred to committee.¹³
 16 It used the term “Lifeline electric rates” for rates with charges for
 17 subsistence quantities of electric energy to residential consumers
 18 that would not exceed the lowest rate charged to any other

¹¹ Floyd Exhibit No. 1, Public Utility Regulatory Policies Act of 1978. Section 114 was repealed in 2016.

[https://uscode.house.gov/view.xhtml?req=\(title:15%20section:2624%20edition:prelim\)](https://uscode.house.gov/view.xhtml?req=(title:15%20section:2624%20edition:prelim))

¹² “COST OF SERVICE.—Rates charged by any electric utility for providing electric service to each class of electric consumers shall be designed, to the maximum extent practicable, to reflect the cost of providing electric service to such class, as determined under section 115(a).”

¹³<https://www.congress.gov/bill/95th-congress/house-bill/6009?s=1&r=66>

1 electric consumer. It required the use of graduated rate structures
 2 for consumption of electric energy in amounts above subsistence
 3 quantities.

4 3. A report prepared for the Hydro Quebec Distribution Company¹⁴
 5 defined "Lifeline rate" as a rate structure under which an initial
 6 block of consumption is priced lower than subsequent and higher
 7 blocks of consumption. Under this definition, a Lifeline rate may
 8 or may not be priced "below cost."

9 This research suggests that "lifeline" rates are effectively inclining
 10 block rates, which provide a lower price for the initial block of usage
 11 than the next block of usage. The premise is that if a customer were
 12 a low-usage customer, the impact of increasing rates would be
 13 mitigated by having the initial block of usage priced lower. The
 14 concept of lifeline rates appears to have been conceived in the late
 15 1970s in response to the oil crisis of the early 1970s.

16 The Public Staff does not generally support inclining block rate
 17 structures, because they are not cost-based. The first kilowatt-hour
 18 (kWh) of use is typically more costly to produce than the next, a
 19 function of the fixed costs of utility service. Inclining block rates shift

¹⁴ "INVERTED BLOCK TARIFFS AND UNIVERSAL LIFELINE RATES: Their Use and Usability for Delivering Low-Income Electric Rate Relief," Roger Colton. Fisher, Sheehan & Colton. February 2008.

http://www.fsconline.com/downloads/Papers/2008%2002%20Hydro_Quebec_Lifeline-Final.pdf

1 the recovery of revenues from the initial block to higher kWh blocks.
2 By doing so, customers who buy less kWhs are not contributing an
3 appropriate amount toward the recovery of fixed utility costs. This
4 reality exacerbates the need for future rate cases and fails to address
5 the real cost causation of electric utility service. The shift in revenue
6 recovery from low use customers to high use customers could also
7 adversely affect low-income customers that are not low usage
8 customers.

9 **Supplemental Security Income (SSI)**

10 **Q. DOES THE COMPANY HAVE A PROGRAM LIKE THE SSI**
11 **PROGRAM OFFERED BY DUKE ENERGY CAROLINAS, LLC?**

12 A. No. The SSI discount that is available for residential service for DEC
13 is not offered by DEP.

14 **Q. PLEASE PROVIDE SOME BACKGROUND FOR THE SSI**
15 **DISCOUNT.**

16 A. As part of my review in DEC's rate case, I reviewed several past
17 orders and filings regarding the SSI Rates. Based on my research,
18 the SSI rate was originally approved on August 31, 1978 in Docket
19 No. E-7, Sub 237 (Sub 237 Order). The Sub 237 Order identified SSI
20 customers as customers who were "relatively price-inelastic, blind,
21 disabled, or aged receiving SSI from the Social Security
22 Administration. The SSI discount was established so that the

1 Commission could collect data in a comprehensive study of “lifeline
2 type rate schedules as mandated by the 1977 North Carolina
3 General Assembly.”¹⁵

4 The Commission’s proceeding in Docket No. E-100 Sub 43 (Sub 43
5 Proceeding) was an effort to implement Section 114 of PURPA. The
6 Sub 43 Proceeding included an RTI Study¹⁶ that investigated the SSI
7 discount. Around this time in the early 1980s, the Company filed
8 another general rate case (Docket No. E-7, Sub 338). The
9 Commission brought the SSI discount/lifeline rate issue into the Sub
10 338 case.

11 The Order Granting Partial Rate Increase issued November 1, 1982
12 (Sub 338 Order) provides a good summary of the SSI issue and the
13 Commission’s consideration and decision.¹⁷ An excerpt of testimony
14 from the Sub 338 Order provides a good summary of the SSI issue.

15 “During the course of the hearing in Docket No. E-7, Sub
16 338, witness Desvousges of RTI testified that: (1) SSI
17 recipients have lower electricity usage, lower appliance
18 saturation, smaller homes, and smaller family size than
19 non-SSI customers; (2) SSI recipients have a lower
20 percentage of use during single peak hours (i.e., higher
21 load factor) but greater percentage of use during total on-
22 peak hours than non-SSI customers; and (3) the

¹⁵ See Finding of Fact 25 in the Sub 237 Order.

¹⁶ Floyd Exhibit No. 2, “An Evaluation of a Lifeline Rate Alternative: The Supplemental Security Income Rate,” William H. Desvousges, C. Andrew Clayton, Dale P. Lifson. RTI Economics, September 1981.

¹⁷ See the evidence and conclusions associated with Finding of Fact 29 in the Sub 338 Order.

1 difference in usage patterns between SSI recipients and
2 non-SSI customers does not create a difference in cost.

3 Witness Stutz, representing the intervenor Lillia Brooks,
4 et al., testified that: (1) the higher load factor at single
5 peak hours and the lower appliance saturation of SSI
6 recipients strengthens the hypothesis that they may be
7 cheaper to serve than non-SSI customers, but that the
8 hypothesis has not yet been proven either way; (2) the
9 RTI conclusion regarding the percentage of usage by SSI
10 recipients during single peak hours versus total on-peak
11 hours is not valid, because it is based on a marginal cost
12 approach not used anywhere else in Duke cost
13 allocations; and (3) the RTI conclusion regarding cost
14 differences between SSI recipients and non-SSI
15 customers is not valid because no cost allocation study
16 was performed using the same embedded cost methods
17 which are used to determine the costs for non-SSI
18 customers.

19 Witness Stutz contended that further study was needed
20 of the elasticity of demand between SSI recipients and
21 non-SSI customers and that a fully distributed cost of
22 service study was needed in which SSI recipients and
23 non-SSI customers are identified as separate customer
24 groups. Witness Desvousges contended that such
25 elasticity of demand study and such fully distributed cost
26 of service study were not a part of the RTI contract.
27 Witness Stutz recommended that, even though
28 approximately \$100,000 had already been spent studying
29 the cost to serve approximately 8,000 SSI recipients on
30 the Duke system, further studies should be made at
31 further expense in order to complete the analysis
32 properly.

33 Witness Stutz conceded that data is not now available in
34 the form necessary to perform the embedded cost
35 allocation study he recommended, and that, even if it
36 were, the cost allocation method currently used (i.e.,
37 summer coincident peak method) is subject to change.
38 Therefore, he recommended that the SSI rate be retained
39 until further studies are complete and that further studies
40 be made utilizing the same cost allocation method used
41 to determine costs for SSI recipients and for non-SSI
42 customers.

43 The Commission makes the observation that, while the
44 RTI study shows SSI recipients to have a higher

1 percentage of total use during on-peak hours than non-
2 SSI customers, it does not determine if the same thing
3 holds true for those kWh subject to the SSI discount (i.e.,
4 the first 350 kWh per month). The Commission also
5 makes the observation that determination of on-Peak
6 costs versus off-peak costs need not be based on
7 marginal cost but can be based on embedded cost as
8 well.

9 Based on the testimony and evidence presented herein,
10 the Panel is of the opinion that the studies to determine a
11 cost justification for the SSI rate are inconclusive. An
12 additional concern is the expense which must be incurred
13 for further studies in view of the limited number of SSI
14 recipients who are the object of study. There may be
15 many more low income, low usage customers who are not
16 HI recipients but have similar usage characteristics, and
17 further study should perhaps include them.

18 The Commission concludes that the SSI rate should be
19 retained for purposes of this proceeding and that final
20 determination of the question of and the scope of studies
21 should be resolved by the Commission in Docket No. E-
22 100, Sub 43."

23 ***Sub 338 Order Beginning at page 139.***

24 General rate case orders for DEC that followed the Sub 237 Order
25 and Sub 338 Order, including the more contemporary rate case
26 orders for DEC since 2007 (Subs 828, 909, 989, 1026, and 1146),
27 do not provide much insight on the SSI discount. I do note that DEC
28 witness Barbara Yarbrough addressed the history of the SSI
29 discount in her rebuttal testimony in the Sub 909 case. However, the
30 Public Staff and DEC settled many issues in that case and the SSI
31 discount was not specifically addressed in the approved settlement
32 agreement or final order.

1 **Q. HAVE YOU REVIEWED THE RTI ECONOMICS STUDY THAT**
2 **WAS PART OF THE PROCEEDINGS IN DOCKET NOS. E-100,**
3 **SUB 43, AND E-7, SUB 338?**

4 A. Yes.

5 **Q. IS THERE ANY PERTINENT INFORMATION FROM THE RTI**
6 **STUDY THAT IS APPLICABLE TO UTILITY SERVICE IN 2020?**

7 A. The RTI Study is almost 40 years old. Utility service in the late 1970s
8 and early 1980s is vastly different than it is today. The findings of the
9 RTI Study are informative, however. The RTI Study indicated a
10 difference in the energy consumption behavior of SSI customers and
11 non-SSI customers. SSI customers used about half the energy that
12 non-SSI customers used. The differences were greater in winter
13 peak periods. Load factors and usage profiles were different. In
14 addition, electric appliance use was lower for SSI customers than
15 non-SSI customers. SSI customers tended to have smaller, less
16 expensive homes and smaller families. Each of these differences
17 certainly suggests a difference in the cost to serve each group.

18 I reviewed another study that was published by the US Department
19 of Energy (DOE Lifeline Study)¹⁸ that studied other similar programs
20 around the nation. It was clear to me that the data from the late 1970s

¹⁸ "Lifeline Electric Rates and Alternative Approaches to the Problems of Low-Income Ratepayers – Ten Case Studies of Rejected Programs," July 1980. <https://www.osti.gov/servlets/purl/5699224>

1 and early 1980s may not be appropriate for consideration today. One
2 very apparent example is average energy consumption. In the early
3 1980s, the average was approximately 500 kWh per month. This is
4 consistent with the RTI Study (Table 4-8). The Company's billing
5 analysis in this proceeding calculates an average usage for
6 residential customers of 1,100 kWh per month. I believe this
7 suggests a very different usage and cost pattern from the ones
8 observed in the RTI Study and DOE Lifeline Report.

9 I also reviewed a 2010 study from the Edison Foundation¹⁹ that
10 concluded low-income customers did have a flatter load profile
11 (higher load factor) and that they were responsive to dynamic pricing
12 signals. This study is contemporaneous and may provide some
13 useful information regarding load shapes of low-income customers,
14 costs, rate designs, participation in TOU rates, demand response,
15 and adoption of energy efficiency measures.

16 **Q. IS THERE ANY DATA FROM THIS PROCEEDING TO SUGGEST**
17 **ANY DIFFERENCES IN USAGE BETWEEN SSI CUSTOMERS**
18 **AND NON-SSI CUSTOMERS?**

19 **A.** No, not from DEP.

¹⁹ https://www.edisonfoundation.net/IEE/Documents/IEE_LowIncomeDynamicPricing_0910.pdf

1 **Q. DO YOU HAVE ANY RECOMMENDATIONS CONCERNING THE**
2 **SSI DISCOUNT AND ITS APPLICABILITY TO DEP?**

3 A. Yes. This issue is ripe for discussion in the stakeholder process
4 recommended by DEP witness DeMay and as outlined in my DEC
5 testimony in Docket No. E-7, Sub 1219. The stakeholder process is
6 the best place to evaluate whether an SSI discount such as provided
7 by DEC in the context of providing new rate structures to help all low-
8 income customers would be appropriate for to address issues of
9 affordability for DEP customers. DEC's minimal SSI discount and the
10 narrow eligibility requirements are likely causing the effectiveness of
11 the discount to be insignificant. The evidence is inconclusive from
12 DEC's billing analysis.

13 **Affordability Tariffs by other Duke Energy Affiliates**

14 **Q. WHAT OTHER RATE PLANS THAT ADDRESS AFFORDABILITY**
15 **ARE AVAILABLE IN OTHER JURISDICTIONS WHERE DUKE**
16 **ENERGY PROVIDES ELECTRIC SERVICE?**

17 A. The only rate plan addressing affordability offered by a Duke Energy
18 Company affiliate in another jurisdiction is the Rate RSLI, or
19 Residential Service - Low Income, offered by Duke Energy Ohio.
20 Limited to 10,000 customers, the program offers customers that are
21 at or below 200% of the Federal poverty level a \$4 per month
22 discount on the monthly customer charge. The energy charge itself
23 is not discounted.

1 **Other Affordability Tariffs Around the Country**

2 **Q. DID YOU INVESTIGATE OTHER DISCOUNT OR RATE**
 3 **PROGRAMS AROUND THE COUNTRY?**

4 A. Yes. Several investor-owned electric utilities offer various types of
 5 low-income assistance programs. Floyd Exhibit No. 3 provides a list
 6 of the ones I reviewed and the web links to those programs. The most
 7 prevalent model seems to be a bill discount that either applies a
 8 percentage reduction to the total bill or a flat dollar discount. The
 9 most common qualification factor is one based on household income
 10 as a percentage of the federal poverty guidelines, age, enrollment in
 11 another governmental assistance program, or some combination of
 12 the three.

13 **Minimum Bill Concept**

14 **Q. PLEASE DISCUSS THE MINIMUM BILL CONCEPT.**

15 A. The “minimum bill” concept guarantees the utility a minimum annual
 16 revenue level from each customer even if the customer consumes
 17 no energy.²⁰ It provides some stability in utility revenues that could
 18 mitigate future requests to increase rates. Some minimum bill

²⁰ Floyd Exhibit No. 4. - “Electric Utility Residential Customer Charges and Minimum Bills: Alternative Approaches to Recovering Basic Distribution Costs,” (RAP Report), November 13, 2014. Regulatory Assistance Project. <https://www.raponline.org/wp-content/uploads/2016/05/rap-lazar-electricutilityresidentialcustomerchargesminimumbills-2014-nov.pdf>

1 concepts also include a fixed amount of energy sales. In other words,
2 customers would be charged for a fixed amount of energy regardless
3 of actual energy consumption.

4 The Company's TOU residential schedules (minimum bill is the BCC
5 plus REPs charges) and non-residential rate schedules already
6 include a minimum bill provision. For example, Schedules SGS-TOU
7 and LGS include the following language (from Exhibit B of the
8 Application):

9 The minimum monthly charge shall be the sum of (1) the
10 Basic Customer Charge, (2) the REPS Adjustment, (3)
11 5.502¢ per kWh, and (4) \$1.85 per kW for the higher of:
12 (a) the Contract Demand or (b) the maximum monthly
13 15-minute demand during the current and preceding 11
14 billing months.

15 ***Schedule SGS-TOU***

16 The minimum monthly charge shall be the Basic
17 Customer Charge plus the REPS Adjustment plus a
18 charge for 1,000 kW.

19 ***Schedule LGS***

20 According to page 49 of the billing analysis in revised Form E-1, Item
21 42, accompanying the November 22, 2019 revised filing,
22 approximately 800 non-residential customers were impacted by
23 minimum bill provisions.

1 **Q. PLEASE DISCUSS THE MERITS OF USING THE MINIMUM BILL**
2 **CONCEPT IN LIEU OF A FIXED CUSTOMER CHARGE.**

3 A. Minimum bills are designed to recover a portion of fixed costs to
4 serve the customer. As discussed above, a minimum bill amount
5 would include at least the amount of the BCC, or fixed customer
6 charge, but could include additional costs as well. The Public Staff
7 has generally been supportive of BCCs that are based on cost
8 causation principles. However, other stakeholders have raised
9 affordability concerns over the impact of higher fixed charges.

10 The RAP Report provides a good comparison of the impacts under
11 three pricing scenarios (high and low customer charges and a
12 minimum bill approach). The RAP Report illustrates how the
13 customer charge and energy charge work together to produce the
14 revenues. A low customer charge requires a higher energy charge
15 to recover the same revenue. The minimum bill approach only affects
16 the low usage customer, but eventually produces similar revenues
17 as the combined customer and energy charges do. The RAP Report
18 goes on to discuss the elasticity of electric rates and usage and
19 concludes that any approach using a high fixed charge approach is
20 not popular with customers.

1 **Q. WOULD A MINIMUM BILL APPROACH REPLACE THE BCC?**

2 A. Not necessarily. An appropriate minimum bill provision applicable to
3 residential customers would need to be designed in a manner that
4 ensures all customers are contributing toward the fixed cost to serve
5 them. It would have some impact on the amount of the other charges
6 used to produce revenue because the minimum bill rather than the
7 combination of customer, demand, and energy charges would
8 produce more of the total revenue. However, such a provision should
9 not be a substitute for appropriately pricing the basic customer
10 charges.

11 **Q. WHAT IS THE IMPACT OF IMPLEMENTING A RATE DESIGN**
12 **THAT DOES NOT RECOVER THE FIXED COSTS TO SERVE THE**
13 **CUSTOMER?**

14 A. Cost causation requires that the combined rate elements in a rate
15 schedule (BCC, demand, and energy charge) be appropriately
16 designed to recover the fixed costs to serve the customer. When one
17 element is underpriced, the remaining elements have to support the
18 recovery of fixed costs. Any rate schedule that fails to recover the
19 fixed costs associated with the customers taking service under that
20 schedule will shift the cost to serve those customers to other
21 customers on other rate schedules.

1 **Q. PLEASE DISCUSS THE PUBLIC STAFF’S VIEW OF**
2 **AFFORDABILITY ISSUES AND THE COMPANY’S PROPOSED**
3 **STAKEHOLDER PROCESS TO ADDRESS AFFORDABILITY.**

4 A. Affordability is an important issue for all customers, residential and
5 non-residential alike. Residential customers face difficult challenges
6 balancing bills each month. Non-residential customers face similar
7 challenges deciding where and how to conduct business and
8 whether to invest in infrastructure and jobs.

9 The Public Staff continues to believe that rate design must first be
10 based on cost-causation principles. After cost-based rates are
11 determined, public policy may provide further guidance in designing
12 final rates. The Public Staff believes the stakeholder process is the
13 most appropriate venue to have this conversation. I believe the
14 January 2020 Order provides the outline of issues that should be
15 discussed in this process. However, it is also incumbent upon the
16 Commission to give the parties some guidance on affordability
17 issues. The Public Staff recommends the following parameters for a
18 stakeholder process:

- 19 1. Set a timeline for the process, including a deadline for the
20 filing of recommendations to the Commission. I believe a
21 maximum of one year is reasonable.
- 22 2. Investigate how “affordability” has changed over time, and
23 seek to define it for purposes of utility service today.

- 1 3. Investigate the success of existing rates, low-income
2 assistance, and energy efficiency programs to address
3 affordability.
- 4 4. Analyze the data related to load, cost, and revenue profiles of
5 low-income customers and the residential class in general,
6 cost-causation, impact to cost-of-service, potential for
7 subsidization, impact on revenues and rates for all customers,
8 program eligibility, extent of assistance needed to be
9 meaningful, definition of a “successful program,” etc.
- 10 5. Require periodic reporting to the Commission on the status of
11 the process.
- 12 Any rate discount for low-income customers will shift revenue
13 recovery to other customers in the form of slightly higher rates. This
14 shift or subsidization must be thoroughly understood in terms of the
15 dollars to be shifted and the effect on rates paid by other customers.
- 16 I am also concerned that this shift could adversely impact those
17 customers who would be just outside of the threshold for qualifying
18 for any program.

19 **Q. DOES THIS CONCLUDE YOUR TESTIMONY?**

20 **A. Yes.**

APPENDIX A

JACK L. FLOYD

I am a graduate of North Carolina State University with a Bachelor of Science Degree in Chemical Engineering. I am licensed in North Carolina as a Professional Engineer. I have more than 17 years of experience in the water and wastewater treatment field, nine of which have been with the Public Staff's Water Division. In addition, I have been with the Electric Division for almost 16 years.

Prior to my employment with the Public Staff, I was employed by the North Carolina Department of Environmental Quality, Division of Water Resources as an Environmental Engineer. In that capacity, I performed various tasks associated with environmental regulation of water and wastewater systems, including the drafting of regulations and general statutes.

In my capacity with the Public Staff's Water Division, I investigated the operations of regulated water and sewer utility companies and prepared testimony and reports related to those investigations.

Currently, my duties with the Public Staff include evaluating the operation of regulated electric utilities, including rate design, cost-of-service, and demand side management and energy efficiency resources. My duties also

Include assisting in the preparation of reports to the Commission; preparing testimony regarding my investigation activities; reviewing Integrated Resource Plans; and making recommendations to the Commission concerning the level of service for electric utilities.

BEFORE THE NORTH CAROLINA UTILITIES COMMISSION

DOCKET NO. E-2, SUB 1219

In the Matter of)	SUPPLEMENTAL
Application of Duke Energy Progress,)	TESTIMONY OF
LLC, for Adjustment of Rates and)	JACK L. FLOYD
Charges Applicable to Electric Utility)	PUBLIC STAFF – NORTH
Service in North Carolina)	CAROLINA UTILITIES
		COMMISSION

BEFORE THE NORTH CAROLINA UTILITIES COMMISSION

DOCKET NO. E-2, SUB 1219

**SUPPLEMENTAL TESTIMONY OF JACK L. FLOYD
ON BEHALF OF THE PUBLIC STAFF
NORTH CAROLINA UTILITIES COMMISSION**

APRIL 23, 2020

1 **Q. PLEASE STATE YOUR NAME, BUSINESS ADDRESS, AND PRESENT**
2 **POSITION.**

3 A. My name is Jack L. Floyd. My business address is 430 North Salisbury
4 Street, Dobbs Building, Raleigh, North Carolina. I am an Engineer with the
5 Electric Division of the Public Staff – North Carolina Utilities Commission.

6 **Q. DID YOU PREVIOUSLY FILE DIRECT TESTIMONY IN THESE**
7 **PROCEEDINGS?**

8 A. Yes.

9 **Q. WHAT IS THE PURPOSE OF YOUR SUPPLEMENTAL TESTIMONY?**

10 A. The purpose of my supplemental testimony is to present the Public Staff's
11 recommended distribution of revenues based on the results of the summer
12 coincident peak (SCP), winter coincident peak (WCP), and summer/winter
13 coincident peak and average (SWPA) cost-of-service methodologies. My
14 calculations are based on the request of Duke Energy Progress, LLC (DEP
15 or the Company) for a base revenue increase and an Excess Deferred
16 Income Tax (EDIT) rider, and the Public Staff's adjustments to that request.

1 The Public Staff's recommended base revenue increase of \$129,014,000¹
2 and an EDIT credit of \$105,421,000² are provided in the supplemental
3 testimony and exhibits of Public Staff witness Dorgan. I have used this
4 information to assign the revenues and credits to the customer classes.

5 **Q. DO YOU HAVE ANY EXHIBITS TO YOUR TESTIMONY?**

6 A. Yes. My testimony includes four exhibits. Floyd Exhibit 1 illustrates the rates
7 of return (ROR) on rate base, the percentage change in base revenues, and
8 the impact of the EDIT credit rider for each cost-of-service methodology.
9 Floyd Exhibits 2, 3, and 4 provide an illustration of the base revenue and
10 EDIT-2 credit assignments recommended by the Public Staff, as well as
11 scenarios illustrating revenue assignments under an "equal rate of return"
12 scenario and an "equal percentage increase" scenario for each cost-of-
13 service methodology.

14 **Q. BRIEFLY EXPLAIN HOW YOU DISTRIBUTED THE BASE REVENUE**
15 **CHANGE.**

16 A. I used the "per books" versions of the Company's cost-of-service studies for
17 each methodology to develop a distribution framework that incorporates the
18 overall base revenues, expenses, net income, and rate base for the test
19 year. Using this framework, I then took Public Staff witness Dorgan's

¹ Line 42, Dorgan Supplemental Exhibit 1, Schedule 1.

² Line 48, Dorgan Supplemental Exhibit 1, Schedule 1.

1 adjusted present and proposed revenues, expenses, and rate base to
2 develop the Public Staff's recommended base revenue change. The
3 assignment of the Public Staff's recommended revenue change is
4 developed using the four basic revenue assignment principles I outlined in
5 my direct testimony. Those principles are:

- 6 1. Any revenue increase assigned to any customer class is
7 limited to no more than two percentage points greater than
8 the overall jurisdictional revenue percentage increase, thus
9 avoiding rate shock;
- 10 2. Class RORs are maintained within a band of
11 reasonableness of $\pm 10\%$ relative to the overall NC retail
12 ROR;
- 13 3. All class RORs move closer to parity with the NC retail ROR;
14 and
- 15 4. Subsidization among the customer classes is minimized.

16 The results of my work are provided in my supplemental exhibits. The Public
17 Staff's proposed assignment adheres to each of these principles.

18 **Q. HOW DID YOU ASSIGN THE PUBLIC STAFF'S EDIT CREDIT?**

19 A. Taking the recommended EDIT credit revenues for Year 1 as provided by
20 Public Staff witness Dorgan, I used the same approach as used by
21 Company witness Pirro as shown in Pirro Exhibit 8. The recommended
22 revenues and energy sales have been updated through February 29, 2020,

1 and are consistent with the calculations of revenues and sales provided in
2 the supplemental testimonies of Public Staff witnesses Dorgan and Saillor,
3 respectively.

4 **Q. WHAT IS YOUR RECOMMENDATION REGARDING THE ASSIGNMENT**
5 **OF BASE REVENUES AND THE EDIT-2 CREDIT?**

6 A. While my testimony provides an illustration of how base revenues and
7 EDIT-2 credit should be assigned using the SCP and WCP cost-of-service
8 methodologies, the Public Staff continues to believe that the SWPA cost-of-
9 service methodology is the most appropriate methodology for this case.

10 **Q. DOES THIS CONCLUDE YOUR TESTIMONY**

11 A. Yes.

BEFORE THE NORTH CAROLINA UTILITIES COMMISSION

DOCKET NO. E-2, SUB 1193

In the Matter of

Application of Duke Energy Progress,)
 LLC, for an Accounting Order to Defer)
 Incremental Storm Damage Expenses)
 Incurred as a Result of Hurricanes)
 Florence and Michael and Winter Storm)
 Diego)

SECOND
 SUPPLEMENTAL
 TESTIMONY OF
 JACK L. FLOYD
 PUBLIC STAFF – NORTH
 CAROLINA UTILITIES
 COMMISSION

DOCKET NO. E-2, SUB 1219

In the Matter of

Application of Duke Energy Progress,)
 LLC, for Adjustment of Rates and)
 Charges Applicable to Electric Utility)
 Service in North Carolina)

BEFORE THE NORTH CAROLINA UTILITIES COMMISSION
DOCKET NO. E-2, SUBS 1193 AND 1219
SECOND SUPPLEMENTAL TESTIMONY OF JACK L. FLOYD
ON BEHALF OF THE PUBLIC STAFF
NORTH CAROLINA UTILITIES COMMISSION

SEPTEMBER 16, 2020

1 **Q. PLEASE STATE YOUR NAME, BUSINESS ADDRESS, AND PRESENT**
2 **POSITION.**

3 A. My name is Jack L. Floyd. My business address is 430 North Salisbury
4 Street, Dobbs Building, Raleigh, North Carolina. I am Manager of the
5 Electric Revenues, Rates, and Services Section of the Energy Division of
6 the Public Staff – North Carolina Utilities Commission.

7 **Q. DID YOU PREVIOUSLY FILE DIRECT AND SUPPLEMENTAL**
8 **TESTIMONIES IN THESE PROCEEDINGS?**

9 A. Yes.

10 **Q. WHAT IS THE PURPOSE OF YOUR SECOND SUPPLEMENTAL**
11 **TESTIMONY?**

12 A. The purpose of my second supplemental testimony is to present the Public
13 Staff's recommended distribution of updated revenues through May 2020
14 based on the results of the summer coincident peak (SCP), winter
15 coincident peak (WCP), and summer/winter coincident peak and average

1 (SWPA) cost-of-service methodologies.¹ My calculations are based on the
 2 request of Duke Energy Progress, LLC (DEP or the Company), for a base
 3 revenue increase and an Excess Deferred Income Tax (EDIT) rider, and the
 4 Public Staff's adjustments to that request. The adjustments reflect items
 5 agreed to in the First Agreement and Stipulation of Partial Settlement
 6 between DEP and the Public Staff (First Settlement Agreement) filed on
 7 June 2, 2020, and the Second Agreement and Stipulation of Partial
 8 Settlement between the Company and the Public Staff (Second Settlement
 9 Agreement) filed on July 31, 2020, as well as other adjustments
 10 recommended by the Public Staff on which the Public Staff and the
 11 Company have not reached agreement. The Public Staff's recommended
 12 base revenue increase of \$264,977,000 and a Year 1 EDIT credit of
 13 \$168,214,000 are provided in the second supplemental testimony and
 14 exhibits of Public Staff witness Maness.² I have used this information to
 15 assign the revenues and credits to the customer classes.

16 My second supplemental testimony and exhibits also responds to the
 17 Second Settlement Testimony and Exhibits of Witness Michael J. Pirro filed
 18 on August 21, 2020, which reflect the First and Second Settlement

¹ In the Second Partial Settlement, for this case only, the Public Staff accepted, subject to certain conditions, use of the SCP cost of service allocation methodology, which shall not constitute precedent and shall have no effect on the Rate Design Study proposed by the Public Staff and agreed to by the Company.

² Due to rounding Floyd Second Supplemental Exhibits, do not exactly reflect the "NC Retail" level base revenue increase and EDIT credit.

1 Agreements, as well as the Company's Agreement and Stipulation of
 2 Settlement with Carolina Industrial Group for Fair Utility Rates II (CIGFUR)
 3 filed on June 26, 2020, as amended on August 6, 2020 (CIGFUR
 4 Settlement). Additionally, I address terms of settlement related to rate
 5 design included in separate settlement agreements filed between the
 6 Company and Harris Teeter, LLC (Harris Teeter Settlement) on June 8,
 7 2020, and DEP and the Commercial Group (Commercial Group Settlement)
 8 on June 9, 2020.³

9 **Q. DO YOU HAVE ANY EXHIBITS TO YOUR TESTIMONY?**

10 A. Yes. My testimony includes four exhibits. Floyd Second Supplemental
 11 Exhibit 1 illustrates the rates of return (ROR) on rate base, the percentage
 12 change in base revenues, and the impact of the EDIT credit rider for each
 13 cost-of-service methodology. Floyd Second Supplemental Exhibits 2, 3, and
 14 4 provide an illustration of the base revenue and EDIT credit assignments
 15 under an "equal rate of return" scenario and an "equal percentage increase"
 16 scenario for each cost-of-service methodology.

17 **Q. HOW DID YOU ASSIGN THE PUBLIC STAFF'S RECOMMENDED**
 18 **REVENUE CHANGE AND EDIT CREDIT?**

³ Settlements were filed on July 9, 2020, between Vote Solar and DEC, and on July 23, 2020, between DEP and the North Carolina Sustainable Energy Association, the North Carolina Justice Center, the North Carolina Housing Coalition, the Natural Resources Defense Council, and the Southern Alliance for Clean Energy. My second supplemental testimony does not address these two settlements because they do not include any provisions affecting rates or rate design.

1 A. I assigned the Public Staff's recommended revenue changes consistent
2 with the revenue assignment principles discussed in both my direct and first
3 supplemental testimonies. I also assigned the Public Staff's recommended
4 EDIT credit consistent with the Second Settlement Agreement, which
5 required that the EDIT credit rate use a levelized rider.

6 **Q. WHY DOES YOUR ASSIGNMENT OF THE EDIT CREDIT DIFFER FROM**
7 **THE METHOD USED BY COMPANY WITNESS PIRRO IN HIS SECOND**
8 **SETTLEMENT EXHIBIT 8?**

9 A. While the Company and the Public Staff agreed to use a levelized rider, i.e.,
10 a rider that would be at the same level each year, the Company agreed in
11 the CIGFUR Settlement to return EDIT to customers on a uniform cents per
12 kilowatt-hour (kWh) basis. This means each customer would receive the
13 same credit amount per kWh, which would benefit non-residential
14 customers. This effectively shifts approximately \$30 million from the
15 residential, small general service, and lighting customer classes to the
16 medium and large general service classes. I have distributed the EDIT
17 credit by returning the monies to customer classes based on amounts each
18 class paid, which is the method Mr. Pirro used in his direct testimony and
19 exhibits filed on October 30, 2019, and supplemental direct testimony and
20 exhibits filed on March 13, 2020.

1 **Q. DO YOU AGREE WITH THE TERM OF THE CIGFUR SETTLEMENT**
2 **THAT REQUIRES ADJUSTMENT OF PEAK DEMAND TO REMOVE**
3 **INTERRUPTIBLE LOADS IN FUTURE COST OF SERVICE STUDIES,**
4 **WHETHER ACTIVATED OR NOT?**

5 A. No.

6 **Q. HAVEN'T YOU SUPPORTED THIS TYPE OF ADJUSTMENT IN A**
7 **PREVIOUS RATE CASE?**

8 A. In my testimony in Docket No. E-22, Sub 479 (Sub 479 Case), filed on
9 September 24, 2012, in the application for a general rate increase of
10 Dominion North Carolina Power (now Dominion Energy North Carolina, or
11 DENC), I supported DENC's adjustment to impute the winter peak
12 component had DENC activated all of its available demand-side
13 management (DSM) programs at the time of the winter.⁴

14 **Q. ISN'T THERE AN INCONSISTENCY IN YOUR CRITICISM OF THIS TERM**
15 **OF THE CIGFUR SETTLEMENT AND YOUR TESTIMONY IN THE SUB**
16 **479 CASE?**

17 A. No, for several reasons. DENC supported a cost allocation methodology
18 that equally weighted the summer and winter peaks. Additionally, DENC
19 had activated all of its DSM resources and interruptible loads at the time of
20 its summer peak in the Sub 479 Case test year, but only activated a portion

⁴ Testimony of Jack L. Floyd, Docket No. E-22, Sub 479, filed September 24, 2012, at 6 – 8.

1 of those resources at the time of its winter peak. Thus, the relationship
2 between the summer and winter peaks was distorted without the
3 adjustment. For comparison, if such an adjustment had been made in this
4 case, the impact of the adjustment would differ because DEP has utilized
5 the single summer peak for cost allocation, while DENC relied upon the
6 Summer Winter Peak and Average (SWPA) cost of service methodology in
7 the Sub 479 Case. Thus, even those customers who could contribute to
8 reducing their peak loads could not avoid all production plant cost
9 responsibility for the interruptible portion of their loads that was present in
10 the other hours of the year, due to the average demand component of
11 SWPA.

12 Additionally, DEP activated some of its DSM and interruptible resources at
13 the time of its test year summer and winter peaks. The Company's 2018
14 Integrated Resource Plan indicates that approximately 22 and 225
15 megawatts of DSM and interruptible resources were activated at the time of
16 the summer and winter peaks, respectively. This means that the summer
17 and winter peaks for the test year already incorporate the effects of the
18 reduced demands associated with these resource activations. These
19 resources that were activated represent only a portion of the available
20 demand response resources. Nevertheless, the affected customer classes
21 received the benefit of a reduced peak demand allocator in this case.

1 **Q. WHAT RECOMMENDATIONS DO YOU HAVE REGARDING THE NEW**
2 **RATE SCHEDULE AND DEMAND RESPONSE PROPOSALS OFFERED**
3 **IN THE CIGFUR SETTLEMENT?**

4 A. The Commission would first need to consider whether new interruptible
5 programs should be part of the Company's DSM and energy efficiency (EE)
6 portfolio, or part of the base rate schedule portfolio. This distinction will be
7 necessary to address how the costs and revenues of these proposals would
8 be recovered. Since the enactment of N.C. Gen. Stat. § 62-133.8 and 9 in
9 2007, the Commission has generally included new "demand response" in
10 the DSM/EE portfolio,⁵ participation in which requires opting into the
11 DSM/EE rider.

12 Should the Commission determine that demand response adopted as new
13 time-of-use rate schedules be recovered through base rates, the
14 comprehensive rate study is the appropriate venue to consider the
15 proposals for opening Schedule LGS-RTP to new customers and new load,
16 and new interruptible programs.

17 **Q. DOES THE PUBLIC STAFF AGREE WITH ALL OF THESE TERMS**
18 **REGARDING RATE DESIGN IN THE HARRIS TEETER AND**
19 **COMMERCIAL GROUP SETTLEMENTS?**

⁵ See February 26, 2009 Order in Docket No. E-7, Sub 831, in which the Commission held that Duke Energy Carolinas, LLC's existing Rider IS and SG demand response programs were effectively closed to new participation and that new demand response would be approved as part of the PowerShare program in the new DSM/EE portfolio.

1 A. No, the Public Staff does not agree with all of the terms at this time. It is
2 premature and counter-productive to begin redesigning rates and the terms
3 of service under specific rate schedules, without having a full understanding
4 of the rationale for each change and the impact on other rate schedules and
5 revenues. The Company did not propose any significant changes in its rate
6 schedules in this proceeding, nor has the Company conducted the
7 necessary analysis to justify largescale changes to its rates at this time.
8 Making discrete changes to individual rate schedules to satisfy individual
9 customers or consumer groups simply constrains the ability to conduct a
10 comprehensive study of rates and rate design in the future, as I have
11 proposed in my direct testimony. It would be shortsighted to implement
12 specific changes now without having any understanding of the impact those
13 changes on other customers. Given the "status-quo" nature of the
14 Company's current rate designs and schedules, any change that is made
15 now simply as a matter of settlement hinders the ability to properly address
16 rate of return issues in the next rate case proceeding.

17 **Q. DOES THIS CONCLUDE YOUR TESTIMONY**

18 A. Yes.

BEFORE THE NORTH CAROLINA UTILITIES COMMISSION

DOCKET NO. E-2, SUB 1193

In the Matter of

Application of Duke Energy Progress,)	CORRECTIONS TO THE
LLC, for an Accounting Order to Defer)	FIRST SUPPLEMENTAL
Incremental Storm Damage Expenses)	TESTIMONY OF
Incurred as a Result of Hurricanes)	JACK L. FLOYD
Florence and Michael and Winter Storm)	PUBLIC STAFF – NORTH
Diego)	CAROLINA UTILITIES
		COMMISSION

DOCKET NO. E-2, SUB 1219

In the Matter of

Petition of Duke Energy Carolinas, LLC for)
Adjustment of Rates and Charges)
Applicable to Electric Utility Service in)
North Carolina)

CORRECTIONS TO THE FIRST SUPPLEMENTAL TESTIMONY
OF JACK L. FLOYD

Mr. Floyd's first supplemental testimony should be corrected as follows:

1. The EDIT credit amount on Page 3, Line 2 should be \$234,435,000.
2. On Page 3, Footnote 2 should read, "Sum of lines 44 through 47, Dorgan Supplemental and Stipulation Exhibit 1, Schedule 1."
3. Corrected Floyd Supplemental Exhibits 1-4 are attached.

**Summary of Testimony
(Direct, First Supplemental, and Second Supplemental)
Jack L. Floyd**

Docket No. E-2, Subs 1193 and 1219

The purpose of my testimony today is to present the Public Staff's analysis and recommendations regarding rate design, rate schedules, and revenue assignment; and to discuss the status of the deployment of advanced metering infrastructure.

With respect to the Company's proposed modifications to its rate schedules, I conclude that they are reasonable for purposes of this proceeding. I also discuss the Public Staff's revenue assignment principles that should be used to apportion any revenue increase approved in this proceeding. Those principles include maintaining the class rates of return on rate base within plus or minus 10% of the overall rate of return resulting from this case, moving all customer classes closer to the NC retail jurisdictional return, limiting any increase to a particular customer class to no more than two percentage points greater than the jurisdictional increase approved in this proceeding, and minimizing any subsidization among the customer classes. However, in the event the Commission orders a decrease in the revenue requirement as recommended by the Public Staff, I believe it is more appropriate to focus on addressing disparities in the class rates of return. I also provide the Public Staff's assignment of the base revenue changes and the excess deferred income tax credits proposed by the Public Staff (Corrected First Supplemental testimony and Second Supplemental testimony and exhibits), which

are consistent with these revenue assignment principles. It is important to understand that my recommendations on revenue apportionment are developed using the test-year cost of service study and rate schedule portfolio, updated as appropriate for both supplemental testimonies. These revenue principles should be incorporated in the comprehensive rate study I recommend in my testimony.

I also discuss the many changes occurring with electric utility service, and the need for the Company to undertake a comprehensive study of its rate designs to address these changes. I outline six broad principles for the study, as well as three other key objectives: to allow customers to connect to the grid for no more than the cost of the connection, to ensure that users of the system pay for service based on how they use the system, and to treat all users fairly and equitably. There should be no doubt that this formidable task will involve many stakeholders, and will take time to develop and implement.

I also discuss several issues associated with the Company's AMI deployment. The Company is close to completing its deployment of smart meters, which has allowed the Company to reduce its connection and reconnection charges. The AMI deployment also impacts the rates and costs associated with Rider MROP, which applies to customers who elect to opt-out of having a smart meter. However, very few customers have elected to opt-out of smart meters. While the Company did not propose changes to the charges in Rider MROP, I recommend that the Company maintain the current charges and that any additional costs associated with Rider MROP be socialized and recovered from all

customers. Last, I note that the AMI deployment should allow the Company to begin using the usage data available from these meters in its load research.

This concludes my summary.

1 MS. EDMONDSON: Secondly, pursuant to
2 the stipulation of live testimony and exhibits of
3 certain rate design and cost allocation witnesses
4 filed on September 24, 2020, I move that the
5 testimony of the panel of James McLawhorn and
6 Jack Floyd in Docket Number E-7, Sub 1214, at
7 transcript Volume 18, pages 208 through 211, and
8 258, 261 through 264, and 346 through 349, as well
9 as transcript Volume 19, pages 11 through 108, be
10 copied into the record as if given orally from the
11 stand.

12 COMMISSIONER CLODFELTER: Any objection
13 to the motion as made?

14 (No response.)

15 COMMISSIONER CLODFELTER: Hearing none,
16 motion is granted.

17 (Whereupon, the testimony from Docket
18 Number E-7, Sub 1214, transcript Volume
19 18, pages 208 through 211, and 258, 261
20 through 264, and 346 through 349; and
21 Volume 19, pages 11 through 108 were
22 copied into the record as if given
23 orally from the stand.)
24

1 Examination Exhibit 1 was admitted into
2 evidence.)

3 MS. LEE: And, Chair, we also request
4 that the witness be excused.

5 CHAIR MITCHELL: All right. Ms. Wilson,
6 you may step down, and you are excused. Thank you
7 very much for your testimony today.

8 THE WITNESS: Thank you very much.

9 CHAIR MITCHELL: All right. At this
10 point in time, I believe we are now with the Public
11 Staff. Ms. Downey, you may call your witnesses.

12 MS. DOWNEY: Yes, Chair Mitchell.
13 Public Staff would call Jack Floyd and
14 James McLawhorn.

15 CHAIR MITCHELL: All right. I see
16 Mr. McLawhorn. I'm looking for Mr. Floyd.
17 Mr. Floyd, sing out so I can see you.

18 MR. McLAWHORN: Madam Chair, his office
19 is just down from mine. I'll check to see if he's
20 having a problem.

21 CHAIR MITCHELL: All right. Please do
22 so.

23 MS. DOWNEY: Apologies for the delay.
24 (Pause.)

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1 CHAIR MITCHELL: All right. While we
2 have a minute, we will break for lunch at 12:30,
3 and we will end our day today at 4:30 as we have
4 been doing. Tomorrow we will begin at 8:30. Just
5 putting you all on notice.

6 All right. I see Mr. McLawhorn is back.
7 Do you have a report for us?

8 MR. McLAWHORN: Yes. He's getting on
9 right now.

10 CHAIR MITCHELL: Okay.

11 MR. FLOYD: Sorry about that. I was
12 down the hall.

13 CHAIR MITCHELL: Mr. Floyd, just in
14 time. All right.

15 Whereupon,

16 JACK L. FLOYD AND JAMES S. MCLAWHORN,
17 having first been duly affirmed, were examined
18 and testified as follows:

19 CHAIR MITCHELL: Ms. Downey, you may
20 proceed.

21 DIRECT EXAMINATION BY MS. DOWNEY:

22 Q. Mr. McLawhorn, we'll start with you.

23 Please state your name, business address, and
24 present position?

1 A. (James S. McLawhorn) My name is
2 James McLawhorn. My business address is 430 North
3 Salisbury Street, Raleigh. I am the director of the
4 Public Staff's energy division.

5 Q. Mr. McLawhorn, did you prepare and cause to
6 be filed on February 18, 2020, direct testimony in this
7 case consisting of 38 pages, an appendix and two
8 exhibits?

9 A. Yes, I did.

10 Q. Do you have any corrections or changes to
11 that testimony at this time?

12 A. I do not.

13 Q. If the same questions were asked of you
14 today, would your answers be the same?

15 A. They would.

16 MS. DOWNEY: Chair Mitchell, I would
17 move that the direct testimony of Mr. McLawhorn be
18 copied into the record as if given orally from the
19 stand, and that his exhibits be marked as prefilled.

20 CHAIR MITCHELL: All right. Ms. Downey,
21 hearing no objection to your motion, it will be
22 allowed.

23 (McLawhorn Exhibits 1 and 2 were
24 identified as they were marked when

1 prefilled.)

2 (Whereupon, the prefilled direct
3 testimony and Appendix A of
4 James S. McLawhorn was copied into the
5 record as if given orally from the
6 stand.)

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1 Q. Mr. McLawhorn, do you have a summary of your
2 direct and second stipulation supporting testimony that
3 was served to the other parties and the Commission?

4 A. Yes.

5 MS. DOWNEY: Chair Mitchell, I would
6 move that Mr. McLawhorn's summaries of his direct
7 and second stipulation supporting testimony be
8 moved into the record as if given orally from the
9 stand.

10 CHAIR MITCHELL: Hearing no objection,
11 that motion is allowed.

12 (Whereupon, the prefilled summary of
13 testimony of James S. McLawhorn was
14 copied into the record as if given
15 orally from the stand.)
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1 MS. DOWNEY: And we'll move to
2 Mr. Floyd.

3 DIRECT EXAMINATION BY MS. EDMONDSON:

4 Q. Mr. Floyd, you have previously testified
5 during the consolidated portion of the hearing?

6 A. (Jack L. Floyd) Yes.

7 Q. And so we already introduced you, but go
8 ahead and give your name and title again, please.

9 A. I'm Jack Floyd, engineer with the energy
10 division of the Public Staff.

11 Q. And, Mr. Floyd, since the consolidated
12 hearing, you filed in this docket an errata to your
13 first supplemental testimony that was entered into the
14 record at the consolidated hearing, as well as four
15 corrected exhibits. And you also filed second
16 supplemental testimony consisting of 14 pages and 4
17 exhibits, both of those on September 8, 2020, correct?

18 A. Yes.

19 Q. In regard to the corrected first supplemental
20 testimony, besides the corrections that you filed on
21 September 8th, do you have any further changes or
22 corrections?

23 A. Not at this time, no.

24 Q. So if I asked you the same questions today,

1 would your answers be the same as the corrected
2 testimony?

3 A. They would.

4 Q. And, Mr. Floyd, in regard to the second
5 supplemental testimony, do you have any changes or
6 corrections to that prefilled second supplemental
7 testimony?

8 A. I do not.

9 Q. If I asked you the same questions here today,
10 would your answers be the same?

11 A. They would.

12 Q. Do you have any changes or corrections to the
13 exhibits to your second supplemental testimony?

14 A. No.

15 Q. And I missed a question. Did you have any
16 further changes or corrections to the corrected
17 exhibits to your first supplemental testimony?

18 A. No, I do not.

19 Q. Okay. And did you prepare a summary of your
20 direct first supplemental and second supplemental
21 testimony?

22 A. Yes, I did.

23 Q. Okay.

24 MS. EDMONDSON: Chair, Mr. Floyd's

1 direct and original first supplemental testimonies
2 were entered and copied into the record in the
3 consolidated hearing, and the exhibits to those
4 testimonies were marked for identification at that
5 time.

6 So today I would like to move that the
7 prefilled errata to Mr. Floyd's first supplemental
8 testimony, Mr. Floyd's first supplemental testimony
9 as corrected, his second supplemental testimony,
10 and summary be entered into the record in this
11 proceeding, and copied into the record as if given
12 orally from the stand. And that Mr. Floyd's
13 exhibits attached to the corrected first
14 supplemental testimony and the second supplemental
15 testimony be marked for identification as Floyd
16 Corrected First Supplemental Exhibits 1 through 4,
17 and Floyd Second Supplemental Exhibits 1 through 4.

18 MS. CRESS: Chair Mitchell, this is
19 Christina Cress with CIGFUR. I would object to the
20 admission of Mr. Floyd's second supplemental
21 testimony for the same reasons that I provided in
22 detail on the record yesterday morning. I will
23 spare the Commission those details here, because I
24 believe I sufficiently belabored evidentiary

1 objections concerning his second supplemental
2 testimony yesterday morning, but I would just like
3 to note my renewed objection for the record. Thank
4 you.

5 CHAIR MITCHELL: All right. Noting the
6 renewed objection of counsel for CIGFUR III, I will
7 allow your motion, Ms. Edmondson.

8 MS. EDMONDSON: Thank you.

9 (Floyd Exhibits 1 through 4,
10 Supplemental Floyd Exhibits 1 through 4,
11 Corrected Supplemental Floyd Exhibits 1
12 through 4, and Second Supplemental Floyd
13 Exhibits 1 through 4 marked for
14 identification.)

15 (Whereupon, the prefilled direct and
16 Appendix A, supplemental, errata to
17 first supplemental, and second
18 supplemental testimony as well as
19 summary of the testimony of
20 Jack L. Floyd was copied into the record
21 as if given orally from the stand.)
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1 MS. EDMONDSON: And the panel is
2 available for cross examination.

3 CHAIR MITCHELL: All right. We will
4 begin with the commercial group, Mr. Jenkins.

5 MR. JENKINS: Thank you, Madam Chair.

6 CROSS EXAMINATION BY MR. JENKINS:

7 Q. Gentlemen, it's a privilege to cross examine
8 such an illustrious group.

9 Mr. McLawhorn, let's begin with you, if I
10 may. I direct you to page 33 of your direct testimony.
11 Are you there, sir? Mr. McLawhorn, can you hear me?

12 A. (James S. McLawhorn) I can hear you,
13 Mr. Jenkins.

14 Q. Okay. At page 33 of your direct testimony,
15 you provide there and in your exhibits the results of
16 three class cost of service studies; is that right?

17 A. That's correct.

18 Q. Why did you do that?

19 A. Well, several reasons. One, one of the cost
20 of service studies, the summer/winter peak and average,
21 is at the time of the filing of my direct testimony as
22 the Public Staff's preferred cost of service
23 methodology, the summer CP or SCP is the one that Duke
24 filed and they preferred with their prefilled -- their

1 application in this proceeding. And then the winter
2 coincident peak was one that Duke had also included in
3 their application. So I provided analysis and comments
4 on those three methodologies.

5 In addition, the Commission had expressed
6 some interest in an order they issued in January. I
7 believe it was January 20th or thereabouts. I'd have
8 to check that date. In that they wanted the Public
9 Staff to comment on an analysis of various cost of
10 service methodologies.

11 Q. And so do you believe that providing various
12 class cost of service study method results might give
13 the Commission a better view concerning those results?

14 A. Well, it certainly allows them to look at
15 these three, in particular, and see what type of
16 results were produced in -- during the test year of
17 2018.

18 Q. Okay. And one of the methods is the winter
19 coincident peak that you mentioned that uses DEC's
20 current yearly peak; is that correct?

21 A. It used the peak for 2018, yes.

22 Q. Under the -- that WC method that you also
23 show in your Exhibit 2, doesn't the OPT class currently
24 provide revenues that greatly exceed DEC's cost to

1 serve that class?

2 A. (Witness peruses document.)

3 Under that methodology, it did provide a rate
4 of return that was in excess of the retail rate of
5 return for that given year, yes. Although --

6 Q. And if you were -- sorry.

7 A. May I finish my answer? Although I would
8 note that, in the other two methodologies that were
9 presented, the SCP which Duke has advocated in this
10 case, and the SWPA, the OPT rates of return were
11 substantially below the retail rate of return for 2018.

12 Q. And if you were to blend the results from
13 these three class cost of service methodologies,
14 wouldn't the blended results show that the OPTG class
15 should receive a rate increase that is below the system
16 average?

17 A. I have not done that analysis to determine
18 what the rate increase would be. If you averaged the
19 rates of return together, you would certainly get a
20 number that is above the rate of return for SCP and
21 SWPA, although I'm not a fan of averaging averages,
22 because you're not always comparing apples to apples in
23 that case. You would be comparing rates of return that
24 were based on different levels of rate base since the

1 different methodologies arrive at different NC retail
2 rate base amounts.

3 Also, I think what it would be showing you is
4 that the WCP methodology results in a substantially
5 different result than the other two methodologies. So
6 it's -- you know, for lack of a better term, if you're
7 comparing the three, it would appear to be somewhat of
8 an outlier. And we could talk about the reasons why if
9 you want to, but I'll leave that up to you.

10 Q. Okay.

11 MR. JENKINS: Thank you, Madam Chair,
12 that's all I have for Mr. McLawhorn. I do have
13 other questions for Mr. Floyd, but this might be a
14 good time to break.

15 CHAIR MITCHELL: All right, Mr. Jenkins,
16 let's do go ahead and take our lunch break. We
17 will go off the record now, and we will go back on
18 at 1:30. Thank you very much.

19 MR. JENKINS: Thank you.

20 (The hearing was adjourned at 12:30 p.m.
21 and set to reconvene at 1:30 p.m. on
22 Thursday, September 10, 2020.)
23
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P R O C E E D I N G S

CHAIR MITCHELL: All right. It's 1:30.

Let's go back on the record, please. We will
resume with cross examination for the
McLawhorn/Floyd panel.

Mr. Jenkins, we are with you.

MR. JENKINS: Thank you, Chair.

Whereupon,

JACK L. FLOYD AND JAMES S. MCLAWHORN,
having previously been duly affirmed, were examined
and continued testifying as follows:

CROSS EXAMINATION BY MR. JENKINS:

Q. Mr. Floyd, can you hear me okay?

A. (Jack L. Floyd) I can.

Q. Good. Now, we've both been involved in too
many of these Duke rate cases than we might care to
admit; isn't that right?

A. Yes. You may have a few more under your belt
than me.

Q. Now, do I understand correctly the gist of
your stated opposition to the commercial group
settlement is that you prefer not making any changes
now in rate schedules that might impact a future study
of rate design?

1 A. I think that's a fair statement. I have
2 approached this whole subject with a rather cautionary
3 stance. And I have expressed, at all levels, I think,
4 that the caution that I think needs to be placed on
5 this study. It is a large, formidable task, and to do
6 anything at this time, I think, is taking stale data
7 and trying to fit it into something that really needs
8 to serve the utility of the future. I asked the
9 Company through discovery if they had updated analysis
10 of cost curves, revenue curves, a bunch of other
11 questions related to load research, and the responses
12 that I got were basically, you know, we maintained the
13 existing rate structures.

14 The last analysis was done in the last case,
15 the Sub 1146, and that was a limited analysis. So with
16 all of that said, I -- you know, I just feel like --

17 CHAIR MITCHELL: All right. Mr. Floyd,
18 I have to interrupt you, I apologize. We're
19 getting significant feedback here. Everyone
20 double-check that your lines are muted. I don't
21 know where that feedback is coming from. All
22 right. Mr. Floyd, we may be having a problem with
23 your line. All right. Mr. Jenkins, while
24 Mr. Floyd is responding to your questions, please

1 mute the line.

2 MR. JENKINS: It is muted.

3 CHAIR MITCHELL: No, you're not muted.

4 All right. Now you're muted, Mr. Jenkins.

5 Mr. Floyd, you may proceed with your response.

6 THE WITNESS: I'll just close in
7 response that I think one of the things that has
8 gotten us to the place we are today, in terms of
9 rate design, is that -- and Mr. Jenkins kind of
10 highlights some of the history we've had with these
11 rate cases. I think Duke Carolinas is now -- this
12 is the sixth case in what I call the modern era of
13 rate cases since about 2007, and there had been
14 very little change in terms of rate design through
15 that whole period.

16 The biggest change has, I think,
17 occurred with the OPT class, the consolidation that
18 Mr. Jenkins, I think, will agree, was forced upon
19 the parties to be done. Lighting has been
20 addressed in terms of structure and costing out the
21 components of the lighting rate schedules, and
22 we're facing a new utility paradigm that I believe
23 requires new study, new data, new research. And to
24 do anything piecemeal at this time is limiting that

1 comprehensive study.

2 And again, I can't -- I can't stress
3 enough that I believe a comprehensive approach with
4 all the stakeholders is really what's necessary at
5 this time.

6 Q. Thank you. You're not saying that you
7 substantively oppose the OPT changes that the
8 commercial group settlement would implement?

9 A. I don't -- I'm not opposed to them, per se.
10 And let me say this. I'm not opposed to -- I'll use
11 the off-peak energy rate as an example. I think
12 Mr. Pirro in his testimony conveyed that that rate was
13 developed taking into account a better understanding of
14 the on-peak/off-peak cost relationships, rather than
15 simply applying an across-the-board percentage
16 increase.

17 That being said, I have not seen any analysis
18 behind that, but I take him at his word. I've had a
19 good working relationship with Mr. Pirro. If that's
20 the case, then that is a positive step in rate design.
21 However, that is an isolated adjustment or change in
22 structure. And again, my cautionary stance is
23 predicated on looking at all of the factors: OPT,
24 residential, lighting, the whole works. And then where

1 can we go with adopting rate schedules that facilitate
2 the electric vehicle adoption and things like that.

3 You know, these are just things that I'm
4 bantering around, but, you know, I will take Mr. Pirro
5 at his word that the \$0.03 -- or 3.02 cents off-peak
6 rate in the OPT small secondary energy rate is -- the
7 way he described it the other day, is a positive step.

8 (Reporter interruption due to technical
9 difficulties.)

10 CHAIR MITCHELL: Let's take a
11 five-minute recess.

12 COURT REPORTER: Thank you.

13 (At this time, a recess was taken from
14 1:36 p.m. to 1:41 p.m.)

15 CHAIR MITCHELL: All right. Let's go
16 back on the record. Mr. Jenkins, Mr. Floyd, you
17 may proceed.

18 MR. JENKINS: Thank you. And you're
19 doing a great job, Chair Mitchell, with a difficult
20 set of circumstances.

21 Q. Mr. Floyd, when will rates from Duke's next
22 rate case go into effect?

23 A. Typically a month or so after the final order
24 they will be required to comply -- or to file a

1 compliance filing. And we'll review that, make
2 comments as necessary, and the Commission will issue an
3 order.

4 Q. So that could be 2023, 2025, anytime right?

5 A. I would not expect it to take that long. I
6 mean, in this proceeding, it's typically 60 to 90 days
7 before we get an order, and then another 30 days. So
8 early -- at this point, early '21.

9 Q. I'm sorry. My question was for the next Duke
10 rate case.

11 A. Oh, I'm sorry. Well, I mean, I have no idea
12 when the Company will file a proceeding. We have asked
13 that such a study take place, but that it be completed
14 either before or incorporated into the next case.

15 Q. Now, you don't believe that any comprehensive
16 review of rates will necessarily end all disputes with
17 the respect to rates, do you?

18 A. I'm not giving a Pollyanna answer to that.
19 No, I don't. There -- I think there will always be
20 disputes in rate design. If anything, it is -- it is
21 mostly art sprinkled with some science and data. But
22 until all the parties can come together on all the
23 issues, which I don't ever expect while I'm here, we'll
24 continually have dispute.

1 Q. Now, you've been fairly consistent over the
2 years in suggesting more comprehensive rate studies,
3 haven't you?

4 A. Over the years, I think this is the first
5 case that I -- the Public Staff has actually put pen to
6 paper in direct testimony with this concept, but I have
7 certainly talked about it internally with folks. And,
8 you know, whether or not it's intervening counsel that
9 thinks I go rogue, my own attorneys think I do that a
10 lot. I don't -- I have pushed rate design and cost of
11 service -- I mean, these are inextricably linked. I
12 have pushed both to modernize, because for the last 10
13 years, whether it started with the smart grid
14 initiative, smart meters, and everything that has
15 happened since, I see electric utility service
16 changing, and rate design has not. And rate design
17 needs to move into the modern era.

18 Q. Well, for example, in the last rate case,
19 let's look at your testimony there.

20 MR. JENKINS: And, Chair Mitchell, I'd
21 ask that the Commission take administrative notice
22 of the direct testimony of Jack Floyd prefiled on
23 January 23, 2018, in Docket E-7, Sub 1146.

24 CHAIR MITCHELL: All right. Hearing no

1 objection, the Commission will take judicial notice
2 of Mr. Floyd's testimony filed on January 23, 2018,
3 in E-7, Sub 1146.

4 MR. JENKINS: Thank you.

5 Q. At page 14 through 15 of that testimony, you
6 noted that DEC, quote, did not propose substantial
7 changes to the structure of its rate schedules, end
8 quote, because smart meters were still being installed
9 and that DEC would develop innovative rate designs in
10 the future. Do you recall that?

11 MS. EDMONDSON: Can Mr. Floyd get a copy
12 of that?

13 MR. JENKINS: Unfortunately, because the
14 testimony was filed so late, we did not -- it was
15 after the time for us to provide copies.

16 Q. But do you recall that, Mr. Floyd?

17 CHAIR MITCHELL: Mr. Floyd, you're
18 muted.

19 THE WITNESS: I'm holding my space bar
20 down and it's not working, so. Is it working now?
21 Okay. I'm familiar with the testimony. I may not
22 be literally familiar with all the words.

23 Q. And do you recall that, despite waiting for
24 future rate designs, you testified the Commission

1 should address three rate design issues in the last DEC
2 rate case: the basic facilities charge, standby
3 charges, and lighting?

4 A. I do.

5 Q. Now, before that, in the 2009, 2011, and 2013
6 DEC rate cases, the Commercial Group pointed out
7 intraclass subsidies within the OPT rate class, and the
8 Commission made steps to eliminate those subsidies.

9 Do you recall that period?

10 A. I do. And I think, at this point in time,
11 most of those issues, at least to my knowledge today,
12 have been resolved.

13 MR. JENKINS: Madam Chair, I'd ask that
14 the Commission take administrative notice of the
15 final order of September 24, 2013, in Docket
16 E-7, Sub 1026.

17 CHAIR MITCHELL: All right. Hearing no
18 objection, we will -- the Commission will take
19 judicial notice of the final order issued in
20 E-7, Sub 1026.

21 Q. And, Mr. Floyd, I do so because there's a
22 good summary of this history in that order. But in
23 that case, a Staff/DEC stipulation was reached that,
24 among other things, would delay any OPT changes until

1 some additional study was performed. And the
2 Commission, in its final order, with respect to that
3 OPT subsidy issue at page 98 stated that, quote, it
4 cannot allow the imbalance that is already known to
5 continue while the Company and Public Staff study the
6 situation for another year or two, end quote.

7 And my question is, wouldn't you agree one
8 reason for the Commission to do so is that, however
9 helpful rate design studies can be, the Commission's
10 statutory duty is to ensure that ratepayers that are
11 actually paying the bills now should have rates that
12 are as fair and reasonable as possible?

13 A. I would agree with that. But like I said, I
14 believe most of those issues have been resolved. There
15 are certainly technical and structural changes that
16 really need to be addressed, but most -- well, I think
17 all of that, except for maybe the Sub 1146 case,
18 certainly did not have the benefit of advanced metering
19 infrastructure. And that really is the underpinning
20 cornerstone for moving from what I call traditional
21 rate design into a more modern era of rate design.

22 And for Duke Carolinas, as I understand, they
23 are pretty much done with the smart meter AMI
24 deployment and have already started to collect load

1 research. That load research is where the basis of any
2 new rate design should start. Anything outside of that
3 under the traditional approach would simply be an
4 exercise of moving \$1 of cost to another -- from one
5 bucket to another, and that's what I want to try to
6 avoid in this case.

7 Now, I admit I have -- I have agreed with the
8 Company's status quo design, because I simply don't
9 have any new data or analysis on which to base any new
10 type of rate design. But that's why I'm pushing so
11 hard. Duke -- and really I'm pushing all the other
12 parties. Public Staff is kind of in the middle of the
13 road here on this, but we're pushing for a new paradigm
14 of rates. And I think the history that you explained
15 certainly conveys the frustrations of both the Public
16 Staff and the Commission and the need to move past the
17 traditional way of doing rate design.

18 Q. You would agree, wouldn't you, Mr. Floyd,
19 that this has been a very rough year for businesses in
20 North Carolina?

21 A. As it has for everyone, yes.

22 Q. Yes. In fact, are you aware that one member
23 of the Commercial Group, namely J. C. Penney, was
24 forced to file a bankruptcy petition since this rate

1 case began?

2 A. I have seen news reports of such, yes.

3 Q. So isn't it true that individual businesses
4 may not have a number of years to wait for additional
5 rate review?

6 A. I understand the -- and sympathize with that
7 a little. However, when we are talking a
8 5-plus billion dollar revenue requirement for a
9 monopoly utility service, I don't see how we do
10 anything quickly.

11 MR. JENKINS: Thank you, Chair Mitchell.
12 Nothing further.

13 CHAIR MITCHELL: All right. CIGFUR?

14 MS. CRESS: Thank you, Chair Mitchell.

15 CROSS EXAMINATION BY MS. CRESS:

16 Q. Good afternoon, gentlemen. I am going to be
17 looking at a different device. I've got multiple
18 screens going here. I'm sure you can relate. So
19 although it's probably not going to look like I'm
20 looking at you, I am, and I'm going to try to make this
21 interaction feel as organic as possible, if that's even
22 feasible under the current circumstances.

23 So, Mr. McLawhorn, I will start with you, if
24 that's all right, sir?

1 A. (James S. McLawhorn) That's fine.

2 Q. Okay. Is it fair to say that the Company
3 acts in reliance upon directives and decisions of this
4 Commission?

5 A. Among other regulatory authorities, yes.

6 Q. And is it also fair to say that intervenors,
7 likewise, act in reliance upon this Commission's
8 directives and decisions?

9 A. I would say the intervenors certainly pay
10 attention to the directives of the Commission. They're
11 free to advocate positions that may not agree with past
12 Commission decisions, as long as they're within their
13 legal bounds.

14 Q. Okay. Would you agree that pollution control
15 costs benefit all customers?

16 A. Yes, there's some benefit, I would think.
17 They may benefit some customers more than others.
18 Certainly, as we've heard a lot of testimony in this
19 case and the last rate case about coal ash, we've seen
20 the effects of impacts on groundwater, and the attempts
21 to mitigate that have a greater impact to customers who
22 live closer to the plant sites than they do to others.
23 But I would -- I would generally agree with that
24 statement.

1 Q. So benefits flow to all customers, but
2 perhaps geographic proximity to the origin of the
3 pollution, the benefits for those customers would be
4 greater; is that sort of the logic?

5 A. For some environmental costs, yes. I don't
6 think you can make just a blanket statement. I picked
7 out one particular area of environmental remediation in
8 particular.

9 Q. Understood. Would you agree with me that the
10 Public Staff has included numerous safeguards to
11 protect ratepayer interest in its second stipulation
12 and settlement with the Company?

13 A. Could you be a little bit more specific? And
14 I have a copy of the stipulation if you want to direct
15 me to that.

16 Q. Does the stipulation contain parameters in
17 which the Company must act as it relates to the grid
18 improvement program, specifically pertaining to
19 numerous details on program components and time limits
20 on those programs?

21 A. It certainly does address the grid
22 improvement program, and it has, for example, specific
23 programs that we stipulated with the Company that would
24 be included in any deferral if the Commission agrees

1 with the stipulation. And there was language about
2 reporting requirements and other things that we will --
3 the Public Staff will work with the Company and other
4 parties on.

5 Q. Okay. Sir, the Commission has been approving
6 the customer component in the allocation of
7 distribution costs since 1973; is that right?

8 A. You're talking about the monthly fixed
9 customer charge. It has been approved by this
10 Commission for many decades. I don't know the exact
11 year of when it began, but I'm sure it was in a part of
12 the proceedings in 1973.

13 Q. Okay. So would you agree with me, subject to
14 check, that its origins date back to Docket Numbers
15 E-7, Sub 145 and E-22, Sub 141?

16 A. Particularly, I'm more familiar with the E-22
17 docket, and I believe that's the one in which the
18 Commission approved the minimum system approach. I
19 think. I'm not looking back at my notes, but I assume
20 that's the one you are referring to for Dominion that
21 was VEPCO at the time.

22 Q. So just by my count, would you agree that
23 that's 47 years now that the Commission has been
24 approving this method of cost allocation for components

1 within the distribution system?

2 A. It's been 47 years since that was approved.
3 I don't know that there has been explicit approval by
4 the Commission in each and every case since then. I
5 guess by not speaking to it, you could say there was
6 implicit approval by the Commission. But I don't
7 know -- well, I know for a fact there hasn't been
8 explicit approval in their orders in each and every
9 case.

10 Q. Okay. Although the Public Staff has, in this
11 proceeding, insinuated that much has changed about the
12 provision of electric service since 1992, and
13 therefore, the NARUC cost allocation manual perhaps
14 should not be given as much weight as an authoritative
15 source, the Public Staff did, in fact, rely on the
16 NARUC cost allocation manual and cited to it in support
17 of the conclusions that the Public Staff reached in its
18 2019 report on the minimum system method; is that
19 correct?

20 A. We did, and I will state why. And I'll also
21 say that, as I answer these questions, Mr. Floyd was
22 more directly involved with the development of the
23 report, so he may wish to add to my comments. But yes,
24 we certainly did cite to the 1992 NARUC cost allocation

1 report. As it's mentioned in the regulatory assistance
2 project report that came out in January of this year,
3 there really has been no comprehensive analysis of cost
4 of service methodology since that report in 1992 that
5 was issued by NARUC.

6 So that is certainly a reason why we
7 referenced it when we issued our report back, I
8 believe, in -- it was in 2019 or 2018. I think it was
9 2019. And then now we have a new study that was
10 produced by the regulatory assistance project this
11 year. So at least we have something else on a national
12 comprehensive level to look to, other than just the
13 NARUC report.

14 Q. Mr. Floyd, is there anything you want to add?

15 A. (Jack L. Floyd) Let me see if I can get this
16 button to work. The only thing that I would add really
17 is that, you know, one of the final conclusions of that
18 report asks the Commission to convey its interest and
19 seek a new NARUC study on this very topic. And I don't
20 know where that stands at the moment. But the
21 regulatory assistance project document came out earlier
22 this year, and it provides a new opportunity to look at
23 cost allocation, and to some extent rate design.

24 I do believe that both are important enough

1 and to move into a different view, different analysis,
2 different perspective, whatever word you want to come
3 up with, to address this future utility service rate
4 design question that I'm trying to get everyone to talk
5 about.

6 Q. So this 2019 report -- and that's how I'm
7 going to refer to the Public Staff's report that it
8 published in 2019 on the minimum system method at the
9 direction of the Commission.

10 This 2019 report, you would agree with me,
11 was pretty comprehensive and pretty thorough, right?

12 A. Well, it was a good report. It -- we relied
13 heavily on what the Company's descriptions of the
14 minimum system approaches that they took, and we
15 formulated our opinions about where to go. And, you
16 know, at the end of the day, it really is an exercise
17 in determining just how distribution costs are to be
18 allocated. And the Public Staff continues to believe
19 that there is a demand-related portion to that and a
20 customer-related portion to that. And that whether or
21 not it is the minimum system that is used or something
22 else, both of those points need to be considered in the
23 allocation of distribution costs going forward.

24 Q. But the 2019 report specifically stated that

1 the minimum system method is reasonable for
2 establishing the maximum amount to be recovered in the
3 fixed or basic customer charge?

4 A. (James S. McLawhorn) If I might, and then I
5 will let Mr. Floyd respond to that. It did address
6 that, Ms. Cress. I think it's a reflection of the fact
7 that there had -- there had not been any other
8 comprehensive literature that had been produced at that
9 point. We had analyzed the different methodologies for
10 allocating costs to fixed customer cost from the
11 different methodologies that were included in the 1992
12 NARUC report. And it is also a reflection of the fact
13 that -- to tie it back to Mr. Floyd's rate design study
14 plea, for lack of a better word, that many customers --
15 well, there are only -- for some customers, and
16 residential in particular, there are only two ways to
17 recover costs, through the monthly fixed charge and
18 through an energy charge. And as more and more
19 customers, including residential customers, have the
20 ability to bypass or to reduce their energy consumption
21 while their other fixed costs may not necessarily go
22 down commensurate with their energy reduction, if you
23 bill all of these demand charges into the energy
24 charge, or a substantial portion -- not all of them but

1 a substantial portion -- then there's going to be a
2 shifting of costs among customers. And some customers
3 are not going to be paying their share of the costs
4 that they impose or rely upon the system for.

5 Q. Is there anything you were going to add,
6 Mr. Floyd?

7 A. (Jack L. Floyd) No.

8 Q. Okay. If you could pull that report up for
9 me, and it's already been admitted into the record. I
10 believe it was identified as DEC Hager Redirect
11 Exhibit 1.

12 A. (James S. McLawhorn) I have that.

13 Q. I'll wait for Mr. Floyd. You know, and
14 please -- I should have said this at the outset, but
15 both of you please feel free to interject at any time.
16 I do feel like there's a lot of bleed over between the
17 topics that you two cover, and so some of these
18 questions certainly were a toss-up as between who would
19 be the most appropriate candidate for answering them.

20 Mr. Floyd, do you have it in front of you
21 now?

22 A. (Jack L. Floyd) I do.

23 Q. Okay. And so, if you'll just read with me
24 page 16, starting with the last paragraph that begins

1 on page 16 and carries over to page 17. This report
2 states in part that:

3 "After our review, the Public Staff believes
4 that the use of MSM" -- and correct me if I'm wrong,
5 but that means minimum system method -- "by electric
6 utilities for the purpose of classifying and allocating
7 distribution costs is reasonable for establishing the
8 maximum amount to be recovered in the fixed or basic
9 customer charge. While not precise, MSM is a logical
10 methodology for classifying costs of a distribution
11 system as demand or customer related."

12 Is there anything about those two sentences
13 that your testimony here today is changing or
14 contradicting?

15 A. In terms of rate design, or cost of service,
16 or both?

17 Q. In terms of anything that this -- these two
18 sentences could possibly apply to.

19 A. No. I responded a moment ago that, you know,
20 the Public Staff still believes that distribution costs
21 have a demand-related component and a customer-related
22 component. The minimum system method, MSM, is a
23 reasonable approach to distinguishing what portions are
24 demand related and what portions are customer related.

1 That has not changed.

2 I think, you know, we also say in the report
3 that the minimum system method establishes a maximum.
4 And I think, from the prefilled testimony of other
5 intervenors, the Justice Center and others that have
6 discussed the impacts on low-usage, low-income
7 customers, the minimum system method gives us a maximum
8 amount. And I've explained this in previous cases, is
9 that this is somewhat of an art to determine. And what
10 we have typically used the minimum system to do is to
11 set up boundaries. Establish a maximum boundary in
12 this case. And then, at a minimum, we've looked at the
13 basic customer method.

14 And we feel like somewhere in between lies
15 the answer. And that -- I think that approach has --
16 is consistent with this report, or this report is
17 consistent with that approach. But there is a
18 recognition through all of this that, as James
19 mentioned just a moment ago, about the only place to
20 get revenue out of certain rate schedules is either a
21 basic customer charge or an energy charge. And those
22 two charges must work together to cover the
23 customer-related, the demand-related, and the
24 energy-related costs of service. And between the two

1 elements, produces the necessary revenue.

2 So there's a -- there's a method to the
3 madness between establishing boundaries for where a
4 basic customer charge lands, and that's really all, at
5 the end of the day, what we've done. And as long as
6 we're somewhere in the middle, we try to look at and
7 apply cost causation as much as possible. But then
8 again, we have the policy objectives of not trying to
9 impose too significant of an increase in a basic
10 customer charge, which does rely heavily on the
11 determination of -- from the minimum system method.
12 But we try not to impose such a significant change in
13 that charge in any particular rate case.

14 A. (James S. McLawhorn) And if I could just add
15 on to what Mr. Floyd said. Just to make sure there's
16 no misunderstanding in the report from the section that
17 you read, Ms. Cress, which you correctly read it, the
18 Public Staff in its report said that the minimum system
19 methodology is a reasonable method. We did not say
20 it's the ideal method, or the best method, or the
21 greatest method, but it is a reasonable method for this
22 determination. As you have pointed out, it has been
23 used since 1973, so it's been in practice for a very
24 long time.

1 But this had -- and as Mr. Floyd has said
2 several times, this is not an art. There's no cookbook
3 to flip open and give you the exact temperature or the
4 exact number. If there were, we wouldn't be sitting
5 here having questions from all the different parties
6 and all the interest on this. So that's where the art
7 comes in.

8 So yes, I totally agree with Mr. Floyd's
9 testimony that minimum system sets a maximum amount.
10 And I believe the minimum intercept method, or one of
11 the others -- I'd have to go back and get the exact
12 terminology -- sets somewhat of a minimum boundary.
13 And I guess the Public Staff and other parties make
14 recommendations, and then the Commission uses its
15 judgment and determination to decide where between
16 those two numbers is the correct amount.

17 Q. Okay. And, Mr. McLawhorn, you said that it
18 was primarily Mr. Floyd who was involved in the 2019
19 report from the Public Staff on the minimum system
20 method, but you certainly would have had to read, and
21 approve, and sign off on that report before it went out
22 the door; is that fair to say?

23 A. Yes. I would say Mr. Floyd was the Public
24 Staff's lead technical investigator on that report, but

1 as his direct supervisor, I was certainly involved and
2 aware, and not just at the very end, but I did read the
3 report, and signed off on it, and made the
4 recommendation to higher Public Staff management.

5 Q. Okay. And so we've talked about how long of
6 a standing precedent we have here as it pertains to
7 this particular cost allocation methodology.

8 Would you agree that it would take a pretty
9 compelling reason to depart from many decades of
10 ratemaking practice and precedent?

11 A. We certainly don't make changes for no good
12 reason, you know, just to change. We do change things
13 from time to time. If we -- if there was a convincing
14 argument that there was a better way to analyze and to
15 go about something, we would certainly be open to that
16 and giving consideration. So we would not want to make
17 wholesale changes that might cause some sort of rate
18 shock. Barring that, we would not be opposed to
19 recommending a change.

20 Q. Okay. So you conceded that there has to be a
21 good reason. How good of a reason are we talking?

22 A. Well, it would need to be theoretically
23 sound, first and foremost. I'm not sure I know how to
24 answer your question completely. It's sort of like I

1 would know it when I saw it, but there would have to be
2 evidence that was presented that said this is a better
3 way. And I'm certainly not discounting that. We
4 have -- through the changes in technology that have
5 been referenced numerous times, we have new information
6 available to us or becoming available to us through the
7 use of AMI data collection and other things that we've
8 never had before as cost of service analysts and rate
9 design analysts. It's never been available.

10 Q. Would you agree that the Commission has tools
11 available to it to achieve its objectives of parity,
12 and equity, and fairness that do not necessarily
13 include changing the fundamental allocation methodology
14 that has historically been used?

15 A. I'm not sure I 100 percent follow your
16 question. The Commission has tools available to it to
17 ensure equity without making changes? I mean, they
18 have the data that they've always had, but oftentimes
19 that data is very broad. It's not discrete in many
20 cases. It's the best that we've had. So given that,
21 the Commission had the ability to make the decisions
22 that it needed to make. That doesn't mean if there's
23 better information or better ways, that we can't refine
24 what we've done historically and improve upon it.

1 Q. In other words, the cost allocation
2 methodology is not necessarily the only way that the
3 Commission could perhaps address some of its concerns
4 related to issues of equity or social justice; is that
5 fair to say?

6 A. Well, I wouldn't presume to speak for the
7 Commission on what they think they can and can't do.
8 Some of those issues -- I know some people have
9 concerns with the legal bounds around that. And, you
10 know, I would not want to suggest what the Commission
11 could and could not do from an equity or social policy
12 standpoint.

13 A. (Jack L. Floyd) Ms. Cress, I'd like to
14 intersect some response to that, too. My take on
15 General Statute 62-133 gives the Commission a very wide
16 latitude in determining rate design and rates, and
17 looking at how rates are set in terms of the revenue
18 requirement they are trying to achieve. That wide
19 latitude certainly can address some of the things
20 without being more specific, but it relies upon the
21 facts of each case where we end up in terms of how
22 those customers relate to one another in producing the
23 assigned revenues. And we do that in the context of a
24 rate of return on rate-base calculation.

1 And then looking at these other policy
2 objectives that the Commission or the General Assembly
3 or -- have imposed upon the Commission that need to be
4 implemented as part of that rate design. It's -- the
5 question of how many tools or what tools they have is a
6 very, I believe, a wide open question that -- you know,
7 I believe the statute gives the Commission a wide
8 latitude.

9 Q. Okay. Would you gentlemen agree that a
10 change in the cost allocation methodology could have
11 profound impacts across all ratepaying classes?

12 A. (James S. McLawhorn) That is a possibility.
13 That's something that would be looked at in any study.
14 I don't know if you're working your way into the
15 recommendation in my prefiled direct and in the
16 stipulation, that the Company has agreed to look at a
17 variety of different cost allocation methodologies.
18 But assuming that you are, I'll go ahead and cater
19 that. That is certainly one of the things that we will
20 be looking at. I don't think anyone would want to
21 advocate for a change that was going to have, you know,
22 drastic detrimental impacts on certain customers.

23 A. (Jack L. Floyd) Ms. Cress, the methodology
24 is one part of the question. That certainly imposes

1 constraints and provides perspective for the cost of
2 service. But the other question -- or another part of
3 that question, I believe, has to do with the cost of
4 service structure, itself. And let's talk about Duke
5 Carolinas a little bit.

6 Duke Carolinas has five broad customer
7 classes: residential, general service, industrial,
8 lighting, and the OPT, which is basically the
9 nonresidential time of use schedule, and there are
10 sub-pieces of the OPT. Those are fairly broad classes
11 that encompass a lot of customers. And one of the
12 reasons that I've been pushing a rate study, and along
13 with that a cost of service study, I reckon, is that
14 load research may actually show that we have different
15 types of customers within these broad classes.

16 We need to study that. And I think some of
17 that study is already underway with the study the
18 Commission ordered in -- I believe it's the
19 E-100, Sub 101 interconnection docket. Duke is working
20 on that now. It may have something to produce for us
21 sometime in the fall, but sometime soon. But it is not
22 necessarily, or not only a question of methodology. We
23 need to look at how the structure of the cost of
24 service also impacts rate design.

1 Q. Okay. Just briefly, let me pause for a
2 moment and address Chair Mitchell quickly.

3 MS. CRESS: Chair Mitchell, I'm not sure
4 if the Company's revised witness list has made its
5 way to you following the changes from yesterday,
6 but I did just want to make you aware that CIGFUR
7 requested more time than it had initially requested
8 following Mr. Floyd's second supplemental testimony
9 on Monday. We have now requested 30 minutes for
10 this panel, and I do have quite a few questions
11 left, but I will try to pick up the pace. I was
12 just making you aware that it wasn't still a
13 five-minute reservation.

14 CHAIR MITCHELL: All right. You may
15 proceed, Ms. Cress. Thank you.

16 MS. CRESS: Thank you.

17 Q. So, Mr. McLawhorn, you acknowledge the
18 possibility that a change in cost allocation
19 methodology could have profound impacts across
20 ratepaying classes.

21 Would you also concede that some of those
22 impacts might be unforeseen?

23 A. (James S. McLawhorn) Certainly anything is
24 possible. I mean, I can't make a determination going

1 into something when we haven't even looked at it yet.

2 But again, that's one of the recommendations that -- or

3 one of the agreements in the stipulation, that an

4 analysis would look at the pros and cons of any such

5 methodology that's studied. And even -- even so, even

6 if there were a change in cost allocation

7 methodology -- and let me just say, nobody has

8 recommended that something be changed at this point.

9 It's merely been a recommendation that there be a study

10 looking at it, because we have not done this -- we've

11 been using the same thing for, you cited, 40-plus years

12 for the minimum system methodology. We may have been

13 using the same cost allocation methodology longer than

14 that. Certainly, it's been in use -- the current

15 methodology has been in use since before I was here.

16 There are arguments that parties would make

17 that that means you shouldn't change. But we know that

18 the electric utility industry is changing the way costs

19 are being incurred, and the reasons they're being

20 incurred are changing. The types of facilities that

21 are being installed now. We're moving more away from

22 central generating plants to more distributed

23 generation, more focus on the transmission and

24 distribution system. It's time to take a look at a lot

1 of things, and cost allocation methodology being one of
2 those.

3 And, you know, today, the Public Staff has
4 certain parameters and -- that it follows even within a
5 cost allocation methodology for how revenues are
6 allocated or apportioned among classes to avoid any
7 type of sudden shift in revenues that we often refer to
8 as rate shock. And I'm certainly not proposing that
9 that wouldn't still be a consideration if we were to
10 change cost allocation methodologies. I think that
11 would be important to keep that in mind.

12 Q. So I think, if I'm hearing you correctly, you
13 would agree with me, would you not, that it would be
14 premature, as we sit here today, to depart from the
15 Commission's standing precedent on this issue without
16 first undergoing and undertaking the very thorough
17 comprehensive and transparent studies that you both are
18 discussing; is that fair?

19 A. Yes. And I think that's exactly what my
20 testimony says and what is included in the stipulation.
21 And if anybody read it any differently, then I didn't
22 do a very good job with my testimony. That is all that
23 was intended by what's in there.

24 Q. Is it fair to ask other customers to pay a

1 portion of the costs that the Company incurs to connect
2 customers to its system?

3 A. You mean new customers?

4 Q. Yes, to connect new customers.

5 A. Well, that's an interesting question.

6 Certainly, we've got a public -- this is -- a utility
7 is a public service company. It's sort of a "we're all
8 in this together" company, and nobody has discrete
9 rates that they pay just for their service and just the
10 exact cost of their service.

11 So, you know, I'm not -- I may not be
12 interpreting your question exactly right, but, for
13 instance, a new customer comes on the Company's system,
14 if they're at the distribution level, there are going
15 to be costs to connect that customer to the system. Of
16 course, distribution costs are pretty much directly
17 assigned to the customer classes where they occur, or
18 very close to that. So it's -- they're pretty much
19 recovered from customers within their class. But, you
20 know, if you ask a new customer to pay, you know, the
21 full freight for sort of a marginal cost to be
22 connected to the system, we would be departing from our
23 historical use of average costs.

24 So the customers that are there today had the

1 benefit of paying average costs when they -- I guess to
2 go back to an old phrase, everybody was a new customer
3 at some point in time on the utility's system. And
4 that historical average embedded cost methodology is
5 how rates have been set historically. And so I don't
6 know if that answers your question or not. I rambled a
7 little bit.

8 Q. That's quite all right. Hopefully these next
9 couple of questions will be more straightforward.

10 Primary customers don't use secondary lines;
11 is that right?

12 A. As a general rule, that's correct. I believe
13 Mr. Floyd may have a different thought on that, but I
14 believe that's generally correct.

15 Q. And same thing for transmission customers?

16 A. If you're a transmission customer and you
17 take service directly off the transmission system, then
18 there should not be a direct impact to the distribution
19 network, barring some unforeseen, odd power-flow
20 issues.

21 Q. So you would agree that customers served from
22 subtransmission or single-customer substations should
23 not be allocated secondary or primary voltage costs?

24 A. Would you please -- would you repeat the

1 question? I'm sorry, I'm thinking.

2 Q. Sure. You would agree, wouldn't you, that
3 customers served from subtransmission or
4 single-customer substations shouldn't be allocated the
5 secondary or primary voltage costs?

6 A. I guess taking your question in a vacuum,
7 that sounds reasonable. I think I would have to -- I
8 would have to think about that a little longer. I
9 hesitate to give an absolute answer on the spot.

10 Q. I'll go with the one that you just gave,
11 which was that it sounds reasonable.

12 A. Okay. That's fine.

13 Q. So moving on to the -- DEC has always used
14 the SCP, correct?

15 A. As far as I know, that's correct, that's been
16 their testimony.

17 Q. And they've never used the SWPA?

18 A. DEC has never used the SWPA. DEP did, and --
19 of course, until they were acquired by DEC, and, of
20 course, Dominion still uses it.

21 Q. In your arguments supporting your contention
22 that the Commission should reverse past precedent as to
23 the SWPA, you cite to a number of past Commission cases
24 and precedent; do you not?

1 A. I do, yes. Including their most recent --
2 well, that's -- I'm sorry, that's not in the DEC case,
3 sorry.

4 Q. Did you cite to the last time that the SWPA
5 issue was fully litigated in a Duke rate case,
6 specifically Docket Number E-2, Sub 1023?

7 A. No. I was the witness in that case. That
8 was a DEP case, and I testified and recommended that
9 the DEP, or Progress at the time, maintained the use of
10 the summer/winter peak and average methodology, which
11 they had had for a number of years prior to that. That
12 was after the merger of Progress Energy and Duke Energy
13 Carolinas. The Company, in their rate case, requested
14 that the Commission approve the SCP methodology, and
15 the Commission agreed with the Company in that case.
16 So that did not support my position, so I did not cite
17 that.

18 Q. Okay. So that's why you didn't include that
19 one in your testimony here in support of SWPA, because
20 it contradicted your recommendation?

21 A. I think most witnesses include testimony that
22 supports their position and not testimony that does not
23 agree with their position in any case.

24 Q. Understood.

1 MS. CRESS: Chair Mitchell, at this
2 time, I'd request that the Commission take judicial
3 notice of its order granting general rate increase
4 in Docket Number E-2, Sub 1023, issued on
5 May 30, 2013.

6 CHAIR MITCHELL: All right. The
7 Commission will take judicial notice of its order
8 issued in E-2, Sub 1023 as requested.

9 MS. CRESS: Thank you.

10 Q. Mr. McLawhorn, is it fair to say that the
11 arguments that you use in this case to support the SWPA
12 are substantially the same as those that you raised
13 when you were a witness in the E-2, Sub 1023 case; is
14 that fair to say?

15 A. For the most part. I would also point out
16 that, since that time, and in particular in the most
17 recent Dominion Energy case, E-22, Sub 562, which I
18 think the Commission has already taken notice of the
19 order in that case, that Dominion advocated for the
20 SWPA. The Public Staff supported that. The Commission
21 had significant language in that Dominion order stating
22 that it found the SWPA to be a reasonable methodology
23 to be consistent with how Dominion plans and operates
24 its system, and that a methodology focused only on a

1 single peak would not be appropriate for Dominion.

2 I understand that Dominion is a separate
3 company, but the logic that the Commission used for
4 justifying approval of the SWPA in the Dominion case
5 is, essentially, the same logic I used in my testimony.
6 And if you go and read Ms. Hager -- Duke witness
7 Hager's rebuttal of me in the DEC case, she states that
8 I described the planning process of DEC, the IRP
9 process of how the Company plans and operates its
10 system correctly. She took no issue with that, and
11 that is the same logic that the Commission used for
12 approving SWPA in the Dominion case.

13 Q. Okay. Did the Public Staff challenge the
14 Commission's rejection of the SWPA in Docket
15 E-2, Sub 1023, whether by appeal, or moving for a
16 rehearing, or requesting a reconsideration?

17 A. We did not at that time.

18 Q. Okay. Has the Public Staff cited any
19 quantifiable studies in support of its arguments for
20 the SWPA in this case?

21 A. Quantifiable studies? No, I don't believe .
22 So the peak and average methodology was certainly one
23 of the methodologies included in the 1992 NARUC manual
24 among many, including the SCP that Duke uses. There

1 are some new -- there's some new analysis and new
2 discussion of methodologies that include -- that are
3 not based solely on peak allocation in their regulatory
4 assistance project manual from January of this year,
5 and that is one of the reasons we have asked for some
6 of those studies to be included. In fact, that study
7 is very critical of a single coincident peak allocation
8 methodology.

9 Q. And likewise, Public Staff has not cited any
10 quantifiable studies in support of its arguments that
11 the minimum system method in this case should be
12 reconsidered; is that fair to say?

13 A. In this case, we have not cited any studies.
14 I think, again, as we stated earlier, we've not stated
15 that the minimum system is a methodology that gives you
16 the absolute number; it is a number that gives you a
17 maximum amount, and then there are other methodologies
18 that set more of a minimum boundary on that, and with
19 the understanding that perhaps the correct answer is
20 somewhere in between.

21 Q. And the Public Staff also has not provided
22 any model runs or other predictive forecasting in
23 support of the SWP [sic] method in this case, correct?

24 A. SWPA. No. That is part of the study that

1 we're asking to be done.

2 Q. Okay. You're not aware of any order allowing
3 deferral accounting treatment that allocates cost on
4 the front end before it's spent and before such time as
5 the Companies are coming back in to seek recovery of
6 those costs, correct?

7 A. I am not personally aware of that. A later
8 Public Staff, one of the accounting witnesses,
9 Ms. Boswell or Mr. Maness, might be a good candidate to
10 ask that. I don't believe the Public Staff has
11 recommended that in this case. So certainly cost
12 allocation usually takes place at the time of recovery
13 of the cost.

14 Q. Thank you. So, Mr. Floyd, I think these next
15 ones are for you.

16 Is it fair to say that some customers on the
17 OPT-V rate are served directly from the substation?

18 A. (Jack L. Floyd) I don't know that,
19 personally, but either secondary, primary, or
20 transmission.

21 Q. So assuming that there are, indeed, some
22 customers on the OPT-V rate that are served directly
23 from a substation, would it be fair to say that those
24 customers would not use a large portion of the majority

1 of the Company's distribution system?

2 A. If we're talking about the substation between
3 transmission and primary, I think you're correct. They
4 would be allocated transmission costs and substation
5 costs. But at a point further down the line, so to
6 speak, they would not be allocated those costs.

7 Q. Because DEC's OPT rates have voltage
8 designations, specifically OPT transmission, OPT
9 primary, OPT secondary, the Company does not allocate
10 secondary distribution equipment to primary and
11 transmission customers, correct?

12 A. I believe -- I believe that's the case, yes.

13 Q. And that's entirely appropriate, correct?

14 A. It is appropriate. And again, this kind of
15 illustrates the nature of OPT, itself. I mean, it was
16 a hotly debated rate schedule, and stakeholders came to
17 agreement on the structure, itself. And that's why you
18 see small, medium, and large levels of service under
19 each, the secondary, primary, and transmission levels
20 of service. And it was an effort to recognize the
21 point at which service was delivered to the customer on
22 a voltage basis.

23 Q. Okay. And you would agree, wouldn't you,
24 that capacity shouldn't be built to serve nonfirm load?

1 A. That, I think, literally, yes. Nonfirm load,
2 we might have to discuss what that means.

3 Q. Well, you tell me what you think nonfirm load
4 means.

5 A. Well, it -- when a customer primarily serves
6 their own load and wants to be backstopped by the
7 incumbent utility, that's one level. And then there's
8 another level on a daily basis of whether or not they
9 want service routinely over many hours. And then when
10 there are load-related issues, that they get curtailed,
11 that's another issue. That kind of describes the gamut
12 of what nonfirm might mean to individual customers.

13 Q. Is it fair to say that your opposition to
14 curtailable demand has nothing to do with rate design?

15 A. Explain your question a little bit more.

16 Q. Well, I think you should just take the
17 question at face value and answer it as you see fit.

18 A. I'm not sure how to answer the question.
19 Curtailable load is typically outside of cost of
20 service. It is -- you know, customers who have
21 curtailable load receive credit for that load when the
22 utility is calling that that load be curtailed. Those
23 are typically marginal types of costs, and they're not
24 reflected in the embedded average cost of service. I'm

1 not sure how else to respond to your question.

2 Q. Well, but the removal of curtailable load is
3 the correct thing to do; is it not?

4 A. It depends. The cost of service is
5 predicated on system demand under a single coincident
6 peak methodology. It's predicated on the actual
7 demands at the time of the coincident peak. So it's --
8 it could be there at the time of peak, and should be
9 reflected in the cost of service. The ability to
10 curtail is the customer's decision to make, and then
11 credits -- marginal cost-oriented credits are paid to
12 the customer to be able to do that. But the Company is
13 still looking to serve that load on a routine basis.

14 A. (James S. McLawhorn) Ms. Cress, if I could
15 interject a little bit there. I think where the Public
16 Staff has an issue with the removal of the
17 interruptible load from a cost of service standpoint,
18 we are opposed to that if it is going to allow certain
19 customers to interrupt for just a few hours of the year
20 and then avoid paying for plant that they are using and
21 getting the benefit from over the vast majority of the
22 other hours of the year. We believe that is totally
23 inappropriate, to be able to use the plant for, you
24 know, 85 to 90 percent of the year and avoid paying for

1 it, particularly production plant.

2 As I will note, last week, Duke witness
3 Immel, when he was being crossed on September 3rd by
4 the Sierra Club, he stated that capacity has value in
5 more hours than just the very peak hours of the year.
6 That there is value in capacity or in production plant
7 in all hours, and if customers are going to be allowed
8 to avoid that while using that plant 85 percent of the
9 rest of the year, that's simply not appropriate.

10 Q. You would agree, though, that the Company
11 wouldn't -- the Company wouldn't agree to remove that
12 load if it wasn't the right thing to do?

13 A. I would agree that there can be differences
14 of opinion on that. Historically, we don't adjust
15 loads in a cost of service study unless it is a known
16 permanent change, such as a wholesale customer has left
17 the utility system, or a major industrial plant has
18 left the system, and we know that load will be back,
19 then we might make that type of adjustment in a cost of
20 service study. But we don't make ad hoc adjustments in
21 a cost of service study.

22 Q. Okay. Mr. Floyd, in your first supplemental
23 testimony and exhibits, you used a base rate increase
24 of \$126.7 million and an EDIT decrease of

1 \$272.6 million; is that right?

2 A. (Jack L. Floyd) I believe that was the
3 incorrect exhibits.

4 Q. Oh, okay. So the corrected exhibits show
5 what?

6 A. (Witness peruses document.)

7 I believe the \$126 million base revenue
8 number is correct. The change, the correction that I
9 made was to the EDIT credit. Instead of reading 272
10 and change, it should read \$399,343,000.

11 Q. Okay. And in your second supplemental
12 testimony and exhibits, you use a base rate increase of
13 \$290 million, which is obviously a \$146 million
14 approximate increase from the \$126.7 million.

15 Can you explain this -- these different
16 numbers?

17 A. You might -- you might get a better answer by
18 asking Ms. Boswell. She's the accountant witness. My
19 numbers of base revenue and EDIT credits derive from
20 her exhibits. And that's one reason that we file --
21 the Public Staff typically wants to file, along with
22 its accounting schedules, the impact the revenue
23 assignment would have on the classes. But my numbers
24 simply come from her exhibit.

1 Q. Okay. In your original testimony and
2 exhibits, I believe pages 8 to 9 -- and I'll let you
3 get there.

4 A. You said the original direct?

5 Q. That's correct.

6 A. Okay. Page 8?

7 Q. Page 8 and 9; yes, sir.

8 A. Okay.

9 Q. You state that, in a rate reduction case, no
10 class should receive an increase in order to bring
11 other classes to the 10 percent band. Your SCP exhibit
12 seems to show residential and OPT customers getting
13 increases in order to bring other customers within
14 this, quote, band.

15 A. This is -- a decrease is when we look at
16 overall revenue decrease. So if Ms. Boswell's exhibit
17 were to show a negative base revenue number, not a
18 positive number, then I would say that we don't want
19 any class to see a decrease at the expense of trying to
20 resolve other rate design issues that cause significant
21 increases to other classes. That's the reason for that
22 statement.

23 Q. Did you include that rate reduction language
24 in your first and second supplemental testimony and

1 exhibits?

2 A. I don't believe so. The rate design --
3 excuse me, the rate design principles were looking at
4 an increase in both situations.

5 Q. So that's the reason that the rate reduction
6 language was left out of your second and first
7 supplemental?

8 A. Yes. It was not material.

9 Q. Okay. In your supplemental testimony, you
10 said you were using per-book studies and adjusting
11 those, but you don't show, do you, the adjustments that
12 you made or how you -- how you reached those
13 adjustments or those numbers?

14 A. Yes. I have a somewhat convoluted
15 spreadsheet that takes into account all of the Public
16 Staff's adjustments, whether rate base expense or
17 otherwise. And what I've tried to do is to look at the
18 impact from, again, the base revenue change on the NC
19 retail level. And then I look at what impacts that has
20 to each class. The -- I cannot -- I do not have the
21 capability of making individual changes to individual
22 expenses within the cost of service.

23 What I try to do is look at the overall rate
24 base change, the overall net income change, the expense

1 change, and then determine the changes in the
2 allocation factors across the board that would be
3 impacted by our recommendations on those items. And I
4 pass that along to what the Public Staff ends up
5 proposing, in terms of a proposed revenue requirement,
6 or proposed rate base, a proposed level of expense.
7 And that's how I end up where I end up with the
8 calculations. But in my exhibits, I have a very
9 convoluted spreadsheet.

10 Q. But we just don't get the benefit of seeing
11 that spreadsheet?

12 A. You can -- you can see it anytime you want.

13 Q. Can I come down there to the Dobbs Building?

14 A. Yes.

15 Q. Okay. So you say that you use per-book
16 studies, but in your second supplemental testimony, it
17 does not -- it does not say what type of studies you
18 used; is that correct?

19 A. I used the same per-books level of
20 allocation. And under each method, the single
21 coincident -- summer coincident peak, winter, and the
22 peak and average. The -- what I've learned over the
23 years is that I look at the allocations of the rate
24 base expense, net income across the cost of service,

1 and they don't materially change between the per books;
2 the present annualized, which is the 45-B cost of
3 service; the proposed rates, which is the 45-C. They
4 don't change materially over the three views, so I just
5 stick with the per books. Again, this is a high-level
6 analysis of applying the Public Staff's recommended
7 revenue and requirement of rate base.

8 Q. Okay. And I think this is my last question.
9 The Commission has, in the past, on a number of
10 occasions considered lifeline rates, and each time has
11 rejected implementing those rates; is that a fair
12 assessment?

13 A. I'm not aware that the Commission has
14 considered lifeline rates in the context of electric
15 utility service. There is certainly precedent for it
16 in telephone service, but I did not find, during my
17 study, where that occurred in electric utility service.

18 Q. Mr. McLawhorn, would you add anything to
19 that?

20 A. (James S. McLawhorn) I am not aware of the
21 Commission's consideration of lifeline rates for
22 electric service either, at least not during my tenure
23 with the Public Staff.

24 Q. Okay. I think that's everything I have.

1 Thank you.

2 CHAIR MITCHELL: All right. At this
3 point, we are going to take an afternoon break. We
4 will go off the record. We will come back on at
5 10 after 3:00. 3:10.

6 (At this time, a recess was taken from
7 2:58 p.m. to 3:10 p.m.)

8 CHAIR MITCHELL: All right. Let's go
9 back on the record. North Carolina Justice Center.
10 Mr. Neal, do you have questions for the panel?

11 MR. NEAL: Chair Mitchell, this is
12 David Neal, I have just a few.

13 CHAIR MITCHELL: All right.

14 MR. BOEHM: Chair Mitchell, this is
15 Kurt Boehm with Harris Teeter. I think that -- I'm
16 not sure that you've got my cross here. I think I
17 was next on the list. I just want to make sure you
18 have it.

19 MR. NEAL: That is correct. I'm happy
20 to defer to Mr. Boehm.

21 CHAIR MITCHELL: All right. I am just
22 seeing the updated information. Mr. Boehm, you may
23 proceed.

24 MR. BOEHM: Thank you, Chair Mitchell.

1 CROSS EXAMINATION BY MR. BOEHM:

2 Q. Good afternoon, Mr. Floyd.

3 A. (Jack L. Floyd) Good afternoon.

4 Q. And I think that all of my questions are
5 directed towards you. And all of my questions will be
6 about your second supplemental testimony that you filed
7 earlier this week.

8 In your second supplemental testimony, when
9 you prepared that, you obviously reviewed the
10 settlement agreement signed by DEC and Harris Teeter
11 which was filed with the Commission on May 28th; is
12 that correct?

13 A. I did.

14 Q. And do you have that settlement agreement,
15 the Harris Teeter settlement agreement, in front of
16 you?

17 A. Stand by.

18 (Witness peruses document.)

19 I have the version of the one with the
20 Commercial Group, and as I believe, they're pretty
21 identical.

22 Q. I think that's probably the case. We could
23 probably work with that, if you don't have our -- if
24 you don't have the Harris Teeter one.

1 A. I do. I just made the one copy.

2 Q. Okay. Hopefully there's not a big
3 inconsistency in the way that they're numbered. But I
4 think you're correct that the content is generally the
5 same.

6 Now, on page 9 of your second supplemental
7 testimony, you were asked whether you agree with all
8 the terms of the Harris Teeter, Commercial Group, and
9 CIGFUR settlements, and you respond:

10 "No. The Public Staff does not agree with
11 all the terms at this time. It is premature and
12 counterproductive to begin redesigning rates and the
13 terms of service under specific rate schedules without
14 having the full understanding of the rationale for the
15 change and the impact on other rate schedules and
16 revenues."

17 Did I read that correctly?

18 A. Yes, sir.

19 Q. Now, when the Harris Teeter settlement -- and
20 I understand you have a slightly -- perhaps slightly
21 different settlement in front of you -- it contains
22 really just two paragraphs, paragraphs 2 and 3, that
23 address rate design; is that right?

24 A. It does say that. And I've got a copy of

1 that, and they are both identical, both the Harris
2 Teeter and the Commercial Group, in terms of the
3 reference, I believe.

4 Q. Thank you. So there's paragraph 2, which
5 essentially states that the parties agree that any grid
6 improvement plan cost allocated to OPT-V customers
7 shall be recovered via OPT-V of demand charges."

8 And that addresses rate design, correct?

9 A. It does.

10 Q. And then paragraph 3, which I think you
11 discussed a little bit with Mr. Jenkins earlier, which
12 essentially sets the off-peak energy charge at
13 3.022 cents per kWh, and then it makes corresponding
14 adjustments to some of the other charges in OPT-VSS; is
15 that correct?

16 A. It does.

17 Q. And then all the other paragraphs in the
18 settlement are, you know, waiver of each other's
19 witnesses, and things that don't really involve rate
20 design; is that right?

21 A. Yes.

22 Q. Now, going back to the statement that you
23 made on page 9 of your second supplemental testimony,
24 you say that:

1 "The Public Staff does not agree with the
2 Harris Teeter settlement and that it's premature to
3 begin redesigning rates without having a full
4 understanding of the rationale for the change and
5 impact on other rate schedules and revenues."

6 Is that correct?

7 A. Yes. And I think I -- I think I've been
8 fairly clear with my cautionary approach to anything
9 rate -- changing rate design.

10 Q. Now, I just want to kind of focus in on this
11 statement that, "without having a full understanding of
12 the impact on other rate schedules and revenues."

13 Would you agree that the -- that the rate
14 design changes agreed to by Harris Teeter and DEC, that
15 they do not have impact on any rate -- any customers
16 taking service on any other rate schedule, other than
17 OPT-VSS?

18 A. I would -- I would agree with you literally
19 that that's true. And let me explain what I mean. Is
20 that you are only changing the small secondary off-peak
21 energy rate consistent with, I think, with what
22 Mr. Pirro said earlier was not an across-the-board type
23 of change. But the issue that I have with anything
24 changing in terms of rate design now is that I

1 really -- I really don't have a good sense of what
2 impacts that could have to the other rate elements
3 within the OPT small secondary. And I also don't
4 understand or have a full understanding of what that
5 would do in terms of shifting revenue responsibility,
6 cost causation from one class of OPT customer to
7 another, or interclass between OPT and the other
8 customer classes. And that's why I'm cautious.

9 You know, anything rate design, at this
10 moment, is based on insufficient data. Insufficient
11 analysis as indicated by the Company. Now, I know
12 Mr. Pirro said something earlier this week about it
13 being more aligned with cost causation, and I take him
14 at his word. I don't think the Public Staff has any
15 literal fundamental concern with the \$0.03 off-peak
16 energy rate. However, because I don't know of the
17 other things that it could do to the revenue picture
18 for OPT and the revenue picture with the other -- OPT
19 versus the other classes, I'm -- I am suggesting and
20 recommending that the Commission take a very cautious
21 approach to this.

22 Q. Thank you. I appreciate that response. And
23 just sort of just to follow up, going back to your
24 statement on page 9. You say that you don't have a

1 full understanding of the impact on other rate
2 schedules, which you just addressed, and then the other
3 part is revenues. Which I assume that you meant
4 revenues -- how much revenue DEC collects from each
5 customer; is that what you mean by revenues?

6 A. No. What I'm talking about is in terms of
7 the what I call subclasses of the OPT. And there's, I
8 believe, 10 subclasses. But how does -- how does it
9 impact the return on rate base? That's how we measure
10 cost causation. How does it intraclass OPT, and then
11 interclass with the other non-OPT classes? I don't
12 have a full picture of that, and because I don't have a
13 full picture, I take a cautious approach.

14 Q. Sticking with the same statement on page 9,
15 you also state that we don't have a full understanding
16 of the rationale for the change; is that correct?

17 A. I did not until this week. Again, the oral
18 testimony that was provided by Mr. Pirro shed some
19 light on how that rate was established. I don't
20 remember the exact timing of it, but I did not have
21 that at the time that this testimony was filed.

22 Q. Did you review the direct testimony of Harris
23 Teeter witness Mr. Beaver when you prepared your second
24 supplemental testimony?

1 A. No.

2 Q. So your -- you did not review Mr. Beaver's
3 testimony where it contains approximately 10 pages of
4 questions and answers explaining that DEC's proposed
5 rate for the OPT secondary under-recovers the
6 demand-related charges while over-recovering the
7 energy-related charges relative to the underlying cost
8 for DEC's own cost of service study?

9 A. I reviewed it in the context of the direct
10 testimony. I did not go back and try to review his
11 testimony in terms of how that applied to the
12 settlement terms we're talking about.

13 Q. Okay. So --

14 A. If you'll tell me which testimony or which
15 page of his testimony you're speaking of, I'll pull it.

16 Q. Sure. So as I said, Mr. Beaver's testimony
17 has about 10 pages on this issue and the rationale for
18 his proposal to make a change like this, but I would
19 direct you to page 12 of his testimony.

20 A. You said page 12?

21 Q. Yes.

22 A. Okay. I'm there.

23 Q. So do you see the table marked JDD-3 on
24 page 12?

1 A. I do.

2 Q. And the off-peak energy charge in that table,
3 which is the last column. And here Mr. Beaver, he
4 compares the DEC proposed off-peak energy charge of
5 about 3.2 cents to Kroger's proposed off-peak energy
6 charge of about 2.9 cents; do you see that?

7 A. I see it, yes.

8 Q. And would you agree that the settlement that
9 was agreed to by Harris Teeter and DEC falls right in
10 the middle of these two bookends?

11 A. Yes, I would agree to that. But again, I
12 don't really have a basis for how these rates were
13 determined, and I don't -- I don't recall any analysis.
14 I certainly didn't review any analysis in terms of the
15 second supplemental.

16 Q. Thank you. You stated in your testimony, and
17 I think we discussed this with -- earlier today, that
18 staff would like to see the Commission order a
19 comprehensive rate design and cost of service study; is
20 that correct?

21 A. Yes, sir.

22 Q. Now, is there any reason why the Commission
23 couldn't approve the Harris Teeter and DEC settlement
24 and then also order a comprehensive rate design and

1 cost of service study? They're not mutually exclusive
2 are they?

3 A. They're not mutually exclusive, nor are they
4 mutually inclusive. And that's a kind of a funny way
5 to say that. But what I'm -- what I'm trying to avoid
6 with my recommendations with this comprehensive rate
7 study is that I have learned, over the 13, 14 years of
8 looking at these rate cases, that once something gets
9 established, it is extremely difficult to break it
10 apart. And that's -- that's certainly obvious in this
11 case when you see the level of feedback that I've
12 gotten on my recommendation of a study.

13 What I don't want to happen is, first of all,
14 we're using stale data to decide rates and rate design
15 that could serve future utilities service. And that
16 may or may not be a good idea. I just simply cannot
17 give you an answer to that question now. What I want
18 to be able to do is to take the use of load research
19 that's predicated on the advanced metering
20 infrastructure, learn how different groups of
21 customers, maybe individual customers at some point,
22 learn how they're using energy and how they are
23 imposing costs on the system, and whether it is an
24 off-peak energy rate or whether it's something else.

1 I don't want to constrain the ability to
2 study any of these going forward. And I believe I'm
3 correct in saying that Mr. Pirro committed to looking
4 at this rate and all the other rates, OPT and
5 everything else in the study, itself. I think the
6 Company agreed with my position for a comprehensive
7 study to do that.

8 So again, I don't want to belabor the point,
9 but anything we do, small or large, to rate design now
10 is just -- is just putting an obstacle in the way of
11 doing it on a more comprehensive basis.

12 Q. Thank you, Mr. Floyd. Getting back to
13 paragraph 2 of the Harris Teeter stipulation, this is
14 the paragraph that states that the signatories agree to
15 any grid improvement plan costs allocated to OPT-V
16 customers shall be recovered via OPT-V demand charges.

17 A. Yes.

18 Q. I wasn't clear from your second supplemental
19 testimony. Do you -- do you oppose this paragraph?

20 A. At this point, I would say yes, I do oppose
21 it, and I'll tell you why. It kind of follows along
22 the same lines as what I just spoke of. We do not --
23 the Public Staff has never advocated that any
24 particular rate element -- and that's what I call basic

1 customer charges, demand charges, and energy charges,
2 in whatever shape, matter or form they take. These are
3 rate elements. I don't believe the Public Staff has
4 ever advocated that a particular rate element recover
5 particular types of costs that go along with that rate
6 element. And I'll say a demand rate to recover demand
7 costs. We've never advocated for that. Because the
8 rate design has to work together in such that all the
9 rate elements work cohesively to produce the revenues
10 that the Company expects from customers on a particular
11 schedule. That's why I have -- I have discussed the
12 issue of fixed cost recovery, I've discussed the issue
13 of demand, or customer, or energy-related costs.

14 We -- what this does, in my mind, is take a
15 very literal understanding of cost of service, cost
16 causation, and a literal approach to rate design. And
17 I think we all need to be careful what we ask for in
18 terms of literally assigning a specific cost to being
19 recovered literally from a specific rate element. And
20 that's, again, the cautious approach that I'm asking to
21 take.

22 Q. Would you agree that grid improvement costs
23 are largely or maybe even entirely demand related or
24 customer related?

1 A. They -- they are distribution and
2 transmission system related. There are elements of
3 demand-related and customer-related classifications of
4 costs for both.

5 Q. But they're not energy related?

6 A. That -- there's some debate about that. They
7 could be. You know, with the grid improvement, as I
8 understand what's going on, is that it's not entirely
9 driven by demand. Some of what's going on could be
10 construed to be energy related. We don't typically
11 allocate costs for distribution and transmission on
12 energy, but because of the plans for grid improvement,
13 I think that needs to be discussed.

14 And the Public Staff witness McLawhorn, his
15 testimony -- I believe it's him. It may have been
16 Mr. Thomas who talked about the benefits-oriented
17 allocation process that needs to be looked at in terms
18 of grid improvement. I don't know what that would
19 have, as far as impact on OPT demand charges or
20 anything else.

21 Q. Thank you, Mr. Floyd, those are all the
22 questions I have.

23 CHAIR MITCHELL: All right. Next up,
24 Mr. Neal, Justice Center.

1 CROSS EXAMINATION BY MR. NEAL:

2 Q. Good afternoon. Good afternoon, Jack Floyd
3 and Mr. McLawhorn. I think I'm going to start with
4 you, Mr. McLawhorn. First, just a quick question.
5 Earlier on cross this afternoon, I believe I heard you
6 say -- and this is, I think, nearly a quote, nobody has
7 recommended that a change be made to cost allocation
8 methodology in this case.

9 Did I mishear you, or is that what you said
10 earlier today?

11 A. (James S. McLawhorn) I did say that. I was
12 speaking in terms of both the recommendation for a
13 study to look at different cost allocation
14 methodologies as well as the grid improvement plan, how
15 those costs are potentially allocated. Now, I probably
16 should clarify, certainly in my direct -- original
17 direct testimony, the Public Staff recommended use of
18 the SWPA cost allocation methodology, whereas Duke had
19 recommended SCP. But in the second stipulation that we
20 signed with Duke, we agreed to stipulate for this case
21 only to use the SCP. And Duke agreed to participate
22 with the Public Staff and other interested parties in
23 looking at various other cost-allocation procedures.
24 So what was what I meant in my answer, that no one is

1 recommending to change cost allocation in this case at
2 this time.

3 Q. And, Mr. McLawhorn, have you read the
4 testimony of Jonathan Wallach that's sponsored by my
5 clients in this case?

6 A. I have, but I have not read it recently. I
7 can pull that up if you want to ask me a particular
8 question about it.

9 Q. I'll just ask generally, I don't think you
10 need to pull it up.

11 Do you recall that he recommended that the
12 Company -- that the Commission ordered the Company to
13 stop using the minimum system method in its cost
14 allocation study?

15 A. I will accept that, subject to check.

16 Q. And do you recall that he also recommended
17 that the Commission reject the Company's use of the
18 non-coincident peak demand allocator to allocate
19 distribution costs in its cost of service study?

20 A. Yes, I do recall that.

21 Q. And, let's see, you also had some discussion
22 about the minimum system method report from the Public
23 Staff, which I believe has been previously admitted as
24 DEC Pirro/Hager Redirect Exhibit 1.

1 A. Yes.

2 Q. Just to clarify one thing I think I heard you
3 say.

4 Within the minimum system method report, is
5 it the Public Staff's position that the minimum system
6 method could be used for setting the maximum allowable
7 basic facilities charge, and then the basic customer
8 method would be the methodology for setting the
9 minimum? Is that the Public Staff's position?

10 A. Yes. I believe both Mr. Floyd and I both
11 agreed with that.

12 Q. Okay. I think I heard you say earlier today
13 that the zero intercept would be the minimum. I just
14 wanted to clarify that. But you meant the basic
15 customer method?

16 A. Yes. I should have gone back and checked,
17 but yes, that's correct.

18 Q. Thank you.

19 A. You are correct.

20 Q. And there was also some discussion about the
21 fair way to allocate costs for those customers who
22 accept service from the transmission lines.

23 Were you able to hear the testimony of Duke
24 witness Ms. Hager last week?

1 A. Yes.

2 Q. Do you recall a question I had for her about
3 whether or not the Company utilizes a minimum
4 transmission system analysis in order to create a
5 hypothetical transmission minimum-size grid that would
6 then make a part of the transmission system customer
7 allocated as a customer charge?

8 A. Yes, I remember that.

9 Q. And it's your recollection that the Company
10 does not do that; is that right?

11 A. I do not believe they do, no.

12 Q. Okay. All right. Mr. Floyd, if I could turn
13 your attention to the -- that same Public Staff minimum
14 system method report, the DEC Hager/Pirro Redirect
15 Exhibit 1. If you turn to page 16 for me.

16 A. (Jack L. Floyd) Okay.

17 Q. If you look at that, at the bottom of the
18 page, I believe you were asked a question about this
19 last sentence on the page, the "after our review, the
20 Public Staff believes"; do you see that sentence?

21 A. I do.

22 Q. And that is a footnote 25. Could you read
23 footnote 25?

24 A. "The position of the Public Staff in any

1 future rate case is dependent on the application filed
2 in that case. The Public Staff reserves the right to
3 develop a new or different position concerning the MSM
4 in any future proceeding before the Commission."

5 Q. Thank you.

6 MR. NEAL: I have no further questions,
7 Chair Mitchell.

8 CHAIR MITCHELL: All right, Mr. Neal.
9 Next up, NCSEA.

10 MR. LEDFORD: Thank you, Chair Mitchell.
11 Peter Ledford. NCSEA does not have any questions
12 for this panel.

13 CHAIR MITCHELL: All right. Thank you,
14 Mr. Ledford.

15 All right. Mr. Culley with Vote Solar?

16 MS. CULLEY: Thank you, Chair Mitchell,
17 no questions.

18 CHAIR MITCHELL: All right. And last,
19 my notes indicate that Duke has cross for the
20 panel?

21 MS. JAGANNATHAN: Yes, Chair Mitchell.
22 Molly Jagannathan here on behalf of Duke.

23 CROSS EXAMINATION BY MS. JAGANNATHAN:

24 Q. Mr. McLawhorn, if I could just start with

1 you. I believe you cleared this up a bit with
2 Mr. Neal, but I just want to clarify -- well, first of
3 all, just to orient us, when we talk about using the
4 minimum system method, we're talking about a
5 classification of distribution costs; isn't that right?

6 A. (Xames S. McLawhorn) Yes.

7 Q. And the Public Staff is not opposed to the
8 Company's use of minimum system for allocating
9 distribution costs in this case, right?

10 A. That's correct.

11 Q. Okay. Thank you. And when we talk about
12 summer coincident peak, and summer/winter peak and
13 average, and winter coincident peak, we're talking
14 allocating production and transmission demand-related
15 costs; isn't that right?

16 A. Yes. Those methodologies don't impact the
17 allocation of other types of plant, just production and
18 transmission.

19 Q. Okay. Thank you. And is it your
20 understanding that the Company is required to file cost
21 of service studies using winter coincident peak, summer
22 coincident peak, and summer/winter peak and average?

23 A. Yes, that's correct.

24 Q. And you indicated earlier that, in the second

1 partial settlement with the Company, the Public Staff
2 agreed, for purposes of this rate case, to accept the
3 Company's proposal to allocate cost of service based on
4 summer coincident peak; isn't that right?

5 A. Yes.

6 Q. Okay. Now, turning to you, Mr. Floyd.

7 With your second supplemental testimony, you
8 filed schedules using winter coincident peak, summer
9 coincident peak, and summer/winter peak and average;
10 isn't that right?

11 A. (Jack L. Floyd) I did.

12 Q. Okay. And that was just because the Company
13 initially filed those three methodologies, but not
14 because you're advocating something other than summer
15 coincident peak in this case?

16 A. That's part of the answer. It's also
17 somewhat of a standard practice for the Public Staff to
18 represent to the Commission what the impact of revenue
19 assignment would be under the multiple methodologies
20 that are part of the case.

21 Q. Okay. Thank you. And you would agree with
22 me that, between the settlement with the Public Staff
23 and the settlement with CIGFUR, the Company has agreed
24 to perform and consider no less than seven different

1 cost of service studies prior to the next general rate
2 case; isn't that right?

3 A. We'll be busy, yes.

4 Q. And you would agree with me that the Public
5 Staff's and Company's agreement to use summer
6 coincident peak in this rate case has no impact on the
7 ability for the Public Staff, the Company, and other
8 parties to study new and different costs of service
9 technologies; is that right?

10 A. That is my understanding, and I would object
11 if we did limit it to just one.

12 Q. I figured you might. And then I just have a
13 question from your second supplemental testimony.

14 You state that you oppose the provision of
15 the settlement with CIGFUR in which the Company agreed
16 to remove curtailable load from allocation factors in
17 its next rate case; isn't that right?

18 A. Yes, I did.

19 Q. And I think in that testimony you indicate
20 that you supported a similar adjustment for Dominion
21 previously, but you explain that your different views
22 in that case are justified because of the different
23 allocation methodologies that Dominion uses versus what
24 the Company currently uses; is that right?

1 A. That is part of it, but there's a factual
2 difference between this case and the Sub 479 --
3 E-22, Sub 479 Dominion case. Dominion actually used
4 part of their interruptible demand response resources
5 during the winter peak. And they -- if we didn't make
6 the adjustment in that case, there would have been a
7 slight distortion in the peak component of the
8 summer/winter peak and average calculation. That did
9 not happen in the Duke case. Duke did not -- Duke
10 Carolinas did not use their curtailable load or
11 demand-side management resources at either the winter
12 or the summer peak in the test year for this case.

13 Q. Okay. But is it fair to say that you don't
14 know whether they will use those resources in the test
15 year in a future rate case, right?

16 A. Absolutely. I mean, we can have another
17 polar vortex or something in the summer.

18 A. (James S. McLawhorn) Ms. Jagannathan, if I
19 can interject. I agree with everything that Mr. Floyd
20 said, but even if the Company did interrupt the load in
21 a future test year at one of the peaks, as long as the
22 Company relies on a cost of service methodology that
23 only focuses on a single or two -- if it were to go to
24 a two-coincident peak and not contain an average

1 component, the Public Staff would still oppose the
2 adjustment because it would allow certain customers --
3 as I said earlier, I believe, in cross from Ms. Cress,
4 that it would allow certain customers to avoid paying
5 for production and possibly transmission plant that
6 they are using the vast majority of the other hours of
7 the year. That's not the case with the Dominion
8 cost-allocation methodology.

9 Q. Okay. Thank you. And so would it be fair to
10 say that it would depend on what cost-allocation
11 methodology the Company proposes in its next rate case
12 as to what the Public Staff's position would be on this
13 issue?

14 A. Cost-allocation methodology and whether the
15 Company actually utilized the interruptible and
16 demand-side management resources. It would be a
17 combination of those two factors.

18 A. (Jack L. Floyd) I agree.

19 Q. Okay. Thank you both. And, Mr. Floyd, I
20 just have one more question for you. Just circling
21 back to the minimum system method.

22 I think you indicated that the Public Staff
23 kind of said that it was reasonable to use minimum
24 system method to kind of establish the maximum bounds

1 for a fixed or a basic facilities charge, right?

2 A. That's correct.

3 Q. And even though the Company uses the minimum
4 system method, it doesn't use that maximum amount when
5 setting its fixed or basic facilities charge, right?

6 A. That is true. It has not -- it has been my
7 experience in the half a dozen cases I've looked at
8 that the Company has never used the maximum that was
9 determined through the minimum system approach in their
10 cost of service.

11 Q. Okay. Thank you. And it's your
12 understanding, right, that the Company has not proposed
13 any increase to the basic facilities charge in this
14 case, right?

15 A. That's correct, right.

16 Q. Okay. Thank you. I don't have any more
17 questions.

18 CHAIR MITCHELL: All right. Redirect
19 for the panel?

20 MS. EDMONDSON: No redirect.

21 CHAIR MITCHELL: All right. Questions
22 by Commissioners, beginning with
23 Commissioner Brown-Bland.

24 COMMISSIONER BROWN-BLAND: I have no

1 questi ons.

2 CHAIR MITCHELL: All right.

3 Commi ssi oner Gray?

4 COMMI SSIONER GRAY: No questi ons.

5 CHAIR MITCHELL: Commi ssi oner

6 Cl odfel ter?

7 COMMI SSIONER CLODFELTER: Yes, thank
8 you. I have j ust a couple.

9 EXAMINATION BY COMMI SSIONER CLODFELTER:

10 Q. Mr. McLawhorn, Ms. Hager says that, when the
11 Public Staff advocates for the summer/winter peak and
12 average method, it fails to follow its argument to its
13 logical conclusions. And it's interesting to me that a
14 couple of the witnesses for some of the intervenors
15 used almost identical language. They say almost
16 identically the same thing word for word.

17 Would you respond to that criticism of the
18 Public Staff's position? Do you agree with it? And if
19 not, why not?

20 A. (James S. McLawhorn) I do not agree with it.
21 I'm sure you're not surprised to hear that answer, and
22 I will be happy to respond to it. This is not a new
23 argument by certain parties. I believe the argument
24 has fallacies to it. I -- with all due respect to

1 Ms. Hager -- and I have tremendous respect for her, I
2 have known her for a long time -- I believe this
3 argument is somewhat of a straw man argument.

4 The way the system is built -- and I've
5 discussed this at length in my testimony; it's been
6 discussed in many other cases -- is based on a
7 consideration of both peak demand and energy
8 requirements of the customers it's going to serve.
9 That is what the IRP process does when it is
10 determining the appropriate mix of production plant
11 resources to build. That's how you get the most
12 efficient and most cost-effective system for all of the
13 Company's customers, not just some of the Company's
14 customers.

15 Once this system is built, of course, it has
16 to be operated. And if you -- I have referred to -- I
17 have -- if I can refer you to my prefiled testimony,
18 there is a chart on page 25 that is a load duration
19 curve. And it represents both demands and the percent
20 of hours when the demand is there from the zero point
21 in time to 8,760 hours, although it represents it in
22 percentages. This load duration curve perfectly
23 demonstrates what I just described from a planning
24 standpoint.

1 It clearly shows that some plant is there to
2 serve peak load and some plant is there to serve a base
3 load that's there in all hours, and in between there's
4 plant that serves a combination of peak and energy.
5 Those plants are dispatched on a least-cost basis.
6 That dispatch produces the lowest cost overall fuel
7 cost.

8 The reason I said that I believe Ms. Hager's
9 argument is somewhat of a straw man argument, she seems
10 to imply, and other intervenors seem to imply, that if
11 you use the summer/winter peak and average methodology,
12 then you must allocate the production plant to
13 individual customers, meaning that high load factor
14 customers receive all of their energy in all hours from
15 the lowest fuel cost plants. That is not an
16 appropriate way to look at it.

17 The fuel occurs on an hourly basis, not at a
18 horizontal production plant type of strip. If we
19 didn't look at it that way, then we wouldn't have the
20 lowest overall cost for fuel. So I do not agree with
21 that argument. I believe that that is not the correct
22 way to look at it, and I don't know if that answers
23 your question but that's my explanation.

24 Q. I think the record is pretty clear from your

1 answer. Thank you.

2 A. All right. Thank you.

3 Q. Mr. Floyd, a question -- I'll start it with
4 you, Mr. Floyd, but if Mr. McLawhorn wants to jump in,
5 that's fine too. I have listened to Mr. Pirro and
6 Mr. Huber, and to you last week, and now to both you
7 and Mr. McLawhorn today, and I'm still struggling a
8 little bit to understand the scope of what will be
9 looked at in the comprehensive study. And I want to
10 start the question with you, because I think in
11 response to a question from Mr. Jenkins earlier, you
12 said that cost of service and rate design are -- I
13 wrote it down, inextricably linked.

14 And so what I'm trying to get clear on is how
15 far into cost of service issues are we going to be
16 going in this comprehensive rate design study? I don't
17 have a real good sense right now of the scope to which
18 that study is going to go into cost of service issues.
19 Can the two of you talk to me about that and give me
20 greater clarity?

21 A. (Jack L. Floyd) You can't do one without the
22 other. That's the two-second answer. You cannot do
23 one without the other. And I would even argue, you
24 could get two people in a room and come up with a dozen

1 different ways of which one comes first. And I think
2 Mr. Jenkins hit on my frustrations over the years of
3 dealing with rate cases and rate issues -- rate design
4 issues pretty well.

5 You change the rate design. You make
6 customers more aware of what they're doing in terms of
7 how they use the system, you will change the cost of
8 service, because I guarantee you the load curve is
9 going to change. That's one approach.

10 The other approach is just the reverse. If
11 you do something in the cost of service, look at a
12 particular methodology, and you stick to that
13 methodology from the first part of it, and you don't
14 consider the other ones, and the impacts of how demand,
15 energy, and customer-related costs can impact one
16 another, then you will inform your rate design a
17 certain way. You're going to get a certain response.

18 There's a reason that I use the word
19 "comprehensive." I call this modern era of rate cases
20 since 2006, '07. We are in a place kind of like we
21 were in the late '60s, early '70s when the utilities
22 were building generation -- big-dollar generation
23 facilities, and they were trying to go out and push an
24 increased load, because they needed it for these

1 investments. But we're talking billions of dollars of
2 costs today, in terms of grid improvement, what I call
3 the greening of energy, and then coal ash. All of
4 these things are weighing on customers. The low-,
5 medium-, and high-income customers.

6 And I just -- I find it tough to accept
7 utility service based on old data and being told that
8 I've got to do it the way I've been doing it for the
9 last 50 years, because I don't believe the next
10 50 years when I'm not here is going to look a lot like
11 it has looked in the last 50 years. And we have to be
12 careful to not impact the most vulnerable, vulnerable
13 customers who have to use the system by doing all of
14 this study and coming up with something that looks a
15 lot different than it does today.

16 And that's why I'm cautious. I'm cautious
17 about using old data. I'm an engineer. I like to
18 learn how things work. Well, I've got to learn -- I've
19 got to start learning by looking at data, and then
20 seeing what is the data telling me. And that's one
21 reason that the staff has supported AMI, because it
22 gives us the glimpse that we've never had. We could
23 have had it in the last 50 years, but it costs a
24 fortune to do. It's not as costly today on a unit

1 basis going forward.

2 We've got AMI data. The Company has started
3 looking at how that data is impacting load shakes.

4 Load shakes drive cost of service. Cost of service is
5 going to drive rate design. But those load shakes
6 change their character based on the rates people pay.

7 And here's something else to keep in mind.

8 Mr. Harris reminded me of this the other day. Is that
9 most customers are pretty satisfied with the electric
10 utility service they have. They don't want a whole lot
11 of manipulation. They don't want a whole lot of
12 sophistication. They want to keep things fairly
13 simple, and that's something we, as regulators and at
14 the Company, need to keep in mind.

15 There are people out there that do want
16 different types of electric utility services, whether
17 it's electric vehicles, or solar panels, or things like
18 that, but there are healthy crop of customers who just
19 want to be left alone, and we need to figure out a way
20 to do both. And that's why a comprehensive study
21 starting from scratch is important.

22 Q. Well, thank you for your answer. I think you
23 know my view about doing things the way it was being
24 done just because that's the way they've always been

1 done. I think you know my views on that subject.

2 A. I agree.

3 Q. But I want -- I want you to take me to the
4 next step on this. If we get -- because I'm really
5 looking for assistance on how we go forward here and
6 not take another 50 years to get through this
7 comprehensive study.

8 So if everything is up for grabs from, as you
9 say, from scratch, how are we going to avoid getting
10 into that kind of swamp, where it takes us another 50
11 years, and we still may not have a new road map? What
12 kind of guardrails, what kind of parameters does the
13 Public Staff recommend that the Commission establish in
14 order to make sure this is not just a free-for-all?

15 A. It's -- I'm not sure I have a good answer for
16 that question yet. But I will try to answer it this
17 way.

18 Q. I don't mean to interrupt you, because I'm
19 not looking really today to get your top-of-the-head
20 answer. I'm putting the question out there, because I
21 think if the Commission -- if the Commission majority,
22 at the end of hearing all of the evidence, decides that
23 the suggestion the Company has made and that the Public
24 Staff has made -- and I have already heard a lot of

1 opposition to the principle -- is a good one of a
2 comprehensive study, I think we're probably going to
3 need some assistance on developing the parameters, I
4 call them guardrails, the sort of directions the study
5 needs to focus on and the prioritization of topics.
6 Otherwise, I'm afraid we're really wasting everyone's
7 time if we don't do that.

8 So I don't expect you to answer today, but I
9 want the question out there, because I think the
10 Commission may need to come back to the parties and ask
11 for some answers on that.

12 A. Let me give a couple of quick responses to
13 that. Is that my testimony outlines some very basic
14 principles, and there's a reason you don't see a lot of
15 meat on those bones, is because I think a lot of folks
16 would have a lot of different ways to interpret those
17 half a dozen or so principles. But rate design -- I
18 don't think the Commission should take this as a static
19 endeavor. This is something that future Commissions
20 are going to have to constantly deal with in every rate
21 case. Because if we think about it, just in the last
22 13 -- or 10 to 13 years we've been looking at rate
23 cases, how service has changed in terms of in use of
24 electricity, the efficiency of use, the proliferation

1 of distributed generation, storage is staring us in the
2 face going forward.

3 These are -- these are formidable things that
4 are impacting utility service. But I don't think the
5 Commission -- if you're thinking you have to put a --
6 as we say in church, a stake in the ground behind the
7 barn, and that's it, I don't think that's what we're
8 suggesting. We need to start with a framework of where
9 do we want rates to go in the future? What do we want
10 what rates to accomplish? There may be some existing
11 rate schedules that are perfectly fine. I'm not
12 willing to throw everything out just because I want a
13 new study. There may be some justification for keeping
14 what we have.

15 But my point with a comprehensive study is
16 that we have adjusted rates on an across-the-board
17 percentage increase basis for so long that I think
18 we've lost the integrity of the actual rate structure,
19 itself. And that's why we need the study. It cannot
20 happen overnight; it needs to involve a bunch of
21 stakeholders; and there's going to be a lot of
22 argument. And there's certainly the high potential for
23 disagreement. I'm sure the parties, if they disagree
24 with something that Duke comes up with, is going to

1 argue about it.

2 But at the same time, it took us two years,
3 roughly, to get a consolidated OPT class. I use that,
4 it's a great example. And the parties literally had to
5 be forced to the table by the Commission. And we ended
6 up sitting down having conversations about it, and we
7 developed a load-based, time-of-use, nonresidential
8 schedule. And I'm using that. I'm expecting the
9 parties to do the same thing with everything else, rate
10 design. Thank you.

11 A. (Xames S. McLawhorn) And,
12 Commissioner Clodfelter, if I could just follow on to
13 that. It very well may be that, after this study, we
14 have a rate design, and we say, "Eureka, this is the
15 greatest thing. Why didn't we think of this 25 years
16 ago? This is absolutely the way we need to charge
17 ahead." But when we look at implementing it, as I said
18 earlier on cross, there may be some issues where, by
19 moving to that rate design, it causes some significant
20 cost shifts or cost -- and in this case I'm talking
21 about bill cost, the bill costs to the customer, that
22 we can't go all the way in one step. It would be
23 unreasonable to the customer to do that.

24 We may have to use gradualism to implement

1 the design and get there. I'm not predetermining that
2 it will, I'm just saying that is a very distinct
3 possibility. And we all need to keep that in mind and
4 not be afraid to take this step because we're so
5 concerned that we won't like the outcome that we refuse
6 to even look at it.

7 Q. Thank you, gentlemen. I could spend a lot of
8 time, and we don't have a lot more time this afternoon,
9 asking you a lot of detailed questions about some of
10 the things that the various intervenors asked you
11 about. It wouldn't be very productive. I'm not going
12 to do it. Thank you for your time.

13 CHAIR MITCHELL: All right.

14 Commissioner Duffley?

15 COMMISSIONER DUFFLEY: Thank you,
16 gentlemen, for your testimony today. I'm going to
17 pass on asking you any questions.

18 CHAIR MITCHELL: Commissioner Hughes?

19 EXAMINATION BY COMMISSIONER HUGHES:

20 Q. This will probably make
21 Commissioner Clodfelter even more concerned, but --
22 about as far as the timeliness of this study. But when
23 I read some of the descriptions of the affordability
24 stakeholder process, I have a hard time seeing where

1 the relationship to that is in this comprehensive rate
2 study. And it seems like they have so much overlap.
3 Are they parallel? Are they together? And does that
4 just make an even longer, more complicated study?

5 If someone could just comment briefly on
6 that. I see the testimony, particularly of Mr. De May,
7 has a lot of rate design in what he's calling
8 affordability issues. So if you could just quickly
9 comment on that, quickly.

10 A. (Jack L. Floyd) Yeah. Mr. Hughes, I
11 mentioned a little bit the other day in the
12 consolidated hearing that I don't think you can
13 separate the two issues. At the end of the day, what
14 we need to try to start with is developing rates based
15 on cost causation. And let's look at a purely
16 cost-based rate design suite of rates, and then the
17 Commission can start to evaluate the different policies
18 of what affordability conjures up, in terms of what
19 types of discounts or what types of programs we want to
20 provide, and then how to pay for it, and let that fit
21 into the rate design study.

22 I don't see them as separate issues. I see
23 them, that they have to almost be done together. But
24 at the end of the day, I think if we are going to ask

1 the customers of Duke Energy, Duke Progress, Duke
2 Carolinas to help fund things that are not so easily
3 fundable in terms of utility service -- we're shifting
4 costs from one group of customers to another -- we need
5 to be as transparent as possible in what that cost
6 shift might be.

7 And that's one reason why I want to try to
8 take as close to a cost-causation approach to this rate
9 design, and then let's look at the different policies
10 that the Commission and future Commissions might adopt,
11 and how those policies fit into and affect the rates
12 that customers are going to be asked to pay.

13 Q. Okay. Thank you. No further questions.

14 CHAIR MITCHELL: All right.

15 Commissioner McKissick?

16 COMMISSIONER MCKISSICK: Just one or two
17 quick questions.

18 EXAMINATION BY COMMISSIONER MCKISSICK:

19 Q. And I'd certainly like to thank the panel for
20 the testimony you've provided today, Mr. Floyd, for the
21 testimony you provided previously. I know I asked a
22 number of questions relating to your thoughts
23 concerning these issues, and I certainly understand the
24 inextricable linkages between rate design and cost of

1 service and trying to come up with the right policies
2 that kind of wed them along with the cost-causation
3 theory and the practicalities of implementing it
4 systematically.

5 I guess the thing I'm trying to understand,
6 assuming we go down this path, I always like to think
7 that there are other places that have visited this same
8 territory previously. Other jurisdictions that have at
9 least attempted to modernize this all. Because,
10 obviously, it needs modernization, and -- but can you
11 all identify places or jurisdictions that have either
12 attempted it successfully or unsuccessfully, or where
13 they went so far but didn't get to the next two or
14 three levels? Is there anything you can share?

15 A. (Jack L. Floyd) On a comprehensive basis,
16 I'm not aware of anything, but there are certainly
17 jurisdictions that have addressed issues of low-income
18 customers.

19 Q. Sure.

20 A. And I -- one of my exhibits in my direct
21 testimony has a list of those. Mr. Howat, the Justice
22 Center witness, provided some good examples of what
23 that would look like across the country. There are
24 other -- I think what you're going to find is a lot of

1 policy -- individual policy-driven rate design
2 questions that get answered. And I go and think, you
3 know, California is always a good example to look at in
4 terms of things to promote certain policies, they want
5 to use rate design to do that. I mean, they have a --
6 they have a time-of-use -- a somewhat mandatory
7 time-of-use structure there for customers. I'm not
8 sure, you know, we need to go there in North Carolina,
9 but that's something that's a policy-driven type of
10 rate design.

11 Short of getting something from the General
12 Assembly that says to the Commission, "Thou shalt do
13 X," it's tough to answer your question. What I
14 envision -- and this may, you know, my limited capacity
15 to think forward. What I envision is a comprehensive
16 study involving all the parties, and put everything on
17 the table. But at the end of the day, it is Duke
18 Energy who has the responsibility to provide utility
19 service. And we agree with the rates that provide them
20 sufficient revenues to earn a return.

21 And how they do that, we hold them
22 accountable in it lots of ways, and we chastise them
23 when we see that accountability strained. But at the
24 same time, we also ask customers to pay their bills and

1 to pay fair and equitable, just and reasonable rates,
2 and however you want to describe them. And my point
3 all along has been that the structure that we have --
4 if you hear anything out of my testimony, the structure
5 that we have today is based on traditional cost of
6 service rate design and ultimately utility service.

7 We are not facing that traditional paradigm
8 going forward. We need to start looking at cost of
9 service, cost of causation in terms of what we expect
10 to happen with the utility system going forward,
11 whether that's electric vehicles, whether that's
12 microgrids, whether that's storage, distributed
13 generation, all of those have cost implications. And
14 at the end of the day, like I said earlier to
15 Mr. Clodfelter, is that the most vulnerable customers
16 are the ones that we need to watch out for the most.

17 And, you know, the Public Staff is going to
18 be very involved in this effort, should the Commission
19 order it, and we're going to have a lot of debate about
20 it with the other parties and Duke Energy. It is a big
21 issue for the Public Staff going forward. And we hope
22 the Commission gives some guidance, but also gives the
23 parties some latitude to have an open debate. Thank
24 you.

1 Q. Thank you. And I guess the thing I would
2 simply follow up with is this. I mean, just thinking
3 out loud, would the Commission for even a stakeholder
4 process generate input, at least be well-advised
5 perhaps to articulate goals, aspirational goals as to
6 what types of policy should be thoughtfully reflected
7 upon and considered as things that we want to see
8 embodied in a new rate design structure. You know,
9 and, of course, try to set up some timeline. And when
10 I say that, aspirational dates and targets where
11 certain goals, objectives might be obtained, feedback
12 is provided through stakeholders with some type of
13 timeline for eventually getting to where we need to be
14 in advance of the next rate case.

15 You know, and I'm just trying to think, I
16 don't want to see something that establishes -- first,
17 is an exercise in futility; secondly, which potentially
18 breaks down without any significant change of past
19 policies in terms of what we're trying to modernize;
20 and then thirdly, where we don't get there quite quick
21 enough and we get caught in the quicksand along the
22 way. So, I mean, what are your thoughts on that?

23 A. Well, I definitely think you need to
24 establish a time frame for this work. That's for sure.

1 The parties, I mean, we could -- we could talk
2 ad nauseam about these issues, but it -- but in order,
3 I think -- if you're going -- in my mind, if you're
4 going to expect and impose a time frame, I think the
5 Commission needs to give some goals, some objectives
6 that we expect you to undertake X, Y, and Z and to show
7 us what you accomplish by a certain period of time.

8 Again, this is -- this is -- this is my
9 perspective on behalf of the Public Staff what we
10 expect this study to look like. But I'm also cognizant
11 of the fact that there may be disagreement at the end
12 of the day. And we need to be prepared for it.

13 But maybe I can give you an example of
14 something. You know, I've been in this -- in the
15 electric division, or energy division now for little
16 over 15 years. I started out in the water division,
17 and before that I worked for DEQ's predecessor
18 Environmental Management. I have done rate design in
19 water and electric, and there's a lot of similarity.

20 But we need to -- we just -- I'm trying to be
21 conscious of it. Duke and Dominion come to the Public
22 Staff routinely when they have a new rate proposal.
23 That's happened in the last -- multiple times in the
24 last 13, 14 years in my experience. We discuss those

1 proposals. Some of them are totally new services and
2 rates that go along with them. But we look at those,
3 we analyze it, we issue discovery on it, and we try to
4 reach consensus amongst ourselves and the utilities.
5 And then they file these things. We get them on your
6 agenda and recommend approval.

7 That type of process is kind of a miniature
8 version of what I'm talking about. And I believe that
9 that may provide a good example going forward for a
10 bigger study. I'm starting to repeat myself, I know,
11 but I want to make clear that this is a wide-open
12 study, and the Commission, in addition to a time frame,
13 I think for purposes -- I think all the parties really
14 are looking to you to give us kind of some marching
15 orders. Thank you.

16 A. (James S. McLawhorn) Commissioner McKissick,
17 if I could, I would agree pretty much with everything
18 Mr. Floyd said. And I do think it would be beneficial
19 for the Commission to give guidance, both in terms of
20 what specific policies you would like to see
21 incorporated in this rate design study as well as put
22 some timeline parameters around it. You know, I'm sure
23 the Commission is well aware, the parties will come
24 back and ask for additional time if we need it, but I

1 believe it's better to do that than for the Commission
2 to just say just go out and do this study and let us
3 know when you're finished with it. We need parameters
4 to keep everybody focused. So I certainly would
5 encourage the Commission to do that as well. So I
6 agree with -- I agree with what Mr. Floyd said.

7 Q. Thank you both for your input and
8 perspective. I certainly hope that the Commission, in
9 its deliberations, will give serious thought and
10 reflection to the testimony the two of you and many
11 others have provided during the course of this hearing,
12 and that there will be an opportunity to provide that
13 guidance, that structure, those timelines, those
14 policies. It's inevitable that there will be
15 disagreements along the way. There may be unintended
16 outcomes that might perhaps result. Things may not
17 work out necessarily as one might anticipate
18 theoretically as part of the exercise, but you won't
19 know it until you try to collaborate and come up with
20 something that will work.

21 And I am optimistic that, you know, this will
22 be in the near term, and that perhaps North Carolina
23 can provide some national guidance in terms of what can
24 be done in other jurisdictions as a model for

1 reevaluating the way this works in a new environment
2 and to modernize it the same way they're modernizing
3 the grid, the same way they're modernizing the way you
4 generate electricity, the same way you're looking at
5 distributing energy resources and how they're all tying
6 together, and the way people can use and consume
7 electricity with the new meters that are available, the
8 knowledge exchange and transfer of information through
9 enhanced technology. There's tremendous potential, and
10 I hope that potential will be realized.

11 COMMISSIONER McKISSICK: Thank you,
12 Madam Chair. I have no further questions.

13 CHAIR MITCHELL: All right.

14 Commissioner Duffley?

15 COMMISSIONER DUFFLEY: Yes. Actually, I
16 have a follow-up question.

17 EXAMINATION BY COMMISSIONER DUFFLEY:

18 Q. With respect to the timeline, what would the
19 Public Staff recommend? When should the stakeholder
20 process end before the next rate case begins?

21 A. (Jack L. Floyd) My testimony shed a little
22 bit of light on that. It's -- I think Duke needs to
23 try to accomplish this before its next rate case, but
24 certainly not limited to waiting for the next rate

1 case.

2 A. (James S. McLawhorn) I would agree that has
3 certainly been our goal, Commissioner Duffley. Of
4 course, we don't know when the next rate case will be
5 filed, and this case -- when we have made our original
6 recommendation, we had all thought these cases would
7 have been over long before now. So I certainly still
8 hope and believe we can get this done before the next
9 rate case. But, you know, if the next rate case occurs
10 in six months, then that might not be possible, but
11 we'll just have to see.

12 Q. Right. But let's assume that there's three
13 years between these rate cases. We can all dream,
14 right? So -- but would you want the stakeholder
15 process to end six months before the actual hearing, or
16 six months before the filing of the next rate case if
17 we had time?

18 A. Well, certainly, Duke would need time to
19 incorporate any of the recommendations into their
20 filing. So I don't know if six months is the ideal
21 time, but it would need to be some period of time prior
22 to the filing of the case that they were going to
23 incorporate it in. So that's -- I would -- I guess I
24 would like -- would want to hear feedback from Duke on

1 that. They have to put the case together, so.

2 Q. Okay. Thank you.

3 A. They definitely would need some time.

4 A. (Jack L. Floyd) And I would add,

5 Commissioner Duffley, I actually don't see this rate

6 stakeholder process ending. I think it's going to be

7 an ongoing thing. I think it was either

8 Commissioner Clodfelter or one of the intervening

9 attorneys that -- you know, this is an ongoing process,

10 and as -- future Commissions, I think, are going to

11 have to deal with how utility service is changing. And

12 policies may change and those kinds of things. So

13 hopefully if we can get a good stakeholder process

14 going in terms of rate designer and cost of service, we

15 can -- that can endure well beyond the next rate case.

16 Q. Okay. Thank you both.

17 CHAIR MITCHELL: Anything further,

18 Commissioner Duffley?

19 (No response.)

20 CHAIR MITCHELL: All right. Questions

21 on Commissioners' questions?

22 (No response.)

23 CHAIR MITCHELL: Any questions from the

24 Public Staff on Commissioners' questions?

1 MS. EDMONDSON: No questions.

2 CHAIR MITCHELL: All right.

3 Mr. McLawhorn, Mr. Floyd, thank you for your
4 testimony this afternoon. I'll entertain motions.

5 MS. EDMONDSON: Yes. Chair, I move that
6 McLawhorn Direct Exhibits 1 and 2 that have been
7 marked for identification as McLawhorn DEC Direct
8 Exhibits 1 and 2 be entered and copied into the
9 record in the DEC rate case dockets. And I move
10 that Floyd Direct Exhibits 1 through 4, Floyd
11 Corrected First Supplemental Exhibits 1 through 4,
12 and Floyd Second Supplemental Exhibits 1 through 4
13 that have been marked for identification as Floyd
14 DEC Direct Exhibits 1 through 4, Floyd DEC
15 Corrected First Supplemental Exhibits 1 through 4,
16 and Floyd DEC Second Supplemental Exhibits 1
17 through 4 be entered and copied into the record in
18 the DEC rate case dockets.

19 CHAIR MITCHELL: All right,
20 Ms. Edmondson, hearing no objection to your motion,
21 it will be allowed.

22 MS. EDMONDSON: Thank you.

23 (McLawhorn DEC Direct Exhibits 1 and 2,
24 Floyd DEC Direct Exhibits 1 through 4,

1 MS. EDMONDSON: The panel is available
2 for cross.

3 COMMISSIONER CLODFELTER: Thank you.
4 According to my notes, Ms. Cress, you would be up
5 first for cross examination.

6 MS. CRESS: Thank you,
7 Commissioner Clodfelter. The time that CIGFUR had
8 reserved for this panel was estimated prior to the
9 agreement pursuant to the joint stipulation of live
10 testimony and exhibits of certain rate design and
11 cost allocation witnesses, and now that that
12 testimony has been entered into this record, CIGFUR
13 does not wish to cross this panel at this time.

14 However, we would reserve the
15 opportunity to ask questions on Commission
16 questions to the extent that there are any.

17 COMMISSIONER CLODFELTER: Understood.
18 And you, of course, have that right.

19 So with that, Mr. Jenkins, move to you.

20 MR. JENKINS: Thank you,
21 Mr. Commissioner.

22 CROSS EXAMINATION BY MR. JENKINS:

23 Q. Good morning, gentlemen. Alan Jenkins for
24 the Commercial Group.

1 A. (James S. McLawhorn) Good morning.

2 A. (Jack L. Floyd) Good morning.

3 Q. Mr. Floyd, let's look first at your second
4 supplemental testimony. If you could turn to your
5 Exhibit 1. And let's start at page 1.

6 A. Okay.

7 Q. Based on the SCP methodology, the medium
8 general service class provides a 7.21 percent rate of
9 return that's higher than the average NC retail rate of
10 return of 6.93 percent; do you see that?

11 A. Yes, sir.

12 Q. And in other words, under the SCP
13 methodology, MGS ratepayers pay more than DEP's cost to
14 serve that class, right?

15 A. They pay slightly above that, but keep in
16 mind that it is still within that 10 percent band. And
17 anything that falls within that 10 percent band, plus
18 or minus, we consider to be appropriate.

19 Q. Okay. Let's go to the next page, page 2.

20 A. Same exhibit?

21 Q. Yes, sir. And there you're -- you show the
22 SWPA results. And under that methodology, the medium
23 general service class provides a 7.82 percent rate of
24 return that also is higher than the average NC retail

1 return, right?

2 A. It is. And it is slightly outside of that
3 plus or minus 10 percent band.

4 Q. Thank you. Now let's look to the final page
5 of the exhibit, page 3.

6 Under the WCP methodology, which I believe is
7 the winter coincident peak, correct?

8 A. That's correct.

9 Q. Under the WCP methodology, the medium general
10 service class return of 11.96 percent far exceeds the
11 average NC retail return of 6.93 percent, correct?

12 A. It does, yes.

13 Q. And in your direct testimony, I believe you
14 stated that DEP is now a winter peaking utility, right?

15 A. That's my understanding; yes, sir.

16 Q. And in any event, MGS rates are above cost
17 under each cost of service methodology, correct?

18 A. They are.

19 Q. Okay. Thank you. Let's move to another
20 topic and try and close a gap in the record.

21 Mr. Floyd, your testimony is now in the record from the
22 DEC case that you were procedurally but not
23 substantively opposed to the OPT-VSS rate changes from
24 the Commercial Group DEC settlement.

1 So coming now to DEP case, do you take a
2 similar position with respect to the SGS-TOU rate
3 design changes proposed in the DEP Commercial Group
4 settlement?

5 A. I do. As I think I have stated a number of
6 times, I want to approach this exercise of a
7 comprehensive rate study cautiously. And the
8 conditions of settlement that, in my opinion, can drain
9 the ability to develop a comprehensive study, I think
10 we should take a cautious approach to.

11 Now, I will say this. As these days have
12 progressed and the testimony delivered before the
13 Commission in these hearings, taking the Commercial
14 Group and the Harris Teeter settlements in terms of the
15 SGS-TOU for Progress, the Public Staff is optimistic
16 that, based on the Company's testimony, that none of
17 these conditions are going to constrain a future rate
18 study.

19 The Public Staff is receptive to that
20 testimony and would be willing to, at some point,
21 concede a little bit on the cautiousness of my earlier
22 stance. I think it was Mr. Pirro that said, you know,
23 that the study, they perceive this as a blank slate.
24 And that's acceptable to the Public Staff. That really

1 is what we were hoping to get out of such a
2 comprehensive study.

3 In terms of the particulars of the
4 settlements in terms of the on- and off-peak rates, I
5 think it was Mr. Pirro who also testified that the
6 values assigned to those rates would be more cost-based
7 in nature than simply making an across-the-board
8 percentage change as a result of the case. And the
9 Public Staff supports that. So my cautiousness is a
10 little more tempered in this case.

11 Q. It sounds like the Jenkins family motto,
12 which I understand is proceed but cautiously. So you
13 might have some Jenkins blood in you.

14 A. Okay.

15 Q. And it was consistent with that cautious
16 approach, and yet allowing some rate design changes,
17 you would agree -- and we can walk through each of
18 these, but I think -- let's see if we can just knock
19 them out with one or two questions.

20 Do you agree that you've supported in your
21 testimony certain rate design changes in this case?

22 A. Unique to Progress, yes, I have.

23 Q. Okay. And you agree also that, in the DEP
24 staff settlement, the second settlement, that staff and

1 DEP agreed to certain fuel cost factors?

2 A. I do recall that. I am not a fuel witness,
3 per se, but I do recall those conditions in the
4 settlement.

5 Q. And finally, you'll agree that that
6 settlement with staff and DEP agreed to make -- to move
7 class rates of return closer toward parity, correct?

8 A. Yes, sir.

9 Q. And all of those changes would be made before
10 a comprehensive rate design, right?

11 A. They will be part of this -- the ultimate
12 outcome of this case, yes.

13 Q. Okay. Thank you. Nothing further.

14 COMMISSIONER CLODFELTER: Thank you,
15 Mr. Jenkins.

16 Mr. Boehm, you are up next.

17 MR. BOEHM: Thank you, Your Honor. Due
18 to the stipulation and Mr. Jenkins' cross
19 examination, we no longer have any cross.

20 COMMISSIONER CLODFELTER: All right.
21 Thank you.

22 Ms. Goldstein, you're next on my list.

23 MS. GOLDSTEIN: Thank you,
24 Commissioner Clodfelter.

1 CROSS EXAMINATION BY MS. GOLDSTEIN:

2 Q. Good morning, everyone. Mr. Floyd, the
3 majority of my questions, I believe, are going to be
4 directed to you.

5 Starting with just in general, are you
6 familiar with Duke Energy Progress' real-time pricing,
7 our general service real-time pricing rate?

8 A. (Jack L. Floyd) I am.

9 Q. Okay. Thank you. And were you aware that
10 that rate was created in 1997?

11 A. Yes. I spent some time in the progress rate
12 case, the Sub 1023 case, evaluating the RTP rate
13 schedule.

14 Q. All right. Thank you. And in your testimony
15 for the current rate case, this would be in the -- you
16 discuss that you -- your proponent of the comprehensive
17 rate design study, there's a few rates that you discuss
18 that do not require further study, I believe; is that
19 correct? Those rates you identified were residential
20 TOU-D, CSE, and CSG; is that correct?

21 A. I wouldn't characterize it as not requiring
22 or needing further study. I think my testimony
23 articulates that, with respect to the R-TOU-D, that
24 that was a closed schedule a couple of cases ago. And

1 that, with the intent of opening new doors for
2 time-of-use-type rate schedules, here is one that is
3 pretty well established and that could be more readily
4 adopted and opened again.

5 In terms of the other two, the CSE and CSG,
6 they are fairly unique, they are fairly old. And they
7 are -- they have been closed for a period of time. And
8 there is an issue of what I -- what I believe may be a
9 discriminatory rate schedule by keeping that closed.
10 And so I wouldn't characterize it as not needing
11 further review on that basis.

12 Q. Okay. Thank you. Understood. And then are
13 you aware, Mr. Floyd, that RTP is currently capped at
14 participants of 85 customers?

15 A. Yes, I am.

16 Q. Okay. And capping that rate, do you believe
17 that causes any discrimination against customers that
18 would otherwise be willing to participate on that rate
19 and curtail their usage?

20 A. Not in the same terms as the other three that
21 I've mentioned. This -- this is a 20-year-old or so
22 rate, and it has had an experimental designation the
23 entire time, I do believe. And it -- as I mentioned
24 earlier, in the Sub 1023 case, I investigated the RTP

1 rate in a lot of detail. And so I went back and looked
2 at my notes from that case to basically get an idea.
3 And it was -- I think, Mr. Pirro testified to this to
4 some degree, that the administrative burden of manually
5 billing and calculating the RTP bill for customers was
6 the basis of why they had not expanded it. And that's
7 exactly what I found when I went back to the Sub 1023
8 case and looked at my notes.

9 I also looked in terms of this case, the Item
10 E-1 -- the Form E-1, Item 42 billing determinates. And
11 you'll see, if I'm interpreting this correctly, that
12 there are approximately 65 to 70 customers
13 participating in that schedule. So there is some
14 opportunity, I think, today that customers can still
15 enroll. Now, the administrative burden component of
16 the discussion, I think there's some further study.
17 Because, since this Sub 023 case, Progress -- Duke
18 Carolinas -- Duke Energy as a company has instituted a
19 process to implement a new billing system, their
20 Customer Connect system.

21 And in -- I believe it was in the Sub 1142
22 case, I went back and asked about that in terms of the
23 Customer Connect, and one of the things the Company
24 represented to me in discovery was that the hourly

1 pricing or the real-time pricing billing process is
2 hopefully going to be -- the administrative burden of
3 doing these manual bills is going to be reduced with
4 Customer Connect.

5 So I think there are opportunities for
6 expansion of the RTP. And certainly I think the RTP
7 process, the calculation or the algorithm used for the
8 calculation should be part of this study going forward.

9 Q. Okay. Thank you. One question, and you
10 are -- as far as you understand, you believe that there
11 are spots available in the RTP rate currently?

12 A. As I interpret the Item 42 billing data, yes.

13 Q. Okay. And have you -- I assume you were not
14 aware that Hornwood, Inc., who we represent in this
15 proceeding, have been requesting to be put on this rate
16 for about a year and a half?

17 A. No. I mean, I've had some conversation over
18 the years with Mr. Coughlan, but I did not know
19 specifically about Hornwood.

20 Q. Okay. Thank you. Moving to the admin fee,
21 we discussed -- well, you discussed the manual billing
22 part of administering RTP.

23 Are you aware that customers pay
24 approximately -- well, exactly \$1,980 per year in an

1 admin year?

2 A. Yes. I think it's \$165, \$175 a month or so.

3 Q. Yes, sir. \$165, I believe.

4 A. Okay.

5 Q. And as of this rate case, isn't it correct
6 that DEP has not requested to increase that
7 administrative fee?

8 A. They've proffered no change at all to the
9 RTP. And part of that is that the RTP is a marginal
10 rate schedule and -- which is typically outside of cost
11 of service.

12 Q. Okay. Going back to the admin fees, do
13 you -- are you aware of what those fees generally
14 cover?

15 A. I would -- I would have to say I have not
16 looked at that in this case to look at the detail
17 behind it. There was not -- nobody suggested any
18 changes in the application or the parties. And the
19 Public Staff, its last investigation of it really was
20 done in the Sub 1023 case. I have not looked at that
21 charge and the administrative components what are --
22 that are behind that charge in this case. I have not
23 investigated it at this time. But I would have to
24 think that most of it is the manual billing process.

1 Q. Yes, sir. And given that DEP has not
2 requested to increase that portion of the admin fee and
3 has not in quite some years, wouldn't that indicate
4 that DEP is covering their -- they're recovering their
5 costs that are incurred for the manual billing and
6 administering this rate?

7 A. I think that's a safe presumption, yes.

8 Q. Okay. Thank you. You discussed the
9 deployment of new technology and metering.

10 Would you agree that RTP's been in existence,
11 as already established, for 23 years, and it is able to
12 be administered with the current technology and meters
13 that are in place?

14 A. That's correct. I think Mr. Pirro
15 highlighted the energy profile component of how they do
16 the metering and billing process.

17 Q. Okay. Thank you. Thank you. And are you,
18 Mr. Floyd, aware of the pilot rates that are being
19 offered in the DEC territory right now that Mr. Pirro
20 testified that they are -- DEP is studying?

21 A. The nine different pilots; yes, I am.

22 Q. Okay. And are you aware that those pilot
23 rates are only available to customers up to 75PW?

24 A. That's true. And that was the target

1 audience with the pilots, because it seemed to be that
2 the lower-load customers who had the fewer time of use
3 options when those pilots were first contemplated.

4 Q. Okay. So as far as you know, there is no
5 real-time pricing available or design available to any
6 DEP customers currently that are less than 1,000 kW,
7 correct?

8 A. That's correct. Now, they do have some other
9 nonfirm riders. They have -- they have several of
10 those. I can't articulate exactly what some of the
11 names of those are, but they have several of them for
12 nonfirm service riders, standby riders, those kinds of
13 things.

14 Q. Okay. And given that the admin fee is just
15 short of \$2,000 per year, wouldn't that incent or
16 disincent customers who might not be able to curtail
17 their load and possibly save money from participating
18 on these rates? I'm really referring to some of the
19 smaller customers.

20 A. Right. And I -- yes, it would. The RTP was
21 not designed, I think, for small customers. I mean,
22 the 1 megawatt demand limit is a formidable hurdle for
23 many customers. That's why I believe there is an
24 opportunity for more time of use. Now, whether it's

1 real-time pricing or something less volatile, but there
2 are certainly opportunities for more time of use for
3 this -- for this middle ground that I think you're
4 somewhat targeting. And I -- that is one of the
5 objectives of this rate study, that hopefully, between
6 the pilots that you mentioned earlier that Duke
7 Carolinas is doing, up to 75 kilowatts, from 75 to
8 maybe a megawatt, there's a -- I think plenty of
9 fertile ground for new time-of-use RTP opportunities.

10 Q. Okay. Thank you. And then in just
11 considering the customers that are 1,000 kW and above,
12 the current kW requirements on RTP, if the Commission
13 approved simply to reduce -- or keep the 1,000 kW
14 requirement but eliminate the cap, is that something
15 that you think would -- would you agree with that?
16 Would you support that?

17 A. Well, it's -- I think we need to look at it.
18 I think we need to see if there are other opportunities
19 for more customers to participate in the existing RTP.
20 I hate to use this word again, but I'm a little
21 cautious about changing things like demand thresholds
22 and so forth, because -- without a comprehensive study.

23 We need to look at things in concert with one
24 another. And I'll -- and in particular, RTP rates, I

1 think people need to keep in mind, you know, these are
2 marginal service kinds of rates, and we don't -- the
3 more load of a customer that gets enrolled in a
4 nonfirm, or real-time pricing, or marginal cost-based
5 rate, you start to have to ask the question about what
6 are they contributing to fixed cost.

7 Now, typically, marginal rates -- marginal
8 rate schedules, like the RTP component, are not
9 assigned fixed costs. That's one of the benefits to
10 the customer. But in terms of that, it's when the
11 system needs the capacity, they are encouraged to
12 curtail or pay a penalty. And the reason being is that
13 the Company has a plan for capacity to serve that
14 portion of load. We don't need but so much marginal
15 load on the system, so much incremental load on the
16 system simply because, you know, at some point you're
17 paying credits for incremental load that you may never
18 call.

19 And there's an economic analysis, I think,
20 that needs to go into all of what I'm saying, and that
21 ought to be done through this comprehensive rate study.
22 So that's why I say a cautious approach. I'm not sure
23 I can articulate everything we need to look at in terms
24 of an RTP-like rate for smaller customers, or even

1 expanding the one we have for larger -- for the current
2 customers that are eligible for that. We need to look
3 at it on a comprehensive basis.

4 Q. Okay. Foregoing the retention in kW, again
5 with the 1,000 kW and above customers, hasn't this rate
6 been -- I mean, I guess you could say studied for the
7 last 23 years. I do want to make a distinction or
8 correction; it is a nonexperimental rate at this point.

9 A. Okay. Yeah, it's -- I think we -- there's
10 plenty of experience with real-time pricing rate
11 structures, hourly pricing rate structures. I don't
12 know that the nature of it is unknown. I think we know
13 how it works. The customers understand the algorithm
14 behind the costs that are associated with that, and
15 when those costs are imposed in terms of their
16 ratchets, as we call them, the activations. I'm just
17 not sure how much of it is unknown at this point.

18 Q. Okay. And if the RTP rate was expanded,
19 would the curtailment of customers allow for possibly
20 postponing the construction of additional peak power
21 plants or accelerate the closing of coal-fired power
22 plants?

23 A. Not necessary -- excuse me. Not necessarily.
24 And that goes back to what I said a moment ago, is that

1 typically marginal rate schedules, the load associated
2 with those are not planned for in the first place.
3 That's why they're marginal, in terms of not including
4 fixed cost recovery. They -- in other words, the
5 Company serves that load with the excess capacity that
6 they have on a day-to-day basis. And when that
7 capacity becomes constrained, that's when the real-time
8 pricing algorithm activates the additional charges, so
9 to speak, to encourage the customer to curtail or pay a
10 penalty.

11 So I don't -- I wouldn't -- I would not
12 equate the RTP load with the need to expand system
13 capacity.

14 Q. Okay. So -- but do you agree that DEP does
15 receive a benefit from the customers who are shifting
16 load during those high price times?

17 A. The system does receive a benefit, yes. All
18 customers receive a benefit from that.

19 Q. Okay. Thank you. Mr. Floyd, just a couple
20 more questions. In your summary testimony that was
21 just filed last couple of days, you mentioned that --
22 it's page 2, the very middle paragraph.

23 A. Uh-huh.

24 Q. That some of the key objectives for the rate

1 study are to ensure that users of the system pay for
2 services based on how they use the system.

3 Would you agree that RTP is designed for that
4 exact purpose?

5 A. Yes.

6 Q. Okay.

7 A. The incremental component of RTP is that;
8 it's a marginal rate which pretty much says the same
9 thing.

10 Q. Okay. Thank you. And then just to clarify
11 as well, because we've discussed the marginal. The
12 customers on RTP do still get bill -- or are still
13 billed under their standard rate, correct, for their
14 CBL usage?

15 A. For their customer base line, yes. So it
16 would be on an LGS or some other rate schedule. That's
17 billed under the schedule LGS.

18 Q. Okay. Thank you, Mr. Floyd. That concludes
19 all of my questions.

20 A. You're welcome.

21 COMMISSIONER CLODFELTER: Thank you,
22 Ms. Goldstein.

23 Mr. Neal, I believe the panel is with
24 you.

1 MR. NEAL: Thank you,
2 Commissioner Clodfelter. No questions at this
3 time.

4 COMMISSIONER CLODFELTER: All right.
5 According to my list, Mr. Smith or Mr. Ledford, you
6 have the panel next.

7 MR. SMITH: We have no questions at this
8 time. Thank you.

9 COMMISSIONER CLODFELTER: Thank you,
10 Mr. Ledford -- Mr. Smith.

11 Mr. Culley, next on my list.

12 MS. CULLEY: No questions at this time.
13 Thank you, Commissioner.

14 COMMISSIONER CLODFELTER: All right.
15 And that brings us to -- let me ask if any other
16 intervenors have cross examination for this panel.

17 MS. CRESS: Commissioner Clodfelter,
18 this is Christina Cress with CIGFUR.

19 COMMISSIONER CLODFELTER: Yes.

20 MS. CRESS: I truly had not intended to
21 ask any questions of this panel, and this was not a
22 ruse to simply try to go out of order, but because
23 of testimony elicited from Mr. Floyd, I do just
24 have one question if the Commission might allow me

1 to ask it.

2 COMMISSIONER CLODFELTER: I'll allow you
3 to do that before we go to the Company. You may
4 proceed.

5 MS. CRESS: Thank you,
6 Commissioner Clodfel ter.

7 CROSS EXAMINATION BY MS. CRESS:

8 Q. Mr. Floyd, you testified about softening your
9 stance on being cautious with respect to certain rate
10 design provisions contained within the Commercial Group
11 and Harris Teeter settlements with DEP; do you recall?

12 A. (Jack L. Floyd) Yes.

13 MS. CRESS: Commissioner Clodfel ter, I
14 apologize. This is actually going to be two
15 questions.

16 COMMISSIONER CLODFELTER: You may have
17 two.

18 MS. CRESS: Thank you.

19 Q. Mr. Floyd, your softening of your position on
20 those pieces of the settlement, that also applies to
21 the CIGFUR settlement with DEP; does it not?

22 A. Well, it depends on what piece of that you're
23 talking about. Would you be more specific?

24 Q. Your concerns -- I guess this will be three.

1 Your concerns related to the provisions pertaining to
2 studying certain rate design elements and getting
3 together with CIGFUR to examine the possibility of
4 certain rate designs in future rate cases.

5 A. I think the Public Staff is open to looking
6 at all possibilities for whatever rate schedules would
7 benefit both customer and Company. I'm not -- without
8 being -- I'm trying to look for the CIGFUR settlement
9 here so I can make sure I'm referencing appropriately,
10 but --

11 (Witness peruses document.)

12 I think we can -- I think we can say that, in
13 terms of individual rate schedules, the incremental --
14 or not incremental -- the interruptible load aspect of
15 the settlement may be a little bit of a different
16 animal to discuss. But in terms of the rate schedules,
17 the options for RTP and some of these other example
18 rate schedules that were given by CIGFUR in the
19 settlement certainly bear investigating.

20 Q. Thank you, Mr. Floyd.

21 MS. CRESS: And thank you,
22 Commissioner Clodfelter.

23 COMMISSIONER CLODFELTER: Thank you,
24 Ms. Cress.

1 Ms. Jagannathan?

2 MS. JAGANNATHAN: Thank you,
3 Commissioner Clodfelter. I just have a couple of
4 questions for Mr. Floyd.

5 CROSS EXAMINATION BY MS. JAGANNATHAN:

6 Q. How are you doing?

7 A. (Jack L. Floyd) Good morning.

8 Q. You were discussing with Ms. Goldstein the
9 LGS-RTP rate; isn't that right?

10 A. Yes.

11 Q. And by its terms, that's limited to large
12 general service customers, right?

13 A. That's correct.

14 Q. Okay. And I believe you testified there are
15 open spots, and I wasn't sure if you heard Mr. Pirro's
16 testimony that LGS-RTP was full, I think fully
17 described; do you disagree with that?

18 A. Well, that's what prompted me to go back to
19 look at the E-1, Item 42. And I think my testimony
20 earlier stated that my belief, my interpretation of
21 that data seems to suggest that there may be openings.

22 Q. Okay. Thank you. And in any case, you would
23 not be surprised that the Company would not allow
24 non-large general service customer who wanted to be on

1 LGS-RTP to participate in that rate, whether there are
2 open spots or not?

3 A. I don't -- I can't imagine why they would.

4 Q. Okay. And would it surprise you to know that
5 Hornwood is not a large general service customer?

6 A. I know nothing about Hornwood's load.

7 Q. Okay. Thank you. That's all I have.

8 COMMISSIONER CLODFELTER: Thank you.

9 Last call, any other parties have cross examination
10 on this panel?

11 (No response.)

12 COMMISSIONER CLODFELTER: All right.

13 Ms. Downey, Ms. Edmondson, we're back to you on
14 redirect.

15 MS. EDMONDSON: I have a couple
16 questions for Mr. Floyd.

17 REDIRECT EXAMINATION BY MS. EDMONDSON:

18 Q. Mr. Floyd, in regard to the CIGFUR
19 settlement, Ms. Cress was asking you about your
20 position, any opposition to any of the terms or any
21 softening about --

22 COMMISSIONER BROWN-BLAND: Excuse me,
23 this is Commissioner Brown-Bland. Ms. Edmondson,
24 could you get a little closer to your mic?

1 MS. EDMONDSON: Sure. Can you hear me
2 better now?

3 COMMISSIONER BROWN-BLAND: Little bit.

4 MS. EDMONDSON: Okay. I'll see if I can
5 turn it up. I think -- let's see. Okay. I'll try
6 to talk louder.

7 Q. Ms. Cress asked you about had the Public
8 Staff changed its position in regarding any of the
9 terms of the CIGFUR settlement. You -- as far as
10 the -- and she asked you about the rate study and the
11 rate schedules.

12 Was your concern, as far as studying those
13 rate schedules, or was it more involved with whether
14 those rates should be part of base rates or the DSM-ED
15 rider?

16 A. (Jack L. Floyd) My answer -- earlier answer
17 was not in the context of the efficiency rider versus
18 base rates. It was more a base rate question, I think.
19 As I -- as I look at the settlement section E of this,
20 it's paragraphs 1 primarily list some examples of other
21 RTP-like rate schedules. And that's what I was
22 alluding to, that those -- those designs ought to be
23 evaluated in the context of this comprehensive study,
24 rate study. That's what I was alluding to.

1 Q. And I think I'm -- Mr. Pirro and Mr. Huber
2 said that you would be looking at both base rates and
3 DSM-type rates in the comprehensive rate study?

4 A. I heard that testimony. It raised a few
5 flags with me, simply because the construct of the
6 energy efficiency rider is rooted in the Senate Bill 3,
7 62-133.8 and 9, and there has to be a distinction
8 between the cost associated with demand-side management
9 and energy efficiency programs and base rate components
10 of utility service. We have a DSM-EE rider for that
11 purpose. And my accounting friends across the hall, we
12 all ensure that there is a distinction made between the
13 cost associated with efficiency and demand-side
14 management programs and base rate utility service
15 because of that statutory construct.

16 This was an issue that started as -- with the
17 initial efficiency portfolios of both companies and
18 Dominion when we started down the road after Senate
19 Bill 3, looking at demand-side management, demand
20 response programs. And the Commission -- the
21 Commission stated in its Docket E-7, Sub 831 order back
22 in 2009 that they would close the Duke Carolinas
23 existing interruptible programs, and any new
24 demand-side management, demand response -- and time of

1 use is a demand response-type program -- would be
2 part -- new programs, new enrollment would be part of
3 the DSMEE rider.

4 Now, that -- that is -- I think that topic
5 needs to be discussed in terms of the comprehensive
6 rate study, because we have not historically treated
7 time-of-use-type rate schedules, base rate schedules as
8 efficiency or demand response or demand-side
9 management. We are going to need to delicately address
10 that and to preserve the ability to have time of use
11 rate schedules maintained in base rates and demand-side
12 management programs maintained in the DSM-EE rider.

13 I'm open to having those discussions with
14 stakeholders, but that is a -- that is a -- that is an
15 issue that needs to be addressed.

16 Q. But since Senate Bill 3, has all new demand
17 response been put in the DSM-EE rider?

18 A. Yes, it has. In terms of Duke Carolinas'
19 PowerShare program and Duke Progress' EnergyWise and
20 what they call their CIG, commercial, industrial,
21 governmental demand response program, yes, it has.
22 It's been recovered in the DSM-EE rider since 2009,
23 '10.

24 Q. Okay. Thank you. That's all I have.

1 COMMISSIONER CLODFELTER: Any further
2 redirect for the panel? If not, we'll move to
3 Commissioners' questions.

4 MS. GOLDSTEIN: Commissioner Clodfelter,
5 I'm sorry to interrupt. I'm not sure if this is
6 the correct form or -- it's definitely untimely,
7 but an objection. The questioning of
8 Ms. Jagannathan of Mr. Floyd regarding Hornwood's
9 size. They are, in fact, a large general service
10 customer.

11 COMMISSIONER CLODFELTER: Well, we're
12 now -- I'm not sure that's so much an objection as
13 it is an argument about what the facts in the case
14 are. And so, Ms. Goldstein, I'm going to suggest
15 that we need to be sure that you have in the record
16 in your case all facts sufficient to support the
17 position you wish to argue with the Commission.

18 MS. GOLDSTEIN: Okay. Thank you.

19 COMMISSIONER CLODFELTER: I'm not sure
20 if that's really an objection to the question.
21 It's a difference of opinion about what the facts
22 of the case are. And I'm going to -- if you need
23 to offer additional evidence for the record, I'll
24 hear you on a motion to do so if you think you need

1 to offer additional evidence, at the appropriate
2 time.

3 MS. GOLDSTEIN: Okay. Thank you.

4 COMMISSIONER CLODFELTER: Okay. All
5 right. We'll go to Commissioners' questions.
6 Commissioner Brown-Bland?

7 COMMISSIONER BROWN-BLAND: Yes, my
8 question is for Mr. Floyd.

9 EXAMINATION BY COMMISSIONER BROWN-BLAND.

10 Q. And I just want to ask you a couple of
11 questions related to EDIT. In your second supplemental
12 testimony, page 5, there at line 6 where the question
13 is posed and the rest of that page contains your
14 answer. And the question was about why -- why your
15 assignment of the EDIT credit differed from the method
16 used by Company witness Pirro in his second settlement
17 exhibit.

18 A. (Jack L. Floyd) Right.

19 Q. And you indicated that the Company had agreed
20 in the settlement with CIGFUR to return the EDIT to
21 customers based on a uniform cents-per-kilowatt-hour
22 basis; but that you had distributed the EDIT credit by
23 returning the monies to the customer classes based on
24 the amounts each class had paid.

1 A. That's right.

2 Q. And my question is, has the Commission, to
3 your knowledge, used your method, based on the amounts
4 paid, to distribute the EDIT credit in prior cases,
5 either electric, natural gas, or water?

6 A. I'm not sure about gas or water, wastewater,
7 but in the last Dominion, if not the last two Dominion
8 cases, they were done on a class basis. The reason I
9 bring this up is that EDIT -- EDIT is something that we
10 know customers pay. It can be directly assigned to the
11 class that paid it. And with that knowledge, I mean,
12 we should be giving customers back the money they paid
13 in terms of overpaying in this case. And so it is -- I
14 think we are able to discern pretty well what each
15 class paid to the Company, in terms of the tax burden.

16 Part of the -- part of this, in terms of the
17 electric utility service -- like I said, I'm not aware
18 of -- I know the Commission has awarded the EDIT
19 credits on a level -- on a uniform rate basis, and
20 therein lies my problem. The settlements in the last
21 case -- cases with Duke Carolinas Progress addressed
22 the EDIT being returned on a levelized rider.

23 When the compliance filings were made, my job
24 is to look at the rates that come out of those cases

1 and to make sure they produce the revenues that the
2 Commission has granted. My -- my point, or the thing
3 that I did in my review, is I interpreted levelized as
4 uniform; and that, I believe, might have been a
5 mistake. Levelized, in terms of accounting, means --
6 and my accounting friends have corrected me -- means
7 basically the same amount over multiple years. Does
8 not necessarily mean the same rate, uniform rate.

9 And so what I have proffered in this case --
10 and let's go back to the original Duke Carolinas/Duke
11 Progress filings in these cases. They filed a
12 class-specific rate for EDIT. The Public Staff did not
13 object to those original proposals of returning EDIT,
14 because they do return the money to the class that paid
15 it. That's the key. That was consistent with the
16 Dominion cases. Notwithstanding what the Commission
17 has awarded in other -- or two other utilities that it
18 regulates.

19 Part of the -- part of the problem, too, I
20 think, is that we tend, as regulators, to love to
21 return things on a uniform basis because it's fairly
22 easy mathematically. Again, I go back and restate,
23 here with EDIT, we know what the residential class,
24 what the nonresidential classes paid to the Company.

1 They should be getting that money back directly. My
2 proposal does that. The original proposal does that.

3 Q. All right. Thank you for that. With regard
4 to -- you mentioned -- did you say the last Dominion
5 and was it the last Duke?

6 A. It wasn't the last Duke. Both Duke cases
7 have been on a uniform basis.

8 Q. Uniform?

9 A. Yes. The issue was this time, in looking at
10 the case, looking at -- well, what prompted the review
11 was the difference between the original filing of
12 Progress' and Duke Carolinas' cases and the settlements
13 that came out between Duke and CIGFUR. That changed
14 the way the EDIT -- that prompted me to review it.
15 There was no reason to dispute it in the original
16 filing.

17 Q. Well, so just refresh my memory from just a
18 few minutes ago, you mentioned you were aware of your
19 method being employed in Dominion, and was it one
20 other?

21 A. I believe it's the last two Dominions.

22 Q. The last two Dominions?

23 A. Yes.

24 Q. All right.

1 A. I don't know that it was done in gas or
2 water. My understanding in talking with other Public
3 Staff members is that those had been done on a uniform
4 basis also.

5 Q. All right. You don't happen to know off the
6 top of your head, do you, as some folks do, the docket
7 numbers for those cases? E-22?

8 A. Unfortunately, it's E-22, Sub 562, which is
9 the last case, and 532, which was the 2015, '16 case.

10 Q. All right. All the career employees have it
11 down.

12 A. I'm filing my resignation in a minute.

13 Q. No, no, no, no. Thank you. Another
14 follow-up to that is, can you and the Public Staff
15 provide, as a late-filed exhibit, how the Commission
16 has authorized EDIT to be distributed to customer
17 classes since the recent 2013 state tax changes, and
18 include in that the state and the federal EDIT?

19 A. I'll rely on Ms. Edmondson to get the details
20 of that.

21 Q. All right.

22 MS. EDMONDSON: We will have that
23 prepared.

24 COMMISSIONER BROWN-BLAND: Thank you,

1 Ms. Edmondson.

2 Q. And one more question. Well, I don't want to
3 fall into Ms. Cress' trap, but I think it's one more
4 question. Yesterday, witness Phillips mentioned
5 Docket E-2, Sub 1188, and I don't know if you recall
6 what that was, but what I wanted to clarify was whether
7 that case, that was allocating EDIT, or if it dealt
8 with changing DEP's base rates to reflect the
9 21 percent there.

10 A. I do not know. You would be best to ask one
11 of the Public Staff accounting witnesses. I think
12 Mr. Maness is our witness in this case. The -- my
13 exercise and limitation of EDIT was simply to take the
14 accounting witnesses' recommended EDIT credit and
15 assign it for returning to the customer classes the
16 rates, and that's the extent of my knowledge in terms
17 of how the EDIT was calculated.

18 Q. Are you familiar with that E-2, Sub 1188
19 which was also entered in M-100, Sub 148?

20 A. Vaguely.

21 Q. All right. And so you don't know if there's
22 that distinction between the adjustment to the base
23 rates versus the EDIT?

24 A. I do not.

1 Q. And my refreshing your recollection about the
2 order, that wouldn't change your knowledge, would it?

3 A. Unfortunately not.

4 Q. All right. Thank you. That's all that I
5 have.

6 COMMISSIONER CLODFELTER: Thank you,
7 Commissioner.

8 Commissioner Gray?

9 COMMISSIONER GRAY: No questions for
10 this panel.

11 COMMISSIONER CLODFELTER: Okay.
12 Chair Mitchell?

13 CHAIR MITCHELL: No questions.

14 COMMISSIONER CLODFELTER: Thank you.
15 Commissioner Duffley?

16 COMMISSIONER DUFFLEY: Yes. I have just
17 one follow-up question to
18 Commissioner Brown-Blair's questions.

19 EXAMINATION BY COMMISSIONER DUFFLEY:

20 Q. So, Mr. Floyd, I hope you're doing well this
21 morning.

22 A. (Jack L. Floyd) Yes.

23 Q. Good. So you probably heard me ask questions
24 about doing kind of an offset of a potential EDIT

1 account with coal ash costs and removing the
2 amortization periods, those five-year amortization
3 periods.

4 If the Commission decided to go that route,
5 would you still be able to perform your returning to
6 customer classes the EDIT?

7 A. I -- I would -- I'm not sure I can give you a
8 thorough answer at this point about that. I may have
9 to think about that some more. One of the things that
10 I -- here's this word again, "caution." I want to
11 caution the Commission about commingling the return of
12 overcollections with expenses that really don't have a
13 lot of connection between the two. It's like, you
14 know, taking -- using something just because it's
15 available there, to address another problem that really
16 the two -- the issue and the problem have no direct
17 relationship.

18 The taxes were overpaid. The coal costs are
19 incurred as a function of a whole different gamut of
20 issues and circumstances. So I just caution the
21 Commission against using the EDIT credits that would go
22 back to customers to pay those coal-related or coal
23 ash-related costs.

24 Can it be done? I mean, at the end of the

1 day, the customer doesn't care. They're going to pay a
2 bill to the utility. It's going to be comprised with
3 base rate items and riders. And, you know, the
4 Commission certainly has the prerogative of doing what
5 you are contemplating. But to give you a more detailed
6 answer, analytical-based answer at this time, I'm not
7 sure I can.

8 Q. Okay. Thank you for that, Mr. Floyd. I have
9 no further questions.

10 COMMISSIONER CLODFELTER: Thank you.

11 Commissioner Hughes?

12 COMMISSIONER HUGHES: Yes, I have a
13 couple questions.

14 EXAMINATION BY COMMISSIONER HUGHES:

15 Q. Mr. Floyd, you talked a little bit about the
16 history of the RTP as you knew it, and then you started
17 to get in redirect into that connection between DSM and
18 EE programs that I have to ask you a question on some
19 of the things that you described.

20 Have you -- have you ever studied the impacts
21 of the RTP, or in the last 10 years studied the impacts
22 of the RTP? By impacts, I mean number of customers
23 that participate, amount of the electric -- electricity
24 that flows through those rates.

1 A. (Jack L. Floyd) It is -- it is a significant
2 amount. I'm looking at my notes here from the Sub -- I
3 do not do that in this case. Let me preface that.
4 There were no changes to propose for RTP. I did not do
5 that. The last time I looked at this to any extent was
6 in the Sub 1023 Progress case. At that time, the --
7 I'm reading my notes here. It looks like approximately
8 1,300 megawatts may have been involved with that rate.
9 That's subject to check.

10 They are very responsive, typically, to calls
11 by the Company. We get through confidential emails the
12 RTP prices every week, and when we see notable
13 escalations of rates in certain hours, we typically
14 understand that the participants on that rate respond
15 very well. I have not done a more formal study, other
16 than what we did in the rate case, and then the ongoing
17 weekly emails that we get about RTP.

18 Q. Okay. Thank you. And then, if I understood
19 you right -- I didn't understand whether -- whether DSM
20 and EE programs, a rider would roll in in your vision
21 to this comprehensive rate study or they wouldn't. I
22 understood the distinction, and maybe
23 Commissioner Clodfelter can talk it out, but what was
24 your -- going forth now, what is the recommendation on

1 the record? Would they be included? Would that be
2 included?

3 A. Yeah. The -- it is, I think, going to be
4 problematic if we start talking about demand-side
5 management energy efficiency cost recovery in the
6 term -- in the context of a comprehensive rate study
7 that is contemplated in these rate cases. The study is
8 intended to look at base rate schedules, to look to see
9 if the current ones are still appropriate. And if not,
10 where -- where we can make adjustments. And then to
11 look for new opportunities for new rate schedules to
12 deal with future utility service.

13 The problem that arises is rooted in the
14 distinction of time of use being demand response,
15 demand-side management. And historically, time of use
16 has been considered demand-side management.

17 In the context of Senate Bill 3, there
18 were -- there were efforts made to make a distinction
19 between existing base rate oriented time of use and new
20 demand response programs that would be offered to
21 expand a portfolio of demand response.

22 And I think one of the issues is that, for
23 interruptible service -- that's, I think, the biggest
24 part of it. For interruptible service, the character

1 of interruptible service is analogous to demand
2 response. And so, in the context of the Duke Carolinas
3 Save-a-Watt portfolio that was approved in 2009 for
4 Duke Carolinas, the -- there was a distinction made by
5 the Commission, because this was an issue, that
6 existing interruptible rates, base rate schedules --
7 and there were two of them. I think it was rider IS
8 and SG -- would be closed to new customers, and that
9 any new interruptible demand response load would be
10 enrolled in the new power share demand-side management
11 program that was part of the Save-a-Watt portfolio
12 under Senate Bill 3.

13 And so that -- I don't want to conflate -- I
14 hope we don't conflate the comprehensive rate study
15 with some of these issues of demand response and DSM-EE
16 rider. We need to look at base rate revenue schedules.
17 And if the issue of time of use, real-time pricing,
18 oriented schedules, and demand response becomes an
19 issue out of that study, then we may have to address
20 this. I'm hoping stakeholders can get -- can discuss
21 this.

22 A. (James S. McLawhorn) Commissioner Hughes,
23 can you hear me?

24 Q. Yes.

1 A. James McLawhorn. If I could, I would like to
2 just add a little perspective -- additional perspective
3 to Mr. Floyd's answer on the RTP rates; is that okay?

4 Q. Please, go ahead.

5 A. Okay. I just -- since there's been some
6 discussion about RTP rates and the demand-side
7 management energy efficiency, I just wanted to add
8 that, when the RTP rates were first implemented in
9 North Carolina, they were not implemented for the
10 purpose of shifting load. And if you examine the way
11 the rates are constructed, the customer continues to
12 pay a customer baseline under the traditional LGS or
13 LGS-TOU schedule, which is representative of historical
14 usage.

15 At the time the RTP rates were implemented,
16 they were actually put in place to incent customers to
17 increase usage when the utility had available capacity
18 at a lower marginal cost. So some manufacturing
19 customers could actually increase production above
20 their -- their normal level of production.

21 And, of course, when -- when -- as Mr. Floyd
22 described, when capacity became short or they were
23 having to go to units or purchase power at a higher
24 cost, the real-time price would go up, and that would

1 send a signal to the customer, okay, you need to back
2 off these increased energy purchases or pay this higher
3 rate.

4 But it wasn't really for the purpose of
5 shifting their historical load to a lower cost period.
6 And I wasn't sure that message was getting through. I
7 just wanted to add that.

8 Q. I appreciate that perspective. It's an
9 interesting perspective, and it wouldn't be one that I
10 would necessarily think of now thinking about the main
11 advantage of --

12 A. Well --

13 Q. -- rates for --

14 A. So it really was -- it wasn't called an
15 economic development rate, but I guess it was somewhat
16 analogous to that for existing customers. It was -- at
17 that time we were not -- I think Ms. Goldstein pointed
18 out that the rate had been in effect since '97, '98 for
19 DEP. At that time, we weren't building any -- or very
20 little new generation, and most of what we were
21 building, if we were, it was peaking plant, so we had
22 some additional capacity at certain times in some of
23 the intermediate and base load plants. And it was more
24 efficient to keep those plants running than to cycle

1 them up and down during load -- certain load periods.

2 And so it was -- it helped to reduce overall
3 costs to everyone on the system to keep the plants
4 running, even selling the energy, the excess energy at
5 basically a fuel rate plus a little bit above that, so.

6 Q. Got it. I appreciate that. And anything
7 more I learn is going to be outside what I need to know
8 for this case.

9 A. Okay. Thank you.

10 Q. So we'll cut it off now. I appreciate both
11 your responses. No further questions.

12 COMMISSIONER CLODFELTER: Thank you. I
13 want to see if perhaps we can get through
14 Commissioners' questions before we take our morning
15 break. So I'll go to Commissioner McKissick.

16 COMMISSIONER MCKISSICK: Appreciate the
17 testimony that was provided by this panel, and I
18 always find it interesting and insightful, but I
19 have no further questions at this time.

20 COMMISSIONER CLODFELTER:
21 Commissioner Duffley, I'll come back to you. I
22 think you indicated you may have had an additional
23 question.

24 COMMISSIONER DUFFLEY: Thank you. I

1 just wanted to ask one more follow-up for
2 Mr. Floyd.

3 EXAMINATION BY COMMISSIONER DUFFLEY:

4 Q. I'm going to come at the question in a
5 different way.

6 So if the Commission decided to do some type
7 of offsetting of the accounts, would it make this issue
8 of how to do the flowback moot?

9 A. (Jack L. Floyd) I would -- if you want to do
10 them in concert with one another, I would -- I think I
11 would like to look at the individual components,
12 calculate the revenues by class for each, and then net
13 the two together on a class basis.

14 Q. Okay.

15 A. Is that responding to your question?

16 Q. It is responding, yes. Thank you. No
17 further questions.

18 COMMISSIONER CLODFELTER: Any -- thank
19 you. At this point, we'll take our morning break.
20 Let's come back at 11:05, and we will pick back up
21 with questions on Commissioners' questions. We
22 will be in recess until 11:05.

23 (At this time, a recess was taken from
24 10:49 a.m. to 11:07 a.m.)

1 COMMISSIONER CLODFELTER: We are now on
2 questions on Commissioners' questions. And I'm
3 really just going to go in the order in which we
4 took the cross examinations and then come back to
5 Public Staff.

6 So, Mr. Jenkins, that would put you up
7 first. Any questions?

8 MR. JENKINS: No questions.

9 COMMISSIONER CLODFELTER: All right.
10 Ms. Cress? Couldn't hear you.

11 MS. CRESS: Sorry. Can you hear me now?

12 COMMISSIONER CLODFELTER: Yes, I can.

13 MS. CRESS: Excellent. CIGFUR has no
14 additional questions. Thank you.

15 COMMISSIONER CLODFELTER: All right.
16 Mr. Boehm, are you there?

17 MR. BOEHM: Did you call Mr. Boehm?

18 COMMISSIONER CLODFELTER: Yes.

19 MR. BOEHM: No questions, thank you.

20 COMMISSIONER CLODFELTER: Okay.

21 Ms. Goldstein? You're on mute.

22 MS. GOLDSTEIN: No, sir. No additional
23 questions at this time.

24 COMMISSIONER CLODFELTER: All right.

1 Mr. Neal ?

2 MR. NEAL: Briefly,

3 Commissioner Clodfelter.

4 COMMISSIONER CLODFELTER: Yes.

5 EXAMINATION BY MR. NEAL:

6 Q. Mr. Floyd, good morning.

7 A. (Jack L. Floyd) Hello.

8 Q. This is David Neal representing NC Justice
9 Center, et al. And you will recall, in questions from
10 Commissioner Brown-Blair regarding excess deferred
11 income taxes, you talked about the importance of
12 calculating, I guess by class, how much excess income
13 taxes were paid by those -- by class, and then
14 returning it in a proportionate manner; is that
15 correct?

16 A. Yes. We know what the classes paid to the
17 Company in terms of EDIT. And so my -- I think my
18 testimony simply tries to return it to the customers on
19 the same basis.

20 Q. And you would agree that, in those years
21 while residential customers were essentially overpaying
22 because of changes in tax law, that was over -- those
23 excess income taxes were recovered based on the total
24 bills that those customers paid, correct?

1 A. That's my understanding, yes.

2 Q. And so that would mean, for example, a
3 residential customer paid those excess income tax
4 portions of their bill both from the kilowatt hour
5 portion of their bill, the volumetric charge, as well
6 as the basic customer charge component?

7 A. That's true. This is a function of revenue
8 to the utility. Revenue derived from the rate
9 schedules and the components of each of those rate
10 schedules.

11 Q. And you would agree that the EDIT rider flows
12 back to customers only on the volumetric rate, the
13 per-kilowatt-hour rate, correct?

14 A. I'm not sure I understand your question. Is
15 that the -- is that a proposal or?

16 Q. Well, I'm just looking, for example, at Pirro
17 Exhibit Number 1 where he has the excess deferred
18 income tax rider EDIT 2 and shows the Company's -- you
19 know, essentially a decrement rider that's based on the
20 kilowatt hour, the volumetric charge.

21 A. Right. But are you referring to the original
22 Pirro filing or in his -- what is it, supplemental?

23 Q. I -- for purposes of this question, I was
24 looking at his original filing, but is there --

1 A. Yes.

2 Q. It's my understanding that it's a
3 volumetric -- it's being proposed to return to
4 customers on the basis of volumetric rate.

5 A. It uses kilowatt hour sales to calculate a
6 rate, whether uniform or a class specific, depending on
7 which exhibit you're looking at.

8 Q. Right. And so -- but the bottom line is,
9 none of that is returned as a decrement to the basic
10 customer charge?

11 A. No.

12 Q. That's all I have.

13 A. It is based -- it's based on revenues.

14 MR. NEAL: That's all I have,
15 Commissioner Clodfelter.

16 COMMISSIONER CLODFELTER: Okay. Thank
17 you, Mr. Neal.

18 Mr. Smith?

19 MR. SMITH: No questions from NCSEA.

20 COMMISSIONER CLODFELTER: All right.

21 Thank you.

22 Mr. Culley?

23 MS. CULLEY: No questions. Thank very
24 much.

1 COMMISSIONER CLODFELTER: All right.

2 Ms. Jagannathan, I think we're to you.

3 MS. JAGANNATHAN: Commissioner

4 Clodfelter, I just had one clarification. Over the

5 break we took an opportunity to look at what

6 Ms. Goldstein brought up, and it's my understanding

7 that Hornwood has several accounts, and one of the

8 several accounts does qualify for large general

9 service. So I just didn't want to mislead or

10 anything. I just wanted to clarify that for the

11 record.

12 COMMISSIONER CLODFELTER: Thank you.

13 Let me propose, Ms. Goldstein and Ms. Jagannathan,

14 that, since this is a factual issue and needs to be

15 established in the record as a matter of fact, if

16 the two of you will talk and satisfy yourselves

17 that the correct answer is somewhere in the record

18 now, or if not, it can be established in some

19 manner mutually agreeable to the two of you. So

20 the Commission knows that it has the fact that it

21 can rely upon. Okay?

22 MS. JAGANNATHAN: Absolutely. Yeah,

23 it's my understanding it's not in the record yet,

24 but we'll figure that out between the two of us.

1 Thank you.

2 COMMISSIONER CLODFELTER: That's fine.
3 Perhaps you can figure it out by stipulation or
4 some other method, and we'll entertain whatever you
5 propose. Okay?

6 MS. JAGANNATHAN: Absolutely. Thank
7 you.

8 MS. GOLDSTEIN: Thank you.

9 COMMISSIONER CLODFELTER: And that
10 means, Ms. Downey and Ms. Edmondson, questions on
11 Commission's questions?

12 MS. EDMONDSON: No questions.

13 COMMISSIONER CLODFELTER: All right.
14 Have I made the rounds completely? If so, that
15 means we're at the point where we can entertain
16 motions to the exhibits.

17 MS. EDMONDSON: Okay.

18 Commissioner Clodfelter, I would like to move that
19 Floyd Direct Exhibits 1 through 4, Floyd Corrected
20 First Supplemental Exhibits 1 through 4, and Floyd
21 second supplemental exhibits that have been marked
22 for identification as Floyd DEP Direct Exhibits 1
23 through 4, Floyd DEP Corrected First Supplemental
24 Exhibits 1 through 4, and Floyd DEP Second

1 Supplemental Exhibits 1 through 4 be entered and
2 copied into the record in the DEP rate case.

3 COMMISSIONER CLODFELTER: All right.
4 You've heard the motion. Are there any objections?

5 (No response.)

6 COMMISSIONER CLODFELTER: Hearing none,
7 the motion is allowed.

8 (Floyd Corrected First Supplemental
9 Exhibits 1 through 4, and Floyd Second
10 Supplemental Exhibits 1 through 4 were
11 admitted into evidence.)

12 MS. EDMONDSON: Second motion is I move
13 that Mr. McLawhorn Direct Exhibits 1 and 2 that
14 have been marked for identification be entered and
15 copied into the record in the DEP rate case docket.

16 COMMISSIONER CLODFELTER: All right.
17 That's the motion. Are there any parties
18 objecting?

19 (No response.)

20 COMMISSIONER CLODFELTER: If not, motion
21 is allowed.

22 (McLawhorn Exhibits 1 and 2 were
23 admitted into evidence.)

24 MS. EDMONDSON: And third, I would also

1 ask that Mr. McLawhorn and Mr. Floyd be excused.

2 COMMISSIONER CLODFELTER: Hearing no
3 objection to that motion, it is allowed.

4 MS. EDMONDSON: Thank you.

5 COMMISSIONER CLODFELTER: Thank you,
6 gentlemen.

7 All right. Ms. Downey, who is next?

8 MS. JOST: This is Megan Jost with the
9 Public Staff.

10 COMMISSIONER CLODFELTER: Okay. That's
11 right. I'm sorry, I have you down, Ms. Jost.

12 MS. JOST: That's okay.

13 COMMISSIONER CLODFELTER: Wrong line
14 entry on a very complicated chart.

15 MS. JOST: Understood. The Public
16 Staff, at this time, calls L. Bernard Garrett and
17 Vance F. Moore.

18 COMMISSIONER CLODFELTER: All right. I
19 have Mr. Garrett. Looking for Mr. Moore. Okay.

20 Whereupon,

21 L. BERNARD GARRETT AND VANCE F. MOORE,
22 having first been duly affirmed, were examined
23 and testified as follows:

24 COMMISSIONER CLODFELTER: Okay. Thank

1 you. Ms. Jost?

2 MS. JOST: Thank you.

3 DIRECT EXAMINATION BY MS. JOST:

4 Q. Mr. Moore, I'll begin with you. Would you
5 please state your name and business address for the
6 record.

7 A. (Vance F. Moore) My name is Vance Moore. My
8 business address is 206 High House Road, Cary,
9 North Carolina, Suite 259.

10 Q. By whom are you employed and in what
11 capacity?

12 A. I'm employed by Garrett & Moore Incorporated,
13 and I am the president.

14 Q. Did you cause to be filed in this docket on
15 April 13, 2020, direct testimony consisting of 36 pages
16 and 10 exhibits, eight of which were marked
17 confidential?

18 A. I did.

19 Q. Do you have any corrections to your
20 testimony?

21 A. I do not.

22 Q. If you were asked the same questions today,
23 would your answers be the same?

24 A. They would be.

1 Q. And did you prepare a summary of your
2 testimony?

3 A. I did.

4 MS. JOST: Commissioner Clodfelter, at
5 this time, I move that Mr. Moore's prefilled direct
6 testimony and summary be copied into the record as
7 if given orally from the stand, and that his 10
8 exhibits be marked for identification as premarked
9 in the filing.

10 COMMISSIONER CLODFELTER: Unless there's
11 objection?

12 (No response.)

13 COMMISSIONER CLODFELTER: Hearing no
14 objection, motion is allowed.

15 MS. JOST: Thank you.

16 (Confidential Public Staff Moore
17 Exhibits 1 through 7 and 10; and Public
18 Staff Moore Exhibits 8 and 9 were
19 identified as they were marked when
20 prefilled.)

21 (Whereupon, the prefilled direct
22 testimony with Appendix A and testimony
23 summary of Vince F. Moore were copied
24 into the record as if given orally from

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the stand.)

BEFORE THE NORTH CAROLINA UTILITIES COMMISSION

DOCKET NO. E-2, SUB 1219

In the Matter of)	TESTIMONY OF
Application of Duke Energy Progress, LLC,)	VANCE F. MOORE
for Adjustment of Rates and Charges)	ON BEHALF OF THE PUBLIC
Applicable to Electric Utility Service in North)	STAFF – NORTH CAROLINA
Carolina)	UTILITIES COMMISSION

BEFORE THE NORTH CAROLINA UTILITIES COMMISSION**DOCKET NO. E-2, SUB 1219
TESTIMONY OF VANCE F. MOORE
ON BEHALF OF THE PUBLIC STAFF
NORTH CAROLINA UTILITIES COMMISSION****APRIL 13, 2020**

1 **Q. PLEASE STATE YOUR NAME, BUSINESS ADDRESS, AND**
2 **PRESENT POSITION.**

3 A. My name is Vance Moore. My business address is 206 High House
4 Road, Suite 259, Cary, North Carolina. I am the President of Garrett
5 and Moore, Inc.

6 **Q. BRIEFLY STATE YOUR QUALIFICATIONS.**

7 A. I am a registered professional engineer with over 30 years of
8 experience engineering coal ash management projects, including
9 coal ash landfills and impoundments, with services including, but not
10 limited to, facility layout and master planning; ash landfill design,
11 permitting, construction and quality assurance, and closure; ash
12 impoundment closure investigations, closure design and permitting,
13 and closure construction and quality assurance; cost engineering;
14 facility and life of site development and operational cost projections
15 and alternative analyses; ash management facility operations; ash
16 impoundment material recovery and recycling; public meetings and

1 community involvement; environmental monitoring and regulatory
2 compliance, corrective actions, CCR Rule compliance
3 demonstrations, and comprehensive assessments of program and
4 facility environmental liabilities and associated costs. Relevant
5 projects include:

- 6 ○ Canadys Station (Dominion Energy South Carolina, DESC,
7 formerly South Carolina Electric & Gas, SCE&G or SCANA)
8 near Walterboro. South Carolina
 - 9 ■ Ash pond closure
 - 10 ■ Ash landfill development
 - 11 ■ Corrective actions
- 12 ○ Cope Station (DESC) near Cope, South Carolina
 - 13 ■ Ash landfill development
 - 14 ■ Ash landfill wastewater management facility
 - 15 development
 - 16 ■ Ash landfill closure
 - 17 ■ Ash landfill wastewater pond closure
- 18 ○ Cross Station (Santee Cooper), near Pineville, South
19 Carolina
 - 20 ■ Ash Landfill development and closure
- 21 ○ McMeekin Station (DESC) near Columbia South Carolina
 - 22 ■ Ash pond closure
 - 23 ■ Ash landfill development and closure
 - 24 ■ Ash landfill wastewater pond closure
- 25 ○ Urquhart Station (DESC), near Beech Island, South Carolina
 - 26 ■ Ash landfill closure
 - 27 ■ Ash pond closure
 - 28 ■ Ash landfill wastewater pond closure
 - 29 ■ Corrective Actions

- 1 ○ Wateree Station (DESC) near Eastover, South Carolina
- 2 ▪ Ash pond closure
- 3 ▪ Ash landfill development
- 4 ▪ Ash landfill wastewater management facility
- 5 development
- 6 ▪ Corrective Actions
- 7 ○ Williams Station (DESC) near Charleston, South Carolina
- 8 ▪ Ash landfill development
- 9 ▪ Ash landfill wastewater management facility
- 10 development
- 11 ▪ Ash landfill closure
- 12 ▪ Ash landfill wastewater pond closure

13 Additional qualifications are set forth in Appendix A.

14 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?**

15 A. The purpose of my testimony is to present to the North Carolina
 16 Utilities Commission the results of my investigation into whether the
 17 approaches to environmental regulatory compliance taken by Duke
 18 Energy Progress, LLC (DEP), at its Coal Combustion Residuals
 19 (CCR) units located at the Cape Fear, H.F. Lee, Mayo, Roxboro, and
 20 Weatherspoon Stations in North Carolina were prudent and
 21 reasonable methods of achieving compliance with the laws and
 22 regulations governing coal ash management.

23 **Q. WHY DO YOU SAY “PRUDENT AND REASONABLE”?**

24 A. I am not an expert in utility regulation, but have relied upon guidance
 25 from the Public Staff attorneys with respect to the legal standard for

1 my investigation. Those attorneys inform me that under N.C. Gen.
2 Stat. § 62-133, a utility's operating expenses must be "reasonable"
3 to be included in the revenue requirement that is the basis for setting
4 rates the utility may charge to consumers. Likewise, the cost of utility
5 property allowed in the rate base, to which an authorized return may
6 be applied, must also be "reasonable." Furthermore, I have been
7 advised that management prudence is one aspect of this statutory
8 reasonableness, and yet some costs or expenses can be prudent but
9 still not reasonable for recovery as a component of the revenue
10 requirement used for setting rates. For purposes of my testimony, I
11 do not attempt to present the legal theory for a distinction between
12 "prudence" and other "reasonableness"; rather, I simply describe the
13 facts that led me to conclude that a particular cost or expense is not
14 reasonable for purposes of rate recovery.

15 **Q. HOW DOES YOUR TESTIMONY DIFFER FROM THAT OF THE**
16 **OTHER PUBLIC STAFF WITNESSES IN THIS CASE?**

17 A. I understand that Public Staff witnesses Lucas and Maness speak to
18 adjustments for environmental violations and the appropriate
19 regulatory accounting treatment for coal ash-related costs. I do not
20 address those issues. The testimony of Public Staff witness Garrett
21 evaluates the prudence and reasonableness of DEP's costs incurred
22 at its two high-priority sites, Asheville and Sutton, as well as at the
23 Robinson Station in South Carolina. Our testimony together provides

1 a combined perspective on the prudence and reasonableness of the
2 coal ash closure costs for which DEP is seeking cost recovery in this
3 proceeding.

4 **Q. WHAT IS THE SCOPE OF YOUR INVESTIGATION INTO THE**
5 **PRUDENCE AND REASONABLENESS OF DEP'S COAL ASH**
6 **MANAGEMENT COSTS?**

7 A. I reviewed the actions and costs incurred by DEP at its Cape Fear,
8 H.F. Lee, Mayo, Roxboro, and Weatherspoon plants to comply with
9 the Coal Ash Management Act (CAMA),¹ including DEP's actions
10 and costs incurred in connection with the SEFA STAR coal ash
11 beneficiation plants at its H.F. Lee and Cape Fear Stations.

12 **Q. PLEASE DESCRIBE THE RESOURCES UTILIZED IN**
13 **CONDUCTING YOUR INVESTIGATION.**

14 A. In order to prepare this testimony, I reviewed the testimony and work
15 papers of DEP witnesses Bednarcik, Smith, and Turner. Through the
16 Public Staff, I also submitted extensive discovery to DEP regarding
17 its actions taken at its CCR units and DEP's technical and financial
18 basis for such decisions. I also participated in site visits and
19 conference calls with DEP personnel.

¹ 2014 N.C. Sess. Law 122, as amended by 2016 N.C. Sess. Law 95.

1 **Q. PLEASE SUMMARIZE YOUR TESTIMONY.**

2 A. My testimony first presents my opinion on the prudence and
3 reasonableness of DEP's selected methods for general CCR
4 management at each CCR unit I investigated and the related costs
5 from September 1, 2017, through December 31, 2019. The majority
6 of my testimony focuses on my investigation of the prudence and
7 reasonableness of Duke Energy's approach to compliance with the
8 requirement to beneficiate coal ash imposed by the amendment to
9 CAMA² and the associated costs incurred. Based on my
10 investigation, I recommend that the Commission disallow
11 \$130,384,392 in costs to construct DEP's H.F. Lee and Cape Fear
12 beneficiation projects that I do not believe were reasonable or
13 prudent.

14 **Q. WHAT IS YOUR OPINION REGARDING THE COSTS DEP SEEKS**
15 **RECOVERY OF IN THIS RATE CASE FOR MAYO AND**
16 **ROXBORO?**

17 A. The North Carolina Department of Environmental Quality (NCDEQ)
18 issued Closure Determinations on April 1, 2019, which mandated
19 that CCR impoundments at DEP's Mayo and Roxboro plants and at
20 Duke Energy Carolinas, LLC's (DEC), Allen, Belews Creek, Cliffside,

² N.C. Gen. Stat. § 130A-309.216 (2016).

1 and Marshall plants be excavated. After NCDEQ issued these
2 excavation orders, Duke Energy filed a contested case challenging
3 the orders.

4 DEP witness Bednarcik states on pages 13 and 14 of her direct
5 testimony:

6 Except for preliminary closure plan development, none
7 of the site work that has been conducted at these two
8 sites is specific to cap-in-place closure. All site work to
9 date would also have to be conducted in an excavation
10 closure. Later this year, DE Progress anticipates
11 conducting preliminary site evaluations, including
12 boring wells, to evaluate potential onsite locations for
13 landfills. This will be done to ensure that the Company
14 will be able to proceed with closure if the NC DEQ
15 Order is upheld.

16 On December 31, 2019, Duke Energy, NCDEQ, and community and
17 environmental groups entered into a settlement agreement that,
18 among other things, resolved the litigation over the excavation
19 orders. Pursuant to the settlement agreement, Duke Energy will be
20 required to excavate and place in lined landfills a majority of the CCR
21 at DEP's Mayo and Roxboro plants and at DEC's Allen, Belews
22 Creek, Cliffside, and Marshall plants. The direct testimony of Public
23 Staff witness Lucas discusses the current regulatory status of
24 closure of DEP's CCR sites in greater detail.

1 Based on my review of DEP's approach to compliance with NCDEQ
2 requirements, I take no exception to DEP's requested
3 reimbursements for site work performed at Mayo and Roxboro.

4 **Q. WHAT IS YOUR OPINION REGARDING THE COSTS DEP SEEKS**
5 **RECOVERY OF IN THIS RATE CASE FOR WEATHERSPOON?**

6 A. Weatherspoon was designated as an intermediate site by CAMA and
7 DEQ and must be excavated by April 4, 2028.³ I take no exception
8 to DEP's requested reimbursements for site work performed at
9 Weatherspoon.

10 **Q. PLEASE DESCRIBE DUKE ENERGY'S REQUIREMENT TO**
11 **BUILD ASH BENEFICIATION PROJECTS THAT WILL PROCESS**
12 **COAL ASH INTO CEMENTITIOUS PRODUCTS.**

13 A. In 2016, the North Carolina General Assembly amended CAMA.
14 Among other things, the CAMA Amendment added N.C.G.S. § 130A-
15 309.216 regarding ash beneficiation projects. That section requires
16 Duke Energy to process coal ash into a form suitable for use in
17 cementitious products. Part (a) states in part:

18 On or before January 1, 2017, an impoundment owner
19 shall (i) identify, at a minimum, impoundments at two
20 sites located within the State with ash stored in the
21 impoundments on that date that is suitable for
22 processing for cementitious purposes and (ii) enter into

³ Page 3 of 11, Exhibit 18, Direct Testimony of DEP Witness Jessica Bednarcik
filed in Docket No. E-2, Sub 1219, on October 30, 2019.

1 a binding agreement for the installation and operation
2 of an ash beneficiation project at each site capable of
3 annually processing 300,000 tons of ash to
4 specifications appropriate for cementitious products,
5 with all ash processed to be removed from the
6 impoundment(s) located at the sites.

7 Part (b) requires Duke Energy to identify an additional beneficiation
8 site on or before July 1, 2017, and part (c) sets the closure deadline
9 for intermediate and low-risk impoundments at ash beneficiation
10 sites as no later than December 31, 2029.

11 **Q. PLEASE SUMMARIZE THE ACTIONS DUKE ENERGY TOOK TO**
12 **COMPLY WITH THE CAMA AMENDMENT'S REQUIREMENT TO**
13 **SELECT THREE SITES FOR THE CONSTRUCTION AND**
14 **OPERATION OF BENEFICIATION PROJECTS.**



15 A. In response to a Public Staff data request,⁴ DEC stated, "During the
16 Q4 2016 quarterly ARO process, Duke Energy established ash
17 beneficiation site selection criteria based on carbon content, ash
18 inventory volume and product market area associated with the plant
19 location and cost savings comparisons." DEC further stated that
20 "[t]he first two ash beneficiation sites were selected Q4 2016" and
21 "[t]he third site was selected Q2 2017. . . ."

⁴ DEC response to Public Staff Data Request No. 202-5 in Docket No. E-7, Sub 1214.

1 **Q. WHAT PLANTS DID DUKE ENERGY CHOOSE FOR THE THREE**
 2 **BENEFICIATION SITES?**

3 A. Duke Energy chose the DEC Buck plant and the DEP H.F. Lee and
 4 Cape Fear plants as the three beneficiation sites. The H.F. Lee plant
 5 was chosen on December 13, 2016.⁵ The Cape Fear plant was
 6 chosen on June 30, 2017.⁶

7 **Q. PLEASE SUMMARIZE THE ACTIONS DUKE ENERGY TOOK TO**
 8 **COMPLY WITH THE CAMA AMENDMENT'S REQUIREMENT TO**
 9 **ENTER INTO AN AGREEMENT FOR THE CONSTRUCTION AND**
 10 **OPERATION OF ASH BENEFICIATION PROJECTS AT THE**
 11 **THREE SITES.**

12 A. On August 11, 2016, Duke Energy Business Services, LLC, as an
 13 agent for and on behalf of DEP and DEC (Duke Energy), advertised
 14 the Request for Information (RFI) for the Beneficiation of Pondered Ash
 15 into Concrete Specification Ash.⁷ **[BEGIN CONFIDENTIAL]** 
 16 

⁵ Page 3 of 12, Exhibit 16, Direct Testimony of DEP Witness Jessica Bednarcik filed in Docket No. E-2, Sub 1219, on October 30, 2019.

Press Release Available at <https://news.duke-energy.com/releases/duke-energy-to-recycle-coal-ash-at-h-f-lee-plant-in-goldsboro> (last visited March 24, 2020).

⁶ Page 3 of 13, Exhibit 15, Direct Testimony of DEP Witness Jessica Bednarcik filed in Docket No. E-2, Sub 1219, on October 30, 2019.

Press Release Available at <https://news.duke-energy.com/releases/duke-energy-is-building-a-smarter-energy-future-by-recycling-even-more-coal-ash> (last visited March 24, 2020).

⁷ DEC confidential supplemental response to Public Staff Data Request No. 5-4(e) in Docket No. E-7, Sub 1146.

1 [REDACTED]

2 [REDACTED] [END CONFIDENTIAL]

3 **Q. HOW DID DUKE ENERGY EVALUATE THE RFI RESPONSES?**

4 **A. [BEGIN CONFIDENTIAL]** [REDACTED]

5 [REDACTED]

6 [REDACTED]

7 [REDACTED]

8 [REDACTED]

9 [REDACTED]

10 [REDACTED]

11 [REDACTED]

12 [REDACTED] [END CONFIDENTIAL] SEFA calls

13 its beneficiation system Staged Turbulent Air Reactor (STAR).

14 **Q. DID DUKE ENERGY CONTRACT WITH SEFA TO ENGINEER THE**
15 **BENEFICIATION UNITS AT H.F. LEE AND CAPE FEAR?**

16 **A. Yes.**

17 **Q. DO YOU BELIEVE DUKE ENERGY'S DECISION TO AWARD THE**
18 **ENGINEERING CONTRACT TO SEFA WAS REASONABLE AND**
19 **PRUDENT?**

⁸ DEC confidential supplemental response to Public Staff Data Request No. 5-4(e) in Docket No. E-7, Sub 1146.

1 A. Yes, in recognition of the Commission's guidance in its Order
2 Accepting Stipulation, deciding Contested Issues, and Requiring
3 Revenue Reduction in the E-7, Sub 1146, proceeding. In the Order,
4 the Commission concluded that "the most reasonable reading of
5 N.C. Gen. Stat. § 130A-309-216 indicates that the General Assembly
6 intended that Duke Energy install and operate technology, such as
7 carbon burn-out plants and STAR technology" Technologies
8 available to process ponded ash to specifications appropriate for a
9 replacement for Portland cement for ready mix concrete are limited.
10 SEFA was the only responder to Duke's Request for Information
11 (RFI) for the Beneficiation of Pondered Ash into Concrete Specification
12 Ash dated August 11, 2016, that had demonstrated the ability to
13 process ponded ash to specifications appropriate for a replacement
14 for Portland cement.

15 **Q. DID SEFA'S RESPONSE TO THE RFI INCLUDE COST**
16 **ESTIMATES FOR THE STAR FACILITIES?**

17 A. In reference to SEFA's response to the RFI, DEC clarified that the
18 construction estimate for one STAR facility is \$64 million including
19 "approximately \$14.8M in SEFA engineering and Project Indirect
20 cost, as well as \$50.2M for [Engineering, Procurement, and
21 Construction] Direct Construction cost and balance of plant

1 procurement.”⁹ Duke Energy’s intent was to have SEFA supply the
 2 STAR system and provide technical expertise. The remainder of the
 3 beneficiation projects would be built by a separate contractor.

4 These estimates are for a single STAR facility. As stated above, the
 5 CAMA Amendment requires Duke Energy to install and operate
 6 beneficiation projects at three sites.

7 **Q DID SEFA’S RESPONSE TO THE RFI PROPOSE A**
 8 **CONTRACTOR TO CONSTRUCT THE STAR FACILITY?**

9 A. Yes. SEFA’s response¹⁰ to the RFI specifically named **[BEGIN**
 10 **CONFIDENTIAL]** [REDACTED]

11 [REDACTED]
 12 [REDACTED]

13 [REDACTED]
 14 [REDACTED]
 15 [REDACTED]
 16 [REDACTED]
 17 [REDACTED]
 18 [REDACTED]
 19 [REDACTED]

20 [REDACTED]
 21 [REDACTED]

⁹ DEC response to Public Staff Data Request No. 202-1 in Docket No. E-7, Sub 1214.

¹⁰ DEC confidential response to Public Staff Data Request No. 150-1 in Docket No. E-7, Sub 1214.

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[END CONFIDENTIAL]

15

**Q. DID DUKE ENERGY UTILIZE SEFA'S COST ESTIMATES TO
ESTIMATE THE ENGINEERING AND CONSTRUCTION COSTS
FOR THE STAR FACILITIES?**

16

17

18

A. Yes. Duke Energy's December 31, 2017, ARO cost spreadsheet,¹¹

19

[BEGIN CONFIDENTIAL]

20

21

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¹¹ DEC confidential supplemental response to Public Staff Data Request No. 5-19 in Docket No. E-7, Sub 1146.

¹² DEC confidential response to Public Staff Data Request No. 150-3 in Docket No. E-7, Sub 1214.

1 [REDACTED]
2 [REDACTED]
3 [REDACTED]
4 [REDACTED]
5 [REDACTED]
6 [REDACTED]
7 [REDACTED]
8 [REDACTED]
9 [REDACTED]
10 [REDACTED]
11 [REDACTED]
12 [REDACTED]
13 [REDACTED]
14 [REDACTED] [END CONFIDENTIAL]

15 As stated above, SEFA's response to the RFI includes approximately
16 \$14.8 million in SEFA engineering and Project Indirect cost. [BEGIN
17 CONFIDENTIAL] [REDACTED]

¹³ [BEGIN CONFIDENTIAL] [REDACTED]

[REDACTED] [END CONFIDENTIAL]

¹⁴ DEC confidential response to Public Staff Data Request No. 183-5 in Docket No. E-7, Sub 1214.

1 [REDACTED]

2 [REDACTED]

3 [REDACTED] [END CONFIDENTIAL]

4 **Q. DID DUKE ENERGY CONTRACT WITH H&M TO CONSTRUCT**
 5 **THE BENEFICIATION UNITS AT H.F. LEE AND CAPE FEAR?**

6 A. No. In response to a Public Staff data request, DEC indicated that

7 [BEGIN CONFIDENTIAL] [REDACTED]

8 [REDACTED]

9 [REDACTED]

10 [REDACTED]

11 [REDACTED]
 12 [REDACTED]
 13 [REDACTED]
 14 [REDACTED]
 15 [REDACTED]

16 [REDACTED]

17 [REDACTED] [REDACTED] [REDACTED] [REDACTED] [REDACTED] [REDACTED] [REDACTED] [REDACTED] [REDACTED]

18 [REDACTED] [REDACTED]

19 [REDACTED]

¹⁵ DEC response to Public Staff Data Request 202-1 in Docket No. E-7, Sub 1214.

¹⁶ DEC confidential response to Public Staff Data Request No. 183-3 in Docket No. E-7, Sub 1214.

DEC response to Public Staff Data Request No. 202-6 in Docket No. E-7, Sub 1214.

¹⁷ DEC confidential response to Public Staff Data Request No. 231-21 in Docket No. E-7, Sub 1214.

1 [REDACTED]
2 [REDACTED]
3 [REDACTED]
4 [REDACTED]
5 [REDACTED]
6 [REDACTED] [END
7 **CONFIDENTIAL]**

8 **Q. PLEASE DESCRIBE DUKE ENERGY'S PROCESS TO SELECT A**
9 **CONTRACTOR TO CONSTRUCT THE BENEFICIATION UNITS.**

10 A. For the engineering, procurement, and construction of the three
11 benefication units, Duke Energy advertised a request for proposals
12 (RFP) dated [BEGIN CONFIDENTIAL] [REDACTED]
13 [REDACTED]
14 [REDACTED]
15 [REDACTED]
16 [REDACTED]
17 [REDACTED]
18 [REDACTED]
19 [REDACTED]
20 [REDACTED]

¹⁸ DEC confidential response to Public Staff Data Request No. 183-4 in Docket No. E-7, Sub 1214.

1 [REDACTED]

2 [REDACTED]

3 [REDACTED] [END

4 CONFIDENTIAL]

5 **Q. WHICH CONTRACTOR WAS AWARDED THE CONTRACTS FOR**
6 **THE CONSTRUCTION OF THE SEFA BENEFICIATION UNITS?**

7 A. [BEGIN CONFIDENTIAL] [REDACTED]

8 [REDACTED]

9 [REDACTED]

10 [REDACTED]

11 [REDACTED]

12 [REDACTED] [REDACTED]

13 [REDACTED]

14 [REDACTED]

15 [REDACTED]

16 [REDACTED]

17 [REDACTED] [END CONFIDENTIAL]

¹⁹ DEP confidential response to Public Staff Data Request No. 96-3 in Docket No. E-2, Sub 1219.

²⁰ DEP confidential response to Public Staff Data Request 96-6 in Docket No. E-2, Sub 1219.

²¹ According to DEP's confidential response to Public Staff Data Request 112-9 in Docket No. E-2, Sub 1219, the overall estimated contract cost for Cape Fear included the costs of changes made at the other two sites that were known at the time the Cape Fear

TESTIMONY OF VANCE F. MOORE
PUBLIC STAFF – NORTH CAROLINA UTILITIES COMMISSION
DOCKET NO. E-2, SUB 1219

1 **Q. BASED ON YOUR ANALYSIS, WHAT HAS BEEN THE MOST**
 2 **SIGNIFICANT SOURCE OF COST INCREASES FOR THE H.F.**
 3 **LEE AND CAPE FEAR BENEFICIATION PROJECTS?**

4 **A. The most significant source of cost increases has been the increases**
 5 **in construction costs, which apply to all the beneficiation units.**

6 **[BEGIN CONFIDENTIAL]** [REDACTED]
 7 [REDACTED]
 8 [REDACTED]
 9 [REDACTED]
 10 [REDACTED]
 11 [REDACTED] **[END**
 12 **CONFIDENTIAL]**

13 SEFA's initial contract for the engineering, procurement, start-up,
 14 and commissioning of the H.F. Lee beneficiation project was in the
 15 amount of **[BEGIN CONFIDENTIAL]** [REDACTED] **[END**
 16 **CONFIDENTIAL]** which has increased to **[BEGIN CONFIDENTIAL]**
 17 [REDACTED] **[END CONFIDENTIAL]** as a result of change orders.
 18 SEFA's initial contract for the engineering, procurement, start-up,
 19 and commissioning of the Cape Fear beneficiation project was in the
 20 amount of **[BEGIN CONFIDENTIAL]** [REDACTED] **[END**

contract was executed. These changes and the associated costs are found in DEP's confidential response to Public Staff Data Request 112-9 in Docket No. E-2, Sub 1219.

1 **CONFIDENTIAL]** which has increased to **[BEGIN CONFIDENTIAL]**
 2 ██████████ **[END CONFIDENTIAL]** as a result of change orders.

3 As stated above, Duke Energy selected Zachry for construction of
 4 beneficiation plants at H.F. Lee and Cape Fear. Zachry's overall
 5 estimated contract cost for construction of the H.F. Lee beneficiation
 6 plant was **[BEGIN CONFIDENTIAL]** ██████████ **[END**
 7 **CONFIDENTIAL]** which has increased to **[BEGIN CONFIDENTIAL]**
 8 ██████████ **[END CONFIDENTIAL]** as a result of change
 9 orders.²² Zachry's overall estimated contract cost for construction of
 10 the Cape Fear beneficiation plant was **[BEGIN CONFIDENTIAL]**
 11 ██
 12 ██████████ **[END CONFIDENTIAL]** which has increased to
 13 **[BEGIN CONFIDENTIAL]** ██████████ **[END CONFIDENTIAL]** as
 14 a result of additional change orders.

15 **Q. DO YOU BELIEVE THE CHANGE ORDERS TO THE**
 16 **ENGINEERING CONTRACT WITH SEFA WERE REASONABLE**
 17 **AND PRUDENT?**

18 A. Yes. Based on my review, I believe the change orders and the
 19 associated costs were reasonable and prudent given the
 20 circumstances.

²² DEP confidential response to Public Staff Data Request No. 96-14 in Docket No. E-2, Sub 1219.

1 Q. DO YOU BELIEVE THE CHANGE ORDERS TO THE
2 CONSTRUCTION CONTRACTS WITH ZACHRY FOR THE H.F.
3 LEE AND CAPE FEAR BENEFICIATION UNITS WERE
4 REASONABLE AND PRUDENT?

5 A. Yes. I take no exception to the 18 change orders Duke Energy issued
6 to Zachry for the H.F. Lee beneficiation unit totaling [BEGIN
7 CONFIDENTIAL] [REDACTED] [END CONFIDENTIAL]. I also take
8 no exception to the 16 change orders Duke Energy issued to Zachry
9 for the Cape Fear beneficiation unit totaling [BEGIN
10 CONFIDENTIAL] [REDACTED]
11 [REDACTED] [REDACTED] [REDACTED] [REDACTED] [REDACTED] [REDACTED] [END
12 CONFIDENTIAL]





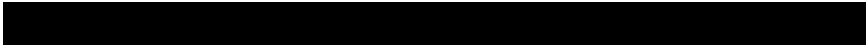
13 Q. DID THE DESIGN AND SCOPE OF WORK FOR THE
14 CONSTRUCTION OF THE BENEFICIATION UNITS CHANGE
15 BETWEEN THE TIME OF SEFA'S RESPONSE TO THE RFI AND
16 DUKE ENERGY'S AWARD OF THE CONSTRUCTION
17 CONTRACTS TO ZACHRY?

18 A. In response to a Public Staff data request asking for an explanation
19 of any differences between the "design and items (i.e., equipment
20 procurement, labor, materials, etc.)" included in the [BEGIN
21 CONFIDENTIAL] [REDACTED]
22 [REDACTED]

1 [REDACTED]
2 [REDACTED]
3 [REDACTED]
4 [REDACTED]
5 [REDACTED]
6 [REDACTED]
7 [REDACTED]
8 [REDACTED]
9 [REDACTED]
10 [REDACTED]
11 [REDACTED]
12 [REDACTED]
13 [REDACTED]
14 [REDACTED]
15 [REDACTED]
16 [REDACTED] [END
17 **CONFIDENTIAL]** In response to a Public Staff data request in this
18 docket, DEP stated that the “differences detailed for Buck [in the
19 “refresh” spreadsheet] are the same for Cape Fear and HF Lee.”²⁴

²³ DEC confidential response to Public Staff Data Request No. 202-7 in Docket No. E-7, Sub 1214.

²⁴ DEP supplemental response to Public Staff Data Request No. 112-9 in Docket No. E-2, Sub 1219.

1 Based on the foregoing, I do not believe Duke Energy has met its
2 burden of demonstrating that **[BEGIN CONFIDENTIAL]** 
3 
4 
5 
6  **[END**
7 **CONFIDENTIAL]** See **Confidential Moore Exhibit 6.**

8 **Q. DID DEC WITNESS BEDNARCIK ADDRESS THIS COMPARISON**
9 **IN HER REBUTTAL TESTIMONY IN DOCKET E-7, SUB 1214?**

10 A. Yes. However, Company witness Bednarcik conflated my
11 comparison of Zachry's overall estimated contract cost and H&M's
12 estimated construction costs with the Winyah STAR facility costs. On
13 page 41 of her rebuttal testimony, witness Bednarcik states that
14 CAMA requirements necessitated the installation at the Buck facility
15 of a second external heat exchanger, grinding circuit, dry scrubbers,
16 and second bag house with additional induced draft fans. In
17 response to a Public Staff data request seeking clarification of the
18 design and construction scope of work and cost differences between
19 H&M and Zachry cost estimates, DEC **[BEGIN CONFIDENTIAL]**

20 
21 
22 
23 

1 [REDACTED]
 2 [REDACTED]
 3 [REDACTED]
 4 [REDACTED]
 5 [REDACTED]
 6 [REDACTED]
 7 [REDACTED] [END CONFIDENTIAL]

8 See **Confidential Moore Exhibit 7**²⁵ This further supports my
 9 conclusion above that Duke Energy has not met its burden of
 10 demonstrating that the increased costs for construction of the
 11 beneficiation facilities are reasonable and prudent.

12 **Q. DO YOU BELIEVE DUKE ENERGY'S DECISION TO AWARD THE**
 13 **CONSTRUCTION CONTRACT TO ZACHRY FOR THE AMOUNT**
 14 **CONTRACTED WAS REASONABLE AND PRUDENT?**

15 A. No. SEFA's response to the RFI recommended H&M because they
 16 had constructed similar facilities designed by SEFA. SEFA's
 17 response to the RFI included a cost estimate for H&M to construct
 18 the beneficiation unit for [BEGIN CONFIDENTIAL] [REDACTED]

19 [REDACTED]
 20 [REDACTED]

²⁵ DEC confidential response to Public Staff Data Request No. 231-19 in Docket No. E-7, Sub 1214.

1 [REDACTED]
 2 [REDACTED]
 3 [REDACTED] **[END CONFIDENTIAL]** Readily available articles
 4 state that capital costs for SEFA's beneficiation unit at Winyah
 5 Station in South Carolina were approximately \$40 million. **See**
 6 **Moore Exhibit 8.** While witness Bednarcik asserted in her rebuttal
 7 testimony filed in Docket No. E-7, Sub 1214, that there are
 8 "significant, fundamental differences between the [Winyah and Duke]
 9 facilities," that render comparison of the respective construction
 10 costs of "little to no instructive value," information provided by DEC
 11 in response to Public Staff Data Requests suggests otherwise.²⁶

12 Among the differences between the Winyah and Duke STAR
 13 facilities cited by witness Bednarcik in her testimony are ash
 14 production capacity. According to witness Bednarcik's rebuttal
 15 testimony, "the Winyah plant is designed to produce 200,000 tons of
 16 ash product per year (a 120 MMBtu facility), while the Buck
 17 beneficiation unit must produce 300,000 tons of ash product per year
 18 (a 140 MMBtu facility)" This is inconsistent with SEFA's
 19 response to Duke Energy's RFI which states **[BEGIN**
 20 **CONFIDENTIAL]** [REDACTED]
 21 [REDACTED]

²⁶ Page 42, Rebuttal Testimony of DEC Witness Jessica Bednarcik filed in Docket No. E-7, Sub 1214, on March 4, 2020.

1 [REDACTED]
2 [REDACTED] [END

3 **CONFIDENTIAL]** See **Confidential Moore Exhibit 2.**

4 Witness Bednarcik also asserts that there are differences in the
5 proportion of ponded ash processed at the Winyah facility (70
6 percent ponded ash and 30 percent production ash) as compared to
7 the Duke facilities, which would process 100 percent ponded ash.
8 However, according to a paper provided by DEC in response to a
9 Public Staff data request, “The [Winyah] plant routinely operates
10 using 100% reclaimed coal ash from ponds”²⁷ See **Moore**
11 **Exhibit 9.**

12 An additional difference between the Winyah STAR facility and the
13 Duke STAR facilities witness Bednarcik testifies to is whether
14 construction of the facilities could be achieved through
15 refurbishment/addition versus new construction.²⁸ Specifically,
16 witness Bednarcik states on pages 41 and 42 of her rebuttal
17 testimony filed in Docket No. E-7, Sub 1214, “the Winyah STAR
18 facility was a refurbishment/addition to an existing carbon burn-out
19 facility and SEFA was able to reuse a significant part of the carbon

²⁷ Fedorka, W., et al. (2017) Results in Reclaiming and Recycling Coal Combustion Residuals for Encapsulated Beneficial Reuse, provided with DEC confidential response to Public Staff Data Request No. 231-19 in Docket No. E-7, Sub 1214.

²⁸ Page 41, Rebuttal Testimony of DEC Witness Jessica Bednarcik filed in Docket No. E-7, Sub 1214, on March 4, 2020.

1 burn-out facility when constructing Winyah's STAR unit." This
 2 statement conflicts with Duke Energy's Ash Beneficiation Projects /
 3 Technology Recommendation provided by DEC in response to a
 4 Public Staff data request in Docket No. E-7, Sub 1146, which states

5 **[BEGIN CONFIDENTIAL]** [REDACTED]
 6 [REDACTED] **[END CONFIDENTIAL]** ²⁹ See
 7 **Confidential Moore Exhibit 10.**

8 In conclusion, when compared to the combination of H&M's cost
 9 estimate plus Duke Energy's adjustment, Duke Energy's selection of
 10 Zachry to construct its beneficiation units more than doubled the
 11 construction cost for each unit. The Company has failed to provide a
 12 credible justification for this significant increase. For these reasons,
 13 I do not believe Duke Energy's selection of Zachry to construct the
 14 beneficiation units at the Buck, H.F. Lee, and Cape Fear Stations for
 15 the amount contracted was reasonable and prudent.

16 **Q. WHAT SHOULD DUKE ENERGY HAVE DONE DIFFERENTLY TO**
 17 **KEEP COSTS WITHIN THE INITIAL PROJECTED AMOUNT?**

18 A. When Duke Energy received the construction estimate from Zachry
 19 and learned that the estimated cost for the STAR facilities would be
 20 far higher than originally estimated, Duke Energy should have

²⁹ DEC confidential response to Public Staff Data Request No. 5-4(e) in Docket No. E-7, Sub 1146.

1 attempted to mitigate the costs. The following are examples of
2 options Duke Energy could have pursued:

3 1) Upon receiving the estimate from Zachry (which was more
4 than double the H&M estimate), Duke should have sent the
5 construction contract out for bid again to a broader group of
6 companies.

7 2) Instead of contracting with a single company to construct all
8 three STAR facilities, Duke Energy could have entered into
9 three separate contracts for the construction of one STAR
10 facility each. Because the scope of each individual project
11 would be less, this would have almost certainly expanded the
12 pool of bidders [BEGIN CONFIDENTIAL], [REDACTED]

13 [REDACTED]
14 [REDACTED] [END

15 CONFIDENTIAL]. Duke Energy could have further broken the
16 construction of each STAR facility into separate contracts for
17 the various components of each facility.

18 3) Before entering into the construction contract with Zachry for
19 more than double the amount of the H&M estimate, Duke
20 Energy should have sought statutory relief from the CAMA
21 Amendment's beneficiation requirements from the General
22 Assembly. I have been informed that a similar statutory relief
23 option exists in the context of the Renewable Energy and

1 Energy Efficiency Portfolio Standard in NC. Gen. Stat. § 62-
2 133.8(i)(2), and that DEP and other electric power suppliers
3 have utilized this option multiple times to seek delays in
4 certain requirements related to swine and poultry waste set-
5 asides, upon a showing to the Commission that the electric
6 power suppliers made a reasonable effort to meet the
7 requirements, and it was in the public interest to grant the
8 delay or modification.

9 4) Upon receiving the estimate from Zachry and learning that the
10 estimated cost of the beneficiation projects would be far
11 higher than originally estimated, Duke Energy should have
12 sought guidance from the regulator, NCDEQ, as to whether
13 some waiver or compromise would be possible, and what the
14 consequences would be if it did not comply with the
15 beneficiation requirements of the CAMA Amendment.

16 **Q. PLEASE SUMMARIZE THE FOUR COST ESTIMATES**
17 **DESCRIBED IN YOUR TESTIMONY.**

18 A. The following tables summarizes the cost estimates to construct the
19 beneficiation units at H.F. Lee and Cape Fear described in my
20 testimony: **[BEGIN CONFIDENTIAL]**

1 Q. WHAT IS YOUR OPINION REGARDING WHETHER DEP'S
2 CUSTOMERS SHOULD BE REQUIRED TO PAY FOR COSTS
3 ASSOCIATED WITH CONSTRUCTION OF THE BENEFICIATION
4 UNITS AT THE H.F. LEE STATION CAPE FEAR STATIONS?

5 A. I recommend that the Commission disallow [BEGIN
6 CONFIDENTIAL] [REDACTED] [END CONFIDENTIAL] for the H.F.
7 Lee beneficiation unit and [BEGIN CONFIDENTIAL] [REDACTED]
8 [END CONFIDENTIAL] for the Cape Fear beneficiation unit for a
9 total of [BEGIN CONFIDENTIAL] [REDACTED] [END
10 CONFIDENTIAL]. The recommended disallowance for each
11 beneficiation unit is the difference between Duke Energy's
12 reasonable expectation of [BEGIN CONFIDENTIAL] [REDACTED]
13 [END CONFIDENTIAL], which is the sum of H&M's cost estimate of
14 [BEGIN CONFIDENTIAL] [REDACTED] [END CONFIDENTIAL] and
15 Duke Energy's contingency adjustment of [BEGIN CONFIDENTIAL]
16 [REDACTED] [END CONFIDENTIAL], and Zachry's overall
17 estimated contract costs of [BEGIN CONFIDENTIAL] [REDACTED]
18 [END CONFIDENTIAL] for construction of the H.F. Lee beneficiation
19 unit and [BEGIN CONFIDENTIAL] [REDACTED] [END

33 [BEGIN CONFIDENTIAL] [REDACTED]

[REDACTED]
[END CONFIDENTIAL]

1 **CONFIDENTIAL]** for construction of the Cape Fear beneficiation
2 unit.

3 **Q. DOES THIS CONCLUDE YOUR TESTIMONY?**

4 **A. Yes, it does.**

APPENDIX A

Qualifications of Garrett and Moore, Inc.

Garrett and Moore, Inc., specializes in engineering services for power and waste industries. We remain focused and specialized in these markets and are dedicated to continuing to advance the reputation of excellence our staff has established through the years. Our company has been responsible for the construction administration and Construction Quality Assurance for about \$90 million worth of lined landfill, final cover system, and lined wastewater pond construction since 2007, with much of that work specific to CCR landfills and ash basins. We have familiarity with the federal CCR Rule and the North Carolina Coal Ash Management Act, and have tremendous experience with CCR disposal methods and their associated costs.

Vance Moore and Bernie Garrett have specialized expertise in the following areas:

Coal Combustion Residuals

Through our firm of Garrett and Moore, Inc., we have provided engineering and consulting services to support power companies in the management of coal combustion residuals (CCRs), including but not limited to the following:

- | | |
|---|---|
| <input type="checkbox"/> Groundwater Monitoring Action | <input type="checkbox"/> Groundwater Corrective |
| <input type="checkbox"/> Hydrogeological Investigations Studies | <input type="checkbox"/> Site Characterization |
| <input type="checkbox"/> Geotechnical Evaluations Analysis | <input type="checkbox"/> Stability and Liquefaction |
| <input type="checkbox"/> Ash Pond Closure Design | <input type="checkbox"/> FIN 47 Cost Liability Estimating |
| <input type="checkbox"/> Ash Pond Closure Construction Conversion | <input type="checkbox"/> Ash Pond to Landfill |
| <input type="checkbox"/> Source Remediation | <input type="checkbox"/> Dewatering Design |
| <input type="checkbox"/> Ash Landfill Siting & Design | <input type="checkbox"/> Ash Landfill Construction |
| <input type="checkbox"/> Landfill Closure & Post-Closure Guidance | <input type="checkbox"/> Federal CCR & CAMA Rule |
| <input type="checkbox"/> Regulatory Compliance | <input type="checkbox"/> Environmental / Permit Audits |

Solid Waste Engineering

Through our firm of Garrett and Moore, Inc., we have provided full-service solid waste design and permitting services for municipal solid waste (MSW), construction and demolition debris (C&D), land clearing and inert debris (LCID), industrial waste, tire monofills, and coal combustion ash landfills. We have a very successful track record of overseeing landfill development projects from concept to operations. Our expertise in solid waste engineering includes the following:

- | | |
|--|---|
| □ Facility Siting Studies | □ Engineering Design |
| □ USEPA HELP Modeling Analysis | □ Slope Stability & Liquefaction Analysis |
| □ Settlement and Bearing Capacity Design | □ Leachate Management System Design |
| □ Alternative Liner Analysis | □ Landfill Gas Planning and Design |
| □ Stormwater Management & Design | □ Operations Planning |
| □ Equivalency Determinations | □ Life of Site Analysis |
| □ Recyclables Program Management | □ Alternate Final Cover Evaluations |
| □ Landfill Closure & Post-Closure | □ Transfer Stations |
| □ Convenience Center Planning / Design | □ Compost Systems |
| □ Waste Treatment & Processing | □ Special Waste Permitting |
| □ Landfill Gas Remediation Plans | □ Operations & Maintenance |

Bernie Garrett and Vance Moore have been providing engineering services for CCR management projects continuously since 1995. Over the last 10 years, we have performed all engineering associated with CCR management projects at all six of SCE&G's coal fired power plants, as well as facilities owned and operated by Santee Cooper. Our credentials include the following:

■ Vance F. Moore, P.E

Mr. Moore is a principal and founding member of Garrett & Moore.

Mr. Moore has over 30 years of experience providing environmental engineering and consulting services to the power and waste industries. He has provided design, permitting, construction quality assurance, and operations support for numerous RCRA Subtitle D landfill projects, ash landfill projects, ash landfill closure projects, and ash pond closures in North and South Carolina.

Registrations: Professional Engineer – Georgia, North Carolina, South

Carolina

Education: B.S., Civil Engineering, North Carolina State University, 1989

Associations: North Carolina SWANA Chapter - Technical Committee.

South Carolina SWANA Chapter

■ **Bernie Garrett, P.E.**

Mr. Garrett is a principal and founding member of Garrett & Moore.

Mr. Garrett has over 30 years of experience providing environmental engineering and consulting services to the power and waste industries. His experience and professional responsibilities have progressed from project engineer with a major national engineering firm, project manager on solid waste landfill projects with a regional engineering firm, to client/project manager responsible for comprehensive engineering and consulting at Garrett & Moore, Inc.

Mr. Garrett has been working on coal ash management projects continuously since 1999. He has provided design, permitting, and construction quality assurance and operations support for ash pond closures, ash landfill projects, and ash landfill closure projects.

Registrations: Professional Engineer - Georgia, North Carolina, South Carolina, Virginia.

Education: B.S. Civil Engineering, Virginia Tech (1989);

M.S. Environmental Engineering, Old Dominion University (1996)

Associations: PENC Central Carolina Chapter Board of Directors

ACEC/PENC Solid and Hazardous Waste Subcommittee

Summary of Testimony of Vance F. Moore

Docket No. E-2, Subs 1193 and 1219

The purpose of my testimony is to make recommendations on behalf of the Public Staff to the Commission regarding the closure methods selected by Duke Energy Progress, LLC, and the associated costs incurred between September 1, 2017, and December 31, 2019, at its coal combustion residuals units at its Cape Fear, H.F. Lee, Mayo, Roxboro, and Weatherspoon stations to comply with the Coal Ash Management Act, or "CAMA." My testimony focuses principally on whether the Company's actions and costs incurred in connection with the SEFA STAR ash beneficiation plants at the Company's Cape Fear and H.F. Lee stations were reasonable and prudent.

I am a registered professional engineer with over 30 years of experience engineering coal ash management projects, including operational cost projections and alternative analyses, and construction contract administration.

In preparing my testimony I reviewed the testimony, exhibits, and workpapers of Duke Energy Progress witnesses Bednarcik, Smith, and Turner. Through the Public Staff, I also submitted extensive discovery to the Company regarding its selection and analysis of coal ash beneficiation technology and contractors to design and construct that technology. I also participated in site visits to the Company's Cape Fear, H.F. Lee, Mayo, Roxboro, and Weatherspoon stations.

Based on my review of the Company's records and having given due consideration to factors including CAMA and NCDEQ's Closure Determinations on

April 1, 2019, I take no exception to the Company's requested costs for site work related to CCR storage and disposal performed Mayo, Roxboro, and Weatherspoon.

Based on my investigation, I determined that the project change orders and associated costs and SEFA's initial contract amount were reasonable and prudent given the circumstances. I also determined that the estimated cost to build the SEFA STAR facility selected by Duke Energy to comply with the CAMA Amendment's requirement to beneficiate ash more than doubled between the time of SEFA's response to Duke's Request for Information (RFI) and the time Zachry Construction Corporation submitted its initial contract amounts to construct the SEFA STAR facilities at the Company's Cape Fear and H.F. Lee stations. Through the Public Staff, I served numerous discovery requests on the Company but the Company did not provide evidence to justify this massive increase. I provide examples of possible actions Duke Energy could have pursued to mitigate the project costs. Based on my investigation, I recommend that the Commission disallow the amounts of \$65,027,398 and \$65,320,994 for unreasonable and imprudent constructions costs for the ash beneficiation plants at the Company's Cape Fear and H.F. Lee stations, respectively. The disallowance amounts are the difference between the combination of the construction estimate provided in SEFA's response to Duke Energy's RFI and its contingency adjustment and Zachry's initial contract amounts.

This completes my summary.

1 Q. Mr. Garrett, please state your name and
2 business address for the record.

3 A. (Bernard L. Garrett) My name is
4 Bernie Garrett. My business address is 206 High House
5 Road, Suite 259, Cary, North Carolina.

6 Q. By whom are you employed and in what
7 capacity?

8 A. I'm employed by Garrett & Moore Incorporated,
9 and I am the secretary treasurer.

10 Q. Did you cause to be filed in this docket on
11 April 13, 2020, direct testimony consisting of 49 pages
12 and 13 exhibits, seven of which were marked as
13 confidential?

14 A. Yes, I did.

15 Q. Do you have any corrections to that
16 testimony?

17 A. No.

18 Q. If you were asked the same questions today,
19 would your answers be the same?

20 A. Yes.

21 Q. And did you prepare a summary of your
22 testimony?

23 A. Yes, I did.

24 MS. JOST: Commissioner Clodfelter, at

1 this time I move that Mr. Garrett's prefilled direct
2 testimony and summary be copied into the record as
3 if given orally from the stand, and that his 13
4 exhibits be marked for identification as premarked
5 in the filing.

6 COMMISSIONER CLODFELTER: All right.
7 You heard the motion. Is there any objection?

8 (No response.)

9 COMMISSIONER CLODFELTER: Hearing no
10 objection, the motion is allowed.

11 (Confidential Public Staff Garrett
12 Exhibits 1, 2, 5, 6, and 10 through 12;
13 and Public Staff Garrett Exhibits 3, 4,
14 7 through 9, and 13 were identified as
15 they were marked when prefilled.)

16 (Whereupon, the prefilled direct
17 testimony with Appendix A and testimony
18 summary of L. Bernard Garrett were
19 copied into the record as if given
20 orally from the stand.)

BEFORE THE NORTH CAROLINA UTILITIES COMMISSION**DOCKET NO. E-2, SUB 1219****TESTIMONY OF L. BERNARD GARRETT
ON BEHALF OF THE PUBLIC STAFF
NORTH CAROLINA UTILITIES COMMISSION****April 13, 2020**

1 **Q. PLEASE STATE YOUR NAME, BUSINESS ADDRESS, AND**
2 **PRESENT POSITION.**

3 A. My name is Bernie Garrett. My business address is 206 High House
4 Road, Suite 259, Cary North Carolina. I am the Secretary/Treasurer
5 of Garrett and Moore, Inc.

6 **Q. BRIEFLY STATE YOUR QUALIFICATIONS.**

7 A. I am a licensed professional engineer with 30 years of experience
8 engineering coal ash management projects, including coal ash
9 landfills and impoundments with services to include, but not limited
10 to, facility layout and master planning; ash landfill design, permitting,
11 construction and quality assurance, and closure; ash impoundment
12 closure investigations, closure design and permitting, and closure
13 construction and quality assurance; cost engineering; facility and life
14 of site development and operational cost projections and alternative

1 analyses; ash management facility operations; ash impoundment
 2 material recovery and recycling; public meetings and community
 3 involvement; environmental monitoring and regulatory compliance,
 4 corrective actions, CCR Rule compliance demonstrations, and
 5 comprehensive assessments of program and facility environmental
 6 liabilities and associated costs. Relevant projects include:

- 7 ○ Canadys Station (Dominion Energy South Carolina, DESC,
 8 formerly South Carolina Electric & Gas, SCE&G or SCANA)
 9 near Walterboro, South Carolina
 - 10 ▪ Ash pond closure
 - 11 ▪ Ash landfill development
 - 12 ▪ Corrective actions
- 13 ○ Cope Station (DESC) near Cope, South Carolina
 - 14 ▪ Ash landfill development
 - 15 ▪ Ash landfill wastewater management facility
 16 development
 - 17 ▪ Ash landfill closure
 - 18 ▪ Ash landfill wastewater pond closure
- 19 ○ Cross Station (Santee Cooper) near Pineville, South
 20 Carolina
 - 21 ▪ Ash Landfill development and closure
- 22 ○ McMeekin Station (DESC) near Columbia, South Carolina
 - 23 ▪ Ash pond closure
 - 24 ▪ Ash landfill development and closure
 - 25 ▪ Ash landfill wastewater pond closure
- 26 ○ Urquhart Station (DESC) near Beech Island, South Carolina
 - 27 ▪ Ash landfill closure
 - 28 ▪ Ash pond closure
 - 29 ▪ Ash landfill wastewater pond closure
 - 30 ▪ Corrective Actions

- 1 ○ Wateree Station (DESC) near Eastover, South Carolina
- 2 ▪ Ash pond closure
- 3 ▪ Ash landfill development
- 4 ▪ Ash landfill wastewater management facility
- 5 development
- 6 ▪ Corrective Actions
- 7 ○ Williams Station (DESC) near Charleston, South Carolina
- 8 ▪ Ash landfill development
- 9 ▪ Ash landfill wastewater management facility
- 10 development
- 11 ▪ Ash landfill closure
- 12 ▪ Ash landfill wastewater pond closure

13 Additional qualifications are set forth in Appendix A.

14 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?**

15 A. The purpose of my testimony is to present the results of my

16 investigation into the prudence and reasonableness of costs incurred

17 by Duke Energy Progress, LLC (DEP or Company), at its two high-

18 priority sites in North Carolina, Sutton and Asheville, and at the H.B.

19 Robinson site in South Carolina.

20 **Q. WHY DO YOU SAY “PRUDENCE AND REASONABLENESS”?**

21 A. I am not an expert in utility regulation but have relied upon guidance

22 from the Public Staff attorneys with respect to the legal standard for

23 my investigation. Those attorneys inform me that under N.C. Gen.

24 Stat. § 62-133, a utility’s operating expenses must be “reasonable”

25 to be included in the revenue requirement that is the basis for setting

1 rates the utility may charge to consumers. Likewise, the cost of utility
2 property allowed in the rate base, to which an authorized return may
3 be applied, must also be “reasonable.” Furthermore, I have been
4 advised that management prudence is one aspect of this statutory
5 reasonableness, and yet some costs or expenses can be prudent but
6 still not reasonable for recovery as a component of the revenue
7 requirement used for setting rates. For purposes of my testimony, I
8 do not attempt to present the legal theory for a distinction between
9 “prudence” and other “reasonableness”; rather, I just describe the
10 facts that led us to conclude that a particular cost or expense is not
11 reasonable for purposes of rate recovery.

12 **Q. HOW DOES YOUR TESTIMONY DIFFER FROM THAT OF PUBLIC**
13 **STAFF EMPLOYEES IN THIS CASE?**

14 A. I understand that Public Staff witnesses Lucas and Maness
15 recommend adjustments based on environmental violations and the
16 appropriate regulatory accounting treatment for coal ash-related
17 costs. I do not address those issues. The testimony of Public Staff
18 witness Vance Moore evaluates DEP’s costs with respect to
19 environmental regulatory compliance at its Coal Combustion
20 Residuals (CCR) units located at the Cape Fear, H.F. Lee, Mayo,
21 Roxboro, and Weatherspoon Stations, and so our testimony together
22 provides a combined perspective on the prudence and

1 reasonableness of the coal ash closure costs for which DEP is
2 seeking cost recovery in this proceeding.

3 **Q. WHAT IS THE SCOPE OF YOUR INVESTIGATION INTO THE**
4 **PRUDENCE AND REASONABLENESS OF DEP’S COAL ASH**
5 **MANAGEMENT COSTS?**

6 A. I reviewed the actions and costs incurred by DEP at the high-priority
7 sites, Sutton and Asheville, in meeting the Coal Ash Management
8 Act (CAMA)¹ deadline for closure by August 1, 2019. To the extent I
9 determined that DEP’s actions and costs incurred were not
10 reasonable and prudent, I recommend that the Commission disallow
11 these costs.

12 **Q. PLEASE DESCRIBE THE RESOURCES UTILIZED TO CONDUCT**
13 **YOUR INVESTIGATION.**

14 A. In order to prepare this testimony, I reviewed the testimony and work
15 papers of DEP witnesses Bednarcik, Smith, and Turner. Through the
16 Public Staff, I also submitted extensive discovery to DEP regarding
17 its actions taken and cost incurred at its high-priority sites. I also
18 participated in site visits and conference calls with DEP personnel.

¹ 2014 N.C. Sess. Law 122, as amended by 2016 N.C. Sess. Law 95.

1 **Q. PLEASE SUMMARIZE YOUR TESTIMONY.**

2 A. My testimony is focused on specific aspects of DEP's CAMA
3 compliance efforts for the two high-priority sites. First, DEP paid a
4 fulfillment fee related to the disposal of ash from Sutton, Cape Fear,
5 H.F. Lee, and Weatherspoon at the Brickhaven structural fill project
6 that was not reasonable and prudent. I recommend a disallowance
7 in the amount of \$33,670,054 related to the fulfillment fee. Second,
8 with respect to Asheville, I recommend a disallowance of
9 \$50,238,630 related to the hauling costs for disposal of ash at the
10 R&B landfill.

11 **CHARAH FULFILLMENT FEE**

12 **Q. PLEASE DESCRIBE THE PURPOSE OF THE BRICKHAVEN**
13 **STRUCTURAL FILL PROJECT.**

14 A. The purpose of the Brickhaven Structural Fill Project was to provide
15 disposal capacity for ash from Duke Energy Carolinas, LLC's (DEC),
16 Riverbend Station and from DEP's Sutton Station.

17 Riverbend was a high-priority site with a closure deadline of August
18 1, 2019, under CAMA. Permitting an onsite landfill was not possible
19 and therefore DEC committed to sending the approximately 5.5
20 million tons of ash from Riverbend off site for disposal.

1 Sutton was also a high-priority site with a closure deadline of August
2 1, 2019. Permitting an onsite landfill was possible at Sutton, but at
3 the time DEP was contemplating the Brickhaven project, Duke
4 Energy had not begun the permitting process and obtaining the
5 permit was likely, but not guaranteed. In order to meet the deadline,
6 DEP committed to sending two million tons of ash from Sutton off site
7 for disposal. DEP's plan was to then revert to the onsite landfill to
8 save hauling costs.

9 **Q. HOW DID THE COMPANY EXECUTE THE PROJECTS AS**
10 **DESCRIBED ABOVE?**

11 A. Following a request for proposal process that resulted in the
12 selection of Charah, Inc. (Charah), as contractor and the Brickhaven
13 and Sanford Mines² as alternative disposal sites, Duke Energy
14 Business Services LLC (DEBS) on behalf of DEC and DEP (Duke
15 Energy), and Charah executed eMax Master Contract Number 8323
16 (Contract 8323).³

² In her direct testimony, DEP witness Bednarcik refers to the Sanford Mine as the Colon Mine.

³ eMax Master Contract Number 8323, dated November 12, 2014, between Charah, Inc., and Duke Energy Business Services, LLC as Agent for and on behalf of Duke Energy Carolinas, LLC, and Duke Energy Progress, Inc. Provided by DEC as a confidential response to Public Staff Data Request No. 20-2 in Docket No. E-7, Sub 1146 and Public Staff Data Request No. 112-19 in Docket No. E-7, Sub 1214.

1 Q. PLEASE BRIEFLY DESCRIBE THE SUBJECT OF CONTRACT
2 8323.

3 A. Along with [BEGIN CONFIDENTIAL] [REDACTED]
4 [REDACTED]
5 [REDACTED]
6 [REDACTED]
7 [REDACTED] [END CONFIDENTIAL] A
8 copy of Contract 8323 is provided as Confidential Garrett Exhibit 1.

9 Q. DID THE EXECUTION OF CONTRACT 8323 FINANCIALLY
10 COMMIT DUKE ENERGY TO CHARAH?

11 A. No. [BEGIN CONFIDENTIAL] [REDACTED]
12 [REDACTED]
13 [REDACTED]
14 [REDACTED]

15 [REDACTED]
16 [REDACTED]
17 [REDACTED]
18 [REDACTED]
19 [REDACTED]
20 [REDACTED]
21 [REDACTED]
22 [REDACTED]
23 [REDACTED]
24 [REDACTED]
25 [REDACTED]
26 [REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

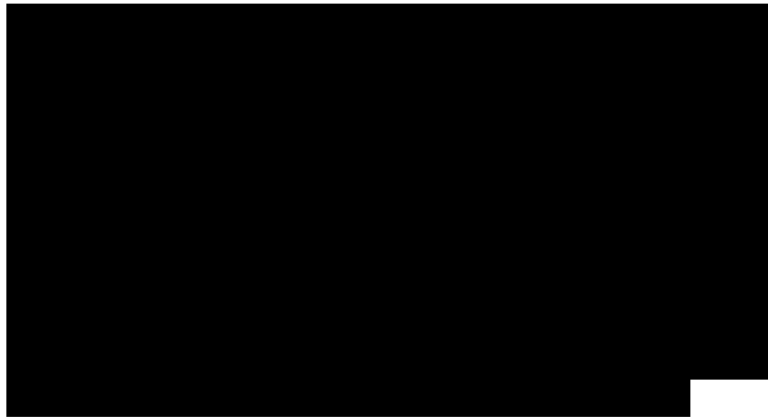
[REDACTED]

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12 [END CONFIDENTIAL]

13 Q. WHEN DID DUKE ENERGY BECOME FINANCIALLY
14 COMMITTED TO CHARAH UNDER CONTRACT 8323?

15 A. Purchase Order [BEGIN CONFIDENTIAL]

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[END CONFIDENTIAL]

1 **Q. WHAT WERE THE TERMS OF THE FINANCIAL COMMITMENT**
2 **FOR ASH DESTINED FOR BRICKHAVEN?**

3 A. For ash excavated from Sutton Station destined for disposal at
4 Brickhaven, **[BEGIN CONFIDENTIAL]** [REDACTED]
5 [REDACTED]
6 [REDACTED]
7 [REDACTED]
8 [REDACTED]
9 [REDACTED]
10 [REDACTED]
11 [REDACTED]
12 [REDACTED] **[END CONFIDENTIAL]**

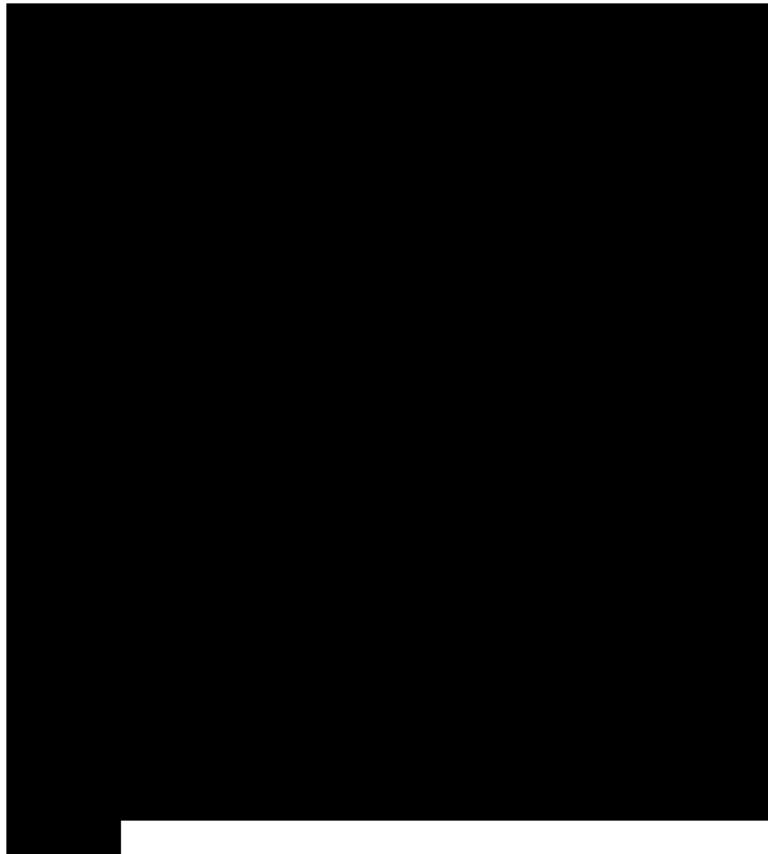
13 **Q. WHAT WERE THE TERMS OF THE FINANCIAL COMMITMENT**
14 **FOR ASH DESTINED FOR SANFORD?**

15 A. Duke Energy was not financially committed for ash destined for the
16 Sanford Mine because no purchase orders were issued for ash to be
17 disposed of there.

18 **Q. WHEN DID THE TERMINATION PROVISIONS OF THE**
19 **CONTRACT BECOME EFFECTIVE?**

1 A. The Termination provisions of Contract 8323 became effective on
2 May 29, 2019. This is referred to in the contract as the Deemed
3 Termination and is defined in Amendments 1 and 3 to Contract 8323
4 as follows: **[BEGIN CONFIDENTIAL]**

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28 **[END CONFIDENTIAL]**

29 **Q. WHAT WAS THE STATUS OF THE PURCHASE ORDERS AT THE**
30 **TIME OF THE DEEMED TERMINATION?**

31 A. As of **[BEGIN CONFIDENTIAL]**

32

33

1 [REDACTED] [END
2 **CONFIDENTIAL]** No purchase orders were issued for ash to be
3 excavated from DEP's Cape Fear, H.F. Lee, or Weatherspoon
4 stations, or for ash to be disposed at the Sanford Mine.

5 **Q. HOW MUCH OF THE ASH AUTHORIZED BY ALL PURCHASED**
6 **ORDERS WAS DELIVERED TO BRICKHAVEN?**

7 A. **[BEGIN CONFIDENTIAL]** [REDACTED]
8 [REDACTED] **[END CONFIDENTIAL]** were delivered to
9 Brickhaven.

10 **Q. DO YOU AGREE THAT THE TERMINATION PROVISIONS OF**
11 **THE CONTRACT WERE TRIGGERED RESULTING IN A**
12 **PRORATED COSTS CALCULATION?**

13 A. Yes. The Prorated Cost Triggering Event occurred on June 19, 2015.
14 As of that date, Charah had obtained all the necessary permits
15 required to begin placing ash at Brickhaven and Duke Energy issued
16 a purchase order for the contractor to begin placing ash at
17 Brickhaven. Deemed Termination occurred on May 29, 2019,
18 thereby triggering the Termination provisions of Contract 8323.

19 **Q. HOW ARE PRORATED COSTS CALCULATED UNDER THE**
20 **CONTRACT?**

1 A. There are two components to the Prorated Costs calculation: 1)

2 [BEGIN CONFIDENTIAL] [REDACTED]

3 [REDACTED]

4 [REDACTED]

5 [REDACTED]

6 [REDACTED]

7 [REDACTED]

8 [REDACTED]

9 [REDACTED]

10 [REDACTED]

11 [REDACTED]

12 [REDACTED]

13 [REDACTED]

14 [REDACTED]

15 [REDACTED]

16 [REDACTED]

17 [REDACTED]

18 [REDACTED]

19 [REDACTED]

20 [REDACTED]

21 [REDACTED]

22 [REDACTED]

23 [REDACTED]

24 [REDACTED]

25 [REDACTED]

26 [REDACTED]

27 [REDACTED]

28 [REDACTED]

29 [REDACTED]

30 [REDACTED]

31 [REDACTED]

32 [REDACTED]

33 [REDACTED]

34 [REDACTED]

35 [REDACTED]

36 [REDACTED]

37 [REDACTED]

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9 [END CONFIDENTIAL]

10 Q. AT THE TIME OF THE DEEMED TERMINATION, HAD DUKE
11 ENERGY FULFILLED ITS FINANCIAL COMMITMENTS UNDER
12 THE AUTHORIZED PURCHASE ORDERS?

13 A. Yes. My answer is based on the following four key parts of the
14 excerpts from Contract 8323 quoted above: 1) [BEGIN

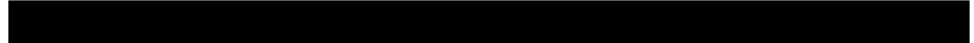
15 CONFIDENTIAL]



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1 [REDACTED]
2 [REDACTED]
3 [REDACTED]
4 [REDACTED]
5 [REDACTED] [END CONFIDENTIAL]

6 In order to give effect to these terms and conditions, the quantity of
7 ash Duke Energy was financially committed for and which should
8 have formed the denominator in the formula for calculating the
9 [BEGIN CONFIDENTIAL] [REDACTED]
10 [REDACTED]
11 [REDACTED]
12 [REDACTED]
13 [REDACTED]
14 [REDACTED]
15 [END CONFIDENTIAL]

16 Q. HAVE YOU PERFORMED YOUR OWN PRORATED COSTS
17 CALCULATION?

18 A. Yes. As is noted above, the two components of the [BEGIN
19 CONFIDENTIAL] [REDACTED]
20 [REDACTED]

[illegible]

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[END CONFIDENTIAL]

10 **Q. DO YOU PROPOSE AN ALTERNATIVE PRORATED**
11 **PERCENTAGE CALCULATION THAT WOULD BE**
12 **REASONABLE AND PRUDENT?**

13 **A.** Yes. For the prorated percentage calculation to achieve the intended
14 and reasonable purpose of compensating Charah for the costs it was
15 authorized to incur under Contract 8323, the denominator in the
16 calculation (Contracted Tons) must equal the quantity of ash
17 authorized by purchase orders. Based on the actual purchase
18 orders, my Prorated Percentage calculation is as follows: **[BEGIN**
19 **CONFIDENTIAL]**
20 **[END CONFIDENTIAL]**

1 Q. DO YOU PROPOSE AN ALTERNATIVE PRORATED COSTS
2 CALCULATION THAT WOULD BE REASONABLE AND
3 PRUDENT?

4 A. Yes. Based on my recommended [BEGIN CONFIDENTIAL]

5 [REDACTED]

6 [REDACTED]

7 [REDACTED]

8 [REDACTED] [END

9 CONFIDENTIAL] The workpaper provided as **Confidential Garrett**

10 **Exhibit 2** utilizes unit rates for 1) development as calculated in

11 **Garrett Exhibit 3** and 2) unloading and placement as shown in

12 **Garrett Exhibit 4.**⁴

13 Q. DO YOU RECOMMEND A SPECIFIC DISALLOWANCE IN THIS
14 RATE CASE?

15 A. Yes. DEC's Riverbend would be allocated the entire Prorated Costs
16 amount above because [BEGIN CONFIDENTIAL] [REDACTED]

17 [REDACTED]

18 [REDACTED]

19 [REDACTED]

⁴ DEC response to Public Staff Data Request No. 127-3 in Docket No. E-7, Sub 1214.

1 [REDACTED] **[END CONFIDENTIAL]** Also, as stated above, no purchase
2 orders were issued for ash to be delivered from Cape Fear, H.F. Lee,
3 or Weatherspoon. Therefore, I recommend the fulfillment fee
4 included in the ARO costs be reduced from \$33,670,054, the portion
5 of the fulfillment fee settlement allocated to DEP, to \$0.00.

6 **Q. PLEASE PROVIDE A SUMMARY OF THE FULFILLMENT FEE IN**
7 **THE TESTIMONY OF DEP WITNESS JESSICA BEDNARCIK.**

8 A. On pages 22 and 23 of her direct testimony filed on October 30,
9 2019, DEP witness Jessica Bednarcik discusses contracting with
10 Charah, changes to the closure strategy, and the fulfillment fee of
11 \$80 million. Witness Bednarcik states that the “contract with Charah
12 required Duke Energy to provide a minimum amount of coal ash for
13 disposal at the Charah [] Brickhaven, and Colon mines” from DEP’s
14 Cape Fear, H.F. Lee, Sutton, and Weatherspoon sites and DEC’s
15 Riverbend site. The Charah contract was terminated after “Duke
16 Energy did not provide the amount contracted for Brickhaven and did
17 not send any material to the Colon mine.” Duke Energy has booked
18 the fulfillment fee of \$80 million as an Asset Retirement Obligation
19 (ARO). Witness Bednarcik states that Duke Energy is requesting
20 recovery for \$33,670,054 that “has been allocated to DE Progress
21 to account for costs incurred by Charah associated with the ash sent
22 from the Sutton location and anticipated to have been sent from [the]

1 Cape Fear, H.F. Lee and Weatherspoon locations.” Witness
2 Bednarcik’s workpaper to calculate and allocate the fulfillment fee
3 and the settlement agreement are provided as **Confidential Garrett**
4 **Exhibit 5**.⁵ As to the reasonableness and prudence of the contract
5 terms for the fulfillment fee, witness Bednarcik states on page 23 of
6 her testimony, “it is common and reasonable to require minimum
7 investment from the company receiving the service.” Witness
8 Bednarcik further states, “Even with the fulfillment costs, the Charah
9 option was the best option for customers compared to the other
10 options that Duke Energy had available at the time to meet regulatory
11 requirements.”

12 **Q. IF THE COMMISSION GIVES SUBSTANTIAL WEIGHT TO THE**
13 **SETTLEMENT AND PRORATED COSTS CALCULATIONS OF**
14 **DUKE ENERGY AND CHARAH, DO YOU HAVE AN**
15 **ALTERNATIVE RECOMMENDATION?**

16 A. Yes. I have further investigated the available data leading up to and
17 including the settlement. I describe my investigation and alternative
18 recommendation regarding the fulfillment fee below.

⁵ DEC confidential responses to Public Staff Data Request Nos. 1-8 and 112-20 in Docket No. E-7, Sub 1214.

1 Q. DO YOU AGREE THAT THE METHODOLOGY USED BY DUKE
2 ENERGY TO CALCULATE THE PRORATED COSTS WAS
3 CONSISTENT WITH THE TERMINATION PROVISION OF
4 CONTRACT 8323?

5 A. No. Pricing was established in Contract 8323 for ash excavated from
6 Sutton for disposal at Brickhaven and for ash excavated from
7 Riverbend for disposal at Brickhaven. **[BEGIN CONFIDENTIAL]**
8 [REDACTED]
9 [REDACTED]
10 [REDACTED]
11 [REDACTED]. **[END CONFIDENTIAL]** Total costs should have
12 been calculated based on the applicable tons of ash authorized in
13 purchase orders and the development portion of the \$/ton pricing as
14 shown in **Confidential Garrett Exhibit 2.**

15 Q. CAN YOU DESCRIBE THE METHODOLOGY USED BY DUKE
16 ENERGY?

17 A. Duke Energy did not use the pricing established in Contract 8323
18 and instead asked Charah to provide it with the development-related
19 costs incurred. It appears that Duke Energy then reviewed the data
20 for the [BEGIN CONFIDENTIAL] [REDACTED] [END
21 CONFIDENTIAL] in what Charah asserted were development-
22 related costs and excluded costs that it did not consider

1 development-related, ultimately arriving at a figure of [BEGIN
2 CONFIDENTIAL] [REDACTED] [END CONFIDENTIAL] The
3 Prorated Cost calculations of Duke Energy and Charah are provided
4 as Confidential Garrett Exhibit 6.⁶

5 The [BEGIN CONFIDENTIAL] [REDACTED] [END
6 CONFIDENTIAL] discrepancy between the total development-
7 related costs calculated by Charah and Duke Energy is evidence of
8 the significant flaws in the Termination provisions of Contract 8323
9 and of the unreasonableness and imprudence of Duke Energy's
10 execution of the contract. Due to these flaws, and because using the
11 development-related costs calculated by Charah to calculate
12 Prorated Costs would result in a much larger figure than the [BEGIN
13 CONFIDENTIAL] [REDACTED] [END CONFIDENTIAL] cost cap
14 contained in the Prorated Costs definition, Duke Energy should not
15 have given Charah's Prorated Costs calculation any weight in
16 settlement negotiations.

⁶ DEC confidential response to Public Staff Data Request No. 112-20 in Docket No. E-7, Sub 1214.

1 Q. DID YOU IDENTIFY ANY OTHER PROBLEMS WITH THE
2 PRORATED COST CALCULATIONS BY DUKE ENERGY AND
3 CHARAH?

4 A. Yes. I reviewed the notes provided by Charah for each line item
5 presented in **Confidential Garrett Exhibit 6** and identified the
6 following problems: **[BEGIN CONFIDENTIAL]**

7 [REDACTED]
8 [REDACTED]
9 [REDACTED]
10 [REDACTED]
11 [REDACTED]
12 [REDACTED]
13 [REDACTED]
14 [REDACTED]
15 [REDACTED]
16 [REDACTED]
17 [REDACTED]
18 [REDACTED]
19 [REDACTED]
20 [REDACTED]
21 [REDACTED]

[illegible]

1 [REDACTED]
2 [REDACTED]
3 [REDACTED]
4 [REDACTED] [END CONFIDENTIAL]

5 **Q. ARE YOU PROPOSING ANY ADJUSTMENTS BASED ON DUKE**
6 **ENERGY'S OWN PRORATED COSTS ANALYSIS?**

7 A. There are too many flaws and errors in the [BEGIN CONFIDENTIAL]
8 [REDACTED]
9 [REDACTED]
10 [REDACTED] [END CONFIDENTIAL] to use
11 the evaluations as the basis for total development cost in the
12 Prorated Costs Calculation.

13 **Q. DID YOU PERFORM YOUR OWN EVALUATION OF THE STATUS**
14 **OF BRICKHAVEN DEVELOPMENT AT THE TIME CONTRACT**
15 **8323 WAS TERMINATED?**

16 A. Yes. I first reviewed the status of the structural fill development
17 relative to the permit drawings approved by NCDEQ.

18 The review was completed to understand the [BEGIN
19 CONFIDENTIAL] [REDACTED]
20 [REDACTED]

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9 **[END CONFIDENTIAL]**

10 I reviewed each "Permit to Operate, Approval to Commence
11 Operations" issued by NCDEQ for the development and operations
12 at Brickhaven. Once each cell or subcell is constructed, the Owner
13 submits a Construction Quality Assurance certification report to
14 NCDEQ for review and approval. The approval must be issued by
15 NCDEQ before ash is placed in a cell or subcell.

16 Based on the dates tabulated in **Garrett Exhibit 7**, I believe Charah
17 developed Brickhaven only as reasonably necessary to
18 accommodate the phased ash volumes authorized under the
19 applicable purchase orders.

20 It should be noted that the majority of the cell development occurred
21 in 2016 and 2017. The last subcell was ready for ash disposal on
22 January 9, 2019, and the final ash delivery occurred in March 2019.

23 Charah was also required to submit "Partial Closure Notifications" to
24 NCDEQ as the developed cells reached final grade. Charah

1 submitted five "Partial Closure Notifications" for Brickhaven, the last
2 of which was submitted on September 5, 2019. See **Garrett Exhibit 8**.

3 Based on this evaluation it appears that Charah fully utilized the
4 capacity that was developed and did not become overextended (or
5 prematurely incur costs prior to a purchase order) in the development
6 of disposal capacity at Brickhaven.

7 **Q. DID YOU PERFORM YOUR OWN EVALUATIONS OF THE**
8 **DEVELOPMENT COST INCURRED AT BRICKHAVEN?**

9 A. Yes. I prepared my own cost analysis, which is presented in **Garrett**
10 **Exhibit 9**, to determine whether Charah was fully reimbursed for
11 actual costs it incurred relative to the amounts recovered under the
12 purchase orders. Knowing the status of development documented
13 above, I relied upon my own expert, professional judgement to
14 conclude that a reasonable cost for the work completed at the
15 Brickhaven structural fill project was \$82,313,644. It is important to
16 note that my analysis was limited to the cost of work completed by
17 Charah at Brickhaven, which was reimbursable under the
18 Development portion of the Unloading/Development/Placement
19 \$/ton price. I excluded the cost of change order work at Brickhaven
20 that was paid to Charah in a lump sum amount. As an example, at
21 the time Charah entered Contract 8323, **[BEGIN CONFIDENTIAL]**

22

1 [REDACTED]
2 [REDACTED]
3 [REDACTED]
4 [REDACTED] [END CONFIDENTIAL] In other words,
5 the Unloading/Development/Placement unit rate was not adjusted to
6 compensate Charah for this oversight.

7 **Q. WHAT CONCLUSIONS DID YOU DRAW FROM YOUR**
8 **INDEPENDENT COST ANALYSIS?**

9 A. In summary, there is not a significant disparity between my total cost
10 calculation of \$82,313,644 and Duke Energy's own total cost
11 calculation of [BEGIN CONFIDENTIAL] [REDACTED] [END
12 CONFIDENTIAL] Given that Charah was paid approximately
13 [BEGIN CONFIDENTIAL] [REDACTED] [END CONFIDENTIAL]
14 under the development portion of the Unloading/Development/Placement
15 \$/ton price, I conclude that Charah was reasonably reimbursed for
16 the actual development cost incurred at Brickhaven under the
17 Development portion of the Unloading/Development/Placement
18 \$/ton price in the purchase orders.

19 **Q. DO YOU HAVE A PRORATED COSTS CALCULATION BASED**
20 **ON THE TOTAL COST PRESENTED ABOVE?**

- 1 A. I strongly object to the use of [BEGIN CONFIDENTIAL] [REDACTED]
 2 [REDACTED]
 3 [REDACTED] [END CONFIDENTIAL] for the reasons stated above.
 4 However, if the Prorated Percentage calculation as defined is
 5 utilized, the Prorated Percentage calculation is as follows: [BEGIN
 6 CONFIDENTIAL] [REDACTED]
 7 [REDACTED] [END CONFIDENTIAL] If this Prorated
 8 Percentage of 63.29% were to be used, which I find to be
 9 unreasonably high, then the fulfillment fee should be equal to my
 10 Prorated Costs calculation as follows: [BEGIN CONFIDENTIAL]
 11 [REDACTED]
 12 [REDACTED]
 13 [REDACTED] [END CONFIDENTIAL] See
 14 Confidential Garrett Exhibit 6, page 2.⁷
- 15 Q. SHOULD THE COMMISSION DETERMINE THAT THE
 16 FULFILLMENT FEE WAS APPROPRIATE, WHAT
 17 METHODOLOGIES USED BY DUKE ENERGY ARE AVAILABLE
 18 FOR THE ALLOCATION OF THE FEE?

⁷ DEC confidential response to Public Staff Data Request No. 112-20 in Docket No. E-7, Sub 1214.

1 A. Duke Energy has used two different allocation methodologies at
 2 different points in time. Both allocation methodologies highlight the
 3 unreasonableness and imprudence of the fulfillment fee paid by
 4 Duke Energy to Charah.

5 **Confidential Garrett Exhibit 10**⁸ illustrates the allocation
 6 methodology used consistently by Duke Energy in its alternatives
 7 evaluations to select closure methods for the intermediate and low-
 8 priority sites and in its ARO cost projections in the E-2, Sub 1142 rate
 9 case, prior to the settlement of the prorated costs. Based on this
 10 methodology, the percentage allocated to Cape Fear, H.F. Lee, and
 11 Weatherspoon is as follows: **[BEGIN CONFIDENTIAL]** [REDACTED]
 12 [REDACTED] **[END**
 13 **CONFIDENTIAL]** Using this percentage, the fulfillment fee allocated
 14 to Cape Fear, H.F. Lee, and Weatherspoon is as follows: **[BEGIN**
 15 **CONFIDENTIAL]** [REDACTED]
 16 [REDACTED] **[END CONFIDENTIAL]** See **Confidential Garrett**
 17 **Exhibit 11**. Based on the foregoing, the fulfillment fee included in the
 18 ARO costs in this proceeding would be increased from \$33,670,054
 19 to \$53,033,497.

⁸ DEP confidential response to Public Staff Data Request No. 14-6 in Docket No. E-2, Sub 1142.

1 The allocation method described above would have DEP ratepayers
2 pay **[BEGIN CONFIDENTIAL]** [REDACTED] **[END CONFIDENTIAL]**
3 for ash that was slated to be excavated from the Cape Fear, H.F.
4 Lee, and Weatherspoon sites and disposed of at the Sanford Mine.
5 This is despite the fact that this was just one of the possible closure
6 methods being considered by DEP at the time, and despite the fact
7 that no purchase orders were issued for ash to be excavated from or
8 disposed of at these locations and, therefore, no financial
9 commitment was established. Duke Energy had contract terms to
10 protect it from financial commitment under Contract 8232 during the
11 early stages of CAMA since the closure methods (cap in place,
12 hybrid, excavation, and beneficiation) were variable for the
13 intermediate (possible reclassification) and low priority sites pending
14 DEQ approval. The fulfillment fee is not satisfying payment for
15 unreimbursed costs incurred by Charah to facilitate disposal of ash
16 that Duke Energy was obligated to send, but is instead functioning
17 as a financial penalty that Duke Energy has agreed to in settlement
18 and is seeking to have customers pay for in rates.

19 The portion of the fulfillment fee DEP is seeking to recover in this rate
20 case is based on a different allocation methodology which is set out
21 in witness Bednarcik's work paper provided to the Public Staff in

1 response to a data request. See **Confidential Garrett Exhibit 5**.⁹
2 This methodology appears to have been formulated to result in a
3 more even allocation of the fulfillment fee settlement amount
4 between DEC and DEP customers. Like Duke Energy's original
5 allocation methodology, the methodology used in witness
6 Bednarcik's DEP testimony contains a number of flaws including, but
7 not limited to, the following: 1) the allocation begins with a fulfillment
8 fee of \$80,000,000, which should be \$53,093,377 and no greater
9 than \$57,857,800 as calculated by Duke Energy; 2) no purchase
10 orders were issued designating ash from Cape Fear to be disposed
11 of at Brickhaven and therefore allocating \$9,315,601 to Cape Fear
12 for Brickhaven Site Development/Acquisition is unreasonable; 3) no
13 closure cost will be incurred at Sanford/Colon because the site was
14 not developed and therefore allocating \$2,536,233 to Weatherspoon
15 and \$6,391,307 to H.F. Lee is unreasonable; and 4) no post closure
16 cost will be incurred at Sanford/Colon because the site was not
17 developed and therefore allocating \$344,460 to Weatherspoon and
18 \$868,040 to H.F. Lee is unreasonable.

⁹ DEC confidential response to Public Staff Data Request No. 1-8 in Docket No. E-7, Sub 1214.

1 **Q. NOTWITHSTANDING THE FLAWS IN THE ALLOCATION**
2 **METHODOLOGIES DESCRIBED ABOVE, DO YOU HAVE A**
3 **RECOMMENDATION FOR HOW TO ALLOCATE THE**
4 **FULFILLMENT FEE IF THE COMMISSION DEEMS THIS**
5 **PAYMENT WAS APPROPRIATE?**

6 **A.** As stated above, I recommend the fulfillment fee included in the ARO
7 costs be reduced from \$33,670,054, the portion of the fulfillment fee
8 settlement allocated to DEP, to \$0.00. However, should the
9 Commission give substantial weight to the settlement and prorated
10 costs calculation of Duke Energy, consistent with my
11 recommendation in the companion DEC rate case (Docket No. E-7,
12 Sub 1214), I recommend that the fulfillment fee I calculated on pages
13 29 and 30 above be allocated using Duke's original methodology
14 described above. Using Duke Energy's original allocation method,
15 the fulfillment fee included in the ARO costs in this proceeding would
16 be increased from \$33,670,054 to \$53,033,497.

17 **Q. DO YOU HAVE ANY OTHER RECOMMENDATIONS REGARDING**
18 **THE FULFILLMENT FEE?**

19 **A.** Yes. Section 7.4 of Contract 8232 states: **[BEGIN CONFIDENTIAL]**

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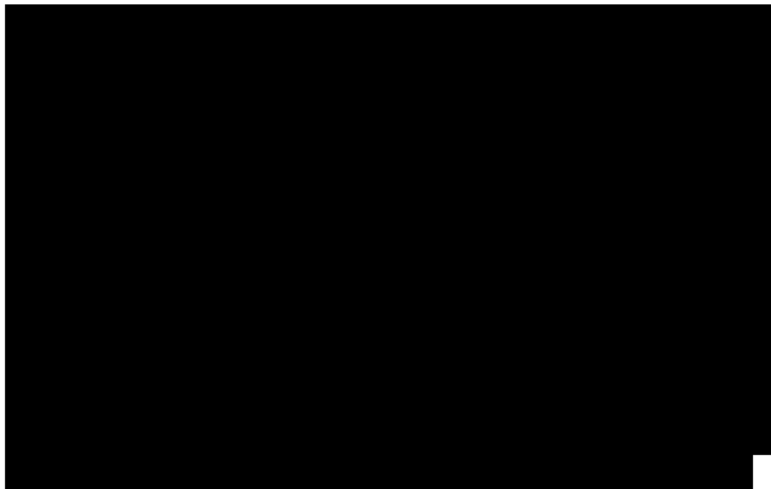
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[END CONFIDENTIAL]

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In addition to the Recovery Amount terms, DEP and DEC have a potential future need to supplement the beneficiation projects at Buck, Cape Fear, and H.F. Lee with additional disposal capacity to meet closure deadlines. This could result in Duke Energy exercising the terms of Section 7.6 of Contract 8323 that states: **[BEGIN CONFIDENTIAL]**

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[END CONFIDENTIAL]

1 See **Confidential Garrett Exhibit 1**. Considering these two factors,
2 I recommend that any consideration of fees paid for land acquisition
3 at the Sanford Mine be excluded from this proceeding.

4 **ASHEVILLE HAULING COSTS**

5 **Q. PLEASE SUMMARIZE WITNESS BEDNARCIK'S TESTIMONY**
6 **REGARDING WORK COMPLETED AT THE ASHEVILLE SITE.**

7 A. As stated in witness Bednarcik's testimony, DEP is seeking recovery
8 of \$99,274,167 in costs incurred between September 1, 2017, and
9 June 30, 2019, for excavation activities at its Asheville site.

10 Regarding the work completed at DEP's Asheville site, witness
11 Bednarcik states as follows on pages 17 and 18 of her direct
12 testimony:

13 DE Progress is required to excavate and close its ash
14 basins at Asheville by August 1, 2022. There are two
15 ash basins at Asheville that are subject to the closure
16 requirements of the CCR Rule and CAMA: the 1964
17 Ash Basin and the 1982 Ash Basin.

18 Excavation of the 1982 Ash Basin was completed on
19 September 30, 2016. During the period from
20 September 1, 2017, through September 2019, DE
21 Progress excavated ash from the 1964 Ash Basin
22 which was transported to Waste Management, Inc.'s
23 R&B Landfill in Homer, Georgia for final disposal. The
24 Company has begun designing an onsite landfill
25 capable of storing approximately 1.2 million tons of ash
26 from the 1964 Ash Basin.

1 Exhibit 7 to witness Bednarcik's testimony provides the following
2 information regarding closure activities from September 1, 2107,
3 through February 29, 2020, at the Asheville site:

4 As of September 1, 2017, DE Progress had already
5 entered into extensive contracts with engineering and
6 construction contractors to perform the necessary site
7 assessments, develop excavation and compliance
8 plans, and to excavate and transport the CCR for
9 permanent disposal. Costs related to those contracts
10 and activities performed pursuant to those contracts
11 through August 31, 2017 have already been approved
12 by the Commission. DE Progress has continued its
13 efforts to execute the excavation and closure plans for
14 Asheville and comply with state and federal regulatory
15 requirements.

16 From September 1, 2017 through February 29, 2020,
17 DE Progress has completed or is scheduled to
18 complete the following tasks:

- 19 • Excavate ash from the 1964 Ash Basin;
- 20 • Transport ash from the 1964 Ash Basin to the R&B
21 Landfill;
- 22 • Operate and maintain[] the 1964 Ash Basin;
- 23 • Obtain environmental permits;
- 24 • Install groundwater monitoring wells;
- 25 • Monitor and analyze groundwater samples;
- 26 • Plan, design, and install permanent water supplies for
27 neighbors;
- 28 • Complete construction of the lined retention basin for
29 water equalization after coal station and rim ditch
30 retirement;
- 31 • Decommission and grade ash basin dams to meet
32 post-closure dam safety requirements;

1 • Initiate and complete water treatment implementation
2 and commissioning;

3 • Complete design for onsite landfill and submit permit
4 applications for new onsite landfill.

5 The tasks that DE Progress has performed and will
6 perform from September 1, 2017 through February 29,
7 2020 are a continuation of the activities for which costs
8 were approved in the prior DE Progress rate case.
9 These activities and associated costs continue to be
10 necessary, appropriate, and consistent with applicable
11 regulatory requirements.

12 Exhibit 9 to witness Bednarcik's direct testimony, the Company's
13 Asheville Steam Electric Generating Plant Coal Ash Excavation Plan
14 2018 Update, provides on page 8:

15 Ash from the 1964 Ash Basin is currently being
16 transported to a permitted ash monofill at the R&B
17 Landfill in Homer, GA. The on-site landfill at Duke
18 Energy's Rogers Energy Complex remains an option
19 for the Company if events warrant transition to another
20 site. The Company continues to develop and evaluate
21 contingency storage locations.

22 Plans for ash disposal during Phase III are currently
23 being evaluated and will be finalized in 2019. The on-
24 site landfill at Duke Energy's Rogers Energy Complex
25 remains an option, and the construction of an on-site
26 landfill at the Asheville Plant is being evaluated as well.


27 The project team will utilize lessons learned from
28 Phase II to develop an off-site disposal strategy and/or
29 alternative beneficial use site(s) that will provide the
30 improvements below:

31 •Provide a reliable, long-term, cost-effective solution
32 for ash designated for removal

33 •Support development of a diverse supplier program to
34 drive innovation and competition

1 •Establish performance baselines and a system to
2 optimize excavation, transportation, and disposal of
3 ash

4 **Q. HAVE YOU ESTIMATED THE COSTS INCURRED BY DEP TO**
5 **ACCOMPLISH THE EXCAVATION, TRANSPORTATION, AND**
6 **DISPOSAL WORK DESCRIBED ABOVE?**

7 A. Yes. The Company's response to Public Staff data request indicates
8 that **[BEGIN CONFIDENTIAL]**  **[END**
9 **CONFIDENTIAL]** was spent between September 1, 2017, and
10 December 31, 2019.¹⁰

11 **Q. WHAT WAS THE QUANTITY OF ASH EXCAVATED,**
12 **TRANSPORTED, AND DISPOSED OF DURING THAT TIME**
13 **FRAME?**

14 A. According to the Company's response to a Public Staff data request,
15 a total of 1,651,500 tons of ash were excavated, transported, and
16 disposed of at the R&B Landfill between September 1, 2017, and
17 December 31, 2019.¹¹

¹⁰ DEP confidential response to Public Staff Data Request No. 83-4 in Docket No. E-2, Sub 1219.

¹¹ DEP response to Public Staff Data Request No. 164-3 in Docket No. E-2, Sub 1219.

1 **Q. HAVE YOU CALCULATED A PER TON COST FOR THE ASH**
 2 **EXCAVATED, TRANSPORTED, AND DISPOSED OF BETWEEN**
 3 **SEPTEMBER 1, 2017, AND DECEMBER 31, 2019?**

4 **A. Yes, based on the information provided by the Company, the per ton**
 5 **cost is [BEGIN CONFIDENTIAL] [REDACTED]**
 6 **[REDACTED] [END CONFIDENTIAL]**

7 **Q. DO YOU CONSIDER THAT AMOUNT TO BE REASONABLE?**

8 **A. No. I consider the per ton cost of [BEGIN CONFIDENTIAL] [REDACTED]**
 9 **[END CONFIDENTIAL] to be excessive.**

10 **Q. DID YOU IDENTIFY ANY SPECIFIC ISSUES THAT RESULTED IN**
 11 **THE COSTS OF THE EXCAVATION, TRANSPORTATION, AND**
 12 **DISPOSAL WORK BEING EXCESSIVE?**

13 **A. Yes, the costs became excessive primarily as a result of**
 14 **transportation cost associated with the off-site disposal of ash at the**
 15 **R&B Landfill. The transportation cost alone was [BEGIN**
 16 **CONFIDENTIAL] [REDACTED] [END CONFIDENTIAL]**

¹² Purchase Order 2380129 provided in DEC confidential response to Public Staff Data Request No. 44-1 in Docket No. E-7, Sub 1146.

1 **Q. DID THE COMPANY HAVE OTHER OPTIONS THAT COULD**
2 **HAVE BEEN MORE COST EFFECTIVE?**

3 A. Yes. Both disposal of the ash at the Rogers Energy Complex, also
4 known as Cliffside, or in an onsite landfill at the Asheville site could
5 have been lower cost options. Both of these options were identified
6 by the Company Asheville Steam Electric Generating Plant Coal Ash
7 Excavation Plan 2018 Update, which is excerpted above.

8 **Q. DID DEP UTILIZE THE LANDFILL AT THE ROGERS ENERGY**
9 **COMPLEX FOR ASH DISPOSAL BETWEEN SEPTEMBER 1,**
10 **2017, AND DECEMBER 31, 2019?**

11 A. No. In response to a Public Staff data request asking whether the
12 Company considered disposal at the Rogers Energy Complex, DEP
13 referenced the proposal evaluation titled “CONFIDENTIAL PA 58726
14 RFP Evaluation Master 102716.xlsx”.¹³ **Confidential Garrett**
15 **Exhibit 12** presents a summary page, tab “Final Short List
16 Comparison”, of the lowest cost options. Based on my review of the
17 information contained in **Confidential Garrett Exhibit 12**, I reached
18 the following conclusions: **[BEGIN CONFIDENTIAL]**

¹³ DEP response to Public Staff Data Request No. 164-3 in Docket No. E-2, Sub 1219, and confidential response to Public Staff Data Request No. 6-4(a).

1 [REDACTED]
2 [REDACTED]
3 [REDACTED]
4 [REDACTED]
5 [REDACTED]
6 [REDACTED]
7 [REDACTED]
8 [REDACTED]
9 [REDACTED]
10 [REDACTED]
11 [REDACTED]
12 [REDACTED]
13 [REDACTED]
14 [REDACTED]
15 [REDACTED]
16 [REDACTED]

17 [END CONFIDENTIAL]

18 Q. DID DEP UTILIZE AN ONSITE LANDFILL AT ASHEVILLE FOR
19 ASH DISPOSAL BETWEEN SEPTEMBER 1, 2017, AND
20 DECEMBER 31, 2019?

1 A. No. An onsite landfill has not been constructed yet at the Asheville
2 site.

3 **Q. WHAT IS THE STATUS OF THE ONSITE LANDFILL AT THE**
4 **ASHEVILLE SITE?**

5 A. In response to a Public Staff data request, DEP indicated it began
6 the permitting process for the onsite landfill on April 3, 2019, by
7 submitting the Site Suitability Report to DEQ.¹⁴ In addition, on
8 February 7, 2020, DEP was issued the Final Permit to Construct,
9 Solid Waste Permit, and Zoning Permit to construct and operate the
10 CCR landfill.

11 **Q. DO YOU RECOMMEND THAT COSTS INCURRED AT THE**
12 **ASHEVILLE SITE BE DISALLOWED?**

13 A. Yes, I recommend the Commission disallow **[BEGIN**
14 **CONFIDENTIAL]** [REDACTED]
15 [REDACTED] **[END CONFIDENTIAL]** This disallowance is calculated by
16 multiplying the total 1,651,500 tons disposed of between September
17 1, 2017, and December 31, 2019, by the per ton transportation cost
18 of **[BEGIN CONFIDENTIAL]** [REDACTED] **[END CONFIDENTIAL]** which

¹⁴ DEP response to Public Staff Data Request No. 124-2 in Docket No. E-2, Sub 1219.

1 is the rate DEP paid to transport ash from the Asheville site to the
2 R&B Landfill.

3 **Q. HAS THE COMMISSION PREVIOUSLY APPROVED COSTS**
4 **INCURRED TO TRANSPORT ASH FROM THE ASHEVILLE SITE**
5 **TO THE R&B LANDFILL?**

6 A. Yes. The Commission approved rate recovery for costs incurred to
7 transport ash from the Asheville site to the R&B Landfill as part of
8 DEP's previous rate case in Docket No. E-2, Sub 1142.

9 **Q. WHY SHOULD THE COMMISSION CONSIDER THIS ISSUE**
10 **AGAIN IN THE CURRENT DOCKET?**

11 A. The Commission's approval of rate recovery for the costs incurred to
12 transport ash to the R&B landfill in the Docket No. E-2, Sub 1142,
13 rate case was based on the fact that the ash excavated and
14 transported from the 1982 Basin had to be removed to allow for the
15 construction of the combined cycle plant to meet the deadlines
16 required by the Mountain Energy Act.¹⁵ However, there has been a
17 material change in facts regarding the onsite landfill at Asheville as

¹⁵ 2015 N.C. Sess. Law 110.

1 compared to the facts set out in DEP's testimony filed in the E-2,
2 Sub 1142, rate case.

3 **Q. WHAT MATERIAL FACTS DO YOU CONTEND HAVE**
4 **CHANGED?**

5 A. On page 28 of my joint testimony filed with Public Staff witness
6 Vance F. Moore in the E-2, Sub 1142, rate case I stated:

7 Upon passage of the MEA in 2015 which extended the
8 closure deadline for the CCR units at the Asheville
9 facility to December 31, 2022, DEP should have
10 pursued an on-site industrial landfill. It does not appear
11 DEP evaluated or identified fatal flaws eliminating the
12 possibility of an on-site industrial landfill. Had an on-
13 site industrial landfill capable of storing three million
14 tons of CCR been pursued, **[BEGIN CONFIDENTIAL]**
15 **[REDACTED]** **[END**
16 **CONFIDENTIAL]** in hauling costs could potentially be
17 avoided. While the design and construction of an on-
18 site industrial landfill at the Asheville facility would have
19 been technically challenging, it is our opinion that it
20 could be done at a lower cost than hauling the
21 remaining CCR off-site."

22 On pages 14 through 16 of his rebuttal testimony filed in the E-2, Sub
23 1142, rate case, DEP witness Kerin stated:

24 Potential siting and construction of a CCR landfill within
25 portions of the Asheville 1982 basin and limited
26 portions of the 1964 basin was evaluated as early as
27 2007 prior to the passage of CAMA. However,
28 earthquake and seismic issues, and its physical
29 proximity to the French Broad River prevented this
30 option.

31

1 In summary, while on-site CCR landfills had been
2 researched in the past for Asheville, the Mountain
3 Energy Act of 2015 effectively made construction of a
4 new on-site CCR landfill [] technically unfeasible given
5 the short time period to replace the coal-fired
6 generation by 2020, and close both ash basins by
7 2022.

8 The reasons for not pursuing an onsite landfill at the Asheville site
9 stated in DEP witness Kerin's rebuttal testimony excerpted above,
10 including seismic issues and proximity to the French Broad River,
11 implied that the construction of an onsite landfill at the Asheville site
12 was impossible in 2015. Witness Bednarcik's testimony that an
13 onsite landfill is possible not only renders the transportation costs
14 associated with disposal at R&B Landfill unreasonable, but provides
15 the Commission with justification to review those costs in this rate case.

16 **Q. DID DEP PROVIDE ANY NEW INFORMATION THAT WOULD**
17 **EXPLAIN WHY AN ONSITE LANDFILL WAS CONSIDERED**
18 **UNFEASIBLE IN 2015, BUT IS NOW CONSIDERED FEASIBLE?**

19 A. DEP provided a narrative explanation in the response to a Public
20 Staff data request.¹⁶ See **Garrett Exhibit 13**. The response states,
21 in part, the following:

¹⁶ DEP response to Public Staff Data Request No. 164-2 in Docket No. E-2, Sub 1219.

1 The landfill which was conceptually sited over portions
2 of the 1982 and 1964 basins was sized to provide 20
3 years of capacity and was significantly larger than the
4 landfill currently being built on site (5.2 million tons of
5 capacity vs 1.3 million tons). The site of the current
6 landfill was evaluated and considered to be too small
7 to meet the projected capacity needs in the 2007-2011
8 time period and was thus not further evaluated at that
9 time.

10 Note that seismic issues were a significant factor in the
11 design of a landfill sited over ash. Such a design
12 required placement of stone columns and a stone mat
13 to support the landfill during a design earthquake.
14 Siting a landfill over natural soils, such as the landfill
15 currently being built, does not face the same seismic
16 risk and is stable under a design seismic event.

17 In addition, the response states, "Alternate landfill options were
18 evaluated by Golder Associates and their findings were documented
19 in multiple reports submitted to Progress Energy. DEP is currently
20 trying to locate copies of these documents and will provide them as
21 they are located." It is unclear whether the reports prepared by
22 Golder Associates identified in the response relate to studies
23 completed in the 2007 to 2011 timeframe (not applicable to CAMA
24 and MEA) or to studies completed in the 2014 to 2015 timeframe
25 (applicable to CAMA and MEA). It appears that DEP witness Kerin's
26 testimony in the E-2, Sub 1142, rate case was based on a 2007
27 evaluation under significantly different design assumptions than in
28 the CAMA, MEA, and CCR Rule era. While the narrative also
29 identifies siting, design, and schedule issues, it does not provide
30 compelling evidence to support DEP's decision to haul ash to the

1 R&B landfill at a higher cost. As such, I do not believe DEP has met
2 its burden of proving that the transportation costs it seeks to recover
3 were reasonable and prudent.

4 **Q. PLEASE DESCRIBE THE EVIDENCE DEP WOULD NEED TO**
5 **PROVIDE TO SUPPORT THE DECISION TO INCUR THE**
6 **TRANSPORTATION COSTS FOR HAULING ASH TO R&B**
7 **LANDFILL.**

8 A. DEP would need to provide a comprehensive report, prepared by an
9 independent consulting engineering firm and dated in the 2014 to
10 2015 timeframe. This comprehensive report would need to include a
11 complete and thorough analysis of landfill development options on
12 the site.

13 **SUTTON PLANT**

14 **Q. DO YOU RECOMMEND DISALLOWANCE OF ANY OF THE**
15 **COSTS ASSOCIATED WITH ACTIVITIES AT THE SUTTON**
16 **PLANT?**

17 A. No. I reviewed the work plans, contracts, and purchase orders for the
18 work completed at the Sutton plant and do not take any exception to
19 the work completed between September 1, 2017, and December 31,
20 2019, or the associated costs.

1 **H.B. ROBINSON PLANT**

2 **Q. DO YOU RECOMMEND DISALLOWANCE OF ANY OF THE**
3 **COSTS ASSOCIATED WITH ACTIVITIES AT THE H.B.**
4 **ROBINSON PLANT?**

5 A. No. I reviewed the work plans, contracts, and purchase orders for the
6 work completed at the H.B. Robinson plant and do not take any
7 exception to the work completed to date or the associated costs.

8 **Q. DOES THIS CONCLUDE YOUR TESTIMONY?**

9 A. Yes, it does.

APPENDIX A

Qualifications of Garrett and Moore, Inc.

Garrett and Moore, Inc., specializes in engineering services for power and waste industries. We remain focused and specialized in these markets and are dedicated to continuing to advance the reputation of excellence our staff has established through the years. Our company has been responsible for the construction administration and construction quality assurance for about \$140 million worth of landfill construction and closure, ash basin closure, and wastewater management facility construction since 2007, with much of that work specific to CCR landfills and ash basins. We have familiarity with the federal CCR Rule and the North Carolina Coal Ash Management Act and have tremendous experience with CCR disposal methods and their associated costs.

Vance Moore and Bernie Garrett have specialized expertise in the following areas:

Coal Combustion Residuals

Through our firm of Garrett and Moore, Inc., we have provided engineering and consulting services to support power companies in the management of coal combustion residuals (CCRs), including but not limited to the following:

- | | |
|---|--|
| <input type="checkbox"/> Environmental Monitoring | <input type="checkbox"/> Groundwater Corrective Action |
| <input type="checkbox"/> Hydrogeological Investigations | <input type="checkbox"/> Site Characterization Studies |
| <input type="checkbox"/> Geotechnical Evaluations | <input type="checkbox"/> Cost Engineering and Forecasting |
| <input type="checkbox"/> Ash Pond Closure Design | <input type="checkbox"/> FIN 47 Cost Liability Cost Estimating |
| <input type="checkbox"/> Ash Pond Closure Construction | <input type="checkbox"/> Ash Pond to Landfill Conversion |
| <input type="checkbox"/> Source Remediation/Corrective Action | <input type="checkbox"/> Dewatering Design |
| <input type="checkbox"/> Ash Landfill Siting & Design | <input type="checkbox"/> Ash Landfill Construction |
| <input type="checkbox"/> Ash Landfill Closure & Post-Closure | <input type="checkbox"/> Federal CCR & CAMA Rule Guidance |
| <input type="checkbox"/> Regulatory Compliance | <input type="checkbox"/> Environmental / Permit Audits |
| <input type="checkbox"/> Ash Landfill & Ash Basin Operations | <input type="checkbox"/> NPDES & Stormwater Management |

Solid Waste Engineering

Through our firm of Garrett and Moore, Inc., we have provided full-service solid waste design and permitting services for municipal solid waste (MSW), industrial waste, coal combustion residual (CCR) waste, construction and demolition debris (C&D), land clearing and inert debris (LCID), MSW & CD waste processing and recovery, and scrap tire processing and monofills. We have a very successful track record of overseeing landfill

development projects from concept to operations to closure. Our expertise in solid waste engineering includes the following:

- | | |
|--|------------------------------------|
| □ Facility Siting Studies | □ Engineering Design |
| □ USEPA HELP Modeling | □ Cost Engineering |
| □ Geotechnical Engineering | □ Leachate Management Design & O&M |
| □ Alternative Liner and Final Cover Design | □ NPDES Wastewater Design & O&M |
| □ Stormwater Management & Design Planning | □ Landfill & Wastewater Operations |
| □ Equivalency Determinations | □ Life of Site Analysis |
| □ Recyclables Program Management | □ Waste Processing and Recovery |
| □ Landfill Closure & Post-Closure | □ Transfer Stations |
| □ Convenience Center Planning / Design | □ Compost Systems |
| □ Waste Treatment & Processing | □ Special Waste Permitting |
| □ Landfill Gas Remediation Plans | □ Operations & Maintenance |

Bernie Garrett and Vance Moore have been providing engineering services for CCR management projects continuously since 1995. Over the last 14 years, we have performed all engineering associated with CCR management projects at all six of Dominion Energy South Carolina's coal fired power plants, as well as facilities owned and operated by Santee Cooper. Our credentials include the following:

■ **Vance F. Moore, P.E.**

Mr. Moore is a principal and founding member of Garrett & Moore. Mr. Moore has 30 years of experience providing environmental engineering and consulting services to the power and waste industries. He has provided design, permitting, construction quality assurance, and operations support for numerous RCRA Subtitle D landfill projects, ash landfill projects, ash landfill closure projects, and ash pond closures in North and South Carolina.

Registrations: Professional Engineer – Georgia, North Carolina, South Carolina
 Education: B.S., Civil Engineering, North Carolina State University, 1989
 Associations: NC SWANA Chapter - Technical Committee; SC SWANA Chapter

■ **Bernie Garrett, P.E.**

Mr. Garrett is a principal and founding member of Garrett & Moore. Mr. Garrett has 30 years of experience providing environmental engineering and consulting services to the power and waste industries. His experience and professional responsibilities have progressed from project engineer with a major national engineering firm, project manager on solid waste landfill projects with a regional engineering firm, to client/project manager responsible for comprehensive engineering and consulting at Garrett & Moore, Inc.

Registrations: Professional Engineer - Georgia, North Carolina, South Carolina, Virginia.
 Education: B.S. Civil Engineering, Virginia Tech (1989)
 M.S. Environmental Engineering, Old Dominion University (1996)

Associations: PENC Central Carolina Chapter Board of Directors; ACEC/PENC Solid and Hazardous Waste Subcommittee

Summary of Testimony of L. Bernard Garrett

Docket No. E-2, Subs 1193 and 1219

The purpose of my testimony is to make recommendations on behalf of the Public Staff to the Commission regarding the closure methods selected by Duke Energy Progress, LLC, or “DE Progress,” at its two high priority sites, Asheville and Sutton, to comply with the Coal Ash Management Act, or “CAMA,” and at its H.B. Robinson site in South Carolina. The primary focuses of my testimony are whether the fulfillment fee DE Progress paid its contractor Charah, Inc., pursuant to a settlement related to the disposal of ash from the Company’s Sutton, Cape Fear, H.F. Lee, and Weatherspoon stations, and transportation costs associated with the disposal of ash from the Company’s Asheville site at the R&B landfill were reasonable and prudent.

I am a registered professional engineer with 30 years of experience engineering coal ash management projects, including the design and permitting of industrial landfills, the closure of coal ash impoundments, the closure of coal ash landfills, and facility and life of site development and operational cost projections and alternative analyses.

In preparing my testimony, I reviewed the testimony, exhibits, and workpapers of DE Progress witnesses Bednarcik, Smith, and Turner. I also participated in site visits to the Cape Fear, H.F. Lee, Mayo, Roxboro, and Weatherspoon stations and conducted extensive discovery through the Public Staff.

Based on my investigation, I concluded that DE Progress acted unreasonably and imprudently in entering into a contract with Charah for the disposal of ash from Sutton station at the Brickhaven Mine. Specifically, I concluded that the termination provisions of the contract contained fundamental flaws that resulted in DE Progress paying an unreasonable and imprudent fulfillment fee to Charah which DE Progress seeks to recover in this rate case. Based on my analysis and conclusions, I recommend the portion of the fulfillment fee included in the ARO cost in the amount of \$33,670,054 be disallowed.

With regard to the Asheville site, I recommend a disallowance in the amount of \$50,238,630 for costs DE Progress paid to have ash transported from the Asheville site to the R&B Landfill located in Homer, Georgia between September 1, 2017, and December 31, 2019. The Company's failure to pursue an on-site landfill at Asheville until April 3, 2019, represents the failure to pursue a lower cost option. While DE Progress witness Jon Kerin testified in the E-2, Sub 1142, rate case that the Mountain Energy Act of 2015 (MEA) effectively made construction of a new on-site CCR landfill technically infeasible, the Public Staff has learned through discovery responses provided by the Company in this rate case that the Company did not adequately evaluate an onsite landfill to address changes in its ash disposal needs in the CAMA, MEA, and CCR Rule era until recently. Furthermore, DE Progress has failed to provide any reports, studies, or evaluations by a qualified Professional Engineer that justify incurring the transportation costs recommended for disallowance.

This completes my summary.

1 MS. JOST: Thank you. Additionally,
2 pursuant to the September 28, 2020, amended joint
3 stipulation regarding admission of certain live
4 testimony and exhibits between DEP, the Attorney
5 General's Office, Sierra Club, and the Public
6 Staff, I move that the live testimony of
7 Mr. Garrett and Mr. Moore in the E-7, Sub 1214
8 hearing be entered into the record in this
9 proceeding as if given orally from the stand; and
10 that live testimony is located in the E-7, Sub 1214
11 transcript Volume 20, beginning on page 254,
12 line 1, and continuing through page 373, line 11.

13 COMMISSIONER CLODFELTER: All right.
14 You've heard the motion. Are there any objections?

15 (No response.)

16 COMMISSIONER CLODFELTER: Hearing no
17 objections, motion is allowed.

18 (Whereupon, the testimony from Docket
19 Number E-7, Sub 1214, transcript Volume
20 20, page 254, line 1 through page 373,
21 line 11 was copied into the record as if
22 given orally from the stand.)
23
24

1 MS. JOST: Thank you. The witnesses are
2 available for cross examination.

3 CHAIR MITCHELL: All right. We will
4 begin with the Attorney General's Office.

5 MS. TOWNSEND: No questions,
6 Chair Mitchell.

7 CHAIR MITCHELL: All right. Thank you,
8 Ms. Townsend.

9 All right. Duke?

10 MR. MARZO: Thank you, Chair Mitchell.
11 There is Brandon Marzo on behalf of Duke Energy
12 Carolinas. I do have some questions for the
13 witnesses this morning. We will get into
14 confidential, Chair Mitchell, at some point. What
15 I've tried to do, Mr. Garrett, Mr. Moore, as well
16 as Chair Mitchell, is to organize my questions such
17 that we could avoid that. At the point in time we
18 cannot avoid it, I have tried to consolidate all
19 that to one exercise so that we don't have to jump
20 on and off the phone.

21 CHAIR MITCHELL: All right. Thank you,
22 Mr. Marzo. Just make sure you alert me when we get
23 to that point in time.

24 MR. MARZO: Okay. Thank you,

1 Chair Mitchell.

2 CROSS EXAMINATION BY MR. MARZO:

3 Q. Good morning, Mr. Garrett and Mr. Moore.

4 A. (Bernard L. Garrett) Good morning.

5 A. (Vance F. Moore) Good morning.

6 Q. I'm going to start off with some general
7 questions to both of you, and then I'm going to ask
8 some specific questions about your recommendations in
9 this case starting with Mr. Garrett.

10 In regards to the general questions that I'd
11 like to ask to both of you, my first question is
12 essentially: Would you agree with me that
13 reasonableness and prudence is decided on a
14 case-by-case basis and must consider multiple factors?

15 A. (Bernard L. Garrett) Yes, I would agree with
16 that.

17 A. (Vance F. Moore) I would also agree.

18 Q. Thank you, Mr. Moore. Thank you,
19 Mr. Garrett.

20 Would you also agree that the lower cost
21 options may not always be the reasonable and prudent
22 decision?

23 A. (Bernard L. Garrett) Depending on specific
24 circumstances, as you mentioned, and numerous factors,

1 yes, that could be the case.

2 A. (Vance F. Moore) I would agree that cost is
3 just one of the factors.

4 Q. Thank you, gentlemen. And finally, would you
5 agree that alternatives propose -- alternative proposed
6 actions must be feasible in order to be truly
7 alternatives?

8 A. (Bernard L. Garrett) Yes, I have no problem
9 with that statement.

10 A. (Vance F. Moore) I would agree that it must
11 be a practical alternative.

12 Q. Thank you, gentlemen. I think my questions
13 now will be directed primarily to you, Mr. Garrett, for
14 this first part in reference to your Dan River
15 recommendation.

16 And it's my understanding from your testimony
17 that you're recommending that the Commission disallow
18 costs which you contend amount to premium rates for ash
19 excavation and disposal at Dan River; is that correct?

20 A. (Bernard L. Garrett) Yes, sir; that's
21 correct.

22 Q. And my understanding is that -- sorry.

23 My understanding is you question the
24 Company's termination of Parsons and transition to

1 TransAsh; is that correct?

2 A. Yes, I did. That's part of the basis for my
3 recommended disallowances.

4 Q. Can we agree that, at the time of Parsons'
5 termination on the project, Parsons was experiencing
6 significant difficulty?

7 A. I believe that Parsons, as far as their
8 performance on the contract, was meeting their
9 contractual obligations up until the time of around
10 June of 2018 when they first fell behind their
11 cumulative production schedule.

12 Q. Okay. Could you, if you would, please turn
13 to DE Carolinas Cross Exhibit 34. Do you have that?
14 I'll give you a second to grab that.

15 A. Cross Exhibit 34.

16 MR. MARZO: And while you're looking for
17 that, the document I've referred Mr. Garrett to is
18 Duke Energy's court-appointed monitor bimonthly
19 update, which was submitted to United States
20 District Court on September 14, 2018.

21 Chair Mitchell --

22 THE WITNESS: Yes. I have that up now.

23 Q. Thank you, Mr. Garrett.

24 MR. MARZO: Chair Mitchell, I'd like to

1 mark that as Garrett and Moore -- DEC Garrett and
2 Moore Cross Exhibit 1.

3 CHAIR MITCHELL: All right. The
4 document will be marked DEC Garrett and Moore Cross
5 Examination Exhibit Number 1.

6 (DEC Garrett/Moore Cross Examination
7 Exhibit Number 1 was marked for
8 identification.)

9 Q. Okay. And I think, Mr. Garrett, you've seen
10 this document before, correct?

11 A. Yes, I have reviewed this.

12 Q. Okay. And could you turn to page 4 of the
13 document, please?

14 A. Yes, sir.

15 Q. And would you mind reading from the top
16 paragraph that begins "while these problems"? Would
17 you mind reading the first two sentences of that
18 paragraph for me, and then I'm going to ask you some
19 questions about that.

20 A. "While these problems originated with the
21 contractor, Duke personnel acknowledged the need for
22 increased oversight and were working to learn from this
23 mistake while sharing successful strategies between
24 other ash sites. The root" -- continue?

1 Q. Yes, continue. Yes, sir.

2 A. "The root cause appears to be ineffectiveness
3 of the contractor's use of well-point dewatering, the
4 use of groundwater pumps connected to chimneys in the
5 ash basins to suck water out, which led to the land
6 filling of overly moist ash and the cascade of other
7 landfill erosion problems."

8 Q. Thank you, Mr. Garrett.

9 Now, are you aware that the contractor being
10 referenced here is Parsons?

11 A. Yes, sir.

12 Q. And am I correct from the last sentence of
13 this paragraph, the monitor has asked to be kept
14 informed as to the progress; is that correct?

15 A. Yes, that's correct.

16 Q. Now, can we -- I'm sorry, go ahead,
17 Mr. Garrett. I didn't mean to interrupt.

18 A. I see that in the last in the paragraph, yes.

19 Q. And can we agree that Dan River was a
20 high-priority site with an August 1, 2019, excavation
21 requirement in CAMA?

22 A. Yes, sir.

23 Q. And are you aware that, under the Parsons
24 contract, Parsons was required to submit to Duke Energy

1 recovery plans if key milestones were delayed or
2 reasonably forecasted to be delayed?

3 A. I am familiar with the fact that Parsons
4 submitted recovery plans at Duke Energy's request, yes.

5 Q. Okay. And to that point, recovery plans were
6 submitted to Duke when the contractor had fallen
7 behind, correct?

8 A. I'm aware of those, yes.

9 Q. Okay. And so are you aware that, from the
10 period of March 16, 2018, to August 16, 2018, Parsons
11 submitted six recovery plans?

12 A. I don't recall the exact number. But I --

13 Q. Okay. You take that subject to check?

14 A. They submitted recovery plans, yes.

15 Q. And those recovery plans were needed because
16 of key delays in schedule in a five-month period; are
17 you aware of that?

18 A. Well, the delays in the schedule occurred
19 prior to this five-month period you're discussing. The
20 delays are well documented in the record, and many of
21 them -- and as far as the longest delays, most of those
22 occurred prior to Parsons beginning work on the
23 project.

24 Q. Okay. Mr. Garrett, let me understand this.

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1 Do you disagree that Parsons fell behind and
2 had to submit six recovery plans?

3 A. I believe that Parsons was behind schedule,
4 as far as -- if you turn to my Exhibit 13. On page 39
5 of this exhibit, this is the Maximo purchase order
6 number 5067043 --

7 MS. JOST: Excuse me, this is --

8 Q. And I think we're -- yeah. I just want to be
9 careful here. And once again, Mr. Garrett, I want to
10 give you an opportunity to respond, but are you going
11 to read me something, or were you just going to point
12 me to something?

13 A. I'm going to point to the --

14 Q. Because this document is still confidential,
15 yeah.

16 A. Yeah. It's -- it is the key milestone
17 schedule, which provides the month-by-month cubic yards
18 that are in Parsons' contract. I don't believe that
19 information would be confidential. There's no dollar
20 amounts associated with it.

21 Q. It is part of the contract that is
22 confidential, but to the extent you'd like to reference
23 back to that, we will be going off to the phone line.

24 A. Well, I can just note that, in reference to

1 this schedule, Parsons, based on my records, first fell
2 behind in June of 2018.

3 Q. Okay. Thank you, Mr. Garrett. And I guess
4 one of the questions I had about your review of Parsons
5 and its interaction on the project, it's my
6 understanding that you did not review any of the
7 recovery plans prior to coming to your recommendation
8 in this case; is that correct?

9 A. No, I believe I did. We did have recovery
10 plans submitted during the data responses.

11 Q. Yeah. And they were submitted, for example,
12 in response to Data Request 231-10, the recovery plans
13 were submitted. And that data request was issued after
14 Ms. Bednarcik responded to your testimony rebuttal; is
15 that your understanding?

16 A. Thank you for clarifying that.

17 Q. Okay.

18 A. And I would say that, you know, I have a
19 significant amount of experience preparing bid
20 documents, construction documents, and performing
21 construction administration on large-scale construction
22 projects such as this. And, you know, the fact of the
23 matter is, when a contractor loses a day of work due to
24 adverse weather conditions, it's nearly impossible to

1 make that day up. Once you have lost a day of work,
2 the only real relief for a contractor is to have a day
3 of extension on the contract.

4 So recovery plans, while they were required
5 in the contract to be submitted, there is only so much
6 a contractor can do once they've fallen behind due to
7 adverse weather conditions.

8 Q. Okay. Mr. Garrett, I understand you're
9 referring to adverse weather conditions, but can we
10 agree that, on any complex project, there are going to
11 be any number of factors that might cause or challenge
12 the schedule to a project, correct?

13 A. Yes, sir.

14 Q. And weather may be one of those challenges,
15 correct?

16 A. Well, weather -- weather is the -- I would
17 say also it interrelates with weather, but the ability
18 to dewater an ash pond in order to allow the contractor
19 to maintain production is probably one of the most
20 critical aspects. It interrelates with adverse
21 weather. And based on my reading of Parsons' contract,
22 Duke Energy was responsible for the discharge of all
23 wastewaters from the Dan River site.

24 Q. Okay. And you understand that Duke Energy

1 was also responsible for oversight of that contractor,
2 correct?

3 A. They were responsible for maintaining
4 adequate discharge so that the contractor could meet
5 his production schedules, yes.

6 Q. Mr. Garrett, that wasn't my question.

7 What I asked you was, you understand that
8 Duke Energy Carolinas, as the party that was overseeing
9 the contractor, was also responsible in assessing the
10 contractor's performance, correct?

11 A. Yes, they were -- they were overseeing the
12 contract and --

13 Q. Okay.

14 A. -- the contractor simultaneously; yes, sir.

15 Q. Okay. And, for example, you could have a
16 number of things that challenge a project. Weather
17 could be a challenge, there could be a dewatering
18 challenge, as you point out, but there could also be a
19 contractor that's not performing; that's a challenge.

20 And am I correct that you would expect
21 someone who was overseeing that type of project to
22 address all of those challenges?

23 A. Within the -- as long as those challenges are
24 within their control, yes.

1 Q. Okay. And clearly, whether or not you
2 maintain a contractor on a site, on a project, is
3 within the control of Duke Energy Carolinas in this
4 case, correct?

5 A. Would you repeat that? I'm sorry.

6 Q. Sure. Clearly, whether or not you continue
7 with a contractor is well within the purview of the
8 Company as it pertains to these projects, correct?

9 A. Yes. Ultimately, that's their decision,
10 whether to continue with a contractor, yes.

11 Q. Now, we talked about the recovery plans that
12 weren't reviewed until after you had submitted your
13 recommendation, but there were also sequenced
14 excavation plans that were submitted to you after you
15 had submitted your recommendation in this case,
16 correct?

17 A. Are you talking about sequenced excavation
18 plans submitted by Parsons?

19 Q. Exactly. Those weren't requested by you
20 until after Ms. Bednarcik filed her testimony in this
21 case, correct?

22 A. Yes.

23 Q. Okay. Now, Duke Energy terminated Parsons on
24 October 12, 2018; is that your understanding?

1 A. Yes.

2 Q. Okay. And I know you said you didn't look
3 closely at the recovery plans, but is it your
4 understanding that the sixth recovery plan of the last
5 one, which was the sixth one submitted by Parsons, was
6 submitted about 12 months prior to the CAMA deadline?

7 A. Yes, it would have been right around
8 September, yes.

9 Q. Now, in your testimony, you suggest that DE
10 Carolinas should have sought an extension under CAMA;
11 is that correct?

12 A. I believe, based on the adverse weather
13 conditions almost alone, there was justification to go
14 to DEQ and request an extension. I believe that was a
15 feasible option for them at the time when they were
16 making the decision to change contractors, yes.

17 Q. Okay. And specifically on page 50 of your
18 testimony, you state that requesting a variance from
19 DEQ would have taken little effort.

20 A. Little effort, as in relative to the amounts
21 that were spent to recover TransAsh's schedule, yes.

22 Q. Okay. Let's talk about what would have been
23 little effort. If you would, for me, would you turn to
24 DEC Cross Exhibit 38?

1 A. 38?

2 Q. Yeah.

3 A. Could you tell me what that is.

4 Q. Sure. It's the variance authority
5 regulations.

6 A. Okay. Is that Section 130-A-309.215?

7 Q. Yes, sir.

8 A. Okay. Yes, sir, I have that in front of me
9 now.

10 Q. And just to be sure, Mr. Garrett, you're not
11 getting an echo from me, are you?

12 A. I can hear you fine.

13 Q. Okay. I just wanted to be sure. Okay. This
14 is a copy of the variance statute from CAMA which is
15 the section of CAMA that addresses the deadline
16 variance requirements.

17 MR. MARZO: Chair Mitchell, I would just
18 ask that the Commission take notice of the statute.
19 I don't think we need to mark it as an exhibit.

20 CHAIR MITCHELL: The Commission will
21 take judicial notice of the statute.

22 Q. Now, although you're not a lawyer, you
23 understand that the statute provides no assurance or
24 guarantee that an extension request will be granted,

1 correct?

2 A. Yes, there would be no guarantee.

3 Q. And, in fact, the decision to grant or deny a
4 variance request is solely within DEQ's discretion,
5 correct?

6 A. The decision is made by DEQ, yes.

7 Q. And there are some key elements in the
8 statute in terms of what is required to be shown in
9 order to get a variance, and I want to point you to
10 specifically section (a)(1); do you see that?

11 A. Yes, sir.

12 Q. Okay. And right around the middle,
13 Mr. Garrett, of (a)(1), there is a sentence that begins
14 with the words "the owner," and I'm just going to, for
15 efficiency, read that for you, and you tell me if I
16 read that correctly. It says:

17 "The owner of the impoundment shall also
18 provide detailed information that demonstrates the
19 owner has substantially complied with all other
20 requirements and deadlines established by this part;
21 ii, the owner has made good faith efforts to comply
22 with the applicable deadline for closure of the
23 impoundment; iii, the compliance with the deadline
24 cannot be achieved by application of best available

1 technology found to be economically reasonable at the
2 time and will produce serious hardships without equal
3 or greater benefits to the public."

4 Did I read that correctly?

5 A. Yes, sir. And I believe that, based on my
6 review, Duke Energy could have checked all three of
7 those boxes unless they, themselves, thought they had
8 not made good faith efforts to comply with the
9 applicable deadline.

10 Q. Okay. So let's talk about that, because the
11 first element is a good faith element.

12 And are you aware that, as of September 2018,
13 Duke believed that it could replace Parsons and
14 complete the excavation work at Dan River?

15 A. I know that TransAsh provided a schedule and
16 an ash production -- you know, monthly ash production
17 rate to Duke Energy that Duke Energy relied on in
18 making a decision to switch to TransAsh. And I do know
19 that TransAsh, themselves, was unable to meet that
20 production schedule that they submitted to Duke Energy.
21 That was the basis for the decision to switch in
22 October.

23 Q. But we both know -- I believe you know this,
24 Mr. Garrett, is that switching to TransAsh, Duke didn't

1 complete the Dan River excavation within the CAMA
2 deadline, right?

3 A. Not on the basis of TransAsh's proposal to
4 them. Only after incurring their costs that I have
5 documented in my testimony, which were above and beyond
6 costs that were the basis of their decision to switch
7 to TransAsh.

8 Q. And I appreciate that, Mr. Garrett, but I do
9 want to understand that you agree to my questions. So
10 I want to make sure we don't have a disagreement on
11 that.

12 Do we agree that Duke did replace Parsons
13 with TransAsh and was able to complete the project
14 within the CAMA deadline?

15 A. Yes. Only with incurring the costs that I
16 have recommended for disallowance, yes.

17 Q. Okay. And you talked about there being some
18 additional costs related to TransAsh, but are you aware
19 that even switching to TransAsh, the project came under
20 the forecasted contingency amount?

21 A. Well, you know -- and I believe that TransAsh
22 had the benefit of Duke Energy seeking increases in the
23 wastewater discharges that they were allowed and
24 permitted to discharge. Parsons was not a beneficiary

1 of that relief. So I -- in my opinion, you know,
2 TransAsh's ability to meet the schedule was largely
3 helped by the fact that Duke Energy sought to increase
4 the amount of wastewater that they could discharge to
5 the city of Eden.

6 They also increased the amount of discharge
7 by implementing outfall 002 and a treatment system
8 which went into effect early of 2019.

9 Q. So let me understand this, Mr. Garrett.
10 Are you suggesting that Duke Energy did not
11 do things to assist Parsons to successfully complete
12 the project?

13 A. I believe that Parsons' performance on the
14 project was significantly limited by the permitted
15 discharges to the city of Eden, which Duke sought to
16 increase from 0.3 MGD to 0.6 MGD in October of 2018
17 while simultaneously submitting to DEQ, a request to
18 utilize outfall 002, which gave them the ability to
19 discharge 1.5 MGD of interstitial water.

20 Q. And, Mr. Garrett, I understand that you're
21 focused on the dewatering aspect of the project, and I
22 think we talked about earlier, there's often several
23 challenges that can face a project like this. And one
24 of the challenges could be a contractor that's not

1 performing up to the level that's expected.

2 And is it your opinion that, in that
3 occasion, you'd expect Duke to address each and every
4 challenge; not just one challenge, but to address all
5 the challenges, correct?

6 A. Yes. And I believe the most significant
7 challenge facing Parsons was wet ash. And I believe
8 Ms. Bednarcik even discussed this in her testimony
9 about how you can't -- you can't excavate, and you
10 certainly can't landfill and meet compaction
11 requirements on wet ash. The ash must be dried. And
12 if you're limited in the quantity of water that you can
13 discharge from the site, you can't achieve adequate
14 dewatering to maintain any type of production schedule.

15 Q. Now, have you reviewed Public Staff Data
16 Request 193-1?

17 A. Could you just describe that?

18 Q. Sure. It's a nonconfidential data request.
19 And I was going to ask you some questions, and I want
20 to make sure you understand what I'm asking is not
21 confidential. It may be part of a confidential
22 document, but this particular request was not. So let
23 me ask you a couple of questions, and feel free to
24 respond to me with what I'm asking you, because it's

1 not -- it's included within the data request that's not
2 confidential.

3 Now, you mentioned earlier that you felt like
4 Duke was not assisting Parsons, you know, may have been
5 assisting TransAsh.

6 Are you aware that Duke held calls with
7 senior management as early as May of 2018 with Parsons
8 senior management to discuss issues with their work at
9 the site?

10 A. Well, May of 2018 -- May of 2018 is the first
11 date that Parsons began to fall behind schedule, yes.
12 So I believe it would have been appropriate to have
13 conversations with them at the time.

14 Q. And are you aware that the Company worked
15 with Parsons and allowed their leadership team to visit
16 active excavation sites, such as Sutton, where TransAsh
17 was excavating to see how excavation was going well and
18 to take those lessons learned?

19 A. Yes, sir. And I'd say that the chief
20 difference between Dan River and Sutton was the
21 quantity of water they could dewater and discharge from
22 the plant. They were not limited at Sutton. The only
23 limitation at Sutton was a specific flow of the
24 interstitial water of around one and a half to two

1 million gallons a day. That was the primary difference
2 between the two sites.

3 Q. I appreciate that, but you are aware that
4 Duke also brought in teams from Sutton and River Bend
5 to assist in giving lessons learned to Parsons at the
6 Dan River site?

7 A. Yes. But I -- you know, I don't know that
8 they, you know, showed them how to overcome handling
9 wet ash.

10 Q. And are you aware that the Company helped
11 Parsons with both the development of the stockpile
12 management plan and the landfill weather resistant
13 plan?

14 A. Well, yes, I'm familiar with those plans,
15 yes.

16 Q. Okay. Now, have you reviewed the
17 March 26, 2019, decision granting in part variance with
18 conditions?

19 A. Would you repeat that?

20 Q. Yeah. It's DEC Exhibit 35. Cross
21 Exhibit 35, Mr. Garrett.

22 A. Yes, I have read this. I believe I reviewed
23 this during my preparation of my testimony.

24 Q. Okay. And it's the March 26, 2019, decision

1 granting in part variance with conditions, correct?

2 A. Yes.

3 Q. Okay. And this is in reference to Sutton,
4 which you utilize in your testimony as an example of
5 when Duke has sought a variance and gotten a variance,
6 correct?

7 A. Yes. It's the only variance that I'm aware
8 of that Duke has sought, yes.

9 Q. And I assumed from your statements in your
10 prefiled testimony that you believe, in part at least,
11 that this took little effort to seek and receive this
12 extension?

13 A. I don't know that I would characterize it as
14 little effort unless you are comparing it in terms of
15 cost to the Company. This was an administrative
16 exercise, gathering documents, personnel that had to
17 work on this. But in contrast to dollar amounts in a
18 construction project, yes, little effort.

19 Q. Okay. And I'm just using your language,
20 Mr. Garrett, so however you mean little effort is what
21 I'm using, is my clarification as to what I believe you
22 were trying to say in your testimony.

23 A. Yes. No, it was an administrative exercise
24 that took time to put together. I don't dispute that.

1 Q. Okay. You called it an administrative
2 exercise, but let's look at some of the details and see
3 how much is administrative and potentially how much is
4 not.

5 A. Okay.

6 Q. Would you look at page 4 for me, paragraph 7
7 in particular. And this paragraph has paragraph ---
8 subparagraph 7C, and this is the department's
9 conclusions regarding certain steps and actions that
10 Duke Energy had taken. And would you for a minute read
11 7C for me?

12 A. Yes. Like read it out loud or?

13 Q. No, you don't have to read it out loud, just
14 to save you the time of having to do that.

15 A. Sure.

16 Q. Just let me know when you're finished with
17 that, and I have a couple of questions I want to ask
18 you about it.

19 A. (Witness peruses document.)

20 MR. MARZO: Chair Mitchell, for the
21 record I would like to mark Exhibit 35, DEC G&M
22 Cross Exhibit, I believe, 2.

23 THE WITNESS: Okay. Yes, I've read it.

24 CHAIR MITCHELL: All right. Mr. Marzo,

1 the document will be marked DEC Garrett and Moore
2 Cross Examination Exhibit Number 2.

3 MR. MARZO: Thank you, Chair Mitchell.
4 (DEC Garrett/Moore Cross Examination
5 Exhibit Number 2 was marked for
6 identification.)

7 Q. Okay. So in making the application -- if I
8 look at 7C, in making the application for variance,
9 Mr. Garrett, DE Progress had to make a variety of
10 showing, such as excavating an average rate of 150,000
11 tons per month of ash, expediting completion of that
12 landfill, expanding dredging operations, adding a third
13 conveyor, simultaneously operating three dredges, and
14 taking various additional measures; is that correct?

15 A. That's what paragraph 7C states, yes.

16 Q. Okay. And that's more than administrative,
17 correct?

18 A. That's -- that is a -- that's documenting
19 efforts that were made at the project site.

20 Q. Okay. And those were efforts -- can we
21 agree, efforts that were necessary to justify asking
22 for a variance?

23 A. I believe that those were actions taken at
24 the Sutton plant during the course of the project.

1 Q. Now, are you aware that one of the additional
2 measures that DE Progress took was moving to a 24-hour,
3 7-day-a-week schedule?

4 A. Well, that's not exactly correct. Are you
5 talking about Sutton plant?

6 Q. I'm talking about the application for
7 Sutton's variance.

8 Are you aware before making this request they
9 went to a 24-hour, 7-day-a-week schedule?

10 A. What I recall in this document is that they
11 operated a double shift on the dredge. Sutton had very
12 deep ash, which required deep excavations, which could
13 only be accomplished by a dredge. And they went to, I
14 believe, two 10-hour shifts on operation of the dredge.
15 But I do not believe they went to any 24/7 hauling of
16 ash from the ash basin to the landfill. If you could
17 point that in here -- out in here, that would be great.

18 Q. Well, if you disagree, Ms. Bednarcik will be
19 here to take that up later. I don't have a document to
20 show you. But I'm just asking you are you --

21 A. It would be -- it would be in this document,
22 correct?

23 Q. So you disagree that they went to a
24 24-hour-a-day, 7-day-a-week schedule?

1 A. I have not seen that document.

2 Q. Okay.

3 A. Yeah.

4 Q. Are you aware --

5 A. I know they did the dredge work on a double
6 shift.

7 Q. Okay. And I understand that you disagree
8 with that, Mr. Garrett, and we can definitely bring
9 clarity to that in our rebuttal.

10 Are you aware that DE Progress also had
11 provided detailed information regarding technology that
12 DE Progress was deploying to overcome delays, as well
13 as additional technology that had to be evaluated?

14 A. Yes, but there's really no specifics provided
15 on the technology that I see in paragraph D. But I'm
16 sure that, you know, they presented everything that
17 they had used on the site to try and meet the deadline,
18 which would be appropriate.

19 Q. Okay. And it's your perspective that that
20 takes little effort to do that?

21 A. To write paragraph C or D?

22 Q. Well, let me understand your "little effort,"
23 because maybe there's just my confusion about how
24 you're using that.

1 Are you simply saying it takes little effort
2 to write up a variance application; or are you saying
3 it takes little effort to actually justify one?

4 A. No. I believe that -- when I say little
5 effort, I'm not talking about all the work that Duke
6 did at the project site to try and achieve the
7 deadline. When I refer to little effort, I'm talking
8 about preparing the request, the paperwork required to
9 request an extension. And as far as its applicability
10 to Dan River, there's many documents in the record that
11 detail delays that Duke had to overcome at Dan River,
12 many of them which were not of their making, which all
13 would have been efforts made, technology used to meet
14 the CAMA deadline.

15 Q. Okay. And what we do know, Mr. Garrett, is
16 that, by changing out the contractor, Duke did make the
17 deadline that CAMA prescribes, correct?

18 A. They did, yes.

19 Q. Okay. And so -- and maybe I could sum up
20 some of my clarification questions now that I have a
21 better understanding of your little effort.

22 You do agree, then, that in terms of meeting
23 the requirements in the statute to request a variance
24 takes significant effort, correct?

1 A. I believe that -- that Duke undertook
2 extraordinary efforts at Dan River with everything they
3 had to accomplish in order to meet the CAMA deadline.
4 But I believe that preparing a document to submit to
5 DEQ would have been a relatively straightforward step
6 for them to take in September when they were
7 contemplating the change of contractors.

8 Q. And you would agree that would only be an
9 appropriate step if Duke believed in good faith it
10 could substantiate what's required by the statute in
11 that request?

12 A. I believe, if Duke would have had the total
13 cost in front of them that they ended up paying to
14 TransAsh to meet the deadline, that they would have
15 been more compelled to seek a variance.

16 Q. And as we mentioned earlier, you understand
17 that the total costs expended for the project came in
18 under the contingency amount for the project, correct?

19 A. Yes. Contingencies, that -- that still does
20 not, in my mind, make these costs acceptable.

21 Q. Now, your final suggestion is that DE
22 Carolinas continue to meet deadline -- the deadline by
23 continuing excavation based on the negotiated rates
24 with Parsons as the contractor.

1 Now, you understand that, as we talked
2 before, Parsons had significant issues making schedule
3 during the time period this decision would be made,
4 correct?

5 A. I believe if -- if Duke had the ability to
6 discharge one and a half million gallons per day the
7 whole time that Parsons was on the project, their
8 performance would have been significantly more
9 acceptable.

10 Q. And that's not my question, Mr. Garrett.

11 What I'm asking you is that 12 months prior
12 to the CAMA deadline, your alternative is that Duke
13 should wait it out with Parsons who has not been
14 performing up to schedule and just pray that they can
15 make the CAMA deadline, correct?

16 A. I think the -- as far as meeting the deadline
17 with Parsons, I'm not convinced that that was not a
18 feasible option, considering the fact that they were
19 providing relief through their additional dewatering.

20 Q. And I assume -- and you talk about that being
21 a feasible option to make the CAMA deadline -- you are
22 assuming that that would have to be done with some
23 level of overtime as well as some conditioning
24 requirements for the ash, correct?

1 A. Not -- not really. Based on -- if you look
2 at Parsons' overall production rates, I believe, if you
3 extrapolate those out, it's close to the deadline. But
4 based on their historic performance, had they continued
5 to achieve what they achieved prior to that, they would
6 have been close to ending at the deadline.

7 Q. Okay. Even -- I'm sorry, Mr. Garrett, please
8 finish.

9 A. I don't believe they would have finished by
10 May of 2019, but it would have been -- it would have
11 been feasible, I believe.

12 Q. And you think it would have been reasonable
13 and prudent, based on the compliance deadline, that
14 Duke Energy just roll the dice and hope that Parsons
15 can improve its performance?

16 A. I would have sought a variance as a back-up
17 plan.

18 Q. Okay. Thank you, Mr. Garrett. I'm going to
19 move on to Mr. Moore.

20 Once again, Mr. Moore, I'm going to ask you
21 some questions that hopefully are not intended to
22 illicit any confidential information. We will have a
23 confidential part of the call, so we may transition
24 during this line to that, and I'll let the Chair know

1 when that happens. Is that fine with you, Mr. Moore?

2 A. (Vance F. Moore) Yes, sir.

3 Q. Okay. Thank you. Now, if I understand your
4 testimony correctly, you're recommending that the
5 Commission disallow recovery of certain destruction
6 costs at Duke Energy Progress, H.F. Lee, Cape Fear's
7 beneficiation plant, and for this case, Bucks
8 beneficiation plant; is that correct?

9 A. Specifically in this case, we're discussing
10 Buck. If you want to go to Duke Energy Progress, we
11 are talking about the other two beneficiation plants.

12 Q. I mean, the recommendation is for the -- your
13 disallowance recommendation is generally the same for
14 all of them, which is why I mentioned all of them; is
15 that correct?

16 A. That is correct.

17 Q. Okay. We're only going to talk about Buck
18 here, but I just wanted to clarify that the
19 recommendation you're making here is generally the same
20 recommendation in the Progress case.

21 Now, you're familiar with CAMA's
22 beneficiation requirements, correct?

23 A. That is correct.

24 Q. And your testimony does not take issue with

1 Duke Energy's selection of Buck as a beneficiati on
2 site, correct?

3 A. Correct.

4 Q. Or any of the beneficiati on sites, for that
5 matter, in this case, correct?

6 A. Correct. Correct.

7 Q. And you agree that the Company's deci sion to
8 award the engineering contract to SEFA was reasonable
9 and prudent; is that correct?

10 A. That is correct.

11 Q. Okay. Okay. And my understanding from your
12 testimony is you do not take issue wi th any of the
13 change orders issued by SEFA or Zachry, correct?

14 A. Not in my testimony, correct.

15 Q. Okay. And your sole concern, from what I can
16 garner, is that you believe the estimate of EPC project
17 costs included in Zachry's master contract was higher
18 than the construction streaming estimate provided in
19 SEFA's response to the Company's request for
20 information; is that a fair reci tati on of your
21 posi ti on?

22 A. Yes, si r.

23 Q. Okay. Now, SEFA's RFI response included in
24 part the EPC cost information from the Winyah STAR

1 facility South Carolina; is that correct?

2 A. I disagree with that completely. I think
3 that their response was based upon their experience of
4 building a similar plant, but their costs were not
5 simply saying this is what the SEFA Winyah plant costs.
6 What they presented in their RFI response was, based on
7 our experience building similar technologies, we
8 believe a plant meeting CAMA requirements would cost in
9 the amount that they presented. So I do not believe it
10 is saying this is what the Winyah plant cost.

11 Q. Okay. We can agree, Mr. Moore, that that
12 estimate had to be based much something, correct?

13 A. I believe it's based upon building a
14 technology to meet the CAMA requirements.

15 Q. And what we know is, at the time that the RFI
16 was provided to SEFA, there were no site-specific
17 details provided to SEFA in order to respond and make
18 its own estimate for site-specific specification; is
19 that correct?

20 A. I believe that they did not identify the
21 specific sites, correct.

22 Q. Okay. And at the time of the RFI, the
23 Company had not determined the location for the
24 beneficiation site or provide any sort of design

1 detailed engineering upon which to base a cost
2 estimate, correct?

3 A. That is correct.

4 Q. Okay. And --

5 A. I think that needs to be clarified is the
6 importance of that. From the standpoint of -- you
7 know, we use a term sometimes of you have a plant site
8 that has certain -- you know, a building with certain
9 components inside of that building. And are we talking
10 about how the components would be different in each one
11 based on the site, or are we talking about how the
12 foundation for the floor will be different for the
13 building based upon the site? So I think it's
14 important to talk about Duke -- are we changing
15 components and each plan is unique in the way that the
16 process runs based about the site selection? Or is it
17 the selection -- or how you have to build foundations
18 and roads to access it make it unique?

19 Q. And you actually, I think, are partly maybe
20 eliminating some of my questions by making the point
21 that I'm trying to make.

22 A request for information, Mr. Moore, is a
23 very different thing than a request for proposal,
24 correct? In a -- for example -- and I'll let you

1 obviously have a chance to respond.

2 A request for information is just that, an
3 opportunity to gather information; and a response to
4 request for information, you may have a SEFA, for
5 example, provide information that it generally has
6 about the cost of a facility somewhere as an estimate.
7 And request for proposal, when you're actually
8 committing, executing the contract, signing an
9 agreement that will basically bind you to a cost, you
10 need a lot more detailed information about what those
11 costs will be and exactly what you're committing to;
12 would you agree with that?

13 A. I would agree they did not have all the
14 information. I believe that the information that they
15 had were not orders of magnitude different than what
16 the basis of their response were.

17 Q. Okay. You think -- is it your experience
18 with requests for informations that the response you
19 get are execution-ready estimates?

20 A. I do not. Therefore, my recommendations are
21 not based upon it being execution.

22 Q. Okay. Now, it's your recommendation that
23 Duke should have sought statutory leave from CAMA
24 limits for beneficiation requirements from the General

1 Assembly; is that correct?

2 A. I believe I thought that that was one of the
3 options they could have pursued; that is correct.

4 Q. Okay. And have you reviewed the
5 benefic iation statute, which is in the CAMA amendments?

6 A. I have.

7 Q. Okay. And could you please turn to DEC Cross
8 Exhi bi t 39.

9 A. Yes. Can you give me a minute? For some
10 reason, my cross exhibits end at 37. I have 30 through
11 37.

12 Q. Sure. Take your time, Mr. Moore.

13 A. I think I can find them directly. Give me
14 just a second.

15 Q. And I'm happy to give you the statute site
16 too, if you prefer to just look it up online. Just let
17 me know.

18 A. I would like to think that this is going to
19 be a simple process. Give me just a second.

20 (Witness peruses document.)

21 All righty.

22 Q. If it helps, Mr. Moore, I mean, what I'm
23 going to ask you -- I'm not going to mark this either.
24 I was just going to ask the Chair to take judicial

1 notice of it. But I think I'm going to ask you some
2 questions that you're probably going to know just from
3 having read the statute, I'm not going to have you --

4 A. Sure.

5 Q. -- read it. So if you want to take that
6 subject to check, and your counsel can obviously jump
7 in if she thinks I misread something.

8 A. I'm comfortable with that.

9 MR. MARZO: Chair Mitchell, because I
10 did introduce it, if we could not mark -- not mark,
11 if we could just take judicial notice of the
12 statute.

13 CHAIR MITCHELL: The Commission will
14 take judicial notice of 130A-309.216.

15 MR. MARZO: Thank you, Chair Mitchell.

16 Q. Now, can we agree that the General Assembly
17 was very specific regarding the type of beneficiation
18 projects it intended to have constructed and the
19 timetable for that operation? And specifically,
20 Mr. Moore, what I was going to refer you to was the
21 fact that, within the statute it says explicitly that
22 the beneficiation facility must be capable of
23 processing 300,000 tons of ash annually to
24 specifications appropriate for submitting as PURPA

1 products?

2 A. Yeah. And I interpret this to mean
3 300,000 -- when you look at these, there's an input
4 into the plant and there's an output on the back side
5 of the plant. I will refer to the 300,000 as the
6 output on the product side.

7 Q. And I think, as you indicated, you'd expect
8 to get 300,000 tons out of the plant, correct? So you
9 may have some more in to get that much out; is that
10 correct?

11 A. I believe the record will show you do have to
12 process more to get this much out.

13 Q. Now, no later than 24 months after issuance
14 of all necessary permits, the statute provides that the
15 units could be in operation; is that your understanding
16 as well?

17 A. It says it in paragraph B for sure.

18 Q. Okay. And can we agree that the statute went
19 into effect before the IFR -- RFI, I'm sorry, was
20 issued by Duke?

21 A. Oh, it did; yes, sir.

22 Q. Okay. So it's fair to say that the
23 requirements in the statute aren't premised on the RFI
24 estimates submitted by SEFA, correct?

1 A. Restate that. Are --

2 Q. I just want to make clear. The RFI response
3 that SEFA submitted, that has nothing to do with what
4 the Legislature took into account when the General
5 Assembly put in place the statute, correct? Because --

6 A. Are you asking me was this statute available
7 and known at the time that SEFA replied to the RFI?

8 Q. I'm actually asking you the reverse, the
9 converse of that question, which is would you agree
10 with me that the RFI was not available to the
11 Legislature, the General Assembly when they created the
12 statute. It came --

13 A. I believe -- I believe this statute was
14 created prior to any response to the RFI.

15 Q. Thank you.

16 A. I believe that the RFI was actually submitted
17 in response to the requirements of this statute.

18 Q. Thank you. And you'd agree with me that
19 there was no contemplation, at the time the statute was
20 put in effect, that the contracting would be done with
21 H&M; is that fair, kind of follow along to the earlier
22 question?

23 A. Yes, sir.

24 Q. And we can agree, within this statute, there

1 is no mention of cost at all; is that correct?

2 A. Other than the variance authority.

3 Q. Okay. The variance authority is not in the
4 statute we're reviewing right now, correct?

5 A. That's correct. It came out later.

6 Q. Now, in support of your alternative that the
7 Company should have sought relief from CAMA, you
8 reference, I believe -- and I'm going to probably get
9 the site wrong, but it's North Carolina gen stat
10 62-133.8(i)(2), which I understand to be the renewable
11 energy and efficiency portfolio standards.

12 A. Yes, sir.

13 Q. Okay. And I know you're not a lawyer, but
14 you understand that the renewable energy and efficiency
15 portfolio standard statute you reference is not part of
16 CAMA?

17 A. Yes, sir, I do realize that.

18 Q. Okay. So this isn't a law that governs
19 beneficiation projects, correct?

20 A. Correct.

21 Q. Now, you also suggest that the Company should
22 have inquired of DEQ what the consequences would be if
23 Duke did not comply with the beneficiation requirements
24 of CAMA; is that correct?

1 A. Would you please repeat that?

2 Q. Sure. You also suggest in your testimony, or
3 recommend as an alternative, that Duke should have
4 inquired of DEQ what the consequences would be if Duke
5 did not comply with the beneficiation requirements of
6 CAMA, correct?

7 A. I believe that I thought that they should
8 have informed DEQ of the -- of the excessive costs and
9 sought a variance based upon that.

10 Q. Okay. So just so I completely understand it.
11 So Duke being fully capable of complying and having
12 taken steps to develop the beneficiation projects that
13 are required by the General Assembly, it's your
14 alternative recommendation that Duke should have just
15 gone to DEQ and asked them what are you going to do if
16 I choose not to comply with the law?

17 A. So I guess this is where -- I understand that
18 you say Duke is fully capable of complying with the
19 law, but what's happening is, by their action, they're
20 making all ratepayers pay for their compliance of the
21 law. They're not paying for it and saying -- just
22 taking it out of Duke coffers; they're asking for
23 reimbursement to comply based on ratepayers.

24 So I believe, due to the cost of this

1 regulation and the impact it may have to ratepayers,
2 that they could have sought some relief; yes, sir.

3 Q. Well, let me ask this question, because I
4 didn't see this in your testimony, Mr. Moore.

5 Do you have any information that the General
6 Assembly did not understand the cost consequences of
7 this statute before they issued it?

8 A. Well, only thing I can do is understand what
9 I believe was really available information. I believe,
10 based on being in the industry, that -- I believe that
11 the legislature was lobbied for this type of
12 legislation. I believe there was information where
13 this type of technology had existed and what the costs
14 were in other parts. So I believe the best information
15 they had was the information that was provided to them
16 at the time that they were adopting this legislation.

17 Q. And that's all speculation, isn't it,
18 Mr. Moore?

19 A. It is absolutely speculation.

20 Q. Because I think earlier you said you do not
21 know.

22 A. I do not know. It is speculation.

23 Q. Now, you reviewed the Commission's rate case
24 order -- or have you reviewed the Commission's rate

1 case order in Docket E-7, Sub 1146?

2 A. If I recall correctly, I provided testimony
3 in that case, I believe.

4 Q. Yeah, you did, sir. And, in fact, that was
5 the last Duke Energy Carolinas rate case that you
6 testify in, and I should have probably identified it
7 that way to make it a little easier in terms of not --
8 just giving docket numbers.

9 Have you reviewed that order?

10 A. I have. It's been some time since I read it,
11 but I have definitely read it.

12 Q. And before I ask you this question related to
13 the order, is it your position that statutory
14 requirements and deadlines are just suggestions?

15 A. No, I don't believe they're just suggestions.

16 Q. Okay. Thank you. Let me site you to
17 page 305 of that order, and that's actually DEC
18 Exhibit -- Cross Exhibit, I believe, 1.

19 A. All right.

20 Q. Now, if you -- it's a long ordinance, a long
21 page here, it's all single spaced. But if you would
22 for me, look at the first -- first paragraph at the
23 top.

24 A. Of the first page?

1 Q. Of 305, page 305.

2 A. 305. Give me a second to get there, please.

3 Q. Yes, sir. You just let me know when you --
4 when you've gotten there.

5 A. (Witness peruses document.)

6 Okay. Does it have at the top the ending of
7 a previous paragraph and then the first complete
8 paragraph starts with "Williams" --

9 Q. The first --

10 A. -- "proposal"?

11 Q. Exactly, sir; yes, sir. If you look roughly
12 seven sentences -- seven sentences down -- or not
13 sentences, but seven lines down, there's a sentence
14 that starts with the word "the CAMA deadlines."

15 A. Yes, sir.

16 Q. Would you mind reading that for me?

17 A. "The CAMA deadlines provide the overarching
18 framework by which prudence must be assessed. 2018 DEP
19 rate order, page 185. In addition, witness Kerin
20 noted" --

21 Q. You can keep going if you want to, Mr. Moore,
22 but that's really all I wanted you to read.

23 A. Yes, sir.

24 Q. Yeah. And the order will speak for itself in

1 terms of the other part, but for efficiency, I don't
2 need you to read the whole paragraph.

3 A. Yes, sir.

4 Q. The same language -- and I think you just
5 maybe answered my next question by pointing out the
6 cite.

7 So the same language also appears in a Duke
8 Energy Progress order, correct?

9 A. That's correct.

10 Q. And would you expect the Company did read
11 that order and has acted accordingly by trying to make
12 sure its conduct falls in line with the deadlines
13 required by CAMA?

14 A. Sure. Yes, sir.

15 Q. So let's turn, if we could -- well, let me
16 ask you this question before we turn to confidential.

17 Now, turning to your contention that costs
18 from Buck, Lee, and Cape Fear beneficiation units
19 should have been analogous to costs to Winyah facility,
20 have you looked at Ms. Bednarci k's rebuttal testimony
21 in this case?

22 A. I have. And again, when you say analogous to
23 Winyah --

24 Q. Yeah.

1 A. -- I believe Winyah is a point in data, but I
2 do not believe -- it's an example. I do not believe
3 that I have ever said that it should be -- Winyah is a
4 comparable identify -- I mean, identical-type facility
5 and it should be used as the basis. I believe what I
6 have said is that Winyah is an actual operating
7 facility that was constructed, and is in operation, and
8 gives the people that build it an idea of what it will
9 take to build a similar facility that meets the CAMA
10 requirements.

11 Q. Okay. And it could, in fact, be the basis of
12 SEFA's estimate, correct, from that part of the issue
13 that we're discussing here?

14 A. Yes, sir, I believe it is the basis of their
15 estimate.

16 Q. And did you review Ms. Bednarci k's DEP
17 testimony prior to preparing your testimony today?

18 A. Did I -- my testimony that was filed in
19 February?

20 Q. I'm sorry. I should correct that, Mr. Moore.
21 Did you review Ms. Bednarci k's DEP testimony
22 prior to preparing to taking the stand today?

23 A. I have read Ms. Bednarci k's testimony for --
24 are we saying speci fi cally Duke Energy Carolinas and

1 Duke Energy Progress?

2 Q. Yes, sir. And the exhibits. I assumed you
3 had read them. I'm just asking that question.

4 A. Yes, sir. Yes, sir.

5 Q. Now, if you could, would you please turn to
6 DEC Cross Exhibit 36.

7 (Reporter interruption due to
8 overlapping speech.)

9 THE WITNESS: Number 36?

10 Q. Number 36.

11 CHAIR MITCHELL: All right. Mr. Marzo,
12 I missed your direction. Would you point me again
13 to where you were looking?

14 MR. MARZO: Sure, Chair Mitchell. I
15 asked Mr. Moore if he will please turn to Duke
16 Energy Carolinas Exhibit 36.

17 THE WITNESS: Would that be DEP
18 Bednarcik Rebuttal Exhibit 8.

19 Q. Yes, sir. If you have that and it's more
20 handy, that would be the exact same document.

21 A. Okay. I believe I have that document
22 available.

23 Q. Okay. Thank you, Mr. Moore.

24 MR. MARZO: Chair Mitchell, I would like

1 to mark this document as DEC G&M Cross Exhibit
2 Number 3.

3 CHAIR MITCHELL: All right. Mr. Marzo,
4 the document will be marked DEC Garrett/Moore Cross
5 Examination Exhibit Number 3.

6 (DEC Garrett/Moore Cross Examination
7 Exhibit Number 3 was marked for
8 identification.)

9 Q. Now, taking a look at paragraph 4 of this
10 affidavit, which is the affidavit of
11 William R. Fedorka, which was also, as you indicated,
12 provided in response in Ms. Bednarcik's rebuttal in
13 Duke Energy Progress.

14 He is the vice president of the SEFA group;
15 is that correct?

16 A. That's correct, as identified here.

17 Q. Okay. And if you look at paragraph 4 of this
18 document, how many tons of ash per year was the Winyah
19 unit designed to generate?

20 A. It says:

21 "As originally designed, the Winyah STAR was
22 intended to generate 250,000 tons per year of
23 beneficiated fly ash under normal operation."

24 So that would be comparable -- that output

1 would be comparable to the CAMA's 300,000 tons per
2 year.

3 Q. Now, you say "comparable," but as you just
4 acknowledged, there's about a 50,000-ton-of-ash
5 difference per year. And as you suggested earlier,
6 that in your opinion is the output needed, correct?

7 A. I believe this 250,000 tons stated here is an
8 output that is consistent with the same 300,000 tons as
9 an output referenced in CAMA. I'm not referring to
10 them as being the same number. I'm saying that they
11 both represent what comes out of the final product from
12 the plant.

13 Q. Okay. And I did not see in your testimony
14 any sort of design detailed analysis as to the impact
15 of costs of going from 250 to 300, correct?

16 A. That is correct, I did not.

17 Q. Now, looking at paragraph 6 of the affidavit,
18 what percentage of ponded versus production ash was the
19 Winyah unit intended to process?

20 A. Well, I'm reading this, and I said as
21 originally designed, the Winyah STAR specification
22 assumed that 33 percent of the ash to be processed in
23 the facility would be supplied directly from operations
24 at the Winyah generating station. So I believe that

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1 that's referring to production ash from the plant. It
2 never went to an ash basin. And 67 percent of the ash
3 to be processed and so it will be supplied from
4 impoundments located at the state at the Winyah
5 generation station are elsewhere in the Sandy Cooper
6 system. So this is implying 67 percent would be ponded
7 ash and 33 percent would be production ash.

8 And again, it's using the term "designed." I
9 would like to expand on that, if we have some time.
10 And what I would say is I don't disagree that this is
11 what was designed. I'm saying there is other
12 documents, as referenced in my exhibits, that talk
13 about what Winyah station is fully capable of. It says
14 in their response to the RFI that we were referring to
15 earlier that Winyah station is fully capable of
16 processing 100 percent ash supply from impoundments.

17 Q. Now --

18 A. It can operate at full capacity even when the
19 Winyah generation station is offline.

20 Q. So are you disagreeing with the affidavit
21 provided by the -- Mr. Fedorka who is the vice
22 president of SEFA group and --

23 A. I'm not disagreeing with it -- excuse me, I
24 didn't mean to overtalk. I'm not disagreeing. You

1 know, this is specifically saying as originally
2 designed. You know, that was the intended. I do not
3 believe that he -- what he says here is contradicting
4 even what SEFA said in their response to the RFI. I
5 believe it may have been originally designed, but he's
6 also saying it is fully capable of processing
7 100 percent ponded ash, which is also from SEFA.

8 Q. And it's your opinion that a unit that is
9 designed to the specifications that are listed here by
10 Mr. Fedorka, is equivalent to a unit that's designed to
11 process 100 percent ponded ash? Because that's the
12 design that's required in North Carolina for Duke's
13 unit.

14 A. I understand that. But I'm saying that
15 the -- it's not in this affidavit, but it's certainly
16 in the response to the RFI that the Winyah station is
17 fully capable of processing 100 percent ponded ash.

18 Q. And I understand that that's your response,
19 but I want to make clear the Winyah station was not
20 designed to process 100 percent ponded ash, correct?

21 A. I think we're discussing minutia when you
22 talk about designed. And I'm not aware -- he didn't
23 make any indication here of what designs would be
24 changed for him to -- what -- if it was designed for

1 100 percent, that that would actually require
2 differences in equipment and in such at the plant.

3 Q. Okay.

4 A. The design is fully capable of it.

5 Q. And you didn't do that type of analysis
6 either, Mr. Moore, correct?

7 A. I did not. But I'm just saying, as it says
8 here, doesn't indicate to me that, you know, the design
9 actually changed, because he certainly indicated it is
10 fully capable of doing 100 percent ponded ash.

11 Q. Looking at paragraph 8 of the affidavit, do
12 you see that SEFA was able to repurpose significant
13 existing infrastructure, including the storage dome, a
14 load-out silo, truck load-outs, a bag house, gas
15 coolers, a control room, and elements of electrical
16 equipment when building the Winyah STAR facility?

17 A. I believe that they did use some equipment at
18 that facility that was repurposed and used ultimately
19 for the STAR facility. And I believe that, in my
20 opinion, the difference of -- when they said that,
21 they're saying this is what the Winyah station. So of
22 course the Winyah station to publish articles out there
23 say that it was -- I don't believe if I say that number
24 that's confidential, is it?

1 Q. Well, we're about to go into confidential in
2 a moment. I've got one last question I can ask you,
3 and if you want to reserve that.

4 A. I will reserve it without using the numbers.
5 But I'm saying there are published numbers that are out
6 there that are referred in my exhibits of what SEFA
7 indicated the Winyah station costs. Those published
8 articles do not indicate how much existing
9 infrastructure was utilized and what was -- you know,
10 does that refer only to new equipment or repurposed
11 equipment. But I do not believe their response to the
12 RFI was based on the assumption of using repurposed
13 equipment.

14 Q. Would you agree with me -- I know in your
15 testimony you reference various public articles, but in
16 this case we have the affidavit of Mr. Fedorka from
17 SEFA.

18 Would you agree with me that he is saying
19 that they reuse significant equipment at the Winyah
20 site?

21 A. Yes, I would -- I'll certainly agree that he
22 indicated they used, you know, certain equipment. He
23 certainly did not attempt to put the value of the
24 significant equipment and what it would have cost or

1 what this significant equipment, say versus building it
2 from scratch.

3 Q. Okay. And just for clarity for the
4 Commission's purposes, and I think you just said that
5 Duke's units are entirely new construction, correct?

6 A. I agree; yes, sir.

7 Q. Okay.

8 MR. MARZO: Madam -- Chair Mitchell, at
9 this point, the remainder of my questions will be
10 confidential. Would you like us to transition
11 over?

12 CHAIR MITCHELL: Mr. Marzo, yes, but I
13 would like to take a break first, so let's do this.
14 We are going to take a 15-minute break for the
15 court reporter. At 10:20 we will join the -- we
16 will join the teleconference line that you-all have
17 provided for purposes of continued examination on
18 confidential information. So just to be clear, we
19 will take a break for the court reporter until
20 10:20. At 10:20, we will go back on the record,
21 but we will be on the teleconference line.

22 MR. MARZO: Thank you.

23 CHAIR MITCHELL: All right. We are in
24 recess until 10:20.

Page 308

(At this time, a recess was taken from
10:05 a.m. to 10:26 a.m.)

(Due to the proprietary nature of the
testimony found on pages 309 to 363, it
was filed under seal.)

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1 CHAIR MITCHELL: All right. Let's go
2 back on the record, please. Mr. Mehta -- I do not
3 see Mr. Mehta at this point, but I want to respond
4 to his request this morning regarding DEC witness
5 Li oy. I have consulted with Commissioners and
6 Commission staff, and we have no questions for
7 Mr. Li oy, so he may be excused from being presented
8 for examination purposes.

9 MR. MEHTA: Thank you, Chair Mitchell.
10 I will let him know, and I'm sure he will not be
11 unhappy.

12 CHAIR MITCHELL: All right. Let's
13 proceed, Ms. Jost, with you.

14 MS. JOST: Thank you.

15 Q. Mr. Garrett, I have a few questions for you.
16 If we could refer to what was marked as DEC
17 Garrett/Moore Cross Exhibit 1.

18 MS. JOST: And, Mr. Marzo, if you could
19 please remind us which potential cross exhibit this
20 was.

21 MR. MARZO: I believe, 1 -- just give me
22 one second. Yeah, number 1 was 34, Cross
23 Exhibit 34.

24 MS. JOST: Thank you.

1 Q. And so Mr. Marzo referred you to the first
2 paragraph on page 4 of that document; do you recall
3 that?

4 A. (Bernie L. Garrett) Is this DEC Exhibit 34
5 Bednarci k Rebuttal? I'm not sure which document you're
6 referring to.

7 Q. This is DEC -- yes. Exhibit 34. So this is
8 the Duke Energy court-appointed monitor bimonthly
9 update dated September 14, 2018.

10 A. Yes, that's the one I'm on.

11 Q. All right. And so he had you read the
12 first -- from the first paragraph of page 4; do you
13 recall that?

14 A. Yes, I do.

15 Q. And so can you tell me, is there anything in
16 the second paragraph on that page that would have
17 impacted the progress of the excavation?

18 A. The second paragraph says:

19 "Besides the logistical issues, the site has
20 also faced severe rains over the summer, and recent
21 measurements have revealed that original estimates of
22 total ash did not account for approximately
23 460,000 tons of ash."

24 Q. Yeah. So is there anything about that that

1 would have impacted the progress of the excavation by
2 Parsons?

3 A. Yes. The severe rains over the summer would
4 have impacted Parsons' progress, certainly with -- when
5 you consider the limits on the discharge available from
6 the site by the permits and the treatment capacity
7 provided by Duke.

8 Q. Were those factors that were within Parsons'
9 control?

10 A. Parsons was not in control of the quantity of
11 wastewater that could be discharged from the site. And
12 Parsons was also not responsible for quantifying the
13 amount of ash that needed to be excavated by the CAMA
14 deadline.

15 Q. And so was there anything that was done
16 after -- subsequent to this date that would have helped
17 Parsons deal with that water?

18 A. Yes. I'll walk you through the pretreatment
19 permit with the city of Eden --

20 Q. And before you get there, let me go ahead and
21 introduce that as an exhibit.

22 MS. JOST: And so I would request that
23 what was premarked as Public Staff Redirect 57, and
24 this begins -- let's see, this is the city of Eden,

Page 367

1 it's a request for approval of an increase of daily
2 flow. This is document dated October 23, 2018.

3 THE WITNESS: Yes. The flow in the --

4 Q. And hold on, let me just -- I'm sorry. Let
5 me get that marked.

6 CHAIR MITCHELL: Ms. Jost, could you
7 give us the page number that appears at the bottom
8 of the document?

9 MS. JOST: Yeah, hold on, let me -- I
10 have a different copy, I'm afraid. Sure. So the
11 page number appearing on the bottom of document is
12 1,637.

13 MR. MARZO: Ms. Jost, what redirect
14 exhibit this was that again?

15 MS. JOST: 57. Oh, I'm sorry, actually
16 let's see. I'm sorry, it was actually -- it's
17 Redirect 23. It's also marked as Public Staff
18 Cross 57, but the redirect is 23.

19 CHAIR MITCHELL: Okay. And can you
20 restate the number at the bottom of the page,
21 Ms. Jost?

22 MS. JOST: Yes. I apologize, I think I
23 gave the wrong number. It should be in the
24 redirect exhibits, 789.

1 (Pause.)

2 MS. JOST: I'll just wait until,
3 Chair Mitchell, you signal that you have that
4 document.

5 CHAIR MITCHELL: All right. I'm not
6 seeing it, Ms. Jost, in the redirect compilations,
7 so can you give me the number of the cross exam --
8 the cross examination number that was used.

9 MS. JOST: Sure. It should be 57 going
10 by the cross numbers, and again, that would be --

11 CHAIR MITCHELL: Okay. I see it here.
12 All right. So let's go ahead and get this document
13 marked. I'm currently looking at Public Staff
14 potential hearing exhibits, and it's behind tab
15 number 57.

16 MS. JOST: So at the top it should say
17 city of Eden.

18 CHAIR MITCHELL: Yes, that's correct.
19 All right. Let's get this one marked.

20 MS. JOST: Okay. I would request that
21 that exhibit be marked or identified for the record
22 as Public Staff Garrett/Moore Redirect Exhibit 2.

23 CHAIR MITCHELL: All right. The
24 document will be marked Public Staff Garrett/Moore

1 Redi rect Exami nation Exhi bi t Number 2.

2 (Publi c Staff Garrett/Moore Redi rect
3 Exami nation Exhi bi t Number 2 was marked
4 for i denti fi ca ti on.)

5 Q. All right. And, Mr. Garrett, can you tell us
6 what the signi fi can ce of this document is in terms of,
7 you know, what would have allowed Parsons, or how it
8 would have impacted Parsons' ability to maintain the
9 excava ti on rate under the contract?

10 A. Well, the original pretreatment permit that
11 was issued allowed for 0.3 million gallons per day to
12 be discharged from the site. The document that you
13 just referred to dated October of 2018 increased the
14 allowable discharge to the city of Eden to 0.6 MGD,
15 doubling the permitted capacity allowed to be
16 discharged to the city.

17 And that -- the additional dewatering
18 capacity certainly would have helped Parsons' efforts
19 in drying ash, and excavating ash, and land-filling
20 ash.

21 Q. But at what point in the process did Duke
22 seek this approval to increase the flow?

23 A. The city of Eden approval was dated
24 October of 2018, which is after they made a decision to

1 remove Parsons.

2 Q. Okay. Mr. Marzo asked you about Parsons'
3 sequenced excavation plans and recovery plans that were
4 attained by the Public Staff in discovery after your
5 testimony; do you recall that?

6 A. Yes, I do.

7 Q. Does any of the information contained in
8 those documents change your recommendations in this
9 case?

10 A. No, they don't.

11 Q. Could you explain why, please.

12 A. Well, because the recovery plans prepared by
13 Parsons were not based on the increased flow or what
14 subsequently happened later in December of 2018 where
15 Duke Energy was allowed to begin using outfall 002,
16 which would allow them to discharge an additional 1.5
17 MGD. So Parsons' performance on the project was based
18 on their experience with the limited discharge that was
19 available at the site.

20 Q. Thank you. And then just one final question,
21 and you could probably do this as a subject to check,
22 but I am going to refer to DEC Exhibit 2. This is the
23 Commission's final order in the 2017 DEP rate case.
24 And I believe it's on page 190 of that order. The --

1 there the Commission makes a disallowance of
2 \$9.5 million for contracted disposal costs with waste
3 management.

4 Do you recall that disallowance from the last
5 DEP rate case?

6 A. Yes, I do.

7 Q. And was that made based on your
8 recommendation?

9 A. I believe it could have been, yes.

10 Q. All right. No further questions.

11 CHAIR MITCHELL: All right. At this
12 point in time, just out of abundance of caution,
13 I'm going to ask the parties if there is any
14 additional cross examination for these witnesses
15 that does not touch on confidential information, or
16 that will not illicit confidential information.

17 MS. TOWNSEND: Nothing from the AG's
18 office.

19 CHAIR MITCHELL: All right. Hearing
20 none, we will proceed, then, to questions by
21 Commissioners. And Commissioners, I just remind
22 you that we are in public session now. To the
23 extent that you need to ask questions that illicit
24 confidential or that have the potential to illicit

1 confidential information, we will need to return to
2 confidential session.

3 All right. Let's begin with
4 Commissioner Brown-Bland.

5 COMMISSIONER BROWN-BLAND: No questions.

6 CHAIR MITCHELL: All right.
7 Commissioner Gray?

8 COMMISSIONER GRAY: No questions at this
9 time, thank you.

10 CHAIR MITCHELL: Commissioner
11 Clodfelter?

12 (No response.)

13 CHAIR MITCHELL: All right. I'm hearing
14 none from Commissioner Clodfelter.

15 Commissioner Duffley?

16 COMMISSIONER DUFFLEY: No questions.

17 CHAIR MITCHELL: All right. There you
18 are, Commissioner Clodfelter. Just checking in
19 with you one more time; questions from you?

20 COMMISSIONER CLODFELTER: Madam Chair, I
21 have no questions for either Mr. Moore or
22 Mr. Garrett. Thank you.

23 CHAIR MITCHELL: Thank you, sir.
24 Commissioner Hughes?

1 COMMISSIONER HUGHES: No questions
2 either.

3 CHAIR MITCHELL: All right. And
4 Commissioner McKissick?

5 COMMISSIONER MCKISSICK: No questions at
6 this time, Madam Chair.

7 CHAIR MITCHELL: All right. Well, then,
8 at this point, Mr. Garrett and Mr. Moore, we
9 appreciate your testimony today. There appears to
10 be nothing further for you, I will entertain
11 motions from counsel.

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1 MS. JOST: And finally, I would also
2 move that the following exhibits that were entered
3 into evidence in the E-7, Sub 1214 hearing be given
4 the same identifications and be moved into the
5 record in this proceeding. And those are DEC
6 Garrett/Moore Cross Examination Exhibits 1 through
7 5, and Public Staff Garrett/Moore Redirect Exhibits
8 1 and 2.

9 COMMISSIONER CLODFELTER: Those exhibits
10 will be so marked for identification purposes.

11 (DEC Garrett/Moore Cross Examination
12 Exhibits 1 through 5, and Public Staff
13 Garrett/Moore Redirect Exhibits 1 and 2
14 from Docket Number E-7, Sub 1214 were
15 admitted into evidence.)

16 MS. JOST: Thank you. The witnesses are
17 available for cross examination and questions from
18 the Commission.

19 COMMISSIONER CLODFELTER: Thank you,
20 Ms. Jost. The only party I have on my list
21 requesting cross examination is the Company.

22 Mr. Marzo?

23 MR. MARZO: Thank you,
24 Commissioner Clodfelter.

1 CROSS EXAMINATION BY MR. MARZO:

2 Q. Good still morning, gentlemen, how are you?

3 A. (Bernard L. Garrett) Good morning.

4 A. (Vance F. Moore) Good morning.

5 Q. Okay. The good news, gentlemen, is we
6 covered a lot of ground that as Ms. Jost just mentioned
7 is carried over into this proceeding per the
8 stipulation, but I do have some additional questions
9 that I want to ask you about this morning.

10 Mr. Garrett -- and by the way, Mr. Garrett
11 and Mr. Moore, I don't believe that we will touch upon
12 confidential information. My questions are framed in
13 that manner. But if for some reason you believe an
14 answer would be better or elicits confidential, please
15 help me in that regard and let me know.

16 A. (Bernard L. Garrett) Fair enough.

17 Q. Okay. Mr. Garrett, if I understand your
18 testimony correctly, you're recommending that the
19 Commission disallow the costs the Company incurred to
20 transport 1,651,500 tons of ash from Asheville to Waste
21 Management's permitted R&B landfill; is that correct?

22 A. Yes, sir, that's correct.

23 Q. Okay. And in your prefiled testimony, you
24 acknowledge that the Commission approved rate recovery

1 of Duke Energy Progress' costs to transport CCR from
2 Asheville to the R&B landfill in the Company's last
3 rate case, which was Docket E-2, Sub 1142, correct?

4 A. Yes. I believe the ash that was considered
5 in that rate case was from the 1984 basin, which was
6 moved in order to build the combined cycle plant, yes.

7 Q. Okay. And do you also, then, agree or
8 understand that the costs the Company seeks to recover
9 in this case were incurred under the very same purchase
10 orders, and orders as a cost that were approved by the
11 Commission in the Company's last rate case?

12 A. I believe they were under the same purchase
13 orders or at least under the same contract.

14 Q. Okay. Thank you, Mr. Garrett.

15 Now, you assert that the Commission should
16 reverse its decision from the 2018 case because there's
17 been -- I think in your words -- a material change in
18 facts regarding the landfill at Asheville as compared
19 to the facts set out in Duke Energy Progress' testimony
20 in that case; is that a fair recitation of your
21 position?

22 A. Based on the discovery responses that we
23 received during this rate case, I think additional
24 information has come forward that shows that Duke

1 Energy Progress did not meet its burden of proof
2 regarding incurring these exorbitant transportation
3 costs to haul ash to the Homer, Georgia, site.

4 Q. And I appreciate that, Mr. Garrett, and we
5 will get into a discussion about the specific change
6 that you're referring to. But I first want to kind of
7 understand your material change standard.

8 Is that a standard that you are referring to
9 in statute and case law upon which you are referring
10 to?

11 A. I am referring to -- primarily to the fact
12 that, based on what we've learned in this rate case, it
13 appears that Mr. Kerin's testimony regarding the
14 feasibility of developing an on-site landfill at
15 Asheville was I'd say maybe incomplete or somewhat
16 misleading.

17 Q. And, Mr. Garrett, I think you may have
18 answered my question, but just for clarity for the
19 record, what I'm asking you essentially is you're not
20 using material change in the form of particular
21 standard? I understood that you were -- from your
22 answer a moment ago, you were using that word just
23 generally to mean that there's something new that you
24 believe should be considered by the Commission in this

1 case; is that -- is that a fair recitation?

2 A. Yes. Material change meaning the specific
3 evaluations that were done regarding the feasibility of
4 an on-site landfill at Asheville.

5 Q. Okay. And there's not a case law or standard
6 in place that you're using as a reference point for
7 material change, that's sort of self-created in your
8 testimony, correct?

9 A. That was the terminology that I used to
10 describe the fact that new information became available
11 in this case was clarified the feasibility of building
12 an on-site landfill.

13 Q. Okay. And let's discuss that a little bit
14 now. And you just discussed a moment ago, the material
15 change that you believe occurred in this case, you lay
16 out particular, specifically in your testimony, and if
17 you want to turn to it, you can, but it's on page 46 of
18 your testimony. And I'll let you get there if you want
19 to do that. And I'm essentially looking, Mr. Garrett,
20 at lines 11 through 15.

21 A. Let's see.

22 (Witness peruses document.)

23 Okay. I've read that.

24 Q. And you essentially argue that Mr. Kerin's

1 testimony in the prior DEP case, and to your words,
2 implied that the construction of an on-site landfill at
3 Asheville site was impossible in 2015, but in the
4 present case, Ms. Bednarcik's testimony that on-site
5 landfill is possible provides the Commission with
6 justification to review those costs in this case; is
7 that a fair recitation of what you're saying there?

8 A. And I think, more specifically, I believe
9 Mr. Kerin's testimony from the prior case indicated
10 that there were fatal flaws on the site with regards to
11 proximity to the French Broad River and seismic issues.
12 And we definitely received clarification that the
13 seismic issues he was referring to related to a 2007
14 study where the Company was evaluating constructing
15 roughly a 5 million ton landfill on top of the existing
16 ash in the 1964 basin.

17 Q. And I appreciate that, Mr. Garrett, but let's
18 look at, in the prior case, what you said and what
19 Mr. Kerin was referring to and responded to in that
20 case. If you would, would you refer to DEP Cross
21 Exhibit 38?

22 A. Let's see here.

23 MR. MARZO: And for the record,
24 Commission Clodfelter, this is Volume 18 of the

1 transcript of the testimony from Docket
2 E-2, Sub 1142. And I would like to have it marked
3 at the appropriate time.

4 COMMISSIONER CLODFELTER: This would be
5 the appropriate time to mark it if you intend to
6 question about it.

7 MR. MARZO: I'd like to have it marked,
8 Commissioner Clodfelter, as Garrett/Moore DEP Cross
9 Exhibit Number 6.

10 COMMISSIONER CLODFELTER: It will be so
11 marked.

12 MR. MARZO: Thank you.

13 (Garrett/Moore DEP Cross Exhibit
14 Number 6 was marked for identification.)

15 Q. Do you have that document, Mr. Garrett?

16 A. Did you say Exhibit -- DEP Exhibit 38?

17 Q. 38, yes, sir.

18 A. Yes, I have it open.

19 Q. Okay. Yeah, it should be a transcript, so
20 hopefully that's what you have.

21 A. Yes, that's what I have.

22 Q. Okay. If you would, for me, Mr. Garrett,
23 would you refer to page 159 of the transcript. And
24 this transcript is your testimony, yours and

1 Mr. Moore's combined testimony in that -- in the DEP in
2 the DEP rate case in Docket E-2, 1142.

3 A. Did you say page 159?

4 Q. Yes, sir. 159 should be the label on the
5 page. So if you're looking at a PDF, it may be
6 numbered differently, but I'm looking at the actual top
7 right-hand corner page labeling.

8 A. Yes, it's the same. Yes, sir, I think I'm in
9 the right --

10 Q. And I'm looking at lines 12 through 16. And
11 the version that you should have should be a noncon --
12 it should be a nonconfidential public version. And we
13 won't have to talk about the confidential information,
14 but I do want to refer to some language in that
15 section.

16 In that section from line 12 through 15, your
17 testimony is:

18 "Had an on-site industrial landfill capable
19 of storing 3 million tons of CCR been pursued, then
20 hauling costs could potentially be avoided."

21 And the part that I omitted, of course, was
22 the amount of the cost, the dollars related, which is
23 confidential.

24 Did I state that correctly?

1 A. Yes, sir.

2 Q. Okay. Now, if you would for me, could you
3 now turn to DEP Exhibit 44. And if it's helpful to
4 you, Mr. Garrett, we will refer back to Exhibit 38, so
5 to the extent you are organizing it such you can refer
6 back --

7 A. Sure.

8 Q. -- please keep that in mind.

9 A. Okay.

10 MR. MARZO: Commissioner Clodfelter,
11 this is Volume 20 from the transcripts from Docket
12 Number E-2, Sub 1142. Similarly, I would like to
13 mark DEP Exhibit 44 as DEP -- as, I'm sorry,
14 Garrett/Moore DEP Cross Exhibit Number 7.

15 COMMISSIONER CLODFELTER: It will be so
16 marked.

17 MR. MARZO: Thank you, sir.

18 (Garrett/Moore DEP Cross Exhibit
19 Number 7 was marked for identification.)

20 Q. And when you're able to get that document
21 open, Mr. Garrett, if you would, for me, refer to page
22 116.

23 A. Okay.

24 Q. And it's actually -- sorry, Mr. Garrett, it's

1 actually page 114. And I'm looking at lines 9 through
2 24 on that page. And this is a Q and A -- for the
3 record, this is a Q and A between Ms. Townsend from the
4 AGO's office and Mr. Kerin who is testifying at this
5 point in time in the hearing related to his testimony.

6 Do you see on page 114, at line 9 where
7 Ms. Townsend asks -- essentially asks Mr. Kerin -- and
8 I'll just say what she says. I think it's probably
9 faster for me just to read her words.

10 "As previously discussed, that while the CCR
11 landfill construction had been researched in the past,
12 CAMA and the Mountain Energy Act forever changed the
13 technical feasibility of an on-site CCR landfill."

14 She asked him, "What do you mean by the
15 technical feasibility in that statement"; do you see
16 that?

17 A. Yes.

18 Q. Okay. And then you see his answer begins on
19 line 16. And Mr. Kerin in response says:

20 "Technically it's building a landfill of
21 appropriate size that can handle 3 million tons of ash
22 at Asheville site."

23 If you're familiar with the Asheville site,
24 and I know we provided drawings of the Asheville site

1 with the combined cycle layout, the laydown layouts, it
2 showed where the existing power plant is Lake Julian,
3 the '64 basin, there's not any other location that I
4 can see on the map with terrain there that you are
5 going to build a 3 million -- 3 million ton --
6 3 million ton landfill, is his last part.

7 And I won't read the rest of his answer, but
8 generally that's his response to that question.

9 Now, let me ask you, Mr. Garrett. Mr. Kerin,
10 throughout his testimony, and I don't know if you
11 recall in that docket, went into great detail about the
12 immense challenges preventing the development of an
13 on-site landfill at the Asheville site during
14 construction of the combined cycle plant; is that your
15 recitation of -- recollection of that testimony?

16 A. Would you repeat that?

17 Q. Sure. As he did here in response to
18 Ms. Townsend in the prior case, Mr. Kerin discussed in
19 detail the challenges with building an on-site landfill
20 while also constructing the combined cycle plant that
21 was required by the Mountain Energy Act; isn't that
22 correct?

23 A. He did discuss those issues, but he made
24 those statements without having the benefit of any

1 evaluation ever being done by a qualified professional
2 engineer with experience in coal ash pond closure in
3 landfill development.

4 Q. Are you refuting, Mr. Garrett, that there
5 were evaluations done that Mr. Kerin actually referred
6 to that were done as early as 2007 --

7 A. He -- the evaluation he's referring to in
8 2007 was specifically looking at, as far as the
9 Asheville site goes, construction of a 5 million ton
10 landfill on top of the existing ash. Those studies
11 that he's referring to in 2007 were not applicable to
12 the CAMA Mountain Energy Act era.

13 Q. And similarly in that case, Mr. Garrett, my
14 recollection is that you also challenged that there
15 should be some additional -- additional analysis; is
16 that correct?

17 A. CAMA 2016, if you look at the House Bill 630,
18 session law 2016-95, under closure of coal combustion
19 residual surface impoundments, under high-risk
20 impoundments, the law specifically says the owner of an
21 impoundment shall either convert the coal combustion
22 residuals impoundment to an industrial landfill. That
23 aspect of the law was never evaluated by Duke Energy
24 Progress in their decision-making.

1 Subsequently to Mr. Kerin's testimony in the
2 previous rate case, DEP did pursue and on-site landfill
3 outside of the 1964 basin, which is allowing them to
4 store -- I think it's like 1.1 million cubic yards of
5 ash on site. But no comprehensive analysis was done in
6 the 24 or 2016 time frame that would have sought to
7 eliminate the transportation cost of hauling to Homer,
8 Georgia.

9 Q. And, Mr. Garrett, I appreciate your answer,
10 but I don't think you answered my question.

11 My question was, did you make a similar
12 argument in the prior rate case for an additional
13 analysis?

14 A. I don't --

15 Q. You don't recall? Okay. If you don't
16 recall, that's fair.

17 A. Yes.

18 Q. Okay.

19 A. I don't remember that specifically, but --

20 Q. And would you --

21 A. -- it should have been evaluated at that
22 time.

23 Q. And can we agree that the Commission
24 considered thoroughly in the prior rate case the

1 challenges that Mr. Kerin talked about in regards to
2 building an on-site landfill at Asheville while also
3 operating the coal plant, constructing the combined
4 cycle plant, excavating the basins; they considered all
5 those challenges in the prior case, correct?

6 A. What I recalled was he did list what I would
7 consider to be design issues. Those are the
8 challenges. He did not provide any report that
9 substantiated those design issues would not be
10 overcome. His testimony did indicate that there was a
11 fatal flaw with regards to building a landfill on site
12 at Asheville with regards to seismic issues. And I
13 believe that's the part that was particularly
14 misleading to the Commission.

15 Q. And you keep using the word "misleading," and
16 I want to get into what you're suggesting Ms. Bednarcik
17 has said in this case. But before we get there, can I
18 ask you just probably a fundamental question?

19 Would you agree with me that, upon completion
20 of the combined cycle plant, wouldn't you expect that
21 various areas of the facility's site would open up and
22 would be available for some use for an on-site
23 landfill?

24 A. I do know that they had a laydown area that

1 was being used for the -- for the construction of the
2 plant. And that area is where theirs had sited the
3 on-site landfill.

4 Q. So let's refer -- let's drill into that a
5 little bit. And I think just to refresh everyone's
6 memory of what occurred back in the last rate case,
7 would you refer to DEP Cross Exhibit 37.

8 A. 37.

9 (Witness peruses document.)

10 Q. Yeah.

11 MR. MARZO: And this --

12 Commissioner Clodfelter, this is a diagram of the
13 Asheville site similar to what Mr. Kerin provided
14 to the Commission during the last rate case. I
15 would like to have that marked as DEP -- sorry,
16 Garrett/Moore DEP Cross Exhibit 8.

17 COMMISSIONER CLODFELTER: All right. It
18 will be so marked. Thank you.

19 (Garrett/Moore DEP Cross Exhibit 8 was
20 marked for identification.)

21 Q. And for ease of the Commission as well as for
22 you, Mr. Garrett, Ms. Bednarcik, in her rebuttal
23 testimony -- and I don't know if you have that
24 available -- she has a very similar chart on page 31 of

1 her testimony.

2 A. I recall that, yes.

3 Q. Yeah. And I'm going to talk to you about
4 both of them together, so you may want to have both of
5 them available. Her chart is more of a pictorial
6 chart, which I think will be helpful for the
7 discussion. The diagram I sent you is more of the
8 technical sort of diagram that has various aspects of
9 the site and not as well divided out as in her
10 testimony.

11 So can we talk about both of them; are you
12 okay with that?

13 A. Yes. I have the Exhibit 37 up. I do not
14 have her figure up, but I believe my answers would be
15 the same.

16 Q. Okay. And I will describe what I'm talking
17 to, and I know you know enough about the site where we
18 can -- we can basically have that discussion.

19 A. Sure.

20 Q. Now, as -- first off, before we get into some
21 of the specific questions, just in looking at the site,
22 if you look at either Exhibit 37 or Ms. Bednarci k's
23 testimony on page 31. If you think about the site as
24 broken up in her testimony into quadrants, am I right

1 that what has been referred to in her testimony as
2 number 2, which is the right-hand -- the right
3 upper-hand quadrant, that's where the coal-fired plant
4 resides?

5 A. I recall that, yes.

6 Q. Okay. And if I refer to what's been referred
7 to in her testimony as quadrant number 4, which is the
8 lower right-hand side, that's where essentially the '82
9 ash basin resides and now the combined cycle.

10 A. I recall that, yes.

11 Q. And if I look to the west side of the plant,
12 which is why quadrant number 1 sits, there's a laydown
13 area at the upper left-hand side corner; is that your
14 understanding?

15 A. Yes, sir.

16 Q. Okay. And if I look at the lower left-hand
17 corner, there's a 1964 ash basin in that general area;
18 is that your general recollection too?

19 A. Yes. And I can see that large open area on
20 Exhibit 37 where there's no activity ongoing related to
21 the coal -- the combined cycle plant construction, yes.

22 Q. Now, as Mr. Kerin fully explained to the
23 Commission in the last rate case, all the potential
24 areas where a landfill could be constructed were fully

1 being utilized for operation of the existing coal
2 facility and for development of a new combined cycle
3 plant; do you recall that testimony?

4 A. Not that specifically, but.

5 Q. Okay. And from cross exhibit -- well, we'll
6 now call Garrett/Moore DEP Cross Exhibit 8, it
7 identifies -- in addition to what's in Ms. Bednarcik's
8 testimony in her chart, it identifies the specific
9 laydown areas that were being used during the
10 construction.

11 A. I'm familiar with that.

12 Q. Do you recall that?

13 A. Yes.

14 Q. Okay. And one of the issue -- one of the
15 areas that was talked a lot about in the prior case,
16 and I'm sure you recall this, would be located
17 essentially in we can call quadrant 1, which was the
18 large laydown area which was the area that was
19 considered to be not used except for the purposes of a
20 laydown area for the combined cycle plant.

21 Do you recall that?

22 A. Yes. The area that I'm referring to --

23 (Reporter interruption due to

24 Mr. Garrett's audio failure.)

1 Q. Mr. Garrett, I may have lost you. Are you
2 trying to speak?

3 COMMISSIONER CLODFELTER: Mr. Garrett,
4 we've lost your --

5 MR. MARZO: Mr. Garrett -- yeah -- I'm
6 sorry, Commissioner Clodfel ter.

7 COMMISSIONER CLODFELTER: We've lost
8 your audio, Mr. Garrett.

9 THE WITNESS: Can you hear me now?

10 COMMISSIONER CLODFELTER: I can now.

11 MR. MARZO: I can now.

12 THE WITNESS: Okay. It must have just
13 been an internet glitch, then.

14 COMMISSIONER CLODFELTER: You may need
15 to start your answer over again. I believe we lost
16 it.

17 THE WITNESS: Okay. When I'm discussing
18 the DEP's failure to evaluate an area, I'm
19 referring to the 1964 ash basin. I'm referring to
20 the conversion of the impoundment to an industrial
21 landfill.

22 Q. Mr. -- are you done, Mr. Garrett? I think we
23 may have lost Mr. Garrett again. Mr. Garrett, can you
24 hear me?

1 A. I can hear you, yes.

2 Q. Okay. So, Mr. Garrett, I understand that
3 your position in this case as well as in the last case
4 was that a landfill was possible. And a 3 million ton
5 capacity landfill was possible, to be precise.

6 But you didn't provide any analysis in this
7 case of the Asheville site that substantiates where a
8 landfill, even large enough for the 1.651 million tons
9 of ash that you're proposing be the basis of a
10 disallowance, would go, correct?

11 A. Well, based on guidance from the Public
12 Staff, I believe that it's Duke Energy Progress' burden
13 to demonstrate they exhausted all options available to
14 them to offset the transportation cost for hauling to
15 Homer, Georgia. And they have not provided those
16 evaluations that support that decision.

17 Q. Now, you understand, and I think we agreed
18 previously, Mr. Garrett, that this issue was already
19 decided in the last rate case, correct? And now you're
20 the party, or you're -- the Public Staff, I'm sorry, is
21 a party who is bringing this issue up to be
22 relitigated.

23 So what you're telling me is you've done no
24 additional analysis to support your position that this

1 issue should somehow be reconsidered, correct?

2 A. I don't believe that Duke Energy Progress has
3 met its burden of proof with the information from the
4 2017 rate case and this rate case that the tons we're
5 talking about that were hauled off site, which were
6 from the 1964 basin, that they did not have an on-site
7 option for those tons.

8 Q. And you didn't believe that in the last rate
9 case either, correct?

10 A. The last rate case was specific to the ash
11 that was removed from the 1988 basin for the
12 construction of the combined cycle plant.

13 Q. And just for the record, Mr. Garrett, you
14 also didn't do an analysis of where a 3 million ton
15 facility would be sited on the site either, which was
16 your argument from the last case as well, correct?

17 A. I have not prepared any evaluations such that
18 would be needed to make that determination.

19 Q. Okay. Could we now turn, Mr. Garrett, to
20 what I'll refer to as DEP cross Exhibit 2. It should
21 be your number 2. And this is the order accepting the
22 stipulation deciding contested issues and granting
23 partial rate increase in Docket E-2, Sub 1142, the
24 Company's last rate order.

1 A. Did you say Exhibit 2?

2 Q. Yeah. It should be your -- it should be our
3 Duke Energy Progress Cross Exhibit Number 2.

4 A. Okay. I have that open.

5 Q. Okay.

6 MR. MARZO: And,
7 Commissioner Clodfelter, I just ask you take notice
8 of it. No need to mark it.

9 COMMISSIONER CLODFELTER: The Commission
10 takes judicial notice of all of its prior orders.
11 You've adequately described it for purposes of the
12 record in the case, so I think we can proceed
13 without marking it as an exhibit.

14 MR. MARZO: Thank you, sir.

15 Q. If you would, Mr. Garrett, would you turn to
16 page 186 of the order? And on page -- I'm sorry,
17 Mr. Garrett --

18 A. Yeah, I'm on 186.

19 Q. Now, Mr. Garrett, on page 186, if you look at
20 the last full paragraph begins "the Commission
21 determines," would you mind reading that paragraph for
22 me, and then I'm going to ask you some questions about
23 it? And you can read it out loud, because this is part
24 of the controversy that we're having, this particular

1 issue, so.

2 A. I'm not clear on which paragraph you're
3 asking me to read.

4 Q. Sure. If it makes it easier, I can do it.
5 It starts with -- and I'll read it:

6 "The Commission determines that similar
7 considerations come into play when assessing the
8 prudence of the Company's decision to transport the
9 Asheville plant CCRs off site once CAMA became law.
10 The MEA, while extending the closure deadline to
11 August 1, 2022, required construction of a new combined
12 cycle plant. The new plant must be built on site of
13 one of the Asheville plant's basins. This meant that
14 the basin had to be emptied of coal ash. That along
15 with the need for an extensive construction laydown
16 area necessary to allow efficient construction of the
17 new plant, left no space at the Asheville plant site at
18 which to build an on-site landfill. As witness Kerin
19 put it, the MEA effectively made construction of a new
20 on-site CCR landfill technically infeasible given the
21 short time period to replace the coal-fired generation
22 by 2020 and to close the coal ash basin by 2022."

23 A. Okay.

24 Q. Do you see that?

1 A. You just read quite a bit, and --

2 Q. Yeah.

3 A. -- I'm on page 186 of that document, and it
4 is not covering the topic that you just read.

5 Q. Are you on PDF 186 or page 186?

6 A. They match.

7 Q. Okay. Well, it's my 186. Will you take that
8 subject to check?

9 MS. JOST: I believe it's on page 189 of
10 the order and the PDF as opposed to 186. Sorry for
11 the interruption.

12 MR. MARZO: No, I appreciate that,
13 Ms. Jost.

14 Q. We may be looking at -- there may be some
15 confusion of my numbering of documents, Mr. Garrett, so
16 I will defer to your counsel who has that document that
17 you're looking at. So do you see that language now?

18 A. I'm still looking for it.

19 Q. I believe it's 189. Should be a paragraph at
20 the bottom, the first full paragraph.

21 A. (Witness peruses document.)

22 Q. Starts "the Commission."

23 A. Okay. I see it now, yes.

24 Q. Okay. And take a second to read that if you

1 didn't follow when I was reading it.

2 A. It's quite a bit to absorb.

3 (Witness peruses document.)

4 Okay. I've read that, and I believe he is --
5 this is in reference to the ash that had to be moved to
6 construct the combined cycle plant within the limits of
7 the 1988 ash basin. And it's absent of any analysis
8 with regards to the ash that's in the 1964 basin, and
9 it does not address the repurposing of that basin as an
10 ash landfill.

11 Q. And you understand, Mr. Garrett, that, as the
12 Commission language suggests, that they found that
13 there was -- and I just reassert, there was no space at
14 the Asheville plant site. It doesn't say no space at
15 the '64 basin. It says no space at the Asheville plant
16 site was their finding in the last case, considering
17 Mr. Kerin's testimony and your testimony as well,
18 correct?

19 A. Apparently, Mr. Kerin gave his testimony
20 without the benefit of an evaluation being done to
21 support that testimony. It was based on, I guess, his
22 own personal assessment of what was feasible and not
23 feasible at the Asheville plant.

24 Q. And, Mr. Garrett -- well, Mr. Garrett, let me

1 ask you this question.

2 Can we agree, at least, that that issue,
3 whether you agree with the basis of Mr. Kerin's
4 testimony or not, was fully litigated in the prior rate
5 case?

6 A. With regards to the ash from the ash basin
7 that was needed to construct the combined cycle plant,
8 yes.

9 Q. Okay. And the Commission's findings are what
10 the Commission's findings are ultimately in that case,
11 correct?

12 A. Yes, sir.

13 Q. Okay. Now, if you would for me, would you
14 refer to -- do you have Ms. Bednarcik's direct
15 testimony with you?

16 A. (Witness peruses document.)
17 Her direct testimony?

18 Q. Yes, sir.

19 A. Okay. I have it open.

20 Q. Now, if you would, Mr. Garrett, would you
21 refer to page 18 of her direct testimony? And I'm
22 looking at lines 3 and 4 on that page, and that's where
23 she discusses the landfill that you believe is the
24 basis for having to materially -- or basis for your

1 material change recommendation in this case.

2 A. Okay. I am on page 18, and --

3 Q. Can you see lines 3 and 4?

4 A. (Witness peruses document.)

5 "The Company has begun designing an on-site
6 landfill capable of storing approximately 1.2 million
7 tons of ash from the 1964 ash basin."

8 Q. Thank you. Now, that is not -- well, first
9 let's confirm. The capacity, as updated, is
10 1.3 million tons, correct?

11 A. I'm sorry, would you repeat that.

12 Q. The ultimate capacity of that landfill, as
13 updated, is 1.3 million tons, correct? In her rebuttal
14 testimony, they confirm that, in 2019, there was
15 additional capacity added to that.

16 A. Okay.

17 Q. Yeah. So can we agree that the basin that --
18 or the landfill that Ms. Bednarcik is referring to in
19 this case is not a 3-million-ton capacity landfill,
20 correct?

21 A. This landfill is 1.3 million tons.

22 Q. Okay.

23 A. And it does not utilize any portion of the
24 1964 ash basin. It utilizes the former laydown area of

1 the combined cycle plant project.

2 Q. Okay. And have you -- have you reviewed her
3 rebuttal testimony?

4 A. I have.

5 Q. Okay. And would you -- would you for a
6 moment refer to page 33 of her rebuttal testimony.

7 A. (Witness peruses document.)

8 Okay. I'm on page 33.

9 Q. Okay. Do you see the question that's asked:
10 "Was construction and utilization of an
11 on-site landfill of any size feasible between
12 September 1, 2017, and December 31, 2019?"

13 Do you see her answer is "no"?

14 A. Yes, I do.

15 Q. Now, can we agree that nowhere in the record
16 in this case is there testimony that states that a
17 landfill of any size was feasible in 2015 as you're
18 suggesting is a material change?

19 A. Well, Ms. Bednarcik has recently become
20 involved in the coal ash management. I don't think she
21 was involved in the 2014, 2016 time frame. So she's
22 relying on, you know, documents that were provided to
23 her and conversations she had with people. But her
24 statement that no, it was not feasible, was made

1 without having -- without Duke Energy Progress having
2 evaluated that as an option.

3 Q. And, Mr. Garrett, in this case, after that
4 decision and the evidence that was considered in the
5 last case, you're asking for reconsidering an issue,
6 and you're providing no additional analysis, no
7 additional work papers, nothing that suggests that a
8 landfill could have been built prior to the time the
9 Company's considering building it now, correct?

10 A. I can only speak as far as the feasibility of
11 repurposing the 1964 ash basin based on my own
12 experience doing that exact type of project for another
13 utility Company. I was involved in a project where we
14 developed a very specific sequence of ash excavation in
15 order to open up very small areas within the ash basin,
16 certified them closed, constructed a landfill, and then
17 placed the ash into that landfill in a very specific
18 sequence so that the ash basin could be repurposed.

19 I think it was -- it was upon Duke Energy
20 Progress to do that type of evaluation to confirm that
21 they had no other option other than to haul ash to
22 Homer, Georgia.

23 Q. And, Mr. Garrett, from the testimony we just
24 read as well as the order of the Commission, that

1 analysis evaluation was done in the prior case. Now,
2 are you --

3 A. No, sir, not the evaluation that I'm speaking
4 of.

5 Q. But that's the evaluation that you argued for
6 and the Commission still made its findings in the last
7 case, correct?

8 A. I -- I don't know that I argued for
9 repurposing of the 1964 ash basin specifically in that
10 case. It was more broader scope as far as a landfill
11 on site somewhere, because at the time they said they
12 could not do a landfill based on fatal flaws,
13 specifically seismic issues.

14 Q. So let me understand that, Mr. Garrett. Is
15 the material change your argument in this case is
16 different than your argument was in the last case, so
17 therefore the Commission should reconsider the issue
18 because now you believe you have a different argument
19 that the Commission should consider?

20 A. My argument is specific to the ash that was
21 hauled between September 1, 2017, and
22 December 31, 2019. And it's specific to the ash that
23 was in the 1964 ash basin and not the 1988 ash basin.

24 Q. Now, Mr. Garrett, are you aware the coal

1 plant has been retired, correct, at Asheville?

2 A. Yes, sir.

3 Q. And are you aware that the 1982 basin has
4 been fully excavated?

5 A. Yes.

6 Q. And are you aware that the combined cycle is
7 now constructed?

8 A. Yes.

9 Q. Okay. Are you aware that the land that is
10 now available for the on-site landfill that will be
11 completed in 2021 is available because those activities
12 have taken place?

13 A. It is available because those activities --
14 those activities have taken place, but it -- during the
15 2017 rate case, Mr. Kerin's testimony was that no
16 landfill was possible there due to seismic issues in
17 proximity to the French Broad River.

18 Q. That's not Mr. Kerin's testimony,
19 Mr. Garrett, and I would like for you to show me where
20 that is. Your own testimony, Mr. Garrett, says that
21 you believe that it was implied.

22 Are you referring to something explicitly
23 Mr. Kerin said regarding the feasibility of an ash
24 basin once the combined cycle was completed, the coal

1 ash basin was excavated -- the '82 basin excavated and
2 the coal plant retired?

3 A. I interpreted his testimony to be that an
4 on-site landfill, regardless of the timing, was not
5 possible at the site.

6 Q. Okay. And that's your interpretation,
7 correct?

8 A. Yes.

9 Q. Okay. Are you aware that the 1.3 million
10 tons of capacity for the proposed industrial landfill
11 at Asheville is about 300,000 tons less than the total
12 ash excavated from Asheville between September 1, 2017,
13 and December 31, 2019?

14 A. I'm aware of the tonnage amounts that you're
15 referencing, yes.

16 Q. Okay. So even under your proposed
17 disallowance, it does not account for the 300-ton
18 difference -- 300,000 tons difference in capacity
19 between what the Company is actually constructing at
20 that site and what has actually been hauled off site,
21 right?

22 A. The -- the 1964 ash basin is 46 acres. The
23 landfill that's been permitted in the old laydown area
24 is 12.5 acres. So a 12.5-acre footprint provides

1 1.3 million tons of capacity. So rough numbers, two
2 12.5 million -- or two 12.5-acre landfills would
3 provide 2.6 million tons of capacity and so on.

4 Q. Okay. So now it's your testimony in this
5 case that there is a 2.6 million ton capacity landfill
6 that can be constructed at the Asheville plant; is that
7 correct?

8 A. My testimony is that, based on my personal
9 experience on a coal ash pond closure where a landfill
10 was repurposed, it was a feasible option for Duke
11 Energy Progress to at least evaluate.

12 Q. And in the prior case, you believe that a
13 3-million-ton capacity landfill was possible and could
14 be constructed. And as we just discussed, what we know
15 in that case is that the Commission did not agree with
16 you and agreed with Mr. Kerin that there was no space
17 for an ash pond -- for an additional landfill while the
18 Company was undergoing construction of the combined
19 cycle plant, right?

20 A. That was the Commission's determination; yes,
21 sir.

22 Q. Can we refer back to our first exhibit, which
23 I believe will be Garrett and Moore 6, and that was the
24 transcript, the initial transcript. It was DEP 38, if

1 that helps you, Mr. Garrett, to find it.

2 A. 38? Okay.

3 Q. Yeah.

4 A. (Witness peruses document.)

5 I have it open.

6 Q. Okay. If you would for me, Mr. Garrett, if
7 you wouldn't mind turning to what's marked on the
8 actual page as page 157. And once again, just for the
9 record, Mr. Garrett and to the Commission, this is your
10 testimony from the prior rate case docket that I'm
11 referring to. And I'm referring specifically to lines
12 11 through 13. And in those lines, you state -- and it
13 may be easier just for me to read it and you tell me if
14 I'm being fair to you in terms of my reading of it.

15 You state:

16 "In addition, on an ongoing basis, we believe
17 DEP should further evaluate other lower cost
18 remediation options for the remaining ash on the site."

19 Did I read that correctly?

20 A. Yes.

21 Q. Now, do you understand that the
22 identification of a potential on-site landfill at this
23 phase of the Asheville excavation is an example of the
24 Company continuing to evaluate, and when feasible,

1 implement cost-effective closure options?

2 A. Yes, I agree with that.

3 Q. Okay. Thank you, Mr. Garrett.

4 MR. MARZO: That's all the testimony
5 that I have, Commissioner Clodfelter, for this
6 panel. I thank you both for your time.

7 COMMISSIONER CLODFELTER: Thank you for
8 that. I don't have any other party has indicated
9 reservation of cross examination, but I will ask at
10 this point. Are there any other parties who wish
11 to cross examine this panel?

12 (No response.)

13 COMMISSIONER CLODFELTER: Hearing no
14 one, Ms. Jost, they're back with you for redirect.

15 MS. JOST: Thank you. Just one
16 question, Mr. Garrett.

17 REDIRECT EXAMINATION BY MS. JOST:

18 Q. Mr. Marzo referred you to page 189 of the
19 Commission's final order in the Sub 1142 case,
20 specifically the sentence that states that:

21 "Along with the need for an extensive
22 construction laydown area necessary to allow efficient
23 construction of the new plant, left no space at the
24 Asheville plant site in which to build an on-site

1 landfill."

2 Does Duke's construction now of an on-site
3 landfill, which Ms. Bednarcik has testified to, is that
4 inconsistent with that finding from the Commission's
5 order in the last rate case?

6 A. (Bernard L. Garrett) I don't think it's
7 inconsistent, no.

8 Q. So the Commission's finding that there was no
9 space left at the plant and Duke's current construction
10 of an on-site landfill, that's not inconsistent?

11 A. I may not be following the question. Do I
12 need to read the statement? Would that help if I --

13 Q. If you would like.

14 A. Yes.

15 Q. So this is on page 189 --

16 A. Okay.

17 Q. -- of the Sub 1142 rate case.

18 A. And which paragraph is it?

19 Q. Hold on, let me get there. It's the second
20 paragraph to the end, the paragraph that begins "the
21 Commission determines." It's the paragraph that
22 Mr. Marzo read and you reviewed. So I'm looking at the
23 sentence that begins about midway through, "That, along
24 with the need for an extensive construction laydown

1 area," and ends "left no space at the Asheville plant
2 site in which to build an on-site landfill."

3 A. Okay. I follow your question. Okay.

4 Q. And so is Duke's current construction of a
5 landfill, an on-site landfill, inconsistent with the
6 finding that the Commission made there?

7 A. Well, the laydown area is the area that they
8 are planning on developing the 1.3-million-ton
9 landfill.

10 Q. And specifically the -- I guess the second
11 part of that sentence, where it says "left no space."

12 A. Well, with regards to "left no space at the
13 Asheville plant in which to build an on-site landfill,"
14 did not consider the use of the 1964 ash basin.

15 Q. And Duke is currently building an on-site
16 landfill at Asheville; is that correct?

17 A. Yes. Yes.

18 Q. No further questions. Thank you.

19 COMMISSIONER CLODFELTER: Thank you,
20 Ms. Jost. Let's see if we have questions from
21 Commissioners.

22 Commissioner Brown-Bland?

23 COMMISSIONER BROWN-BLAND: I don't have
24 any questions.

1 COMMISSIONER CLODFELTER: All right.

2 Thank you. Commissioner Gray?

3 COMMISSIONER GRAY: No questions for
4 this panel.

5 COMMISSIONER CLODFELTER: Thank you.
6 Chair Mitchell?

7 CHAIR MITCHELL: I have no questions.

8 COMMISSIONER CLODFELTER: All right.
9 Commissioner Duffley?

10 COMMISSIONER DUFFLEY: No questions.

11 COMMISSIONER CLODFELTER: Commissioner
12 Hughes?

13 COMMISSIONER HUGHES: No questions.

14 COMMISSIONER CLODFELTER: Okay. And
15 Commissioner McKissick, any questions?

16 COMMISSIONER MCKISSICK: No questions.

17 COMMISSIONER CLODFELTER: Okay. Thank
18 you. I think we're at the point, then, where we
19 can entertain motions.

20 MS. JOST: Thank you. I move that
21 Mr. Moore's Exhibits 1 through 10, and
22 Mr. Garrett's Exhibits 1 through 13 attached to
23 their prefiled testimony be admitted into evidence
24 in this docket.

1 COMMISSIONER CLODFELTER: Without
2 objection, it will be so ordered.

3 MS. JOST: Thank you.

4 (Confidential Public Staff Moore
5 Exhibits 1 through 7 and 10; Public
6 Staff Moore Exhibits 8 and 9;
7 Confidential Public Staff Garrett
8 Exhibits 1, 2, 5, 6, and 10 through 12;
9 and Public Staff Garrett Exhibits 3, 4,
10 7 through 9, and 13 were admitted into
11 evidence.)

12 MS. JOST: And finally, I would request
13 that the witnesses be excused.

14 COMMISSIONER CLODFELTER: Just a second.
15 I think -- Mr. Marzo, do you have any exhibits you
16 need to move?

17 MS. JOST: That's right.

18 MR. MARZO: Yes, sir,
19 Commissioner Clodfelter. I would ask that my
20 exhibits, which I believe 6 through 8 -- and you
21 can correct me if I'm wrong, but I believe it's 6
22 through 8.

23 COMMISSIONER CLODFELTER: 6 through 8 is
24 what I have.

1 MR. MARZO: 6 through 8 be moved into
2 the record, sir.

3 COMMISSIONER CLODFELTER: Without
4 objection, they will be admitted into the record.

5 (Garrett/Moore DEP Cross Exhibit Numbers
6 6 through 8 were admitted into
7 evidence.)

8 COMMISSIONER CLODFELTER: All right.
9 Ms. Jost, back to you.

10 MS. JOST: Thank you. At this point, I
11 would request that the witnesses be excused.

12 COMMISSIONER CLODFELTER: All right.
13 Unless there is objection?

14 (No response.)

15 COMMISSIONER CLODFELTER: Hearing none,
16 thank you, Mr. Garrett, Mr. Moore, you are excused.

17 THE WITNESS: Okay. Thank you.

18 COMMISSIONER CLODFELTER: Okay. Where
19 do we go next?

20 MS. LUHR: This is Nadia Luhr with the
21 Public Staff, and I would now like to call
22 Jay D. Lucas and Michael C. Maness to the stand.

23 COMMISSIONER CLODFELTER: All right.

24 Mr. Lucas and Mr. Maness. I have Mr. Maness. And,

1 Mr. Lucas, I'm looking for you on my screen.

2 (Pause.)

3 COMMISSIONER CLODFELTER: I don't seem
4 to see him. There he is. Okay.

5 Whereupon,

6 JAY D. LUCAS AND MICHAEL C. MANESS,
7 having first been duly affirmed, were examined
8 and testified as follows:

9 COMMISSIONER CLODFELTER: Thank you.

10 Ms. Luhr, you may proceed.

11 MS. LUHR: Thank you.

12 DIRECT EXAMINATION BY MS. LUHR:

13 Q. Mr. Lucas, would you please state your name,
14 business address, and current position for the record.

15 A. (Jay Lucas) Yes. I'm Jay Lucas. My
16 business address is 430 North Salisbury Street,
17 Raleigh, North Carolina. I am the manager of
18 operations and planning in the Public Staff's energy
19 division.

20 Q. And, Mr. Lucas, on April 13, 2020, did you
21 prepare and cause to be prefilled, direct testimony
22 consisting of 90 pages, an appendix, and 24 exhibits?

23 A. Yes.

24 Q. And on April 23, 2020, did you prepare and

1 cause to be prefiled, supplemental testimony consisting
2 of five pages, a corrected Lucas Exhibit 18, and an
3 updated Lucas Exhibit 19?

4 A. Yes.

5 Q. And on May 27, 2020, did you prepare and
6 cause to be filed, corrections to your direct
7 testimony?

8 A. Yes.

9 Q. And do you have any other changes or
10 corrections to your prefiled direct testimony?

11 A. Not at this time.

12 Q. Did you have a correction that was provided
13 in an errata sheet?

14 A. Are you talking about this morning?

15 Q. It was served yesterday.

16 A. Okay. I do have -- I do have some
17 corrections. That was a data request, Public Staff
18 Data Request 101-1, and that ended up being my Lucas
19 Exhibit Number 18.

20 Q. And, Mr. Lucas, I believe you're referring to
21 a correction we will be making.

22 MS. LUHR: Chair Clodfelter, we will be
23 filing a motion with regard to that correction. We
24 just had one small correction to Mr. Lucas'

1 prefilled direct testimony that was indicate in an
2 errata sheet we served yesterday.

3 Q. And, Mr. Lucas, other than those corrections,
4 if you were asked the same questions today, would your
5 answers be the same?

6 A. Yes.

7 Q. And did you prepare a summary of your
8 testimony?

9 A. Yes.

10 MS. LUHR: Commissioner Clodfelter, at
11 this time I move that Mr. Lucas' prefilled direct
12 testimony as corrected, supplemental testimony, and
13 summary of testimony and errata sheet be entered
14 into the record as if given orally from the stand,
15 and that his exhibits be marked for identification
16 as prefilled.

17 COMMISSIONER CLODFELTER: Unless there
18 is some objection, it will be so ordered.

19 (Public Staff Lucas Exhibits 1 through
20 18, 20, and 22 through 23; Confidential
21 Public Staff Lucas Exhibits 19, 21, and
22 24; Public Staff Lucas Corrected Exhibit
23 2; Corrected Public Staff Lucas Exhibit
24 18; and Confidential Public

1 Staff-Revised Lucas Exhibit 19 were
2 identified as they were marked when
3 prefilled.)

4 (Whereupon, the prefilled direct with
5 Appendix A, supplemental testimony,
6 errata, and testimony summary of
7 Jay D. Lucas were copied into the record
8 as if given orally from the stand.)
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BEFORE THE NORTH CAROLINA UTILITIES COMMISSION

DOCKET NO. E-2, SUB 1219

In the Matter of
Application of Duke Energy Progress,
LLC, for Adjustment of Rates and
Charges Applicable to Electric Utility
Service in North Carolina

TESTIMONY OF
JAY B. LUCAS
PUBLIC STAFF – NORTH
CAROLINA UTILITIES
COMMISSION

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- 1 1. The environmental compliance record of the Company under
2 applicable State and Federal laws and regulations governing the
3 management and disposal of coal combustion residuals (CCR);
- 4 2. Whether the electric power industry, especially prominent utilities
5 with substantial coal-fired power plant portfolios, such as DEP, was
6 or should have been aware of the potential environmental impacts of
7 CCR storage in unlined impoundments, was investigating the
8 likelihood (or occurrence) of exposure of CCR constituents to surface
9 waters, groundwater, or soils, and was planning and implementing
10 improvements to CCR handling and storage practices;
- 11 3. Whether the Company reasonably and prudently managed its CCR,
12 and cost impacts to the extent it did not;
- 13 4. Whether there should be an equitable sharing between ratepayers
14 and shareholders of CCR costs for which a specific imprudence
15 disallowance has not been recommended; and
- 16 5. The portion of the Commission's Order Directing the Public Staff to
17 File Testimony, dated January 22, 2020 (Order), requiring estimated
18 costs for CCR remediation as initially proposed and after the
19 December 31, 2019, Settlement Agreement (2019 Settlement
20 Agreement) between DEP and the North Carolina Department of
21 Environmental Quality (DEQ).

1 **Q. BRIEFLY EXPLAIN THE SCOPE OF YOUR INVESTIGATION**
2 **REGARDING THIS RATE INCREASE APPLICATION.**

3 A. My investigation in this proceeding included the review of Company records
4 ranging over 40 years pertaining to coal ash management, groundwater
5 standard compliance data, state and federal environmental compliance
6 records, Company accounting records related to coal ash, and litigation
7 records.

8 **SUMMARY OF RECOMMENDATIONS**

9 **Q. PLEASE PROVIDE A SUMMARY OF YOUR RECOMMENDATIONS.**

10 A. As described in more detail later in my testimony, I make the following
11 recommendations:

12 1. It is appropriate to exclude from rate recovery: (1) costs to remedy
13 environmental violations where the costs exceed what the North
14 Carolina Coal Ash Management Act (CAMA)¹ would have required
15 in the absence of environmental violations; (2) costs to provide
16 bottled water and permanent water supplies, including municipal
17 connections and treatment systems, to neighboring properties either
18 voluntarily or as required by CAMA; and (3) fines and penalties, or
19 the equivalent, for environmental violations, including all costs

¹ 2014 N.C. Sess. Law 122, as amended by 2016 N.C. Sess. Law 95.

1 required to be excluded under the probation conditions of the federal
2 plea agreement.

3 2. It is appropriate to implement an equitable sharing methodology for
4 coal ash remediation and closure costs not otherwise disallowed.
5 The Public Staff recommends that the Company's shareholders pay
6 50 percent of the costs for CCR remediation and closure and the
7 Company's customers pay the remaining 50 percent.

8 **Q. PLEASE SUMMARIZE YOUR SPECIFIC RECOMMENDATIONS FOR**
9 **DISALLOWANCE OF COSTS.**

10 A. The Public Staff is recommending disallowance of the following costs:

11 1. Costs to remedy violations where the costs exceed what CAMA
12 would have required in the absence of violations. This position is
13 consistent with the Public Staff's position in the previous DEP rate
14 case in 2017 (Docket No. E-2, Sub 1142) and the pending appeal of
15 that case before the North Carolina Supreme Court. At the Asheville,
16 H.F. Lee, Mayo, and Sutton plants, DEP purchased property and
17 installed wells and appurtenances for the extraction and treatment of
18 groundwater at a cost of \$1,240,328. These plants have substantial
19 violations of the state groundwater standards that have been further
20 confirmed, and the nature and extent characterized and monitored,
21 since DEP's last rate case. CAMA and existing regulations would not
22 require groundwater extraction and treatment, nor would these

1 processes be necessary, if DEP had not caused violations of the
2 groundwater quality standards.

3 2. Costs to provide bottled water and alternate permanent water
4 supplies, including water treatment systems, to neighboring
5 properties.

6 3. Fines and penalties or the equivalent for environmental violations,
7 which the Company has appropriately excluded.

8 **Q. PLEASE SUMMARIZE YOUR POSITION REGARDING THE EQUITABLE**
9 **SHARING OF COSTS.**

10 A. As described in more detail below, I recommend the Commission make
11 findings and conclusions consistent with the following:

12 1. DEP has accumulated a record of significant environmental
13 violations caused by leaking coal ash basins, which have resulted in
14 unlawful releases of regulated contaminants to groundwater and
15 surface water. These violations include unauthorized seeps that DEP
16 has admitted to environmental regulators, in violation of its National
17 Pollutant Discharge Elimination System (NPDES) permits, and 7,411
18 groundwater exceedances confirmed by DEP's own groundwater
19 monitoring data, in violation of the state's 2L rules.²

20 2. DEP has culpability for its environmental violations, even without a
21 showing of traditional imprudence. The Company had a duty to

² Groundwater Classification and Standards, 15A N.C. Admin. Code 2L.

1 comply with long-standing North Carolina environmental regulations,
2 and it failed that duty many times over many years at every coal-fired
3 power plant it owns in North Carolina. The Company should not be
4 able to claim that, in order to generate electricity, it had to create
5 groundwater contamination. It would be manifestly unjust to require
6 ratepayers to bear all the deferred coal ash costs where those costs
7 include corrective actions to remedy the Company's environmental
8 violations.

- 9 3. DEP has estimated that the ultimate cost to remediate and close its
10 existing coal ash disposal sites will be **[BEGIN CONFIDENTIAL]**
11 ██████████. **[END CONFIDENTIAL]** Corrective actions to
12 address environmental impacts under CAMA and the Environmental
13 Protection Agency's (EPA) Coal Combustion Residuals Final Rule
14 (CCR Rule)³, including the ultimate closure of all coal ash basins,
15 should remedy the Company's environmental violations and
16 eliminate the risk of significant future violations. DEP argues that its
17 coal ash closure costs are reasonable and recoverable in rates
18 because they are the costs of complying with state and federal law;
19 namely, CAMA and the CCR Rule. However, these compliance costs
20 include the costs of mitigating DEP's environmental violations. The
21 corrective action requirements for the remediation of groundwater

³ Hazardous and Solid Waste Management System; Disposal of Coal Combustion Residuals from Electric Utilities, 80 Fed. Reg. 21301 (April 17, 2015).

1 contamination pursuant to CAMA and the CCR Rule, which became
2 effective in 2014 and 2015, respectively, largely overlap with the 2L
3 rules. There is no doubt that substantial assessment and remediation
4 costs would have been incurred without CAMA and the CCR Rule,
5 but, in my opinion, those costs cannot be quantified without undue
6 speculation. Furthermore, CAMA – as administered by DEQ – goes
7 beyond the CCR Rule in that it requires closure of all ash basins and
8 requires excavation of most of the ash from DEP's unlined basins.
9 Given the difficulty in identifying the costs of corrective action for
10 environmental violations that DEP would have incurred in the
11 absence of CAMA and the CCR Rule, and also the difficulty of
12 knowing if North Carolina would have required such rapid and
13 expensive closure of ash basins in the absence of the Dan River spill,
14 which gave impetus to CAMA, I do not believe the traditional
15 imprudence approach is feasible for most of DEP's coal ash costs.

- 16 4. Equitable sharing is appropriate because the costs of remediation
17 and closure of DEP's coal ash disposal sites are intertwined with the
18 Company's failure to prevent groundwater contamination as required
19 by the 2L rules. Public Staff witness Maness identifies additional
20 reasons in support of equitable sharing in his testimony. This case
21 presents factual circumstances (extensive environmental violations)
22 where the determination of "reasonable and just rates" under N.C.
23 Gen. Stat. § 62-133(d) requires a qualitative judgment of the

1 Commission for a 50% - 50% sharing of coal ash disposal site
 2 remediation and closure costs.

3 **Q. PLEASE PROVIDE A SUMMARY OF THE RESULTS OF YOUR**
 4 **INVESTIGATION PURSUANT TO THE PORTION OF THE**
 5 **COMMISSION'S JANUARY 22, 2020, ORDER REGARDING COSTS OF**
 6 **CCR REMEDIATION.**

7 A. Confidential Lucas Table 1 below provides a summary of DEP's projected
 8 CCR remediation costs for 2015 through 2079 at various points in time:

9 **[BEGIN CONFIDENTIAL]**

[REDACTED]	
[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]

10 **[END CONFIDENTIAL]**

11 [1] Costs are DEP only, but system-wide.

12 **Q. PLEASE PROVIDE A BRIEF DESCRIPTION OF COAL ASH.**

1 A. Coal ash, the main type of CCR, is one of the largest industrial waste
2 streams in the United States.⁴ In North Carolina, there are over 100 million
3 tons of coal ash currently stored in landfills and surface impoundments
4 owned by both DEP and Duke Energy Carolinas, LLC (DEC), collectively
5 “Duke Energy.” Coal-fired power plants produce CCRs in the combustion
6 process, and CCRs include by-products such as fly ash, bottom ash, coal
7 slag, and flue gas desulfurization (FGD) material.⁵ “Coal ash” includes both
8 bottom ash and fly ash, and is often transported by mixing with water in a
9 process known as sluicing, and then diverted into surface impoundments.⁶
10 Surface impoundments are also known as ash basins, ponds, or lagoons.
11 FGD material is often pre-treated in separate FGD blowdown ponds before
12 also being sent to a CCR surface impoundment. The impoundments provide
13 treatment of the wastewater by a combination of settling, attenuation,
14 mixing, and dilution.

⁴ For example, 117 million tons of coal ash were generated in the United States in 2015. American Coal Ash Association's Coal Combustion Product Production & Use Survey Report, available at https://www.acaa-usa.org/Portals/9/Files/PDFs/2015-Survey_Results_Table.pdf (last visited February 10, 2020).

⁵ Joint Factual Statement, United States of America v. Duke Energy Business Services, LLC, Duke Energy Carolinas, LLC, and Duke Energy Progress, Inc., Case No. 5:15-CR- 68-H in the United States District Court for the Eastern District of North Carolina (May 14, 2015) at 7.

⁶ N.C. Gen. Stat. § 130A-290(2b) further defines CCRs as “residuals, including fly ash, bottom ash, boiler slag, mill rejects, and flue gas desulfurization residue produced by a coal-fired generating unit destined for disposal.” For simplicity, my testimony sometimes refers to “coal ash” but means all types of CCRs.

HISTORY OF CCR MANAGEMENT

Q. WHAT IS THE HISTORY OF CCR MANAGEMENT IN THE UNITED STATES?

A. Electric generating plants have used coal as a fuel since the late nineteenth century, and coal has been a dominant fuel for many decades. In the 1960s and 1970s, nuclear generation began to compete with coal-fired generation and beginning in 2010, natural gas-fired generation began to compete directly with coal-fired generation.

In the eastern United States, the availability of fresh water allowed electric generators to sluice the ash remaining in the boiler fireboxes after combustion (bottom ash) into ash storage ponds. Most coal ash constituents would settle to the bottom of the storage ponds, and cleaner wastewater from the top of the ponds would be discharged into a nearby natural water body.

The enactment of the Clean Air Act and subsequent air quality rules in the 1970s required treatment of the emissions released by coal-fired generating facilities. Air pollution control equipment such as electrostatic precipitators and later FGD created solid waste streams that were often placed in the ponds with bottom ash. Fly ash is a waste collected from air pollution control equipment.

1 Some CCRs can be recycled into raw materials for the concrete industry.
2 CCR from FGD is known as synthetic gypsum and can be directly used by
3 the drywall industry.

4 Groundwater contamination and accidental releases of CCR brought
5 attention to the storage and disposal of CCR and ultimately led to the
6 adoption of the EPA's CCR Rule, which is presented later in my testimony.

7 **CCR STATE AND FEDERAL REGULATORY FRAMEWORK**

8 **Q. ARE YOU SPONSORING ANY ADDITIONAL TESTIMONY OR EXHIBITS**
9 **WITH YOUR DIRECT TESTIMONY?**

10 A. Yes. My testimony incorporates by reference the Public Staff's testimony
11 and exhibits in the last DEC rate case describing the development of state
12 and federal regulations applicable to CCR management, especially coal ash
13 impoundments.⁷ I provide a summary discussion and appropriate updates
14 to the regulatory framework in my testimony below.

15 **Q. WHAT IS THE SIGNIFICANCE OF ENVIRONMENTAL REGULATIONS**
16 **THAT APPLY TO CCR?**

17 A. One of the reasons for the Public Staff's equitable sharing recommendation
18 is that DEP has culpability for non-compliance with environmental
19 regulations that are meant to protect groundwater and surface water from

⁷ Page 14, line 1, through page 32, line 18, and Exhibits 1 and 2, Direct Testimony of Public Staff Engineer Charles Junis filed in Docket No. E-7, Sub 1146, on January 24, 2018.

1 contamination by CCR constituents. Additionally, DEP's past management
2 of coal ash has resulted in a risk of future contamination that EPA and the
3 North Carolina legislature have determined requires costly new
4 management and closure requirements. Equitable sharing is explained
5 more fully in the testimony of Public Staff witness Maness. I note that the
6 equitable sharing recommendation is not based on the imprudence
7 standard, which would result in a 100% disallowance, but instead is based
8 in part on DEP's culpability for failure to comply with environmental
9 regulations for the protection of groundwater and surface water. Therefore,
10 a summary of those environmental regulations is important for
11 understanding how DEP has been culpable.

12 **Q. PLEASE SUMMARIZE THE REGULATORY FRAMEWORK FOR CCR.**

13 A. CCR surface impoundments contain certain contaminants, such as acidity,
14 arsenic, boron, cobalt, iron, manganese, vanadium, and others that can,
15 when present in sufficient concentrations, pollute surface water,
16 groundwater, and drinking water. CCRs were originally considered for
17 federal regulation under the Resource Conservation and Recovery Act
18 (RCRA) of 1976, but were exempted by the 1980 Bevill Amendment as a
19 category of special waste requiring further study and assessment.⁸ In 1993,

⁸ The Bevill Amendment, one of the 1980 Solid Waste Disposal Act Amendments, exempted fossil fuel combustion waste from regulation as a hazardous waste under Subtitle C of RCRA until further study and assessment of risk could be performed. 42 U.S.C. § 6921(b)(3)(A).

1 the EPA determined that regulation of coal combustion wastes as
2 hazardous waste under Subtitle C of RCRA was not warranted.⁹ In 2000,
3 the EPA determined that coal combustion wastes should instead be
4 regulated as non-hazardous solid waste under Subtitle D of RCRA.¹⁰

5 The EPA first proposed specific regulations for the disposal of CCRs in
6 2010, and conducted a nationwide assessment of CCR surface
7 impoundments, ranking the safety of the impoundments on the basis of dam
8 design, safety, and integrity.¹¹ The EPA finalized the CCR Rule in April
9 2015, regulating for the first time the disposal of CCRs as non-hazardous
10 solid waste.¹² The CCR Rule became effective on October 19, 2015.

11 The regulatory framework in place prior to the CCR Rule, including the
12 Clean Water Act (CWA) and state groundwater regulations, as well as more
13 recent requirements, are all relevant to the review of the Company's coal
14 ash management and disposal in this case.

⁹ Final Regulatory Determination on Four Large-Volume Wastes from the Combustion of Coal by Electric Utility Power Plants, 58 Fed. Reg. 42,466 (Aug. 9, 1993).

¹⁰ Notice of Regulatory Determination on Wastes From the Combustion of Fossil Fuels, 65 Fed. Reg. 32,214 (May 22, 2000).

¹¹ CCR Impoundment Assessment Reports, *available at* https://www.epa.gov/sites/production/files/2016-06/documents/ccr_impoundmnt_asesmnt_rpts.pdf (last visited February 7, 2020).

¹² Hazardous and Solid Waste Management System; Disposal of Coal Combustion Residuals From Electric Utilities, 80 Fed. Reg. 21,301 (Apr. 17, 2015).

1 **Q. WHAT DOES THE CCR RULE REQUIRE?**

2 A. The CCR Rule establishes minimum criteria that must be met by owners
3 and operators of CCR surface impoundments and CCR landfills. The
4 minimum criteria consist of location restrictions, design and operating
5 requirements, groundwater monitoring and corrective action, closure of
6 certain units, post-closure care, recordkeeping, and posting of information
7 to the internet for public access.

8 The CCR Rule applies to new and existing CCR surface impoundments and
9 landfills,¹³ as well as lateral expansions of such units. The rule also applies
10 to inactive CCR surface impoundments, defined as impoundments that no
11 longer received CCR on or after October 19, 2015, and that still contained
12 both CCR and liquids on or after that date.¹⁴ The Rule does not apply to
13 CCR landfills that ceased receiving CCR prior to October 19, 2015.

14 **Q. HOW DOES THE CCR RULE APPLY TO CCR LANDFILLS AND**
15 **IMPOUNDMENTS IN NORTH CAROLINA AND SOUTH CAROLINA?**

16 A. As originally drafted, the CCR Rule was self-implementing, in that it had no
17 associated federal permitting program or delegation of permitting authority

¹³ Existing surface impoundments and landfills are those that received CCR both before and after October 19, 2015, or for which construction commenced prior to October 19, 2015, and received CCR on or after October 19, 2015. 40 C.F.R. 257.53.

¹⁴ The CCR Rule as it was originally adopted did not apply to inactive surface impoundments at inactive facilities. That exemption was vacated and remanded by the U.S. Court of Appeals for the D.C. Circuit on August 21, 2018. Utility Solid Waste Activities Group v. EPA (USWAG), 901 F.3d 414 (D.C. Cir. 2018).

1 to the states.¹⁵ Facilities must comply with the CCR Rule regardless of
 2 whether they are directed to do so by a state regulatory agency, and
 3 enforcement can take place pursuant to the citizen suit provision of RCRA.

4 CCR units (ash pond impoundments and landfills) at six of the Company's
 5 coal-fired power plants in North Carolina are subject to the CCR Rule:
 6 Asheville, H.F. Lee, Mayo, Roxboro, Sutton, and Weatherspoon. According
 7 to DEP, EPA's CCR Rule is not applicable to the Cape Fear plant. The
 8 Company's one coal-fired power plant in South Carolina, Robinson, is also
 9 subject to the CCR Rule.

10 **Q. WHAT IS THE CURRENT STATUS OF THE CCR RULE?**

11 A. On June 14, 2016, the United States Court of Appeals for the D.C. Circuit
 12 ordered the vacatur of the "early closure" provisions of the CCR Rule.¹⁶ The
 13 early closure provisions allowed inactive impoundments to avoid the
 14 substantive requirements of the rule (e.g., location criteria, design and
 15 operating requirements, groundwater monitoring and corrective action, and
 16 closure and post-closure care) if they closed by April 17, 2018. In response
 17 to the Court's vacatur of the early closure provision, the EPA on August 5,

¹⁵ The Water Infrastructure for Improvements to the Nation Act was signed into law on December 16, 2016, and authorizes the states to create permitting programs to implement or act in lieu of the CCR Rule. For non-participating states, the Act directed the EPA to implement a permitting program "subject to the availability of appropriations" Pub. L. No. 114-322, 130 Stat. 1628, Section 2301 (2016). Neither North Carolina nor South Carolina have submitted permitting programs to the EPA for approval.

¹⁶ Util. Solid Waste Activities Grp. v. EPA, 2016 U.S. App. LEXIS 24320 (D.C. Cir. June 14, 2016).

1 2016, issued a direct final rule extending the deadline by which inactive
2 surface impoundments must come into compliance with the substantive
3 requirements of the CCR Rule.¹⁷

4 The EPA proposed additional revisions to the CCR Rule in March 2018,¹⁸
5 and in July 2018 issued a rulemaking finalizing three of the proposed
6 revisions.¹⁹ This “Phase One, Part One” rulemaking adopted alternative
7 performance standards where an authorized state or the EPA is acting as
8 a permitting authority, set groundwater protection standards for four
9 constituents that do not have maximum contaminant levels (MCLs), and
10 provided certain units that are triggered into closure by the CCR Rule
11 additional time to stop receiving waste and begin closure. In March 2019,
12 however, the United States Court of Appeals for the D.C. Circuit remanded
13 without vacatur at the EPA’s request this “Phase One, Part One”
14 rulemaking.²⁰ The compliance deadlines established by the remanded rule
15 will remain in place until the EPA takes further action.

¹⁷ Hazardous and Solid Waste Management System: Disposal of Coal Combustion Residuals From Electric Utilities; Extension of Compliance Deadlines for Certain Inactive Surface Impoundments; Response to Partial Vacatur, 81 Fed. Reg. 51,802 (Aug. 5, 2016). The direct final rule took effect on October 4, 2016.

¹⁸ Hazardous and Solid Waste Management System: Disposal of Coal Combustion Residuals From Electric Utilities; Amendments to the National Minimum Criteria (Phase One); Proposed Rule, 83 Fed. Reg. 11,584 (Mar. 15, 2018).

¹⁹ Hazardous and Solid Waste Management System: Disposal of Coal Combustion Residuals From Electric Utilities; Amendments to the National Minimum Criteria (Phase One, Part One), 83 Fed. Reg. 36,435 (July 30, 2018).

²⁰ Waterkeeper Alliance, Inc. v. EPA, 2019 U.S. App. LEXIS 7443.

On August 21, 2018, the United States Court of Appeals for the D.C. Circuit vacated the portions of the CCR Rule that: allowed for the continued operation of unlined impoundments; classified clay-lined impoundments as lined; and, exempted inactive impoundments at inactive facilities from regulation.²¹ It also granted the EPA's request for voluntary remand without vacatur of provisions concerning coal residuals piles, beneficial reuse, and alternative groundwater protection standards.

While the federal CCR Rule remains a work in progress, it should be noted that DEP's cost for coal ash corrective action and closure at its North Carolina disposal sites is driven largely by the requirements of CAMA.

Q. PLEASE SUMMARIZE THE FEDERAL REGULATORY FRAMEWORK FOR SURFACE WATER.

A. The CWA was enacted in 1972 to "restore and maintain the chemical, physical, and biological integrity of the Nation's waters."²² The CWA prohibits the discharge of pollutants from point sources²³ into a water of the United States, unless the discharge is authorized in accordance with a NPDES permit.²⁴ In 1974, the EPA promulgated the Steam Electric Power

²¹ Utility Solid Waste Activities Group v. EPA (USWAG), 901 F.3d 414 (D.C. Cir. 2018).

²² 33 U.S.C. § 1251(a).

²³ A point source is defined as "any discernible, confined and discrete conveyance, including but not limited to any pipe, ditch, channel, tunnel, conduit, well, discrete fissure, container, rolling stock, concentrated animal feeding operation, or vessel or other floating craft, from which pollutants are or may be discharged." 33 USCS § 1362(14).

²⁴ 13 U.S.C. § 402.

1 Generating Effluent Guidelines and Standards (ELG Rule), which are
2 incorporated into NPDES permits and set effluent limitations on wastewater
3 discharges from power plants.²⁵ Under a facility's NPDES permit,
4 wastewater from coal ash impoundments that is discharged must meet the
5 conditions prescribed in the permit.

6 **Q. WHAT IS THE CURRENT STATUS OF THE ELG RULE?**

7 A. On November 3, 2015, the EPA substantively amended the ELG Rule to
8 include limitations and standards on various waste streams at electric power
9 plants. Compliance deadlines, however, have been delayed due to legal
10 and administrative challenges to the rule. On April 12, 2019, the U.S. Court
11 of Appeals for the Fifth Circuit vacated portions of the 2015 ELG Rule
12 applicable to legacy wastewater²⁶ and leachate.²⁷ The Court found that the
13 best available technology economically achievable (BAT) set for legacy
14 wastewater and leachate were outdated and inferior to other available
15 technologies, and remanded those provisions back to the EPA. Most
16 recently, in November 2019, the EPA proposed revisions to the ELG Rule
17 that would reduce the stringency of effluent limitations, while also creating

²⁵ 40 C.F.R. Part 423.

²⁶ Legacy wastewater refers to wastewater from five waste streams—FGD, fly ash, bottom ash, flue gas mercury control, and gasification wastewater—that is generated prior to the first compliance deadline (November 1, 2020).

²⁷ Southwestern Elec. Power Co. v. United States EPA, 920 F.3d 999 (Apr. 12, 2019).

1 a voluntary program that extends compliance deadlines for operators who
 2 implement measures that achieve more stringent effluent limitations.²⁸

3 **Q. PLEASE SUMMARIZE THE REGULATORY FRAMEWORK FOR**
 4 **GROUNDWATER UNDER THE CCR RULE.**

5 A. The CCR Rule is designed to address releases to groundwater from CCR
 6 waste disposal units. Pursuant to the CCR Rule, Groundwater Protection
 7 Monitoring must be performed at the waste boundary.²⁹ The standards in
 8 the CCR Rule are based on national MCLs³⁰ and secondary maximum
 9 contaminant levels (SMCLs) established by the EPA for drinking water
 10 quality pursuant to the Safe Drinking Water Act. Appendix III of the CCR
 11 Rule lists seven parameters — boron, calcium, chloride, fluoride, pH,
 12 sulfate, and total dissolved solids — that must be monitored semi-annually.
 13 These constituents are primary indicators of potential contamination from

²⁸ Proposed Rule, Effluent Limitations Guidelines and Standards for the Steam Electric Power Generating Point Source Category, 84 Fed. Reg. 64620 (Nov. 22, 2019).

²⁹ “*Waste boundary* means a vertical surface located at the hydraulically downgradient limit of the CCR unit. The vertical surface extends down into the uppermost aquifer.” 80 Fed. Reg. 21471.

³⁰ A Maximum Contaminant Level (MCL) is “[t]he highest level of a contaminant that is allowed in drinking water. MCLs are set as close to MCLGs as feasible using the best available treatment technology and taking cost into consideration. MCLs are enforceable standards.” *National Primary Drinking Water Regulations*, U.S. EPA (last visited February 12, 2020), available at <https://www.epa.gov/ground-water-and-drinking-water/national-primary-drinking-water-regulations#one>.

A Maximum Contaminant Level Goal (MCLG) is “[t]he level of a contaminant in drinking water below which there is no known or expected risk to health. MCLGs allow for a margin of safety and are non-enforceable public health goals.” *Id.*

1 ash basins, and if discovered at certain levels, they trigger additional testing
2 requirements for more constituents.

3 In particular, if it is determined that there has been a statistically significant
4 increase over the established background level for any of the Appendix III
5 parameters, then Groundwater Assessment Monitoring must begin within
6 90 days. The Assessment Monitoring shall include Appendix III and
7 Appendix IV substances and establish a groundwater protection standard
8 for each Appendix IV constituent. Appendix IV of the CCR Rule lists
9 constituents including antimony, arsenic, barium, beryllium, cadmium,
10 chromium, cobalt, fluoride, lead, lithium, mercury, molybdenum, selenium,
11 thallium, and Radium 266-228 combined.³¹ The groundwater protection
12 standard is to be the maximum contaminant level or background level,
13 whichever is higher. If any Appendix IV constituents are determined to have
14 a statistically significant increase in exceedance of the groundwater
15 protection standard, then the nature and extent of the release must be
16 characterized, additional monitoring wells must be installed, and
17 assessment of corrective action must be started.

³¹ "With the exception of cobalt, lead, lithium and molybdenum (included on appendix IV because of their relevance in the risk assessment and damage cases), all appendix IV constituents have an MCL." 80 FR 21405

1 **Q. PLEASE SUMMARIZE THE REGULATORY FRAMEWORK FOR**
2 **GROUNDWATER UNDER STATE STANDARDS.**

3 A. N.C. Gen. Stat. § 143-214.1 directs the North Carolina Environmental
4 Management Commission (EMC) to develop water quality standards
5 applicable to the groundwaters of the State. In 1979, those groundwater
6 quality standards were established by the 2L rules.³² In accordance with
7 Section .0103 of the 2L rules, the EMC establishes the best usage of
8 groundwater as a source of drinking water. This means contamination
9 should be avoided if it would make groundwater unfit for human
10 consumption.

11 The groundwater quality standards are listed in Section .0202 of the 2L
12 rules. The 2L rules generally prohibit an exceedance of an established
13 water quality standard at or beyond the compliance boundary of a permitted
14 disposal system.³³ The compliance boundary is a certain distance from the
15 waste boundary, depending on whether the permit was issued prior to or
16 after December 30, 1983. If the permit was issued prior to December 30,
17 1983, the compliance boundary is 500 feet from the waste boundary, or at
18 the facility property line if less than 500 feet.³⁴ If the permit was issued on

³² 15A NCAC 02L .0101 et seq. (1979).

³³ "Compliance boundary" means a boundary around a disposal system at and beyond which groundwater quality standards may not be exceeded and only applies to facilities which have received a permit issued under the authority of G.S. 143-215.1 or G.S. 130A. 15A NCAC 02L .0102.

³⁴ 15A NCAC 02L .0107 (a).

1 or after December 30, 1983, the compliance boundary is 250 feet from the
2 waste boundary, or 50 feet within the facility property line if less than 250
3 feet.³⁵

4 In addition to the listed groundwater quality standards, the 2L rules also
5 provide for the establishment of interim standards for emerging constituents
6 (e.g., acetic acid and butanol) for which a standard has not been
7 established, known as interim maximum allowable concentrations (IMACs).
8 The IMACs are adopted by DEQ and approved by the EMC. IMACs are
9 enforceable groundwater standards pursuant to the 2L rules.³⁶

10 Many of the constituents in CCRs are also naturally occurring in the soil.
11 Per 15A NCAC 02L .0202(b)(3), where naturally occurring substances
12 exceed the established standard, the standard is the naturally occurring
13 concentration as determined by DEQ.³⁷ Background levels are typically
14 determined by the use of upgradient monitoring wells as a baseline in
15 comparison to downgradient monitoring wells. Fundamentally, as
16 groundwater flows from an upgradient well location, then under the ash
17 impoundment, then to the downgradient well location, a higher level of
18 constituent in the downgradient well than in the upgradient well indicates
19 the coal ash is the source of the higher reading. Any background levels that

³⁵ 15A NCAC 02L .0107 (b).

³⁶ 15A NCAC 02L .0202(c).

³⁷ 15A NCAC 02L .0202(b)(3).

1 are calculated to be above the 2L groundwater standards or the IMACs
2 become the enforceable groundwater standard. The 2L groundwater
3 standards and IMACs together are referred to as “constituents of interest.”

4 Pursuant to 15A NCAC 02L .0106(d) and (e), when activities result in an
5 increase of the concentration of a substance in excess of the standards at
6 or beyond a compliance boundary then the permittee shall respond
7 according to subsection (f), conduct a site assessment per subsection (g),
8 and submit corrective action plans per subsection (h). Pursuant to the 2L
9 rules, the site assessment reporting and corrective action plan shall be
10 conducted in accordance with a schedule established by DEQ. The site
11 assessment shall include the “horizontal and vertical extent of soil and
12 groundwater contamination and all significant factors affecting
13 contamination transport” and “geological and hydrogeological features
14 influencing the movement, chemical, and physical character of the
15 contaminants.”

16 **CCR-RELATED ACTIONS TAKEN BY DEQ**

17 **Q. WHAT IS DEQ’S ROLE IN THE REGULATION OF COAL ASH?**

18 A. DEQ is the agency responsible for enforcing environmental regulations
19 including, but not limited to, CAMA and the 2L rules. It also issues and
20 enforces NPDES permits subject to its delegated authority under the CWA.

1 **Q. PLEASE DESCRIBE THE CCR SURFACE IMPOUNDMENT**
 2 **CLASSIFICATIONS ISSUED BY DEQ.**

3 A. CAMA states in part:

4 As soon as practicable, but no later than December 31, 2015,
 5 the Department shall develop proposed classifications for all
 6 coal combustion residuals surface impoundments, including
 7 active and retired sites, for the purpose of closure and
 8 remediation based on these sites' risks to public health,
 9 safety, and welfare; the environment; and natural resources
 10 and shall determine a schedule for closure and required
 11 remediation that is based on the degree of risk³⁸

12 The risk categories and closure dates prescribed in CAMA are as follows:
 13 high-risk impoundments must close no later than December 31, 2019,
 14 intermediate-risk impoundments must close no later than December 31,
 15 2024, and low-risk impoundments must close no later than December 31,
 16 2029.³⁹

17 On November 13, 2018, DEQ reclassified the impoundments at the
 18 Roxboro and Mayo plants from intermediate-risk to low-risk due to DEP's
 19 establishment of permanent water supplies and correction of dam safety
 20 deficiencies.

³⁸ N.C. Gen. Stat. § 130A-309.213(a).

³⁹ N.C. Gen. Stat. § 130A-309.214.

1 **Q. PLEASE DESCRIBE THE EXCAVATION ORDERS ISSUED BY DEQ IN**
 2 **APRIL 2019.**

3 A. On April 1, 2019, DEQ ordered Duke Energy to excavate impounded coal
 4 ash at six plants – Allen, Belews Creek, Cliffside, Marshall, Mayo, and
 5 Roxboro. Below is an excerpt from DEQ's Closure Determination for the
 6 Roxboro plant, which is very similar to that for the other five plants:

7 DEQ elects the provisions of CAMA Option A that require
 8 movement of coal ash to an existing or new CCR, industrial or
 9 municipal solid waste landfill located on-site or off-site for
 10 closure of the CCR surface impoundments at Roxboro in
 11 accord with N.C. Gen. Stat. § 130A-309-214(a)(3). In addition,
 12 DEQ is open to considering beneficiation projects where coal
 13 ash is used as an ingredient in an industrial process to make
 14 a product as an approvable closure option under CAMA
 15 Option A.

16 DEQ elects CAMA Option A because removing the coal ash
 17 from unlined impoundments at Roxboro is more protective
 18 than leaving the material in place. DEQ determines that
 19 CAMA Option A is the most appropriate closure method
 20 because removing the primary source of groundwater
 21 contamination will reduce uncertainty and allow for flexibility
 22 in the deployment of future remedial measures.⁴⁰

23 The excavation orders did not affect the Asheville, Cape Fear, H.F. Lee,
 24 Robinson, Sutton, and Weatherspoon plants. DEP is excavating coal ash
 25 at the Asheville plant under North Carolina's Mountain Energy Act (Session
 26 Law 2015-110), which amended CAMA and set August 1, 2022, as the
 27 closure date for the Asheville impoundments. DEP had selected the Cape
 28 Fear and H.F. Lee plants as cementitious beneficiation sites, which also

⁴⁰ Available at <https://deq.nc.gov/news/key-issues/coal-ash-excavation/marshall-steam-station-coal-ash-closure-plan#closure-determination-april-1,-2019> (last visited February 5, 2020)

1 necessitates excavation. The Robinson plant is in South Carolina and not
2 under the jurisdiction of DEQ or CAMA. DEQ had classified the
3 impoundments at Sutton as high-risk in 2016, and DEP was already
4 excavating the impoundments at that plant. In addition, DEQ had classified
5 the impoundment at the Weatherspoon plant as intermediate-risk in 2016,
6 and DEP was already excavating the impoundment at that plant. Lucas
7 Table 1 below summarizes the status of DEP's coal-fired power plants with
8 DEQ:

1 **Lucas Table 1**

Plant	Initial CAMA Classification	Current CAMA Classification	Did Excavation Orders Apply?
Asheville	High	High	No
Cape Fear	Intermediate	Intermediate	No
H.F. Lee	Intermediate	Intermediate	No
Mayo	Intermediate	Low	Yes
Robinson	N/A	N/A	N/A
Roxboro	Intermediate	Low	Yes
Sutton	High	High	No
Weatherspoon	Intermediate	Intermediate	No

2 **Q. WHAT HAPPENED AFTER THE ISSUANCE OF DEQ'S**
3 **EXCAVATION ORDERS?**

4 A. After DEQ issued the excavation orders on April 1, 2019, Duke Energy filed
5 a contested case challenging the orders. On December 31, 2019, Duke
6 Energy, DEQ, and community and environmental groups entered into the
7 2019 Settlement Agreement that resolved the litigation over the excavation
8 orders, as well as other ongoing litigation between Duke Energy and the
9 community and environmental organizations. The 2019 Settlement
10 Agreement is shown in **Lucas Exhibit 1**.

1 **Q. PLEASE SUMMARIZE THE 2019 SETTLEMENT AGREEMENT.**

2 A. The 2019 Settlement Agreement addresses CCR impoundments at DEP's
3 Mayo and Roxboro plants and DEC's Allen, Belews Creek, Cliffside, and
4 Marshall plants. It requires Duke Energy to excavate a majority of the coal
5 ash and place it in a lined landfill. Coal ash in certain unlined portions of ash
6 storage areas can remain in place if Duke Energy covers it with a
7 geomembrane layer or constructs walls to stabilize the ash.⁴¹ The
8 Settlement contemplates ash remaining in the Pine Hall Road Landfill
9 (~100,000 tons) at the Belews Creek plant.⁴² In addition, ash (~13,079,000
10 tons) would remain in four unlined areas at the Marshall plant: 1) the
11 subgrade fill beneath the Industrial Landfill (Cells 1-4); 2) the Structural Fill
12 beneath the solar panels; 3) the Retired Landfill; and 4) the Ash Basin.
13 Lastly, ash (~10,845,000 tons) will remain in the subgrade fill and unlined
14 portion of the Monofill and the East Ash Basin at the Roxboro plant.

15 According to the 2019 Settlement Agreement, all closure must be
16 completed in compliance with the deadlines in CAMA. CAMA, however,
17 allows Duke Energy to request deadline variances, resulting in "no later
18 than" closure deadlines in the 2019 Settlement Agreement. **Lucas Exhibit**
19 **2** explains the key features of the 2019 Settlement Agreement.

⁴¹ "Duke Energy on the one hand, and DEQ and the Community Groups on the other, have a dispute as to whether coal ash under a lawfully permitted landfill is regulated by CAMA." (Id. at p 4, Footnote 2).

⁴² In addition, the closure plan at Allen provides that between 30,000 and 50,000 tons of unsaturated ash shall remain for structural stability around the footers for the transmission towers, and that all ash that remains will be covered with a geomembrane layer.

1 **Q. ARE OTHER DUKE ENERGY POWER PLANTS AFFECTED BY THE**
2 **2019 SETTLEMENT AGREEMENT?**

3 A. Yes. The 2019 Settlement Agreement also indicates some relief for the
4 closure deadlines for the Buck, H.F. Lee, and Cape Fear plants as follows:
5 “The Community Groups agree not to oppose in court or before an
6 administrative body, extensions to the CAMA closure dates as requested
7 by Duke Energy, for the purposes of completing [sic] and beneficiation at
8 Buck, Cape Fear, and HF Lee, through December 31, 2035.”⁴³

9 The Buck, H.F. Lee, and Cape Fear plants are the three plants selected by
10 Duke Energy for ash beneficiation projects as required in N.C. Gen. Stat. §
11 130A-309.216. If DEQ does not grant an extension for closure, these three
12 plants will have to complete closure by December 31, 2029. An extension
13 would likely be more economical by allowing for longer use of the
14 beneficiation facilities and possibly avoiding construction of coal ash
15 landfills at the plant sites.

16 **Q. PLEASE DESCRIBE HOW DEQ REGULATES WASTEWATER**
17 **DISCHARGES FROM DUKE ENERGY’S COAL-FIRED PLANTS.**

18 A. The Asheville, Cape Fear, H.F. Lee, Mayo, Roxboro, and Weatherspoon
19 plants discharge wastewater under NPDES permits issued by DEQ. A
20 revised permit for the Roxboro plant is currently under review by DEQ. The
21 Asheville, Cape Fear, H.F. Lee, Mayo, Roxboro, and Weatherspoon plants

⁴³ Page 22, paragraph 45.

1 also have Special Orders by Consent (SOCs) with DEQ that allow
2 temporary variations from the NPDES requirements. The temporary
3 variations give DEP time to eliminate unauthorized constructed seeps from
4 ash basin dams by decanting the water and decommissioning the coal ash
5 impoundments. Decanting removes most bulk water from the
6 impoundments and can require some wastewater treatment before being
7 discharged. Water that has been in close contact with coal ash is called
8 interstitial water and cannot be decanted because of the higher risk of
9 contamination. Interstitial water requires a higher degree of treatment
10 before being discharged. Below is DEQ's explanation of SOC's:

11 SOCs may be an appropriate course of action if a facility is
12 unable to consistently comply with the terms, conditions, or
13 limitations in an NPDES Permit. However, SOC's can only be
14 issued if the reasons causing the non-compliance are not
15 operational in nature (i.e., they must be tangible problems with
16 plant design or infrastructure). Should you and the
17 Environmental Management Commission enter into an SOC,
18 limits set for particular parameters under the NPDES Permit
19 may be relaxed, but only for a time determined to be
20 reasonable for making necessary improvements to the
21 facility.⁴⁴

22 The permittee must apply for an SOC, include justification, and provide a
23 complete discussion of the factors that led to non-compliance. After
24 receiving the application, DEQ develops a draft SOC, releases it for public
25 comment, and can issue it after 45 days.

⁴⁴ Available at <https://deq.nc.gov/about/divisions/water-resources/water-quality-permitting/npdes-wastewater/npdes-compliance-and-2> (last visited March 12, 2020).

1 **Q. WHAT IS THE STATUS OF COAL ASH AT THE ROBINSON PLANT IN**
2 **SOUTH CAROLINA?**

3 A. DEP has applied for a permit to build an on-site landfill for disposal of coal
4 ash at the Robinson plant pursuant to the terms of its Consent Agreement
5 with the South Carolina Department of Health and Environmental Control
6 (SCDHEC).

7 **ENVIRONMENTAL LEGAL ACTIONS AGAINST THE COMPANY**

8 **Q. ARE YOU SPONSORING ANY ADDITIONAL TESTIMONY OR EXHIBITS**
9 **WITH YOUR DIRECT TESTIMONY?**

10 A. Yes. My testimony incorporates by reference the Public Staff's testimony
11 and exhibits in the last DEP rate case (Docket No. E-2, Sub 1142)
12 describing the legal actions filed against DEP for unlawful management of
13 coal ash and pollution from coal ash.⁴⁵

14 **Q. WHAT IS THE NATURE OF THE LEGAL ACTIONS FILED AGAINST DEP**
15 **WITH REGARD TO ITS COAL ASH MANAGEMENT?**

16 A. Governmental agencies and environmental groups have sued DEP in state
17 court with regard to the handling and impacts of coal ash, and private
18 citizens have filed tort claims. It appears that the state enforcement actions
19 filed by DEQ were prompted by "notice of intent to sue" letters from
20 environmental groups represented by the Southern Environmental Law

⁴⁵ Page 45, line 1, through page 57, line 2, and Exhibits 8 and 9, Direct Testimony of Public Staff Engineer Jay Lucas filed in Docket No. E-2, Sub 1142, on October 20, 2017.

Center. In addition to the legal actions against DEP in state courts, environmental groups have brought several federal citizen suits against DEP, and the federal government brought a criminal case against DEP for violations at the Asheville, Cape Fear, and H.F. Lee plants. A complete summary of these legal actions is presented in my testimony in the last rate case, as referenced above.

Q. HAS THE STATUS OF ENVIRONMENTAL LEGAL ACTION AGAINST THE COMPANY CHANGED SINCE DEP'S LAST RATE CASE?

A. Yes. In summary, the 2019 Settlement Agreement between Duke Energy, DEQ, and community and environmental groups resolved the following legal actions:

- Wake County Superior Court, No. 11032 – Suits for violations at the Cape Fear, H.F. Lee, Mayo, Roxboro, Sutton, and Weatherspoon plants alleging unlawful discharges to surface waters, NPDES permit violations, and violations of the 2L rules.⁴⁶
- US District Court for the Middle District of North Carolina, No. 16-CV-607 – Federal citizen suit filed on behalf of Roanoke River Basin Association for violations at DEP's Mayo plant,

⁴⁶ Claims with respect to the Cape Fear, H.F. Lee, Sutton, and Weatherspoon plants were resolved prior to the Settlement Agreement.

1 alleging unpermitted discharges to surface waters and
2 groundwater violations.

- 3 • US District Court for the Middle District of North Carolina, No.
4 17-CV-452 – Federal citizen suit filed on behalf of Roanoke
5 River Basin Association for violations at DEP’s Roxboro plant,
6 alleging unlawful discharges to surface waters.

7 In addition, the following case was dismissed by the court without prejudice:

- 8 • US District Court for the Middle District of North Carolina, No.
9 17-CV-561 – Federal citizen suit filed on behalf of the
10 Roanoke River Basin Association, alleging that the closure
11 plans submitted by DEP for the Mayo plant violate the CCR
12 Rule.

13 **Q. SINCE YOUR TESTIMONY IN THE LAST RATE CASE, HAVE YOU**
14 **BECOME AWARE OF ANY ADDITIONAL CCR-RELATED LEGAL**
15 **ACTIONS FILED AGAINST DEP?**

16 A. Yes. Four additional legal actions were filed against the Company, as
17 summarized below.

- 18 • Wake County Superior Court, No. 17-CVS-10341 – Class
19 action litigation filed in August 2017 on behalf of property
20 owners living near DEP’s Asheville, H.F. Lee, Mayo, and
21 Roxboro plants, in addition to five DEC plants, alleging
22 groundwater contamination. The parties entered into a

1 settlement, and the class action litigation was dismissed, in
2 January 2018.

3 • Person County Superior Court, No. 18-CVS-346 – Tort claim
4 filed against DEP alleging private nuisance, negligence, and
5 trespass relating to the unlined coal ash impoundment at the
6 Mayo plant. The parties settled in June 2019 and filed a
7 stipulation of dismissal in August 2019.

8 • US District Court for the Middle District of North Carolina, No.
9 17-CV-707 – Federal citizen suit filed on behalf of the
10 Roanoke River Basin Association, alleging that the closure
11 plans submitted by DEP for the Roxboro plant violate the CCR
12 Rule. This case was dismissed by the court without prejudice
13 in May 2018.

14 • New Hanover County Superior Court, No. 17-CVS-3305 –
15 Tort claim filed against DEP in September 2017 alleging that
16 DEP failed to notify officials or neighbors and failed to take
17 remedial action when it discovered groundwater
18 contamination at the Sutton plant. This case was voluntarily
19 dismissed in June 2018.

POWER PLANT DESCRIPTIONS

Q. HAS THE PUBLIC STAFF HAD THE OPPORTUNITY TO VISIT AND TOUR THE DEP CCR BASIN SITES?

A. Yes. On December 13, 2019, the Public Staff visited the Cape Fear plant. On December 16, 2019, the Public Staff visited the Weatherspoon and H.F. Lee plants. On December 18, 2019, the Public Staff visited the Roxboro and Mayo plants. **Lucas Exhibit 3** shows photographs taken at each of these plants. In addition, **Lucas Exhibit 4** lists the nomenclature used to identify the CCR storage units at each plant, the amount of CCR stored in each unit, years of operation, and modifications.

At each of those plants, the Public Staff, accompanied by consultants Vance Moore and Bernard Garrett of Garrett & Moore, Inc., met with key plant personnel. Those employees gave site-specific overviews regarding the status of ash removal and activities to achieve CCR Rule and North Carolina regulatory compliance and timelines going forward. At the time of our plant visits, the excavation orders issued by DEQ and pending appeal by the Company had created uncertainty as to the continuation of DEP's present closure activities and the future cost of compliance.

Q. WHAT IS THE STATUS OF CCR SITE REMEDIATION AT ALL EIGHT COAL-FIRED POWER PLANT SITES?

A. **Asheville** – DEP retired the coal-fired units in January 2020 and has placed most of the combined-cycle natural gas fired units in operation. DEP

1 completed excavation of the 1982 Ash Basin in September 2016 and is still
2 excavating ash and removing interstitial water from the 1964 Ash Basin.
3 DEP was sending coal ash to the Asheville Airport Structural Fill but stopped
4 doing so in July 2015. DEP has removed approximately 6,954,649 tons of
5 coal ash from the Asheville plant site and must complete the removal by
6 August 1, 2022, per Session Law 2015-110 as discussed above. However,
7 DEP currently plans to have excavation complete by February 28, 2022.
8 DEP has constructed a lined retention basin and wastewater treatment plant
9 to treat stormwater and wastewater from the site.

10 **Cape Fear** – DEP retired the coal-fired units in 2012. DEP has finished
11 decanting the 1978 and 1985 Ash Basins. The 1956, 1963, and 1970 Ash
12 Basins contain little or no water and have become largely forested. The
13 Cape Fear site has one of the three ash beneficiation projects discussed
14 more fully by Public Staff witness Vance Moore. Currently, DEP plans to
15 excavate all coal ash at the plant site and use the beneficiation project to
16 convert the ash into cementitious products to be sold.

17 **H.F. Lee** – DEP retired the coal-fired units in 2012 and placed the
18 combined-cycle natural gas fired units in operation. DEP has finished
19 decanting the 1982 (Active) Ash Basin and is in the process of dewatering
20 the interstitial water. Inactive Ash Basins 1, 2, and 3 contain little or no water
21 and have become largely forested. The H.F. Lee site has one of the three
22 ash beneficiation projects discussed more fully by Pubic Staff witness

1 Vance Moore. Currently, DEP plans to excavate all coal ash at the plant site
2 and use the beneficiation project to convert the ash into cementitious
3 products to be sold.

4 **Mayo** – DEP operates the Mayo plant on an intermediate dispatch basis
5 and has converted it to dry ash handling. The dry ash is placed into a lined
6 landfill, and FGD solid waste is taken to the Roxboro plant. DEP is currently
7 decanting the Ash Basin and remediating the FGD wastewater treatment
8 ponds. DEP has constructed lined retention basins and a zero liquid
9 discharge treatment plant to treat stormwater and wastewater from the site.
10 As per DEP's 2019 Settlement Agreement with DEQ discussed earlier in
11 my testimony, DEP must excavate all coal ash from the Ash Basin.

12 **Robinson** – DEP retired this South Carolina coal-fired unit in 2012. DEP is
13 currently excavating all coal ash at the site to prepare for placement of the
14 ash in a lined landfill that is currently under construction. The Ash Basin
15 does not contain any bulk water and will not require decanting. Currently,
16 DEP has not found any interstitial water in the Ash Basin.

17 **Roxboro** – DEP operates the Roxboro plant on an intermediate dispatch
18 basis and has converted it to dry ash handling. The dry ash is placed into
19 the Roxboro Monofill, and FGD solid waste from the Roxboro and Mayo
20 plants is stockpiled onsite for purchase by a drywall manufacturer. DEP has
21 constructed lined retention basins and a wastewater treatment plant to treat
22 stormwater from the site. FGD wastewater will be treated by a separate

1 wastewater treatment plant. As per DEP's 2019 Settlement Agreement with
2 DEQ discussed earlier in my testimony, DEP must excavate all coal ash
3 from the West Ash Basin and most coal ash from the East Ash Basin. Coal
4 ash under and in the Roxboro Monofill, which was built partially on the East
5 Ash Basin, may remain in place and must be stabilized with a permanent
6 structure.

7 **Sutton** – DEP retired the coal-fired units in 2013 and placed the combined-
8 cycle natural gas fired units in operation. Pursuant to CAMA, DEQ
9 determined that the impoundments at the Sutton plant are high-risk, which
10 requires impoundment closure by August 1, 2019. DEP has excavated all
11 coal ash from the impoundments and placed it in either an on-site landfill or
12 the Brickhaven landfill in Chatham County.

13 **Weatherspoon** – DEP retired the coal-fired units in 2011 and still operates
14 four oil-fired combustion turbines at the site. Pursuant to CAMA, DEQ
15 determined that the impoundment at the Weatherspoon plant is
16 intermediate-risk, which requires impoundment closure by August 1, 2028.
17 DEP is currently excavating coal ash and transporting it to South Carolina
18 for beneficiation.

**PAST KNOWLEDGE ABOUT THE ENVIRONMENTAL IMPACTS OF
THE STORAGE OF COAL ASH**

**Q. ARE YOU SPONSORING ANY ADDITIONAL TESTIMONY OR EXHIBITS
WITH YOUR DIRECT TESTIMONY?**

A. Yes. My testimony incorporates by reference the Public Staff's voluminous record of exhibits and testimony in the previous DEC rate case describing historic academic, industry, regulatory, and utility documents.⁴⁷ The principal topic addressed by said exhibits and testimony is the history of known environmental impacts associated with the storage and management of coal ash in unlined surface impoundments.

Q. HAVE YOU CONDUCTED ANY FURTHER RESEARCH?

A. Yes. Per Commissioner Daniel G. Clodfelter's March 5, 2018, request in the hearing in Docket No. E-7, Sub 1146, Sierra Club submitted a copy of the Coal Ash Disposal Manual⁴⁸ published by the Electric Power Research Institute (EPRI) in October 1981. The following section briefly summarizes the manual, which my testimony incorporates by reference.

The 1981 EPRI Coal Ash Disposal Manual's stated purpose was "to present detailed procedures for the evaluation of the technical, environmental, and

⁴⁷ Page 33, line 1, through page 53, line 3, and Exhibits 3-10, Direct Testimony of Public Staff Engineer Charles Junis filed in Docket No. E-7, Sub 1146, on January 24, 2018. See also Page 38, line 1, through page 60, line 27, and Exhibits 3-6, Direct Testimony of Public Staff Engineer Jay Lucas filed in Docket No. E-22, Sub 562, on August 23, 2019.

⁴⁸ Coal Ash Disposal Manual, Second Edition, GAI Consultants, Inc., Electric Power Research Institute, October 1981. Filed in Docket No. E-7, Sub 1146 on March 15, 2018.

1 economic factors involved with the disposal of coal ashes which include fly
 2 ash and bottom ash” and “to aid utility design personnel in the selection and
 3 location of optimal disposal systems”⁴⁹

4 Section 3 states that “[w]hile most coal ash is currently handled in wet
 5 systems, the national trend is away from wet disposal systems toward dry
 6 handling methods.”⁵⁰ It also notes that wet disposal systems could make
 7 the use of land after site closure “perhaps difficult and costly.”⁵¹

8 Importantly, Section 7 states that “it is difficult to prove non-contamination
 9 without monitoring, and the burden of proof is placed on the industry.”⁵²

10 **Q. PLEASE EXPLAIN THE SIGNIFICANCE OF HISTORICAL DOCUMENTS**
 11 **ON CCR RISKS.**

12 A. In general, the exhibits are historic academic, industry, regulatory, and utility
 13 documents that show a growing awareness of environmental issues related
 14 to the storage and management of CCR. The documents are not a
 15 comprehensive review of the state of scientific and engineering knowledge
 16 about the risks of groundwater and surface water contamination from ash
 17 basins; it is a selection of documents that the Public Staff believes
 18 demonstrates an evolving body of scientific knowledge over more than 50

⁴⁹ *Id.* at S-1.

⁵⁰ *Id.* at 3-1.

⁵¹ *Id.* at 3-3.

⁵² *Id.* at 7-3.

1 years concerning the risks of environmental contamination resulting from
2 storing coal ash in unlined impoundments, and alternative methods of coal
3 ash management.

4 These documents demonstrate that, by the early 1980s, the electric
5 generating industry knew or should have known that the wet storage of CCR
6 in unlined surface impoundments posed a serious risk to the quality of
7 surrounding groundwater and surface water. This knowledge was evident
8 in the 1979 report entitled "Health and Environmental Impacts of Increased
9 Generation of Coal Ash and FGD Sludges," written by a research group
10 from Arthur D. Little, Inc., and the Industrial Environmental Research
11 Laboratory of the EPA. The report stated that FGD sludge and coal ash
12 waste stored in "[w]et impoundments have the potential for contributing
13 directly to groundwater contamination."⁵³ It further concluded that "areas
14 using lined impoundments would tend to minimize the potential effects on
15 ground and surface waters" (Id. at p 155).

16 This important realization was reinforced by the 1982 "Manual for Upgrading
17 Existing Disposal Facilities" published by EPRI, of which Duke Energy is a
18 member. The manual states "[b]ecause ponds by design maintain a
19 hydraulic head of standing water above the settled waste, there is little that

⁵³ Exhibit 7, NEP Study, p 153, Direct Testimony of Public Staff Engineer Charles Junis filed in Docket No. E-7, Sub 1146, on January 24, 2018.

1 can be done to eliminate leachate generation and migration” and “[f]or this
2 reason, ponding has fallen into disfavor with EPA as a permanent method
3 of waste disposal.”⁵⁴ “While groundwater can be protected and leachate
4 generation can be minimized with sound engineering design and site
5 operation, monitoring of groundwater and leachate, is nevertheless
6 necessary to provide convincing proof of a safe disposal practice.” (*Id.* at p
7 4-19).

8 The 1988 Report to Congress by the EPA (1988 EPA Report)⁵⁵ was an
9 extensive review of the quantities, physical and chemical characteristics,
10 and collection and storage methods of waste products from coal-fired
11 electric generation. The report describes coal combustion waste disposal
12 and re-use methods and technological advancements and assesses the
13 use of each across the industry. At the time of the report, regulations on
14 impoundments were becoming more restrictive, which was increasing the
15 cost and decreasing the use of impoundments. The use of liners, leachate
16 collection systems, and groundwater monitoring had increased in the years
17 leading up to the publication of the 1988 EPA Report. The report states the
18 following in the Executive Summary:

19 Only about 25 percent of all facilities have liners to reduce off-
20 site migration of leachate, although 40 percent of the
21 generating units built since 1975 have liners. Additionally, only
22 about 15 percent have leachate collection systems; about

⁵⁴ Exhibit 8, pp 8-2 and 8-3, Direct Testimony of Public Staff Engineer Charles Junis filed in Docket No. E-7, Sub 1146, on January 24, 2018.

⁵⁵ Available at <https://www.epa.gov/sites/production/files/2015-08/documents/coal-rtc.pdf> (last visited February 4, 2020).

1 one-third of all facilities have ground-water monitoring
2 systems to detect potential leachate problems. Both leachate
3 collection and ground-water monitoring systems are more
4 common at newer facilities.

5 1988 EPA Report, p ES-3.

6 Exhibits 2-7 (Id. at 2-17) and 4-4 (Id. at 4-19) of the report are a 1985 map
7 of EPA regions with a pie chart of electricity generation by fuel type and a
8 1985 table of CCR waste management facilities by EPA region. It is worth
9 noting that EPA Region 4, at nearly a 4:1 ratio, was the only region to use
10 more surface impoundments than landfills. Exhibit 4-6 is a table of the
11 quantity of liners installed for leachate control at utility waste management
12 facilities by EPA region. (Id. at p 4-31). Of the available dataset, Region 4
13 used predominantly unlined facilities, accounting for over half of the unlined
14 surface impoundments in the United States, and had the lowest percentage
15 of lined disposal units with the exception of Region 10 in the Pacific
16 Northwest.

17 DEP, as a large and prominent electric utility with a substantial portfolio of
18 coal-fired generation, knew or should have known of EPRI and EPA
19 publications addressing the risk of unlined ash impoundments. DEP failed
20 to improve and modernize its practices despite the available knowledge
21 described in my testimony above. In particular, given the state of knowledge
22 as publications from 1979 and later warned of the risks of CCR constituents
23 leaching into groundwater from unlined storage ponds, DEP should have

1 installed comprehensive groundwater monitoring well networks in the 1980s
2 to determine if the risk was materializing at their ash ponds.

3 DEP continued to operate ash impoundments (i.e., basins or ponds) at
4 every coal-powered plant until at least 2011. In addition, the characteristics
5 of the CCR disposed of in the impoundments changed over time. The
6 enactment of the Clean Air Act and subsequent air quality rules in the 1970s
7 required treatment of the emissions released by coal-fired generating
8 facilities. Often, constituents previously emitted into the air became part of
9 the waste stream that was disposed of in impoundments and landfills.

10 **Lucas Exhibit 5** is a table of when the Company implemented specific
11 environmental controls.

12 **Q. WHAT EVALUATIONS OR ANALYSES DID DEP CONDUCT WITH**
13 **RESPECT TO THE HISTORICAL DOCUMENTS ON THE RISKS OF CCR**
14 **STORAGE IN UNLINED IMPOUNDMENTS?**

15 A. The Public Staff asked DEP for a copy of any CCR analysis that DEP had
16 performed in response to the 1979 Arthur D. Little Report, 1981 EPRI Coal
17 Ash Disposal Manual, the 1982 EPRI Manual, the 1988 EPA Report, or the
18 2004 EPRI Decommissioning Handbook. In response to each item, the
19 Company stated that it “has not been able to locate a specific response to
20 the document in question.”

21 The Company, however, also referenced its response to a data request
22 from the Sierra Club in the Sub 1142 rate case that requested the following:

1 Please produce all pre-2014 documents relating to risks
2 posed by storing coal combustion residuals in unlined
3 impoundments, including but not limited to any studies
4 regarding the leaching of arsenic or other constituents of coal
5 combustion residuals from unlined impoundments.

6 The Company provided a selection of documents, some of which were not
7 specific to DEP and its predecessors. One document provided by the
8 Company that is responsive to the discussion here was a 1979 evaluation
9 conducted by DEP and a contractor. I will briefly address that evaluation
10 below.

11 Edwin Floyd, Professional Engineer and Groundwater Hydrologist of
12 Moore, Gardner & Associates, Inc. Consulting Engineers prepared the
13 "Evaluation of the Potential for Contamination of the Ground-Water Aquifer
14 by Leachate from the Coal-Ash Storage Pond at the Mayo Electric
15 Generating Plant Site" dated January 31, 1979. The Introduction states:

16 This report discusses the results of an on-site investigation of
17 the geology and ground-water conditions and the potential for
18 ground-water contamination by certain trace elements in ash
19 sludge to be deposited in a proposed ash-disposal pond at the
20 Carolina Power and Light Company generating plant site on
21 Mayo Creek in Person County, North Carolina.

22 In the Geology and Hydrologic Conditions Section, the site subsurface
23 conditions are described in detail. The alluvial soil cover present near the
24 Crutchfield Branch "consists of sandy clayey silts near the surface, grading
25 downward into silty sands overlying a sandy gravel base which rests on clay
26 or saprolite." (Id. at pp 5-6) Unless excavated, the soils that would be
27 directly in contact with coal ash are described as sandy and would have

1 porous characteristics. The underlying clay layer has low permeability,
2 however, its ability to protect groundwater depends on the depth of the
3 groundwater table, area and thickness of the clay layer, and the probability
4 of cracking. Generally, the “water table configuration is determined mostly
5 by topography, with depths to water usually being greatest in the upland
6 areas and shallowest in the valleys.” (Id. at p 6) In the Evaluation of Data
7 Section starting on page 7, the subsurface conditions were further
8 investigated by drilling 13 test holes to sample the soils and 12 test holes
9 were completed as monitoring wells to observe the groundwater depth and
10 for sampling. The groundwater depths during the seasonal low period are
11 shown in Figure 1 of the report.⁵⁶ The last page of the Summary Section
12 states that leachate from the pond would be filtered by the soils and diluted
13 with natural groundwater and that “[p]eriodic sampling of the ground water
14 from the observation wells around the pond will detect any evidence to the
15 contrary.” Despite the thin soil layer and shallow groundwater table, the
16 report concludes that:

17 In consideration of the natural action of the soils on heavy
18 minerals in the leachate, the dilution effects of mixing with the
19 natural ground water, and the fact that there are no water
20 supply sources or major water courses for miles downstream
21 from the ash pond dam, it is difficult to imagine that any
22 significant adverse impact on the ground water aquifer could
23 be caused by ponding of the ash wastes at the proposed site.

⁵⁶ “Figure 1 is a generalized map of the water-table at the ash pond site as it appeared on October 2, 1978. The water levels reflect the late summer dry season and are at, or very near, the yearly lowest levels. Seasonal fluctuations are probably within the range of 5 to 15 feet in upland areas and 2 to 5 feet in the valleys.” (Id. at p 6)

1 In response to Public Staff data requests for the installation dates of all
2 groundwater monitoring wells and monitoring data, DEP provided no data
3 prior to 2008 for the Mayo plant. This is an indication that the Company did
4 not continue to monitor the groundwater for impacts after this evaluation of
5 the existing subsurface conditions and the construction of the ash basin at
6 Mayo.

7 The conclusion that adverse impact is “difficult to imagine” is contrary to the
8 earlier suggestion, in the same report, for periodic sampling. It was also
9 imprudent, at least by the end of 1979, to the extent the Company relied on
10 an assumption that there would be no contamination, rather than actually
11 testing for contamination. A few months later in the same year, the Arthur
12 D. Little report noted the risk of groundwater contamination from ash
13 impoundments. In addition, the initial 2L rules prohibiting groundwater
14 exceedances were promulgated in 1979. Without periodic sampling as
15 recommended in the report, DEP was merely trusting that its unlined
16 impoundments would comply with groundwater standards – DEP chose to
17 trust without verifying. This analysis and report were completed as part of
18 the planning for the Ash Basin at Mayo that was constructed in 1983, the
19 same year that the plant’s wastewater characteristics changed and the
20 volume increased when DEP added precipitators. Groundwater monitoring
21 wells were not installed at Mayo until 25 years later in October of 2008.

ENVIRONMENTAL COMPLIANCE

Q. ARE YOU SPONSORING ANY ADDITIONAL TESTIMONY OR EXHIBITS WITH YOUR DIRECT TESTIMONY?

A. Yes. My testimony incorporates by reference the Public Staff's testimony and exhibits in the last DEP rate case describing what the Public Staff knew of the Company's environmental compliance up to the date of my testimony in that rate case.⁵⁷ I provide an update to the Company's environmental compliance record in my testimony below.

Q. WHAT IS THE STATUS OF THE COMPANY'S SEEPS?

A. DEP has identified its seeps in response to a Public Staff data request as provided in **Lucas Exhibit 6**. Seeps arise from the seepage or movement of water through porous, earthen coal ash basin dams. While almost all earthen dams have seeps, most of the earthen dams across the state impound fresh water whereas DEP's dams impound coal ash wastewater, which cannot be lawfully discharged – even by seeps – without a permit. “Engineered” or “constructed” seeps are discharge pipes or channels that were deliberately constructed.

On September 28, 2017, DEP submitted an application for an SOC related to coal ash basin seepage at Asheville, Cape Fear, H.F. Lee, Mayo, Roxboro, and Weatherspoon, and a number of DEC plants. On August 15,

⁵⁷ Page 34, line 11, through page 44, line 19, and Exhibits 3-7 (Revised Exhibits 5 and 6), Direct and Supplemental Testimonies of Public Staff Engineer Jay B. Lucas filed in Docket No. E-2, Sub 1142, on October 20, 2017, and November 15, 2017, respectively.

1 2018, the EMC approved the SOC for Mayo and Roxboro. See **Lucas**
2 **Exhibit 7**. Under the SOC, the Company agreed to pay an upfront penalty
3 of \$150,000 as settlement of all alleged violations due to seepage from 10
4 deliberately constructed seeps and 5 non-constructed seeps, identified prior
5 to January 1, 2015. In addition, the Company was required to accelerate
6 compliance with CAMA, specifically N.C. Gen. Stat. §130A-309.210(d) and
7 (f), by eliminating discharges of stormwater into the surface impoundments
8 and converting to dry bottom ash handling prior to the decanting initiation
9 and completion deadlines.

10 On January 10, 2019, the EMC approved an SOC for H.F. Lee. See **Lucas**
11 **Exhibit 8**. Under the SOC, the Company agreed to pay an upfront penalty
12 of \$72,000 as settlement of all alleged violations due to seepage from 12
13 non-constructed seeps, identified prior to January 1, 2015. In addition, the
14 Company was required to begin dewatering no later than July 31, 2019, and
15 provide various reports to DEQ.

16 On January 27, 2019, the EMC approved SOC's for Cape Fear and
17 Weatherspoon. See **Lucas Exhibit 9**. Under the SOC for Cape Fear, the
18 Company agreed to pay an upfront penalty of \$48,000 as settlement of all
19 alleged violations due to seepage from 8 non-constructed seeps, identified
20 prior to January 1, 2015. In addition, the Company was required to begin
21 dewatering no later than January 31, 2020, and provide various reports to
22 DEQ. Under the SOC for Weatherspoon, the Company agreed to pay an

1 upfront penalty of \$72,000 as settlement of all alleged violations due to
2 seepage from 4 deliberately constructed seeps and 4 non-constructed
3 seeps, identified prior to January 1, 2015. Similar to the other SOC's, the
4 Company was required to provide various reports to DEQ and conduct
5 water quality monitoring associated with the seeps.

6 Deliberately constructed seeps such as toe drains have been included in
7 the renewed or modified NPDES permits for Asheville, Mayo, and
8 Weatherspoon. Including these seeps in the Company's permits, however,
9 does not retroactively condone them. Rather, their inclusion in a renewed
10 or modified NPDES permit means that the seep must be monitored for
11 contaminant levels, affording a level of environmental protection that did not
12 previously exist.

13 **Q. WHAT IS THE STATUS OF COMPLIANCE WITH STATE**
14 **GROUNDWATER STANDARDS FOR DEP'S NORTH CAROLINA**
15 **PLANTS?**

16 A. DEQ requires DEP to monitor, assess, and characterize groundwater
17 quality at or beyond the compliance boundary of the coal ash
18 impoundments. Any exceedance of the applicable groundwater standards
19 is evaluated against background levels (also known as provisional
20 background threshold levels or PBTVs) to determine if the exceedance is
21 attributable to the migration of constituents from the ash basins, natural
22 causes, or offsite impacts. Legal counsel advises me that an exceedance

1 of the state groundwater standards at or beyond the compliance boundary,
 2 not due to background levels, constitutes a violation of the groundwater
 3 standards. Furthermore, such an exceedance is a violation regardless of
 4 whether corrective action is undertaken.⁵⁸ See **Lucas Exhibit 10**, pp 4-15.
 5 Based on DEP's groundwater monitoring, the cumulative total of
 6 groundwater violations has reached 7,411.⁵⁹ See **Lucas Exhibit 11**.

7 **Q. WHAT IS THE STATUS OF COMPLIANCE WITH STATE**
 8 **GROUNDWATER STANDARDS FOR DEP'S ROBINSON PLANT IN**
 9 **SOUTH CAROLINA?**

10 A. The Company is required by SCDHEC to monitor groundwater quality
 11 around coal ash storage units. Based on DEP's groundwater monitoring,
 12 the total number of groundwater exceedances at the Robinson Plant has
 13 reached 632. See **Lucas Exhibit 12**.

14 **Q. WHAT IS THE STATUS OF THE ENVIRONMENTAL AUDITS**
 15 **OVERSEEN BY THE COURT-APPOINTED MONITOR?**

16 A. The federal criminal case brought against DEC, DEP, and Duke Energy
 17 Business Services resulted in a requirement that a court-appointed monitor
 18 oversee the Company's compliance with the conditions of probation. One

⁵⁸ This was corroborated by DEQ in a September 25, 2019, amicus brief filed at the North Carolina Supreme Court in State of North Carolina ex rel. Utilities Commission v. Attorney General, Docket Nos. 271A18 and 401A18.

⁵⁹ In the E-2, Sub 1142, rate case, the Public Staff presented 2,857 groundwater violations as identified by DEP. The updated total of 7,411 is representative of the cumulative number of violations, including the 2,857 identified in the previous rate case and the 4,554 identified since then.

1 of those conditions is the completion of environmental audits by an
2 independent auditor for each of DEC's and DEP's plants with CCR surface
3 impoundments. The scope of the audits includes a review and evaluation of
4 environmental compliance.

5 The Final Audit Reports, conducted by Advanced GeoServices Corp. and
6 The Elm Consulting Group International, LLC, have identified numerous
7 exceedances of the groundwater quality standards at DEP's generating
8 stations. In addition, the Audit Team identified unauthorized seeps, which
9 are violations of the CWA and the Company's NPDES permits. Each of the
10 2016, 2017, 2018, and 2019 Final Audit Reports for DEP's eight coal-fired
11 power plants are posted online⁶⁰ by the Company in accordance with the
12 terms of the federal plea agreement.

13 The findings in the Audit Reports of groundwater exceedances at or beyond
14 the compliance boundary and unauthorized seeps are summarized in
15 **Lucas Exhibit 13** and **Lucas Exhibit 14**, respectively.

⁶⁰ Available at <https://www.duke-energy.com/our-company/environment/compliance-and-reporting/environmental-compliance-plans> (last visited February 6, 2020).

1 **Q. WHAT IS THE STATUS OF COMPLIANCE WITH FEDERAL CCR RULE**
2 **GROUNDWATER STANDARDS FOR DEP'S NORTH CAROLINA AND**
3 **SOUTH CAROLINA SURFACE IMPOUNDMENTS?**

4 A. The Company is required by the CCR Rule to monitor groundwater at the
5 waste boundary for constituents regulated by EPA. More specifically, DEP
6 is required to perform background sampling and then detection monitoring
7 for Appendix III parameters. As noted earlier, the location of monitoring
8 wells and the types of constituents that must be monitored under the CCR
9 Rule differ somewhat from monitoring required by DEQ. The Company has
10 compiled a table quantifying 3,164 testing results determined to be
11 statistically significant increases over background levels for Appendix III
12 parameters. See **Lucas Exhibit 15**. If a statistically significant increase is
13 detected for one or more constituents, then assessment monitoring is
14 required for Appendix IV parameters. If the testing results exceed the
15 groundwater protection standards, the facility owner must characterize the
16 nature and extent and initiate an assessment of corrective action. For all but
17 one of its coal-fired power plants⁶¹, DEP has been required to submit an
18 assessment of corrective measures as a result of exceedances of the
19 background levels and groundwater protection standards. Under the CCR
20 Rule, DEP is required to file notices and reports⁶², including annual

⁶¹ The exception being Cape Fear because the CCR Rule does not apply to this site.

⁶² Available at <https://www.duke-energy.com/our-company/environment/compliance-and-reporting/ccr-rule-compliance-data> (last visited March 1, 2020).

1 groundwater monitoring reports summarizing the detection and, if
2 applicable, assessment monitoring activities and data. The Company has
3 compiled a table quantifying 277 testing results from groundwater
4 downgradient of the ash impoundments that have exceeded both the
5 natural background levels and the groundwater protection standards for
6 Appendix IV parameters. See **Lucas Exhibit 16**.

7 **Q. WHEN DID DEP BEGIN CONDUCTING GROUNDWATER MONITORING**
8 **AND HAS THE COMPANY CONTINUED TO INSTALL ADDITIONAL**
9 **GROUNDWATER MONITORING WELLS?**

10 A. DEP installed groundwater wells and began monitoring on a site-specific
11 basis. Voluntary groundwater monitoring wells were installed at Cape Fear,
12 H.F. Lee, and Mayo in 2007 and 2008. DEP states the initial requirement
13 by DEQ to monitor groundwater at each ash impoundment was in 2009.
14 The exceptions were Roxboro, Sutton, and Weatherspoon; groundwater
15 monitoring began near impoundments at these plants in 1986, 1990, and
16 1990, respectively. In addition, groundwater monitoring was required near
17 the landfill at Roxboro in 1987. In South Carolina, groundwater monitoring
18 was first required by DHEC at the Robinson plant in 1995. See **Lucas**
19 **Exhibit 17**. Despite the 1979 EMC adoption of the initial 2L rules and the
20 publication of the 1982 EPRI Manual, which stated that the “monitoring of
21 groundwater and leachate, is nevertheless necessary to provide convincing

1 proof of a safe disposal practice,”⁶³ DEP did not start monitoring
 2 groundwater quality at some of its sites until three decades later.
 3 Furthermore, DEP did not engage in comprehensive groundwater
 4 monitoring until even later, as quantitatively illustrated by the table in **Lucas**
 5 **Exhibit 18**.

6 As noted by the EPA in the preamble to the CCR Rule, once monitoring
 7 wells are installed downgradient of unlined coal ash impoundments,
 8 exceedances of groundwater standards quickly become apparent.⁶⁴

9 **Q. WHAT ACTIONS DID DEP TAKE IN RESPONSE TO ITS**
 10 **GROUNDWATER MONITORING DATA?**

11 A. In response to a Public Staff data request seeking an explanation of the
 12 action taken by the Company in response to each exceedance prior to 2009
 13 at voluntary groundwater monitoring wells, the Company stated the
 14 following:

15 From 2004-2006, an investigation was conducted on the
 16 Sutton Former Ash Disposal Area (FADA) and the “Old Ash

⁶³ Junis Exhibit 8 in Docket No. E-7, Sub 1146, pp 4-19.

⁶⁴ “. . . under many state programs existing impoundments are exempt from groundwater monitoring and once monitoring is put in place, new damage cases quickly emerge. This is illustrated by two lines of evidence: First, in the wake of the 2008 TVA Kingston CCR spill two states required utilities for the first time to install groundwater monitoring. Illinois required facilities to install groundwater monitoring down gradient from their surface impoundments. As a result, within only about two years, Illinois detected seven new instances of primary MCL exceedances and five additional instances with exceedances of SMCLs. The data for all twelve sites were gathered from onsite; it appears none of these facilities had been required to monitor groundwater off-site, so whether the contamination had migrated off-site is currently unknown. Similarly, North Carolina [sic] required facilities to install additional down gradient wells. In January 2012, officials from the North Carolina Department of Environment and Natural Resources disclosed that elevated levels of metals have been found in groundwater near surface impoundments at all of the State's 14 coal-fired power plants.” 80 Fed. Reg. at 21455.

1 Pond” (also known as the 1971 Ash Basin). The conclusion of
2 the two phases of investigations and the Remedial Action
3 Plan were that groundwater contamination was localized and
4 minor. Any risk to the public or plant personnel could be
5 adequately controlled by administrative controls and land use
6 restrictions.

7 However, in paragraph 191 of the Joint Factual Statement in the federal
8 criminal case, DEP agreed to the following statement: “In June and July
9 2013, Flemington’s public utility concluded that boron from Sutton’s ash
10 ponds was entering its water supply. Tests of water from various wells at
11 and near Sutton from that period showed elevated levels of boron, iron,
12 manganese, thallium, selenium, cadmium, and total dissolved solids.”⁶⁵ The
13 Company’s response to the Public Staff’s Data Request did not indicate any
14 actions taken for any other exceedances at any other sites.

15 When DEP detected exceedances at its unlined impoundments, it should
16 have installed sufficient groundwater monitoring wells to determine to what
17 extent those exceedances were attributable to the coal ash impoundments,
18 to what extent they were attributable to other sources or natural background
19 levels, and the extent and nature of potential groundwater degradation. Only
20 with this information could DEP evaluate appropriate corrective action
21 measures.

⁶⁵ Exhibit 9 of the Testimony of Public Staff Engineer Jay B. Lucas filed in Docket No. E-2, Sub 1142, on October 20, 2017.

COSTS OF CCR-RELATED ENVIRONMENTAL IMPACTS

Q. FOR CCR MANAGEMENT, HAS DEP INCURRED COSTS RELATED TO NONCOMPLIANCE WITH ENVIRONMENTAL REGULATIONS?

A. Yes. DEP has incurred costs to remediate unpermitted discharges, violations of groundwater quality standards, and other violations of environmental regulations at all DEP CCR disposal sites. There have been and will continue to be substantial costs to remedy these CCR-related environmental violations and prevent risks of future violations, particularly under the corrective action and closure requirements of the CCR Rule and CAMA. While the Company calls these "compliance" costs to meet the requirements of CAMA or the CCR Rule, they also reflect DEP's non-compliance with longstanding environmental regulations. In my opinion, the evidence of violations shows DEP would have incurred substantial corrective action costs under the 2L rules even in the absence of the CCR Rule and CAMA. I believe this is relevant to DEP's culpability and supports the recommendation of equitable sharing.

DEP DIRECT TESTIMONY ON COAL ASH PROJECTS

Q. PLEASE PROVIDE A SUMMARY OF THE COAL ASH COST RECOVERY DISCUSSION IN THE TESTIMONY OF DEP WITNESS JESSICA BEDNARCIK.

A. In her direct testimony and 19 exhibits filed on October 30, 2019, DEP witness Jessica Bednarcik discussed state and federal regulatory requirements, actions by DEQ, and coal ash related costs requested by

1 DEP from September 1, 2017, through February 29, 2020. Witness
 2 Bednarcik provided actual costs from September 1, 2017, through June 30,
 3 2019, and DEP has periodically provided updates for later months.

4 The costs in witness Bednarcik's testimony are only those that DEP has
 5 booked for financial accounting purposes as Asset Retirement Obligations
 6 (AROs).⁶⁶ Capital costs related to coal ash are not booked as AROs (and
 7 are thus termed by the Company as "non-ARO" costs) and are located in
 8 the testimony of DEP witness Julie Turner. In response to a Public Staff
 9 data request, DEP explained its method of separating ARO and capital
 10 costs as follows:

11 If there is a project or work scope that is subject to the federal
 12 CCR regulations, CAMA, or other regulation/legislation that
 13 creates a legal obligation to incur retirement costs associated
 14 with the retirement of a long-lived asset and the obligation can
 15 be reasonably estimated, the costs are recorded as ARO, i.e.
 16 basins/landfill closures. If there is a project that supports
 17 future ongoing operations and meets capitalization guidelines,
 18 these costs get recorded as Capital.

19 As of December 31, 2019, the total actual ARO coal ash costs expended in
 20 the period beginning September 1, 2017, and submitted for recovery in this
 21 case on a system basis were \$624,043,613.

⁶⁶ As noted in the testimony of Public Staff witness Maness, for North Carolina retail regulatory accounting and ratemaking purposes, as determined by this Commission, DEP is accounting for and recovering its impoundment closure costs through a deferral and amortization process, rather than a financial accounting ARO process.

1 **Q. PLEASE SUMMARIZE THE DISCUSSION IN THE TESTIMONY OF DEP**
2 **WITNESS JULIE TURNER REGARDING CAPITAL INVESTMENTS IN**
3 **THE COMPANY’S COAL FLEET TO MEET ENVIRONMENTAL**
4 **REGULATIONS.**

5 A. In her direct testimony filed on October 30, 2019, DEP witness Julie Turner
6 stated the following:

7 The Company has also made significant investments within its coal
8 fleet to meet environmental regulations to allow for the continued
9 operation of active plants, including the Coal Combustion Residual
10 (“CCR”) Rule, the Coal Ash Management Act (“CAMA”) and Effluent
11 Limitations Guidelines (“ELG”), totaling approximately \$402 million.
12 These investments included the capital additions at Roxboro Station
13 to convert to a dry bottom ash system to comply with the CCR,
14 totaling approximately \$96 million, and the Flue Gas Desulfurization
15 (“FGD”) Wastewater Treatment replacement, to comply with National
16 Pollutant Discharge Elimination System program and ELG, totaling
17 approximately \$130 million. . . . The DE Progress capital additions at
18 Roxboro Station to convert to a dry bottom ash system and the FGD
19 Wastewater Treatment replacement are completed.

20 The Company did not provide any exhibits or additional direct testimony
21 supporting the \$402 million cost recovery request for capital investments in
22 the Company’s coal fleet.

23 **Q. ARE THE COSTS IN WITNESS JULIE TURNER’S TESTIMONY**
24 **INCLUDED IN YOUR EQUITABLE SHARING RECOMMENDATION?**

25 A. No. My testimony does not recommend a sharing of the costs for capital
26 investments in the Company’s coal fleet for compliance with environmental
27 regulations in connection with the ongoing production of electricity (e.g.,
28 disposal of new waste materials). The Public Staff’s equitable sharing
29 recommendation only applies to the costs of disposing of ash a second time,

1 where the initial disposal in unlined impoundments has caused
2 environmental contamination and posed a risk of future environmental
3 contamination, and associated remediation costs. It does not apply to the
4 costs of disposal for future production ash.

5 **Q. DID DEP PROVIDE ANY ADDITIONAL INFORMATION ON ITS COAL**
6 **ASH RELATED COSTS?**

7 A. In its E-1, Item 10, NC-1100, DEP provided its adjustments in this rate case
8 for environmental-related costs. More specifically, NC-1103 provides the
9 system spend ARO costs by month discussed in witness Bednarcik's
10 testimony. NC-1105 provides the system spend capital costs by month
11 discussed in witness Turner's testimony and further breaks down the costs
12 by plant and account number. Over 99% of the capital costs in NC-1105 are
13 in account numbers 311 (Structures and Improvements) and 312 (Boiler
14 Plant Equipment) in Steam Production Plant. Less than 1% of the capital
15 costs are booked as 353 (Transmission Station Equipment) in Steam
16 Production Plant and 315 (Steam Accessory Electric Equipment) in Other
17 Production Plant.

18 **Q. PLEASE PROVIDE A LIST OF COAL ASH RELATED PROJECTS THAT**
19 **DEP BOOKED AS ARO.**

20 A. **Confidential Lucas Exhibit 19** is a list of projects that DEP booked as
21 ARO.

1 **Q. PLEASE PROVIDE A LIST OF COAL ASH RELATED PROJECTS THAT**
 2 **DEP BOOKED AS CAPITAL.**

3 **A. Lucas Exhibit 20** is a list of projects that DEP booked as capital.

4 **GROUNDWATER EXTRACTION AND TREATMENT**

5 **Q. ARE YOU SPONSORING ANY ADDITIONAL TESTIMONY OR EXHIBITS**
 6 **WITH YOUR DIRECT TESTIMONY?**

7 **A. Yes.** My testimony incorporates by reference my testimony and exhibits filed
 8 on October 20, 2017, in Docket No. E-2, Sub 1142, describing groundwater
 9 quality at the Asheville, H.F. Lee, and Sutton plants, groundwater extraction
 10 and treatment performed by DEP, and associated costs.⁶⁷

11 **Q. PLEASE BRIEFLY DESCRIBE DEP'S EXTRACTION AND TREATMENT**
 12 **OF GROUNDWATER AND RELATED LAND PURCHASES.**

13 **A. In summary,** DEP contaminated the groundwater at the Asheville, H.F. Lee,
 14 Mayo, and Sutton plants in violation of the 2L rules. In the 2015
 15 Groundwater Settlement for remediation,⁶⁸ DEP agreed to extract and treat
 16 the contaminated groundwater at the Asheville, H.F. Lee, and Sutton

⁶⁷ Page 52, lines 6 through 12, and page 66, line 5, through page 67, line 17, and Exhibits 6, 7, and 9, Direct Testimony of Public Staff Engineer Jay Lucas filed in Docket No. E-2, Sub 1142, on October 20, 2018.

⁶⁸ Settlement Agreement between DEQ and Duke Energy, executed as of September 29, 2015. Exhibit 29, Direct Testimony of Public Staff Engineer Charles Junis filed in Docket No. E-7, Sub 1146, on January 24, 2018.

1 plants.⁶⁹ On August 26, 2019, DEP purchased land near the Mayo plant for
 2 \$82,000 to mitigate groundwater contamination.

3 The 2015 Groundwater Settlement is signed by the Company and states on
 4 page 5 in part: “data show constituents associated with the ash basins at
 5 concentrations over the 2L standards . . . have migrated off site,” and
 6 “[e]xtraction wells will be used to pump the groundwater to arrest the offsite
 7 extent of the migration.” DEP’s own groundwater monitoring as reported to
 8 DEQ shows 2L violations at the Sutton plant. The 2015 Groundwater
 9 Settlement also requires accelerated remediation of contaminated
 10 groundwater at the Asheville and H.F. Lee plants. DEP has purchased land
 11 near the Asheville and H.F. Lee plants to mitigate the risk of groundwater
 12 contamination from reaching off-site property owners.

13 **Q. WHAT WAS THE PREMISE OF YOUR TESTIMONY IN DOCKET NO.**
 14 **E-2, SUB 1142, REGARDING GROUNDWATER EXTRACTION AND**
 15 **TREATMENT?**

16 A. As stated on pages 67 and 68 of my testimony in Docket No. E-2, Sub 1142,
 17 these costs should be disallowed “because they are costs due to
 18 environmental violations, and they exceed the amount of costs required for
 19 CAMA compliance in the absence of environmental violations.”

⁶⁹ DEP also agreed to pay \$7 million to DEQ “in full settlement of all current, prior, and future claims related to exceedances of groundwater standards associated with coal ash facilities at Duke Energy’s North Carolina facilities.”

1 Simply put, DEP is extracting and treating groundwater at the Asheville and
2 Sutton plants because it is responsible for contaminating the groundwater
3 with coal ash constituents such as arsenic, boron, chromium, manganese,
4 selenium, and others. Similarly, DEP initially pursued extraction and
5 treatment at the H.F. Lee plant but later purchased additional land near the
6 plant to reduce its liability for groundwater contamination. The Public Staff's
7 position in Docket No. E-2, Sub 1142, was that DEP should not place these
8 costs on ratepayers. There is certainly no basis for DEP to extract and treat
9 *clean* groundwater, or to extract groundwater because of natural
10 background constituents. Indeed, DEP witness James Wells admitted
11 during the 2017 DEP rate case that the Company would not have had to
12 install extraction wells if there had been no groundwater exceedances.⁷⁰

13 **Q. WHY DO YOU DISCUSS EXTRACTION WELLS, TREATMENT, AND**
14 **PURCHASE OF ADDITIONAL LAND SEPARATELY FROM**
15 **DISCUSSION OF ENVIRONMENTAL VIOLATIONS IN GENERAL?**

16 A. We can identify specific costs associated with extraction, treatment, and
17 purchase of additional land. Such costs are attributable solely to DEP's
18 violation of groundwater standards. DEP would not have incurred those
19 costs if it had not violated the 2L rules.

⁷⁰ Docket No. E-2, Sub 1142, testimony heard on December 7, 2017 (Transcript Volume 21, page 176, lines 4 through 8).

1 **Q. DID THE COMMISSION ALLOW DEP TO RECOVER COSTS FOR**
 2 **GROUNDWATER EXTRACTION AND TREATMENT IN DOCKET NO.**
 3 **E-2, SUB 1142?**

4 A. Yes. The Order stated that “[t]he Commission determines that there is
 5 insufficient evidence that the Company would have had to have engaged in
 6 any groundwater extraction and treatment activities absent the obligations
 7 imposed upon it by CAMA and/or the CCR Rule.”⁷¹

8 The Public Staff asks that the Commission take a fresh look at the treatment
 9 of DEP’s groundwater extraction and treatment costs and DEP’s related
 10 purchases of land. As of the last rate case, the Asheville, H.F. Lee, Mayo,
 11 and Sutton plants had 725, 250, 0, and 723 groundwater violations,
 12 respectively.⁷² No party, including DEP, contested the number of
 13 groundwater violations. As of this rate case investigation, these four plants
 14 have 1,685, 1,402, 328, and 1,778 groundwater violations, respectively.
 15 From a factual standpoint, there was no reason for DEP to extract and treat
 16 groundwater and purchase land unless DEP was responsible for the
 17 contamination, and the exceedance reports show that DEP’s coal ash
 18 impoundments contaminated the groundwater. From a legal standpoint,
 19 counsel advises me that it is an error to conclude that CAMA or the CCR
 20 Rule would have required extraction and treatment of the groundwater and

⁷¹ Order Accepting Stipulation, Deciding Contested Issues, and Granting Partial Rate Increase, February 23, 2018, Docket No. E-2, Sub 1142, p 183.

⁷² Revised Lucas Exhibit No. 6, Supplemental Testimony of Public Staff Engineer Jay Lucas filed in Docket No. E-2, Sub 1142, on November 15, 2017.

land purchases at the Asheville, H.F. Lee, Mayo, and Sutton plants if DEP had not violated groundwater quality standards.

SPECIFIC DISALLOWANCES

Q. PLEASE BRIEFLY DESCRIBE THE SPECIFIC DISALLOWANCES THAT YOU RECOMMEND.

A. The Public Staff recommends disallowance of specific costs associated with: (1) groundwater extraction and treatment at the Asheville, H.F. Lee, and Sutton plants, as well as the purchase of land at the Asheville, H.F. Lee, and Mayo plants to mitigate the risk of spreading groundwater contamination; (2) bottled water costs; (3) permanent alternative water supply connections for properties as required by CAMA; (4) permanent alternative water supply connections for ineligible properties; (5) water treatment systems as required by CAMA; and (6) fines and penalties, or the equivalent, for environmental violations.

1. I recommend that the expenditures for groundwater extraction and treatment at the Asheville, H.F. Lee, and Sutton plants not be included in DEP's pro forma adjustment set forth in the E-1, Item 10, NC-1103. I also recommend that land purchases at the Asheville, H.F. Lee, and Mayo plants to mitigate the risk of spreading groundwater contamination not be included. This position is consistent with the Public Staff's position in the Sub 1142 rate case and the pending appeal before the North Carolina Supreme Court.

The reasoning for my position is discussed in my testimony above.

1 For the period of September 2017 through December 2019, the costs
2 amounted to \$1,240,328 on a system basis. I recommend that the
3 Commission disallow these costs because they are due solely to
4 environmental violations and they exceed the amount of costs
5 required for CAMA compliance in the absence of environmental
6 violations.

7 2. The Public Staff has confirmed that the expenditures for bottled
8 water, which include the bottled water itself, the delivery company,
9 personnel associated with the delivery, and the consulting firm that
10 managed the overall bottled water delivery program, provided to
11 households in the vicinity of DEP plants have been excluded by DEP
12 in its pro forma adjustment set forth in the E-1, Item 10, NC-1103.
13 For the period of September 2017 through December 2019, the costs
14 amounted to \$395,005 on a system basis. This adjustment conforms
15 to the precedent of the Commission's determination in the Sub 1142
16 rate case.⁷³

17 3. The Company was required to connect eligible residential properties
18 to permanent alternative water supplies per N.C. Gen. Stat. §130A-
19 309.211(c1). I recommend these costs be disallowed by exclusion
20 from DEP's pro forma adjustment set forth in the E-1, Item 10, NC-

⁷³ Order Accepting Stipulation, Deciding Contested Issues, and Granting Partial Rate Increase, February 23, 2018, Docket No. E-2, Sub 1142, p 184.

1 1103. For the period of September 2017 through December 2019,
2 the costs amounted to \$1,087,612 on a system basis. These
3 permanent water supply costs and the bottled water costs discussed
4 above are the direct result of the legislature deciding that coal ash
5 constituents from DEP's impoundments created an unacceptable
6 risk to people's groundwater wells in the vicinity of the coal ash
7 impoundments. As noted in Commissioner Clodfelter's dissent in the
8 E-7, Sub 1146 Order, there is no logical distinction between the
9 permanent water supply costs and the bottled water costs that the
10 Commission required DEP to exclude in the last rate case.

11 4. The Company has voluntarily connected businesses and residential
12 properties to permanent alternative water supplies that were
13 otherwise not eligible under N.C. Gen. Stat. §130A-309.211(c1). The
14 costs were not required by CAMA, as described above. There is no
15 logical distinction between them and the Company's bottled water
16 costs that the Commission required DEP to exclude in the last rate
17 case. DEP has informed the Public Staff that it excluded the above
18 costs from the rate request, and, therefore, no adjustments are
19 necessary.

20 5. As an alternative to connections to permanent water supplies, the
21 Company was able to install, operate, and maintain water treatment
22 systems per N.C. Gen. Stat. §130A-309.211(c1). Where this

1 alternative was chosen, I recommend the costs be disallowed. For
2 the period of September 2017 through December 2019, the costs
3 amounted to \$2,774,583 on a system basis. The water treatment
4 system costs, similar to the permanent water supply and bottled
5 water costs, are the direct result of the legislature deciding that
6 DEP's coal ash management had created an unacceptable risk to
7 people's groundwater wells in the vicinity of the coal ash
8 impoundments. There is no logical distinction between the water
9 treatment system costs and the bottled water costs that the
10 Commission determined should be excluded in the last rate case.

11 6. Fines and penalties, or the equivalent, for environmental violations
12 should be excluded from rate recovery. Included in this category are
13 costs that must be excluded pursuant to the probation conditions of
14 DEP's federal plea agreement. DEP has informed the Public Staff
15 that it excluded the above costs from the rate request, and, therefore,
16 no adjustments are necessary.

17 The above exclusions are in addition to the recommended disallowances
18 presented in the testimony of witnesses Bernard Garrett and Vance Moore.

EQUITABLE SHARING

Q. DO YOU HAVE A RECOMMENDATION REGARDING THE REMAINING CCR-RELATED COSTS?

A. Yes. Certain costs are so clearly and directly due to the Company's failure to comply with environmental regulations that none of those costs should be assigned to ratepayers. For most of the coal ash-related costs at issue in this rate case, the Company bears a great deal of culpability due to noncompliance with environmental regulations, but the Public Staff's view of culpability is different from traditional imprudence. The Public Staff did not conduct a prudence review of DEP decision-making at the time DEP constructed the ash basins, primarily due to the virtual impossibility of conducting a comprehensive review of Company records over the 1950s to 1980s timeframe. Instead, the Public Staff focused its investigation on the area where the Company's performance has been measured against its legal duty in recent years: groundwater and surface water compliance issues at ash basins. Even where some Company actions or omissions appear imprudent, such as failure to deploy a comprehensive groundwater monitoring system at a much earlier date, the quantification of costs directly resulting from the acts or omissions would be speculative. Also, even where DEP's management was arguably prudent in light of the knowledge they had at the time, the Company bears some degree of responsibility for its extensive environmental violations. In this situation, an equitable sharing of those costs is reasonable and appropriate, both as a reflection of DEP's

1 culpability for environmental violations and as a proxy for costs of violations
2 that exist but cannot be precisely quantified.

3 An equitable sharing is particularly appropriate in light of the extent of the
4 Company's failure to prevent environmental contamination from its CCR
5 impoundments, in violation of state and federal laws. The nature and extent
6 of some of the Company's CCR-related environmental problems found at
7 earlier dates are addressed in the Joint Factual Statement signed by Duke
8 Energy as part of the federal plea agreement discussed earlier in my
9 testimony.

10 Additionally, there is substantial evidence⁷⁴ of violations beyond those
11 admitted in the federal criminal case. For example, there are violations of
12 N.C. Gen. Stat. § 143-215.1 – unlawful surface water discharges such as
13 seeps – some of which have led to penalties and some that will be corrected
14 through dewatering and decanting of CCR basins as set out in the SOCs
15 entered into by DEP, shown in **Lucas Exhibits 7 through 9**. In addition,
16 immediately following the Dan River Spill in 2014, and again two years later,
17 DEQ found numerous dam safety issues at DEP's CCR impoundments.⁷⁵
18 There is also evidence of numerous DEP groundwater violations. In

⁷⁴ The Public Staff presented prior evidence of environmental impacts in Exhibits 3, 5, 6, and 7, Direct and Supplemental Testimony of Public Staff Engineer Jay Lucas filed in Docket No. E-2, Sub 1142, on October 20, 2017 and November 15, 2017.

⁷⁵ Exhibit 3, Direct Testimony of Public Staff Engineer Jay Lucas filed in Docket No. E-2, Sub 1142, on October 20, 2017.

1 general, DEP did not engage in comprehensive groundwater monitoring⁷⁶
2 until required to do so by its NPDES permits beginning in 2011.

3 The groundwater violations⁷⁷ currently reported to DEQ from DEP
4 monitoring wells are a further indication of the breadth of environmental
5 contamination caused by the Company. The 7,411 North Carolina
6 groundwater violations listed in **Lucas Exhibit 11**, exceeding the 2L
7 standards or IMACs and PBTVs at or beyond the compliance boundary, are
8 attributable to migration of contaminants from DEP's ash basins. The 632
9 South Carolina exceedances of the Federal MCLs and Secondary MCLs
10 are listed in **Lucas Exhibit 12**. The CCR Rule Appendix III Parameters
11 3,164 testing results determined to be statistically significant increases are
12 listed in **Lucas Exhibit 15**. The CCR Rule Appendix IV Parameters 277
13 testing results from groundwater downgradient of the ash impoundments
14 that have exceeded both the natural background levels and the
15 groundwater protection standards are listed in **Lucas Exhibit 16**. It is
16 notable that the number of 2L violations has increased by 4,554, or 159%,
17 since my testimony in the last DEP rate case.

18 The failure of Duke Energy to comply with environmental regulations in its
19 management of CCR was undoubtedly a contributing factor to the adoption

⁷⁶ See the number of groundwater monitoring wells installed by decade in **Lucas Exhibit 18**.

⁷⁷ DEQ affirmed this fact in a September 25, 2019 amicus brief filed at the North Carolina Supreme Court in State of North Carolina ex rel. Utilities Commission v. Attorney General, Docket Nos. 271A18 and 401A18.

1 of both the CCR Rule and CAMA, which in turn led to significant new
 2 compliance costs. In fact, the final CCR Rule cites environmental damage
 3 caused by Duke Energy facilities⁷⁸ as part of the justification for the CCR
 4 Rule.

5 Moreover, DEP's non-compliance with its NPDES permits and the CWA and
 6 the DEQ 2L rules would undoubtedly have led to cleanup costs from
 7 environmental litigation or enforcement even if the CCR Rule and CAMA
 8 had never been adopted. Those cleanup costs largely overlap with CCR
 9 Rule and CAMA compliance costs because impoundment closure and other
 10 corrective action under CAMA became the required cleanup method. In the
 11 absence of CAMA, it is possible some other remedial action short of
 12 impoundment closure by excavation or extremely expensive beneficiation,
 13 such as cap in place, would have sufficed. The cost differential is
 14 speculative at best. However, given the existence of widespread
 15 environmental violations, we do know extensive corrective action would

⁷⁸ "All CCR surface impoundments pose some risk of release—whether from a catastrophic failure or from a more limited structural failure, such as occurred at Duke Energy's Dan River plant." 80 Fed. Reg. at 21393. The EPA also referenced the Dan River Spill when it stated: "[a] recent CCR spill incident demonstrates that inactive surface impoundments that have not been properly decommissioned (i.e., by breaching, dewatering, and capping or by clean-closing) continue to pose a significant risk to human health and the environment." *Id.* at 21458-21459.

"Certain states (e.g., Indiana) consider surface impoundments as temporary storage facilities as long as they are dredged on a periodic basis (e.g., annually). Under these states' rules, such impoundments are exempt from any solid waste regulations that would require groundwater monitoring, and from requirements for corrective action. Such requirements are likely to decrease the instances in which contamination above an MCL has migrated off-site will be detected." 80 Fed. Reg. at 21456. The EPA references Duke Energy's Gibson Generating Station in Indiana, a proven damage case, as an example. *Id.*

1 have been required to achieve compliance with pre-existing environmental
2 laws and regulations even without CAMA and the CCR Rule.

3 In these circumstances, it would be unreasonable to charge ratepayers for
4 all the CCR compliance costs above the specific and limited disallowances
5 the Public Staff has recommended. Due to its environmental violations, DEP
6 has a great deal of culpability for the compliance costs related to
7 remediation and ash basin and storage unit closures, and would likely have
8 incurred substantial coal ash corrective action costs even without the CCR
9 Rule and CAMA, whereas ratepayers are not culpable at all for those costs.

10 For the foregoing reasons, I believe the equitable sharing of CCR
11 management costs, as further discussed and effectuated through the
12 deferral and amortization approach recommended by Public Staff witness
13 Maness, is reasonable in addition to the specific disallowances I have
14 recommended.

15 **INSURANCE COVERAGE FOR ENVIRONMENTAL LIABILITY**

16 **Q. DID THE COMMISSION ADDRESS DEP'S CLAIMS FOR INSURANCE**
17 **COVERAGE IN DOCKET NO. E-2, SUB 1142?**

18 **A.** Yes. In DEP's last rate case in 2017, the Commission determined that if any
19 insurance proceeds are ultimately received or recovered for mitigation and
20 remediation costs associated with CCR sites, DEP shall place all such
21 insurance proceeds in a regulatory liability account and hold such proceeds

1 “until the Commission enters an order directing DEP regarding the
2 appropriate disbursement of the proceeds.”⁷⁹

3 **Q. HAS DEP RECEIVED OR RECOVERED ANY INSURANCE PROCEEDS**
4 **FOR ENVIRONMENTAL DAMAGES?**

5 A. No. The Company is currently in active litigation against its insurance
6 carriers for recovery of mitigation and remediation costs associated with
7 CCR sites.

8 **Q. DOES THE PUBLIC STAFF HAVE A RECOMMENDATION REGARDING**
9 **INSURANCE PROCEEDS ULTIMATELY RECEIVED OR RECOVERED**
10 **BY THE COMPANY?**

11 A. The Public Staff recommends that insurance proceeds received or
12 recovered by the Company and placed in a regulatory liability account, as
13 ordered by the Commission in the previous rate case, be disbursed back to
14 ratepayers or used to offset the costs to ratepayers of the Company’s coal
15 ash costs.

⁷⁹ E-2, Sub 1142, Jan. 23, 2018 Order Accepting Stipulation, Deciding Contested Issues and Granting Partial Rate Increase, page 20.

COMPARISON OF DUKE ENERGY AND DOMINION RATE CASES
REGARDING CCR MANAGEMENT

Q. PLEASE DESCRIBE THE TREATMENT OF CCR-RELATED COSTS IN DOMINION'S 2016 RATE CASE.

A. In Docket No. E-22, Sub 532, the 2016 rate case filed by Dominion Energy North Carolina (Dominion), the resolution of CCR remediation costs was the result of an agreement and stipulation of settlement between the Public Staff and Dominion, which was accepted by the Commission.⁸⁰ The stipulation allowed for a five-year amortization period, with a return on the unamortized balance for coal ash costs in that case. The Public Staff supported this treatment of CCR-related costs because (1) the Public Staff was not aware of the extent of groundwater contamination and environmental degradation from Dominion's CCR, and (2) the magnitude of the costs at issue in that case was much lower than in subsequent cases. Importantly, the stipulation in the Dominion 2016 rate case did not have precedential value.⁸¹

⁸⁰ "Based upon the entire evidence of record, the present Stipulation to allow the test year CCR costs to be recovered in this case by amortization over a five-year period with the unamortized balance to earn a return and the authorization to treat future CCR costs incurred through 2018 as a regulatory asset (which is the mechanism to facilitate the deferral of future CCR costs) is proper and in the public interest under the facts and circumstances of this case." Order Approving Rate Increase and Cost Deferrals and Revising PJM Regulatory Conditions (Dominion 2016 Order), Docket No. E-22, Sub 532, at 62 (Dec. 12, 2016). See also *id.* at 10, 57-58.

⁸¹ "This Stipulation shall not be cited as precedent by any of the Stipulating Parties with regard to any issue in any other proceeding or docket before this Commission or in any court." Agreement and Stipulation of Settlement, Docket No. E-22, Sub 532, at 16 (Oct. 3, 2016). See also, *id.* at 10-11 ("The Public Staff's agreement in this proceeding to the deferral and amortization of CCR expenditures incurred through June 30, 2016, shall not be construed as a recommendation that the Commission reach any conclusions regarding the prudence and reasonableness of the

1 **Q. PLEASE DESCRIBE THE TREATMENT OF CCR-RELATED COSTS IN**
 2 **DEC AND DEP’S 2017 RATE CASES.**

3 A. In DEC and DEP’s 2017 rate cases in Docket Nos. E-7, Sub 1146, and E-
 4 2, Sub 1142, respectively, the Public Staff found extensive environmental
 5 contamination and violations from ash impoundments. The Public Staff also
 6 noted the extraordinary amount of coal ash costs, resulting in no additional
 7 electric service for customers, as another factor. Accordingly, the Public
 8 Staff recommended that CCR-related costs of DEC and DEP be allocated
 9 equitably, with 50% paid by shareholders and 50% paid by customers. The
 10 equitable sharing recommendation applied to coal ash costs beyond the
 11 costs for which the Public Staff recommended a complete disallowance
 12 based on imprudence or unreasonableness, and was based upon DEC and
 13 DEP’s culpability in creating adverse environmental impacts.

14 In those rate cases, the Commission allowed DEC and DEP to recover their
 15 CCR-related costs as requested, with the exception of management
 16 penalties of \$70 million on DEC and \$30 million on DEP. The Commission
 17 also disallowed \$9.5 million in the previous DEP rate case for coal ash
 18 disposal costs at the Asheville plant based upon the testimony of Public
 19 Staff witnesses Garrett and Moore. The Public Staff asks that the

Company’s overall CCR plan, or regarding any specific expenditures other than the ones to be recovered in this case.”); Dominion 2016 Order at 63 (“ . . . the Commission’s determination in this case shall not be construed as determining the prudence and reasonableness of the Company’s overall CCR plan, or the prudence and reasonableness of any specific CCR expenditures other than the ones deferred and authorized to be recovered in this case.”).

1 Commission take a fresh look at the coal ash costs in the present case, and
 2 adopt equitable sharing based on a review of the “other material facts of
 3 record” under N.C. Gen. Stat. § 62-133(d). The “other material facts of
 4 record” are the extensive environmental violations caused by DEP’s coal
 5 ash and the extraordinary magnitude of costs that produce no new
 6 electricity as noted by Public Staff witness Maness.

7 **Q. PLEASE EXPLAIN THE DIFFERENCE BETWEEN THE PUBLIC**
 8 **STAFF’S RECOMMENDATIONS FOR CCR COST RECOVERY IN THE**
 9 **DOMINION 2016 RATE CASE AND THE 2017 DEC AND DEP RATE**
 10 **CASES.**

11 A. In the 2017 DEC rate case, Public Staff witness Charles Junis provided
 12 testimony⁸² that discussed the Public Staff’s investigation of Dominion’s
 13 environmental compliance record in its 2016 rate case. Dominion’s
 14 environmental compliance record at that time appeared better than DEP’s,
 15 and the Public Staff, therefore, recommended that DEP’s cost recovery in
 16 its 2017 rate case should be treated differently.

⁸² Page 107, line 1, through page 109, line 15, and Exhibits 17, and 27-32, Direct Testimony of Public Staff Engineer Charles Junis filed in Docket No. E-7, Sub 1146, on January 24, 2018.

1 **Q. PLEASE DESCRIBE DEP’S AND DEC’S TESTIMONY IN THEIR 2017**
 2 **RATE CASES COMPARING THEIR CCR MANAGEMENT RECORD TO**
 3 **THAT OF DOMINION.**

4 A. On pages 10 through 12 of his rebuttal testimony filed on November 6,
 5 2017, in Docket No. E-2, Sub 1142, DEP witness Julius Wright discussed
 6 Dominion’s environmental compliance record and indicated that DEP and
 7 Dominion were “similarly situated.” He further stated, “I believe the
 8 Commission’s CCR cost recovery methodology in the Dominion case was
 9 correct and should be applied in the same way in this proceeding.”

10 On pages 11 through 15 of his rebuttal testimony filed on February 6, 2018,
 11 in Docket No. E-7, Sub 1146, DEC witness Julius Wright responded to the
 12 testimony of Public Staff witness Charles Junis regarding Dominion’s
 13 environmental compliance record by providing examples of CCR-related
 14 groundwater contamination⁸³ at Dominion’s coal-fired power plants.

15 The extent of groundwater contamination at Dominion’s plants, however,
 16 was not known to the Public Staff at the time of the Public Staff’s Dominion
 17 testimony in 2016. In addition, Dominion’s groundwater contamination
 18 remained far less extensive than that of DEP, and the finding of criminal
 19 negligence on the part of DEP was another differentiating factor.

⁸³ E.g., on pages 11 and 12 of his rebuttal, witness Wright states, “For example, in 2002 Dominion initiated a groundwater monitoring plan at is [sic] [Chesapeake Energy Center] to address groundwater protection standard exceedances of arsenic attributed to wet ash from the unlined former ash settling basins.”

1 Despite critical differences between the cases, witness Wright concluded
2 that the Commission should apply the same standard to DEP and DEC in
3 their 2017 rate cases as it did in the Dominion 2016 rate case, in which the
4 Commission allowed Dominion to recover its CCR remediation costs.

5 **Q. DID THE PUBLIC STAFF DISCOVER ANY NEW INFORMATION IN**
6 **DOMINION'S SUBSEQUENT RATE CASE IN DOCKET NO. E-22, SUB**
7 **562?**

8 A. Yes. In last year's Dominion rate case in Docket No. E-22, Sub 562,
9 Dominion's environmental compliance issues became more apparent than
10 in the Dominion 2016 rate case. The extent of CCR-related environmental
11 non-compliance is detailed in my testimony in that case⁸⁴ and includes
12 substantial groundwater exceedances and environmental contamination.

13 **Q. WHAT DOES THE PUBLIC STAFF CONCLUDE REGARDING ITS**
14 **COMPARISON OF THE ENVIRONMENTAL COMPLIANCE RECORDS**
15 **OF DEP AND DOMINION?**

16 A. At the time of the Dominion 2016 rate case and the DEP and DEC 2017
17 rate cases, the extent of Dominion's CCR-related noncompliance—as it
18 was known to the Public Staff—paled in comparison to DEP's
19 environmental noncompliance record. However, in 2019, the Public Staff

⁸⁴ Page 68, line 1, through page 74, line 4, and Exhibits 1 and 12-14, Direct Testimony of Public Staff Engineer Jay B. Lucas filed in Docket No. E-22, Sub 562, on August 23, 2019.

1 found that Dominion had far greater environmental compliance problems
2 than observed in 2016.

3 Based on its investigation in the Dominion 2019 rate case, the Public Staff
4 believes that Dominion has a poor environmental compliance record, yet
5 one that is better than that of DEP. One distinction is that Dominion did not
6 plead guilty in a federal criminal case as DEP did. Another distinction is that
7 the Public Staff has evidence of thousands of groundwater violations for
8 DEP, whereas the number of Dominion groundwater exceedances is lower,
9 and evidence of violations by Dominion is less clear due to a different state
10 regulatory framework and poor recordkeeping on the part of Dominion.

11 The Public Staff recommended in the Dominion 2019 rate case that 40% of
12 Dominion's CCR environmental remediation costs be paid for by
13 shareholders. In its February 24, 2020, Order Granting Partial Rate
14 Increase, the Commission announced its decision of a 10-year amortization
15 of Dominion's coal ash costs, with no return on the unamortized balance.
16 This results in a sharing that allocates approximately 26% of the costs to
17 shareholders, and 74% to ratepayers. The Public Staff recommends a 50%-
18 50% equitable sharing in the present case. It is reasonable and appropriate
19 to allocate a higher percentage of coal ash costs to DEP shareholders than
20 was allocated to Dominion shareholders in the Notice of Decision because
21 the environmental violations of DEP are far more extensive and far better
22 documented.

1 **Q. HOW DID THE COMMISSION TREAT CCR REMEDIATION COSTS IN**
 2 **THE DOMINION 2019 RATE CASE?**

3 A. The Commission issued its Order Accepting Public Staff Stipulation in Part,
 4 Accepting CIGFUR Stipulation, Deciding Contested Issues, and Granting
 5 Partial Rate Increase in the Dominion Rate Case, Docket No. E-22, Sub
 6 562, on February 24, 2020.

7 The Commission determined that it would not apply equitable sharing as
 8 recommended by the Public Staff, but instead effectuated a “fair and
 9 reasonable balance” between shareholders and ratepayers. According to
 10 the Commission:

11 . . . there is a well-established history of allocating prudently
 12 incurred costs, specifically in the context of extraordinary,
 13 large costs such as environmental clean-up and plant
 14 cancellation, between ratepayers and shareholders in order to
 15 strike a fair and reasonable balance. The Commission
 16 concludes that in the present case, fairness dictates this same
 17 treatment.
 18 Feb. 24, 2020 Order at 131.

19 In making its decision, the Commission stated that “[a] number of material
 20 facts in evidence call into question the prudence of DENC’s actions and
 21 inaction and the risks accepted by DENC management at several of its CCR
 22 sites.” Id. at 132. The Commission also pointed to the magnitude of the
 23 costs – approximately \$377 million on a system level or \$22 million on a
 24 North Carolina retail level (\$181 per customer). Id. Lastly, the Commission
 25 raised concerns regarding the matching principle and intergenerational
 26 equity, stating that “DENC’s CCR Costs address many decades’ worth of

1 coal-ash waste and the closure of coal ash basins related to electric service
2 provided to customers in the past.” Id. The Commission goes on to state
3 that “DENC’s present and future ratepayers are being burdened with costs
4 arising from past service.” Id.

5 Importantly, the Commission cites its obligation under N.C.G.S. 62-133(d)
6 to consider these material facts of record when setting just and reasonable
7 rates. Id. In sum, the Commission found the following:

8 A fair and reasonable balance is found which requires
9 DENC’s shareholders to bear some of the risk of clean-up
10 costs associated with CCR liabilities and protects the
11 ratepayers from unreasonably high rates. The Commission
12 concludes that the Company shall not be entitled to earn a
13 return on the unamortized balance of CCR Costs during the
14 amortization period, in light of: (1) the Commission’s
15 obligation to set just and reasonable rates that are fair to both
16 the utility and the ratepayer in accordance with N.C.G.S. § 62-
17 133(a); (2) the Commission’s historical treatment of
18 extraordinary, large costs, such as MGP environmental
19 remediation costs and plant cancellation costs; and (3) the
20 Commission’s obligation to consider all other material facts of
21 record that will enable it to determine what are just and
22 reasonable rates in accordance with N.C.G.S. § 62-133(d).
23 Id.

24 In addition to not allowing a return on the unamortized balance of the CCR
25 costs, the Commission amortized the costs over a ten-year period
26 consistent with its historical treatment of major plant cancellations, thus
27 allocating to shareholders approximately 26% of the costs, and to
28 ratepayers approximately 74% of the costs. Id. at 134-135.

1 **Q. HOW DOES THE COMMISSION’S TREATMENT OF CCR REMEDIATION**
2 **COSTS IN THE DOMINION 2019 RATE CASE DIFFER FROM THE**
3 **PUBLIC STAFF’S EQUITABLE SHARING RECOMMENDATION IN THIS**
4 **CASE?**

5 A. Both the Commission’s “fair and reasonable balancing” approach and the
6 Public Staff’s “equitable sharing” approach in the Dominion rate case were
7 intended to allocate CCR-related costs between shareholders and
8 ratepayers in order to achieve just and reasonable rates. The Public Staff
9 recommends—via its equitable sharing approach—that the CCR costs in
10 the present DEP rate case also be allocated between shareholders and
11 ratepayers.

12 Further, in the present case, the Public Staff recommends a 50/50%
13 allocation between ratepayers and shareholders for the prudently incurred
14 coal ash remediation costs that have been deferred. The Commission used
15 a 10-year amortization period in the Dominion Order to carry out its “fair and
16 reasonable balancing,” resulting in 26% of costs borne by shareholders.
17 Here, in order to allocate 50% of costs to shareholders, Public Staff witness
18 Maness recommends a longer amortization period of 26 years.

19 As discussed earlier in my testimony, the Public Staff’s recommendation for
20 a longer amortization period for DEP is due to the fact that evidence of
21 environmental violations and environmental contamination is much more
22 extensive for DEP than it was for Dominion. It is also due to the fact that the

amount of CCR costs DEP is seeking to recover is higher, \$624 million on a system basis, or \$381 million on a North Carolina retail level (\$276 per customer or about two-thirds of Dominion's remediation expenses per customer).

Commission's Order dated January 22, 2020

(Portion regarding CCR Remediation Costs)

Q. WHAT DID THE COMMISSION REQUIRE THE PUBLIC STAFF TO INVESTIGATE AND REPORT ON REGARDING DEP'S CCR REMEDIATION COSTS?

A. The Order required the Public Staff to provide total estimated costs and an estimated breakdown of the costs for DEP's CCR remediation for each site and for each impoundment as follows: (1) as initially proposed by DEP, and (2) pursuant to the 2019 Settlement Agreement entered into by and between DEP and DEQ.

Q. DID YOU HAVE ANY DIFFICULTIES COMPLYING WITH THE COMMISSION'S ORDER?

A. Yes. I was able to determine DEP's projected CCR remediation costs by site (or plant), but not by impoundment. DEP does not always individually perform remediation for each impoundment but will issue one contract to remediate the entire site or plant without separating costs between the various ash storage areas. For example, **[BEGIN CONFIDENTIAL]** [REDACTED]

1 [REDACTED]
 2 [REDACTED]
 3 [REDACTED]
 4 [REDACTED]
 5 [REDACTED]
 6 [REDACTED]. [END
 7 **CONFIDENTIAL]**

8 **Q. PLEASE EXPLAIN THE RECENT HISTORY OF DEP'S CCR**
 9 **REMEDATION COSTS AND ACTIONS TAKEN BY DEQ.**

10 A. For ratemaking purposes, DEP's CCR remediation costs first became a
 11 large issue in its 2017 rate case. During that proceeding, DEP was in the
 12 process of excavating CCR from the Asheville and Sutton plants because
 13 DEQ had designated them as high-risk under CAMA.⁸⁵

14 DEQ designated the other five coal-fired plants in North Carolina as
 15 intermediate risk, which gave DEP more time to close those CCR
 16 impoundments and allowed DEP to use cap-in-place for remediation. Those
 17 five plants are: Cape Fear, H.F. Lee, Mayo, Roxboro, and Weatherspoon.
 18 The one remaining plant, Robinson, is in South Carolina and not under the
 19 jurisdiction of DEQ or CAMA; however, DEP is excavating the Robinson

⁸⁵ 2014 N.C. Sess. Law 122, Section 3.(b), as amended by 2015 N.C. Sess. Law 110.

1 impoundments under a Consent Order from the SCDHEC as discussed
2 earlier in my testimony.

3 **Q. IN 2017, WHAT WERE DEP'S ESTIMATED TOTAL CCR REMEDIATION**
4 **COSTS?**

5 A. In September 2017, DEP estimated that total CCR remediation costs for its
6 eight coal-fired power plants would be **[BEGIN CONFIDENTIAL]**
7 **[REDACTED]** **[END CONFIDENTIAL]**. This projection is for the years
8 2015 through 2079. **Confidential Lucas Exhibit 21** provides a breakdown
9 of this estimate by plant. DEP based this estimate on its plan to use cap-in-
10 place to remediate many of its CCR impoundments.

11 **Q. WHAT SIGNIFICANT CHANGE OCCURRED THAT REQUIRED DEP TO**
12 **REVISE ITS ESTIMATE?**

13 A. On April 1, 2019, DEQ issued orders (Excavation Orders) to DEP and DEC
14 to excavate all impounded coal ash at six plants – Allen, Belews Creek,
15 Cliffside, Marshall, Mayo, and Roxboro. The Excavation Orders eliminated
16 cap-in-place as an option for these six plants, greatly increasing potential
17 costs.

18 **Q. AFTER DEQ ISSUED THE EXCAVATION ORDERS, WHAT WERE**
19 **DEP'S ESTIMATED TOTAL CCR REMEDIATION COSTS?**

20 A. In September 2019, DEP estimated total CCR remediation costs for its eight
21 coal-fired power plants as **[BEGIN CONFIDENTIAL]** **[REDACTED]** **[END**
22 **CONFIDENTIAL]**. This projection is for the years 2015 through 2079.

1 **Confidential Lucas Exhibit 22** provides a breakdown of this estimate by
2 plant.

3 **Q. WHAT HAPPENED AFTER DEQ ISSUED THE EXCAVATION ORDERS?**

4 A. DEC and DEP filed a contested case challenging the Excavation Orders.
5 However, on December 31, 2019, DEP, DEC, DEQ, and community and
6 environmental groups entered into the 2019 Settlement Agreement that
7 resolved the appeal of the Excavation Orders, as well as other ongoing
8 litigation between DEP and DEC and the community and environmental
9 organizations. The 2019 Settlement Agreement still requires excavation of
10 a majority of the CCR in DEC's and DEP's unlined impoundments (80
11 million tons), but it allows approximately 24 million tons of CCR in unlined
12 impoundments to remain in place. The 2019 Settlement Agreement also
13 acknowledges that DEQ, in the future, could grant variances that would
14 allow the CCR beneficiation projects at the Cape Fear and H.F. Lee plants
15 to extend operation from 2029, the CAMA-established closure deadline, to
16 2035. Extensions would allow for longer use of the beneficiation projects
17 and could possibly avoid construction of coal ash landfills at the plant sites.

18 **Q. WHAT EFFECT DID THE 2019 SETTLEMENT AGREEMENT HAVE ON**
19 **DEP'S ESTIMATED TOTAL CCR REMEDIATION COSTS?**

20 A. The 2019 Settlement Agreement decreased DEP's estimated total CCR
21 remediation costs for its eight coal-fired power plants to **[BEGIN**
22 **CONFIDENTIAL]** [REDACTED] **[END CONFIDENTIAL]**, compared to

1 the estimated cost of [BEGIN CONFIDENTIAL] [REDACTED] [END
2 CONFIDENTIAL] following the Excavation Orders. This projection is for the
3 years 2015 through 2079. Confidential Lucas Exhibit 23 provides the
4 effect of the 2019 Settlement Agreement savings on the amounts in
5 Confidential Lucas Exhibit 22.

6 Q. DOES LUCAS EXHIBIT 23 PROVIDE DEP'S CURRENT ESTIMATED
7 TOTAL CCR REMEDIATION COSTS?

8 A. No. DEP periodically evaluates and updates CCR remediation costs at all
9 eight coal-fired plants. Changes other than the 2019 Settlement Agreement
10 have affected current costs. DEP's current estimated total CCR remediation
11 costs are [BEGIN CONFIDENTIAL] [REDACTED] [END
12 CONFIDENTIAL]. This projection is for the years 2015 through 2079.
13 Confidential Lucas Exhibit 24 provides a breakdown of this estimate by
14 plant.

15 Q. DOES THIS CONCLUDE YOUR TESTIMONY?

16 A. Yes, it does.

Appendix A

Jay B. Lucas

I graduated from the Virginia Military Institute in 1985, earning a Bachelor of Science Degree in Civil Engineering. Afterwards, I served for four years as an engineer in the Air Force performing many civil and environmental engineering tasks. I left the Air Force in 1989 and attended the Virginia Polytechnic Institute and State University (Virginia Tech), earning a Master of Science degree in Environmental Engineering. After completing my graduate degree, I worked for an engineering consulting firm and worked for the North Carolina Department of Environmental Quality in its water quality programs. Since joining the Public Staff in January 2000, I have worked on utility cost recovery, renewable energy program management, customer complaints, and other aspects of utility regulation. I am a licensed Professional Engineer in North Carolina.

BEFORE THE NORTH CAROLINA UTILITIES COMMISSION

DOCKET NO. E-2, SUB 1219

In the Matter of)	
Application of Duke Energy Progress,)	SUPPLEMENTAL
LLC, for Adjustment of Rates and)	TESTIMONY OF
Charges Applicable to Electric Utility)	JAY B. LUCAS
Service in North Carolina)	PUBLIC STAFF – NORTH
)	CAROLINA UTILITIES
)	COMMISSION

BEFORE THE NORTH CAROLINA UTILITIES COMMISSION**DOCKET NO. E-2, SUB 1219****Supplemental Testimony of Jay B. Lucas****On Behalf of the Public Staff****North Carolina Utilities Commission****April 23, 2020**

1 **Q. PLEASE STATE YOUR NAME, BUSINESS ADDRESS, AND**
2 **PRESENT POSITION.**

3 A. My name is Jay B. Lucas. My business address is 430 North
4 Salisbury Street, Dobbs Building, Raleigh, North Carolina. I am an
5 engineer with the Electric Division of the Public Staff – North Carolina
6 Utilities Commission.

7 **Q. DID YOU PREVIOUSLY FILE DIRECT TESTIMONY IN THESE**
8 **PROCEEDINGS?**

9 A. Yes.

10 **INTRODUCTION**

11 **Q. WHAT IS THE PURPOSE OF YOUR SUPPLEMENTAL**
12 **TESTIMONY?**

13 A. The purpose of my supplemental testimony is three-fold. First, I am
14 presenting to the Commission the Public Staff's position on

1 additional costs for municipal water supplies and water filtration
 2 systems that the Company incurred in January and February 2020.
 3 Second, I am updating Lucas Exhibit 19 in my direct testimony to
 4 include DEP's coal ash Asset Retirement Obligation (ARO)
 5 expenses through February 29, 2020. Third, I am correcting an error
 6 in Lucas Exhibit 18 in my direct testimony.

7 **ADDITIONAL COSTS FOR MUNICIPAL WATER SUPPLIES**
 8 **AND WATER FILTRATION SYSTEMS**

9 **Q. PLEASE PROVIDE THE PUBLIC STAFF'S RECOMMENDATION**
 10 **ON ADDITIONAL COSTS FOR MUNICIPAL WATER SUPPLIES**
 11 **AND WATER FILTRATION SYSTEMS IN JANUARY AND**
 12 **FEBRUARY 2020.**

13 **A.** I recommend that the Commission disallow the costs shown in Lucas
 14 Supplemental Table 1 below:

Lucas Supplemental Table 1 – Costs for Municipal Water Supplies and Water Filtration Systems			
	January 2020	February 2020	TOTAL
Municipal Water Supplies	\$ 10,991	\$ 7,024	\$ 18,016
Water Filtration Systems	\$ 63,207	\$ 9,183	\$ 72,390
TOTAL	\$ 74,199	\$ 16,207	\$ 90,406

15 **Q. PLEASE EXPLAIN WHY YOU RECOMMEND DISALLOWANCE**
 16 **OF THE COSTS LISTED IN THE TABLE ABOVE.**

1 A. I recommend that the Commission disallow these costs for the same
2 reasons that I discuss on page 68, line 17, through page 70, line 10,
3 of my direct testimony filed on April 13, 2020. In summary, in DEP's
4 previous rate case in Docket No. E-2, Sub 1142, the Commission
5 determined that the Company should not recover costs for bottled
6 water that the Company supplied to households near DEP's coal ash
7 impoundments. There is no logical distinction between costs for
8 bottled water and costs for permanent water supplies, as noted in
9 Commissioner Clodfelter's dissent in the Commission's Order in the
10 previous Duke Energy Carolinas, LLC, rate case in Docket No. E-7,
11 Sub 1146. Furthermore, the municipal water supply costs and water
12 filtration system costs are the direct result of the legislature deciding
13 that coal ash constituents from DEP's impoundments created an
14 unacceptable risk to people's groundwater wells.

15 **UPDATED COAL ASH ARO EXPENSES**

16 **Q. PLEASE EXPLAIN YOUR UPDATE TO DEP'S COAL ASH ARO**
17 **EXPENSES.**

18 A. In my direct testimony, I provided Confidential Lucas Exhibit 19,
19 which contains DEP's coal ash ARO expenses for September 1,
20 2017, through December 31, 2019. In response to a Public Staff data
21 request, DEP provided updated expenses through February 29,

1 2020. I have updated Confidential Lucas Exhibit 19 to include those
2 expenses as shown in **Confidential Revised Lucas Exhibit 19**.

3 **CORRECTED LUCAS EXHIBIT 18**

4 **Q. PLEASE EXPLAIN YOUR CORRECTED LUCAS EXHIBIT 18.**

5 A. Lucas Exhibit 18 in my direct testimony contained a mathematical
6 error. However, correcting the error has no effect on the Public Staff's
7 conclusions or recommendations. I am submitting the corrected
8 version with my supplemental testimony as **Corrected Lucas**
9 **Exhibit 18**.

10 **Q. DOES THIS CONCLUDE YOUR TESTIMONY?**

11 A. Yes, it does.

BEFORE THE NORTH CAROLINA UTILITIES COMMISSION

DOCKET NO. E-2, Sub 1193

In the Matter of		
Application of Duke Energy Progress, LLC, for an Accounting Order to Defer Incremental Storm Damage Expenses Incurred as a Result of Hurricanes Florence and Michael and Winter Storm Diego)	PUBLIC STAFF
)	CORRECTION TO THE
)	DIRECT TESTIMONY OF
)	JAY B. LUCAS
)	
DOCKET NO. E-2, SUB 1219)	PUBLIC STAFF
)	CORRECTION TO THE
)	SUPPLEMENTAL
In the Matter of)	TESTIMONY OF JAY B.
Application of Duke Energy Progress, LLC, for an Adjustment of Rates and Charges Applicable to Electric Utility Service in North Carolina)	LUCAS

CORRECTION TO THE DIRECT TESTIMONY OF JAY B. LUCAS

The direct testimony of witness Lucas, filed on April 13, 2020, should be corrected as follows:

Page 3, lines 4-5 – “an engineer with the Electric Division of the Public Staff – North Carolina Utilities Commission” should be changed to “the manager of the Electric Section – Operations and Planning in the Public Staff’s Energy Division.”

**CORRECTION TO THE SUPPLEMENTAL TESTIMONY
OF JAY B. LUCAS**

The supplemental testimony of witness Lucas, filed on April 23, 2020, should be corrected as follows:

Page 2, lines 4-6 – “an engineer with the Electric Division of the Public Staff – North Carolina Utilities Commission” should be changed to “the manager of

the Electric Section – Operations and Planning in the Public Staff's Energy Division.”

Summary of Testimony of Jay B. Lucas
Docket No. E-2, Sub 1219

The purpose of my testimony is to present background and recommendations related to coal ash cost recovery. Other Public Staff witnesses Maness, Garrett, and Moore also speak to coal ash cost recovery, and my testimony should be read in conjunction with theirs.

Duke Energy Progress, LLC (the Company) now has 7,411 groundwater violations caused by its coal ash basins. That number is based on the Company's own data submitted to the North Carolina Department of Environmental Quality (DEQ). Groundwater violations are groundwater samples that have contamination in exceedance of the state's 2L groundwater quality standards and natural background levels at or beyond the compliance boundary. There are also 632 groundwater exceedances at the Robinson plant in South Carolina. The contamination is relevant to the sharing of coal ash costs between ratepayers and shareholders. The Company is asking customers to pay a second time for disposal of coal ash, without any added electric service. Since 1979, the Company has had a duty under the 2L rules to prevent groundwater contamination. It failed to comply with that duty. Moreover, the Company unreasonably failed to assess the risk of groundwater contamination by not installing a comprehensive groundwater monitoring system at any of its coal ash sites for many years after the 2L rules had gone into effect. A proper allocation of risk and balancing of equities means that the Company should share in the costs to dispose of coal ash a second time when its initial disposal failed to protect the environment.

In addition to the 7,411 groundwater violations, and in addition to the federal criminal charges to which the Company pled guilty—the costs of which are not part of this case—the Company has had additional compliance failures. In particular, the Company had unlawful discharges in the form of constructed and non-constructed seeps from coal ash basins to surface waters in violation of G.S. 143-215.1. Some of these unlawful discharges have led to penalties and some will be addressed through decanting and dewatering of coal ash basins as set out in DEQ Special Orders by Consent to correct the Company's regulatory noncompliance.

I have been able to quantify certain costs directly resulting from coal ash environmental violations. Those costs are unreasonable to charge to customers. Therefore, I recommend exclusion of the following costs from rate recovery:

- First, the Company's costs for the installation, operation, and maintenance of groundwater extraction and treatment at the Asheville and Sutton plants and land purchase at the Mayo plant. These costs, in the amount of \$1,240,328, are due solely to environmental violations and are above and beyond the amount the Company would have paid for CAMA compliance in the absence of environmental violations.
- Second, bottled water costs, including the bottled water itself, the delivery company, personnel associated with the delivery, and the consulting firm that managed the bottled water delivery program. These costs, in the amount of \$395,005, should be excluded from

rate recovery as ordered by the Commission in the Company's previous rate case, and were properly excluded by the Company.

- Third, costs to connect eligible residential properties to permanent alternative water supplies and, alternatively, the installation, operation, and maintenance of water treatment systems, as required by CAMA. These costs, in the amount of \$1,087,612, are the direct result of the legislature deciding that the Company's coal ash management had created an unacceptable risk to people's groundwater wells in the vicinity of the impoundments. The permanent alternative water supplies serve the same purpose as bottled water—protecting neighbors surrounding the coal ash impoundments from contamination risks—and therefore should be excluded from cost recovery just as bottled water costs have been excluded.

For deferred coal ash-related costs not otherwise disallowed as unreasonable, the Public Staff recommends that the Commission create a sharing between ratepayers and shareholders. While the Public Staff has been able to quantify a small part of the coal ash costs as unreasonable to charge to customers, we have primarily focused on equitable sharing as the way to achieve reasonable and just rates where quantification is not feasible. We recommend equitable sharing only for costs related to coal ash that is in effect being disposed of a second time by corrective action and closure of leaking ash impoundments. We do not

oppose cost recovery for prudent costs incurred only to dispose of new production ash in dry, lined sites.

The Company should bear an equitable portion of the burden for deferred coal ash costs because it had a duty to comply with the state's 2L rules and other environmental requirements, and the Company failed to do so. The Company's failure to comply with environmental regulations is compounded by its disregard for the need to conduct appropriate groundwater monitoring for many years. The material facts of record in this case are the extensive environmental violations caused by the Company's coal ash impoundments and the extraordinary magnitude of costs that produce no new electricity. Public Staff witness Maness discusses additional reasons for equitable sharing.

With regard to projected coal ash remediation costs as initially proposed and after the December 31, 2019 Settlement Agreement between the Company and DEQ, the Public Staff reviewed the estimated costs, which are all confidential, at four points in time. First, the Public Staff reviewed the cost estimate from September 2017. Second, the Public Staff reviewed the cost estimate from September 2019, after the date of DEQ's April 2019 Excavation Orders, which required the Company to excavate all coal ash at its two active coal-fired plants. Third, the Public Staff reviewed the estimated costs as of January 2020, after the Company and DEQ entered into the Settlement Agreement. Lastly, the Public Staff reviewed the Company's estimated costs as of February 2020. The Company periodically evaluates and updates coal ash remediation costs at all eight coal-

fired plants or plant sites. Changes other than the Settlement Agreement have affected current costs.

This completes my summary.

1 Q. And my colleague, Mr. Grantmyre, will be
2 presenting Mr. Maness.

3 DIRECT EXAMINATION BY MR. GRANTMYRE:

4 Q. Good morning. This is Bill Grantmyre, Public
5 Staff attorney. Mr. Maness, are you there?

6 A. (Michael C. Maness) Yes, I'm here.

7 Q. Could you please state your name, business
8 address, and current position?

9 A. My name is Michael C. Maness. My business
10 address is 430 North Salisbury Street, Raleigh,
11 North Carolina. I am the director of accounting for
12 the Public Staff.

13 Q. And did you cause to be prefiled on
14 September 16, 2020, your second supplemental testimony
15 consisting of 13 pages and two exhibits?

16 A. Yes, I did.

17 Q. And on September 29, 2020, did you prepare
18 and cause to be filed a summary of your second
19 supplemental testimony and an errata corrections to
20 your direct testimonies?

21 A. Yes, I did.

22 Q. Other than those corrections, if you were
23 asked the same questions again today, would your
24 answers be the same?

1 A. Yes.

2 MR. GRANTMYRE: Commi ssioner Cl odfel ter,
3 at this time, I move that Mr. Maness' second
4 supplemental testimony, summary of his testimoni es,
5 and errata correction sheet be entered into the
6 record as if given orally from the stand, and that
7 his exhibi ts be marked for identi fication as
8 prefi led.

9 COMMI SSIONER CLODFELTER: Unless there
10 is objection from any party, it will be so ordered.

11 (Public Staff Maness Exhibi ts I through
12 III; Public Staff Supplemental Exhibi ts
13 I through III; Public Staff Maness
14 Second Supplemental Exhibi ts I and II;
15 and Public Staff Second Revised Exhibi ts
16 I and II were identi fied as they were
17 marked when prefi led.)

18 (Whereupon, the prefi led direct with
19 Appendi x A, and supplemental testimony
20 of Mi chael C. Maness were moved at the
21 consol idated hearing and copied into the
22 record as if given orally from the
23 stand.)

24 (Whereupon, the prefi led second

1 supplementary testimony, testimony
2 summary, and errata of Michael C. Maness
3 were copied into the record as if given
4 orally from the stand.)
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BEFORE THE NORTH CAROLINA UTILITIES COMMISSION

DOCKET NO. E-2, SUB 1219

In the Matter of
Application of Duke Energy Progress,
LLC, for Adjustment of Rates and
Charges Applicable to Electric Utility
Service in North Carolina

) TESTIMONY OF
) MICHAEL C. MANESS
) PUBLIC STAFF – NORTH
) CAROLINA UTILITIES
) COMMISSION

BEFORE THE NORTH CAROLINA UTILITIES COMMISSION**DOCKET NO. E-2, SUB 1219****Testimony of Michael C. Maness****On Behalf of the Public Staff****North Carolina Utilities Commission****April 13, 2020**

1 **Q. PLEASE STATE YOUR NAME, BUSINESS ADDRESS, AND**
2 **PRESENT POSITION.**

3 A. My name is Michael C. Maness. My business address is 430 North
4 Salisbury Street, Dobbs Building, Raleigh, North Carolina. I am
5 Director of the Accounting Division of the Public Staff – North
6 Carolina Utilities Commission (Public Staff).

7 **Q. BRIEFLY STATE YOUR QUALIFICATIONS AND DUTIES.**

8 A. My qualifications and duties are included in Appendix A.

9 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?**

10 A. The purpose of my testimony is, first, to present certain accounting
11 and ratemaking adjustments related to the September 2017 –
12 December 2019 Asset Retirement Obligation (ARO)-related and
13 non-ARO-related coal ash clean-up, disposal, and remediation costs

1 that I am recommending be adopted by the North Carolina Utilities
2 Commission (Commission) for purposes of determining the revenue
3 requirement to be approved for Duke Energy Progress, LLC (DEP or
4 the Company), in this proceeding. As part of this adjustment, I am
5 incorporating coal-ash related adjustments recommended by other
6 members of the Public Staff, as well as consultants retained by the
7 Public Staff, as further described later herein, and flowing them
8 through my schedules so that they can be incorporated into the
9 Public Staff's recommended revenue requirement.

10 Second, I am commenting on the ratemaking treatment of the
11 January 2015 – August 2017 costs of DEP's ARO-related coal ash
12 compliance and cleanup activities, first considered by the
13 Commission in Docket No. E-2, Sub 1142 (incorporating Docket No.
14 E-2, Sub 1103 (Sub 1103) and hereafter referred to as Sub 1142),
15 with regard to those aspects that are still on appeal to the North
16 Carolina Supreme Court.

17 Third, I am responding to the portion of the Commission's Order
18 Directing the Public Staff to File Testimony, dated January 22, 2020
19 (January 22 Order), requiring the Public Staff to investigate and
20 report on each of DEP's depreciation studies going back to 2000 with
21 respect to whether any costs for coal ash impoundment closures
22 were included in net salvage for decommissioning of DEP's coal

1 plants, and to explore whether or not DEP and/or its consultants ever
2 otherwise discussed, memorialized, or corresponded about
3 impoundment closure costs being included in net salvage.

4 Finally, I am presenting the Public Staff's recommendation regarding
5 deferral of 2020 through 2022 costs related to the Company's
6 proposed Grid Improvement Plan (GIP), based in part on
7 recommendations of other members of the Public Staff, as further
8 described herein.

9 **Q. HOW ARE YOUR RECOMMENDED ADJUSTMENTS, AS WELL**
10 **AS THOSE YOU ARE FLOWING THROUGH, BEING**
11 **INCORPORATED INTO THE PUBLIC STAFF'S RECOMMENDED**
12 **REVENUE REQUIREMENT?**

13 A. I have provided the impact of all the adjustments I am recommending
14 to Public Staff witness Shawn L. Dorgan for inclusion in his Exhibit
15 1, in which he calculates the overall change in the Company's
16 proposed revenue requirement recommended by the Public Staff,
17 which is then used to determine the recommended rate change.

18 **SUMMARY OF ADJUSTMENTS RECOMMENDED TO DEP'S**
19 **ARO-RELATED AND NON-ARO-RELATED CCR COSTS**

20 **Q. PLEASE BRIEFLY DESCRIBE THE ADJUSTMENTS YOU ARE**
21 **RECOMMENDING TO DEP'S CCR COSTS.**

1 A. I am recommending adjustments to the Company's coal ash
2 management costs in the following areas:

3 1. Adjustments to depreciation and amortization expense, as
4 well as rate base amounts, associated with the Company's
5 deferred ARO-related CCR costs, in order to achieve
6 equitable sharing of the costs between ratepayers and DEP's
7 shareholders.

8 2. Adjustments to depreciation and amortization expense, as
9 well as rate base amounts, associated with the Company's
10 non-ARO-related CCR costs to reflect a longer amortization
11 period than that proposed by the Company.

12 Additionally, as explained later within my testimony, I am also
13 recommending that the Company's proposed balances of deferred
14 ARO-related CCR costs be reclassified within the Company's rate
15 base, even though said reclassification has no impact on the Public
16 Staff's overall revenue requirement.

17 **ADJUSTMENTS TO DEP'S ARO-RELATED SEPTEMBER 2017 –**
18 **FEBRUARY 2020 COAL ASH MANAGEMENT ACTIVITIES**

19 **Q. PLEASE BRIEFLY DESCRIBE THE BACKGROUND OF DEP'S**
20 **ARO- AND NON-ARO-RELATED COAL ASH MANAGEMENT**
21 **ACTIVITIES.**

1 A. The background related to these activities is described in the
2 testimony of Public Staff witnesses Garrett, Moore, and Lucas.
3 Briefly, however, DEP's coal ash, or coal combustion residual (CCR)
4 management activities in large part occur because DEP must
5 conduct corrective action for its environmental contamination from
6 coal ash, and because of new legal requirements for closure of coal
7 ash disposal sites. Some of DEP's coal ash remediation and non-
8 ARO (capital projects) costs are incurred pursuant to several federal
9 and state statutes and regulations, including, but not necessarily
10 limited to, the Environmental Protection Agency's (EPA) CCR Rule
11 (CCR Rule), the federal Clean Water Act and the related EPA Steam
12 Electric Power Generating Effluent Guidelines and Standards (ELG
13 Rule), the North Carolina Coal Ash Management Act (CAMA), and
14 the 2L rules¹.

15 **Q. PLEASE BRIEFLY DESCRIBE THE COMPANY'S PROPOSED**
16 **ADJUSTMENTS RELATED TO CCR EXPENDITURES.**

17 A. As approved by the Commission in its decision in the Sub 1142 case,
18 as discussed further later, the Company has made adjustments
19 intended to result in the recording of a regulatory asset to reflect
20 ARO-related expenditures it has incurred to remediate coal ash
21 storage areas and to comply with the above-described federal and

¹ Groundwater Classification and Standards, 15A N.C. Admin. Code 2L.

1 state governmental requirements imposed to provide for the safe
2 disposal of coal ash. These adjustments include (1) the implicit
3 elimination of the ARO-related CCR accounting entries made to the
4 Company's books and records prior to March 2020 for financial
5 accounting purposes, and (2) a pro forma adjustment to increase rate
6 base for the regulatory asset resulting from the actual ARO-related
7 CCR expenditures incurred between September 1, 2017, and
8 February 29, 2020 (the Deferral Period). DEP is proposing in this
9 case to increase depreciation and amortization expenses to reflect a
10 five-year amortization of those deferred costs.

11 With regard to non-ARO CCR capital expenditures, the Company
12 has recorded those capital costs as additions to rate base as per
13 normal utility accounting. However, pursuant to the Commission's
14 decision in Sub 1103 and Sub 1142 (as discussed later), the
15 Company has deferred the annual costs incurred (depreciation,
16 return, incremental expenses) between the dates these facilities
17 went into service and the date the rates in this proceeding are
18 expected to go into effect, and is proposing to amortize those costs
19 over a five-year period with a return.

20 **Q. IN YOUR TESTIMONY, ARE YOU CONSIDERING ALL OF DEP'S**
21 **COAL ASH COSTS INCURRED THROUGH FEBRUARY 2020?**

1 A. No. Due to time constraints, the Public Staff was not able to consider
2 actual costs incurred beyond December 31, 2019, in this round of
3 testimony. Costs incurred in January and February 2020 will be
4 incorporated into the Public Staff's supplemental testimony filed later
5 in this proceeding.

6 **FINANCIAL AND REGULATORY ACCOUNTING FOR DEP'S**
7 **ARO-RELATED CCR COSTS**

8 **Q. HOW HAS THE COMPANY TREATED ITS ARO-RELATED**
9 **OBLIGATIONS FOR FINANCIAL ACCOUNTING PURPOSES?**

10 A. For financial accounting purposes, the Company has recorded the
11 current estimated fair value of its entire projected level of ARO-
12 related CCR expenditures, with adjustments for market influences
13 and probability-weighted cash flows, as an ARO liability, based on
14 the requirements of Topic 410 (Asset Retirement and Environmental
15 Obligations) of the Accounting Standards Codification (ASC)
16 promulgated and maintained by the Financial Accounting Standards
17 Board (FASB).

18 Upon initial establishment, the ARO liability is offset in the financial
19 statements by one or both of two separate amounts. The first is a
20 balance sheet asset, the Asset Retirement Cost (ARC), which
21 represents amounts related to the future useful life of still operating
22 assets; the ARC is depreciated over those remaining useful lives.

1 The second is an immediate write-off to expense of ARO amounts
2 that are related to assets that have already been retired or are no
3 longer reflected in the financial statements (such as those written off
4 as financially impaired).²

5 **Q. FOR RATEMAKING PURPOSES IN THIS PROCEEDING, IS THE**
6 **COMPANY PROPOSING TO UTILIZE ARO ACCOUNTING AS**
7 **PRESCRIBED BY THE FASB?**

8 A. No. In this proceeding, the Company has effectively reversed all of
9 the entries made on its financial accounting books in association with
10 the establishment of the FASB-mandated CCR ARO liability, and is
11 instead proposing the deferral and amortization of actual
12 expenditures as they are incurred during the Deferral Period. (A
13 similar procedure was followed in the Sub 1142 case for the
14 expenditures made between January 1, 2015, and August 31, 2017.)

15 The Company bases its proposal not to adopt financial accounting
16 ARO treatment for North Carolina retail ratemaking purposes on the
17 deferral approval it received in the Sub 1103 and Sub 1142
18 subdockets, which in turn relies on a 2003 Commission Order in

² The FERC has adopted a similar method of accounting for use in accordance with its Uniform System of Accounts (USOA); however, both the FERC and this Commission provide for departures from the USOA for purposes of state jurisdictional accounting and ratemaking purposes (through the use of regulatory assets and liabilities). CFR Title 18, Chapter I, Subchapter C Part 101 - Accounts 182.3 and 254; Rules and Regulations of the North Carolina Utilities Commission – Rule R8-27.

1 Docket No. E-2, Sub 826; that Order focused on the relationship
2 between the Commission's long-standing treatment of nuclear
3 decommissioning costs and the FASB's required treatment of AROs
4 pursuant to Statement of Financial Accounting Standards No. 143
5 (SFAS 143), now codified within ASC 410. These Orders essentially
6 allowed DEP to replace ASC 410 accounting treatment of a legal
7 retirement obligation with a treatment that has been approved by the
8 Commission. In this case, as in the Sub 1142 rate case, the
9 Company is effectively asking the Commission to replace ASC 410
10 treatment with its own proposed ratemaking treatment.³

11 **Q. HOW IS THE COMPANY PROPOSING TO TREAT ARO-**
12 **RELATED CCR EXPENDITURES AND OBLIGATIONS FOR**
13 **RATEMAKING PURPOSES?**

14 A. As noted previously, and consistent with the Sub 1142 Order, the
15 Company has established a regulatory asset for actual CCR
16 expenditures made during the Deferral Period, and proposes to
17 amortize that regulatory asset over a five-year period beginning with
18 the effective date of the rates approved in this proceeding. This is

³ The Company still follows GAAP/FERC accounting for financial presentation purposes. However, in the present proceeding it seeks to replace the ASC 410 treatment for purposes of North Carolina retail ratemaking. As Company witness Sean Riley notes in his rebuttal testimony in the Duke Energy Carolinas rate case, Docket No. E-7, Sub 1214, the accounting treatment follows the ratemaking treatment. Accounting for GAAP purposes does not determine the ratemaking treatment.

1 fundamentally different from the FASB's ARO approach, in that it
2 focuses on the recording and future recovery of actual costs spent,
3 rather than the determination of a liability for future expenditures and
4 the assignment of that liability to both past and future accounting
5 periods for earnings recognition purposes.

6 **Q. DOES THE PUBLIC STAFF AGREE WITH THIS APPROACH?**

7 A. The Public Staff agrees with the concept of deferring the costs
8 incurred during the period in question and amortizing them over
9 some multi-year period (but does not agree with the amortization
10 period proposed by the Company in this case, nor with the allowance
11 of a return on the unamortized balance, as will be discussed later).
12 The use of the deferral approach results in a more straightforward
13 tracking of the monies expended and awaiting future recovery than
14 does the FASB's ARO approach, although it starts from a
15 presumption that all of the costs should be eligible for consideration
16 of recovery, not rejected simply because they are related to service
17 in prior years. In this particular instance, I believe that the
18 presumption is reasonable in this case, although it certainly is not so
19 in all instances. The reason deferrals are not always appropriate is
20 because North Carolina is a historical test year jurisdiction:
21 retroactive ratemaking is generally unlawful, so deferral of past costs
22 for purposes of future rate recovery should be a strictly limited

1 exception to the retroactive ratemaking prohibition. Legal counsel
2 advises that deferral is authorized under N.C. Gen. Stat. § 62-133(d)
3 as a matter of limited Commission discretion to depart from the
4 ratemaking formula of N.C. Gen. Stat. § 62-133(b) where necessary
5 to achieve “reasonable and just rates” due to extraordinary
6 circumstances.

7 **Q. WHAT IS THE EFFECTIVE RESULT OF THE DEFERRAL**
8 **APPROACH?**

9 A. The effective result of the deferral approach is to replace, for
10 ratemaking purposes, the ARO approach required by the FASB for
11 financial accounting purposes with the approach of deferring actual
12 cash expenditures and then recovering them through amortization.
13 On the Company’s books, the regulatory asset and liability entries
14 effectuating its approach may take the form of overlaying the
15 financial accounting entries; however, their effect, when added to the
16 financial accounting entries, should be consistent with the Sub 826
17 Order. Under the Sub 826 approach, the FASB’s ARO financial
18 accounting approach is replaced with deferral of the costs to a
19 regulatory asset for North Carolina retail ratemaking purpose.

20 **Q. CAN YOU EXPLAIN HOW THE DEFERRAL APPROACH CAME**
21 **TO BE APPROVED BY THE COMMISSION, RESULTING IN A**
22 **DEFERRED BALANCE OF COAL ASH MANAGEMENT**

**EXPENDITURES THAT DEP IS PROPOSING TO AMORTIZE FOR
RATE RECOVERY BEGINNING WITH THIS PROCEEDING?**

A. Yes. On December 21, 2015, Duke Energy Corporation (Duke Energy) filed a letter with the Commission indicating that DEP had established a regulatory asset account for purposes of accounting for costs related to its coal ash-related AROs. Subsequently, on December 30, 2016, in Sub 1103 and E-7, Sub 1110, DEP and Duke Energy Carolinas, LLC (DEC), jointly filed a petition requesting that the Commission authorize each utility to defer certain costs related to compliance with state and federal environmental requirements associated with coal combustion residuals. On January 6, 2017, the Commission issued an order requesting comments on DEP's and DEC's petition.

Several parties, including the Public Staff, filed comments in response to the Commission's order. In its comments, filed on March 15, 2017, the Public Staff stated that in this particular case, it believed that the non-capital costs and depreciation expense related to compliance with state and federal requirements cited in the Companies' petition generally satisfied the criteria for deferral for regulatory accounting purposes, subject to (a) the normal provision that this decision would be entered without prejudice to the right of any party to take issue with the amount, if any, of the deferred costs to be allowed for ratemaking purposes, if such costs are included in

1 future rate filings; (b) recognition of the fact that given the complex
2 task of determining what portion, if any, of these very unique deferred
3 expenses should ultimately be approved for rate recovery in a
4 general rate proceeding, any assumptions regarding such rate
5 recovery should be especially discouraged; (c) the possibility that
6 given the unusual circumstances of these costs, the Commission
7 might determine that some sharing of the costs between ratepayers
8 and shareholders is necessary to ensure that rates charged to
9 customers are limited to an appropriate and reasonable amount; and
10 (d) the determination of the method and length of amortization of any
11 deferred costs.

12 In addition to not objecting to deferral of these expenses, the Public
13 Staff indicated that the unique nature of the costs and the complexity
14 of the issues surrounding the determination of ultimate rate recovery
15 justified a limited delay in determining the beginning date of any
16 amortization of the deferred expenses until the next respective
17 general rate proceeding, which was expected to be filed sometime in
18 2017.

19 With regard to the deferral of a return on capitalized items, as well as
20 deferral of carrying charges on the deferred expenses themselves,
21 the Public Staff did not object to such a deferral. However, the
22 comments indicated that the ultimate recoverability of those deferred

1 returns in rates should be considered to be subject to the provisions
2 generally set forth therein.

3 The Public Staff also identified several items unique to the topic of
4 coal ash management that would need to be considered as part of
5 the process of determining the appropriate amount of CCR costs that
6 should be recovered from ratepayers, as well as the timing of that
7 recovery. Those items included, but were not limited to, the
8 prudence and reasonableness of the costs incurred; any fines,
9 penalties, or other costs of resolving and/or remediating violations of
10 law and regulations; any costs of settling legal disputes, or of
11 resolving and/or remediating issues as part of a settlement; issues
12 of jurisdictional allocation; whether the setting of fair and reasonable
13 rates demands a sharing of costs between ratepayers and
14 shareholders; and the appropriate and reasonable amortization
15 period for any costs ultimately determined to be prudently incurred
16 and reasonable for recovery from the ratepayers.

17 On July 10, 2017, the Commission issued an order consolidating Sub
18 1103 with the Sub 1142 general rate case proceeding. On February
19 23, 2018, the Commission issued its Order Accepting Stipulation,
20 Deciding Contested Issues and Granting Partial Rate Increase in
21 Sub 1103 and Sub 1142 (Sub 1142 Order), which approved the
22 Company's deferral petition until its next general rate case.

1 **Q. IF THE COMPANY HAD CHOSEN TO USE THE FASB ARO**
2 **METHOD OF TRACKING COAL ASH EXPENSE INSTEAD OF**
3 **THE “SPEND AND DEFER” METHOD IT CHOSE TO UTILIZE,**
4 **WOULD IT STILL HAVE BEEN NECESSARY FOR THE**
5 **COMPANY TO FILE A DEFERRAL REQUEST?**

6 A. Most likely, yes. Following either method of tracking expenses would
7 have exposed the Company to very significant charges, either
8 through dollars spent and not included in rates, or asset retirement
9 cost write-offs related to closed generating stations, which also
10 would not have been recovered in rates. In either case, in the
11 absence of deferral, DEP would have had to write substantial ARO-
12 related costs off to expense and would not have been able to recover
13 them in rates.

14 **Q. ARE THERE CERTAIN RATEMAKING APPROACHES TAKEN IN**
15 **THIS PROCEEDING WITH WHICH YOU AGREE, GIVEN THE**
16 **PUBLIC STAFF’S COMMENTS IN SUB 1103 AND THE**
17 **COMMISSION’S SUB 1142 ORDER?**

18 A. Yes. Consistent with its comments and the Commission’s Sub 1142
19 Order, the Public Staff does not object for purposes of this
20 proceeding to the deferral of a return for the period September 2017
21 through the effective date of new rates on deferred ARO-related coal
22 ash expenditures. Additionally, due to the magnitude and unique

1 nature of these costs, the Public Staff does not object to the
2 beginning of the amortization being delayed until the effective date
3 of the rates approved in this proceeding.⁴

4 **Q. IN GENERAL, WHAT ADJUSTMENTS HAVE YOU MADE TO THE**
5 **COMPANY'S ARO-RELATED COSTS OF COAL ASH**
6 **MANAGEMENT?**

7 A. I have made the following adjustments:

- 8 1. Adjustments to the ARO-related coal ash management
9 expenditures as of the end of December 2019 to reach a
10 prudent and reasonable level of coal ash expenditures, as
11 recommended by Public Staff witnesses Vance F. Moore, L.
12 Bernard Garrett, and Jay B. Lucas;
- 13 2. Amortization of the balance of ARO-related deferred coal ash
14 expenditures at the beginning of September 2020⁵ over a 27-
15 year period, rather than the 5-year period proposed by the
16 Company; and
- 17 3. Reversal of the Company's inclusion of the unamortized
18 balance of ARO-related coal ash expenditures in rate base;

⁴ For many types of deferred costs, the Public Staff typically recommends that amortization begin in the month of or the month following the incurrence of the costs.

⁵ If the rates approved in this case become effective on a different date, the beginning of the amortization period should begin on the effective date.

1 this reversal, in conjunction with the 27-year amortization
2 period, produces an equitable and reasonable sharing of the
3 burden of coal ash expenditures between the Company's
4 ratepayers and its shareholders.

5 **Q. PLEASE DISCUSS YOUR ADJUSTMENTS TO THE COMPANY'S**
6 **RECOMMENDED LEVEL OF DEFERRED COAL ASH**
7 **MANAGEMENT EXPENDITURES.**

8 A. The first adjustment I am making is to reduce the coal ash
9 management costs subject to deferral, based on the
10 recommendations of Public Staff witnesses Moore, Garrett, and
11 Lucas. The rationales for these adjustments are fully set forth in the
12 testimonies of those witnesses, but they can be briefly described as
13 follows:

- 14 1. Adjustments recommended by witness Garrett with regard to
15 (a) a fulfillment fee paid to Charah, Inc., related to the disposal
16 of ash from the Sutton, Cape Fear, H.F. Lee, and
17 Weatherspoon plants at the Brickhaven structural fill project,
18 and (b) ash transportation costs related to the Asheville
19 Station – approximately \$33.7 million and \$50.2 million,
20 respectively, on a system basis;
- 21 2. Adjustments recommended by witness Moore with regard to
22 coal ash costs associated with beneficiation activities at the
23 H.F. Lee and Cape Fear Stations - approximately \$65.3
24 million and \$65.0 million, on a system basis; and

1 3. Adjustments recommended by witness Lucas (a) to remove
2 the costs of extraction and treatment of groundwater and
3 other costs of groundwater remediation at various plants and
4 (b) to provide for permanent alternative water supplies or
5 water treatment – approximately \$1.2 million and \$3.9 million,
6 respectively, on a system basis.

7 I have accumulated these costs and spread them in a reasonable
8 manner throughout the Deferral Period, pursuant to guidance
9 received from the applicable witnesses. This accumulation is set
10 forth on Maness Exhibit I, Schedule 1-2. The adjustments have then
11 been used to reduce the monthly deferral of system-level costs set
12 forth on Maness Exhibit I, Schedule 1-1.

13 **Q. PLEASE EXPLAIN YOUR SECOND AND THIRD ADJUSTMENTS,**
14 **THE RECOMMENDATION TO AMORTIZE THE DEFERRED**
15 **BALANCE OF DEFERRAL PERIOD COAL ASH COSTS OVER 27**
16 **YEARS, AND THE RECOMMENDATION TO REVERSE THE**
17 **COMPANY’S INCLUSION OF THE UNAMORTIZED COSTS IN**
18 **RATE BASE.**

19 A. The Company has recommended that the ARO-related costs of
20 Deferral Period coal ash management be amortized over five years
21 for ratemaking purposes in this proceeding. In my opinion, that is
22 simply too short an amortization period for costs of the magnitude
23 and nature of these. Instead, the Public Staff has been guided in its

1 choice of amortization period for these costs in this proceeding by its
2 belief that it is most reasonable and appropriate for coal ash costs,
3 after specific imprudently incurred or otherwise unreasonable
4 amounts have been identified and disallowed for recovery, to be
5 shared equitably between the ratepayers and the Company's
6 shareholders.

7 **Q. WHY DOES THE PUBLIC STAFF BELIEVE COAL ASH COSTS,**
8 **AFTER REMOVAL OF SPECIFICALLY DISALLOWABLE**
9 **AMOUNTS, SHOULD BE SHARED BETWEEN THE**
10 **RATEPAYERS AND SHAREHOLDERS?**

11 A. There are two general reasons why the sharing of costs for coal ash
12 management is reasonable and appropriate for ratemaking
13 purposes. First, as discussed in more detail by Public Staff witness
14 Lucas, the extent of the Company's failure to prevent environmental
15 contamination from its coal ash impoundments, in violation of state
16 and federal laws, supports ratemaking that leaves a large share of
17 the costs for DEP shareholders to pay. Furthermore, he testifies that
18 DEP's original disposal practices pose an ongoing contamination risk
19 that requires expensive remediation – which includes closure of the
20 impoundments - without any additional electric service benefit to its
21 ratepayers. However, Mr. Lucas also testifies that it is very difficult
22 to quantify the costs for such actions, as the costs of taking an

1 alternative course of action in the past would be speculative to some
2 degree. He also indicates that apart from traditional imprudence,
3 there is Company culpability for years of extensive groundwater
4 contamination, and other environmental non-compliance, that
5 justifies a sharing of the remediation and closure costs in accord with
6 N.C. Gen. Stat. § 62-133(d). Therefore, he is of the opinion that
7 some degree of equitable sharing is appropriate on the facts of this
8 case.

9 Second, there is a history of approval for sharing of extremely large
10 costs that do not result in any new generation of electricity for
11 customers. Such sharing between ratepayers and shareholders has
12 been approved for costs of abandoned nuclear construction and for
13 environmental cleanup of manufactured gas plant facilities. Even if
14 the reasons for equitable sharing set forth by Mr. Lucas were not
15 present, the Public Staff still believes that some level of sharing,
16 perhaps comparable to that previously used for abandonment losses
17 on cancelled nuclear generation facilities, would be appropriate and
18 reasonable for DEP's coal ash costs.

19 **Q. IS THE TYPE OF EQUITABLE SHARING YOU AND MR. LUCAS**
20 **DESCRIBE APPROPRIATE EVEN FOR COSTS FOR WHICH**
21 **THERE HAVE BEEN NO SPECIFIC IMPRUDENCE OR**
22 **UNREASONABLENESS FINDINGS?**

1 A. Yes. Under N.C. Gen. Stat. § 62-133(b), imprudently incurred or
2 otherwise unreasonable costs must be excluded 100% from rate
3 recovery. In addition, there can be circumstances where the
4 traditional imprudence framework is not applicable, but an equitable
5 sharing of costs – short of a 100% disallowance - is still appropriate
6 to consider. The lack of any finding of specific imprudence or
7 unreasonableness does not invalidate consideration of whether or
8 not a sharing adjustment is appropriate and reasonable. There may
9 well be reasons, such as the ones discussed in this testimony, that
10 make equitable sharing appropriate and reasonable for purposes of
11 achieving reasonable and just rates, independent of prudence
12 conclusions.

13 **Q. WHY DO YOU BELIEVE THAT THE MAGNITUDE AND GENERAL**
14 **NATURE OF THE CCR COSTS PRESENTED FOR**
15 **AMORTIZATION IN THIS PROCEEDING MAKES IT**
16 **APPROPRIATE TO IMPLEMENT EQUITABLE SHARING?**

17 A. First, the total amount of costs incurred during the Deferral Period
18 (\$404,684,000, on a system basis, after removal of the adjustments
19 recommended by other Public Staff witnesses) is extraordinarily
20 large. Indeed, this was a basis for the Company's deferral petition.
21 The N.C. retail amount recommended by the Public Staff for
22 amortization (\$267,472,000, including carrying costs) amounts to an

1 average of approximately \$162 per N.C. retail customer, using a
2 proforma balance of 1,653,474 customers at December 31, 2019.
3 Requiring the N.C. retail customers to bear the cost of a five-year
4 amortization period for these costs would burden each customer with
5 an additional amount of approximately \$32 per year, on average,
6 even before considering the impact of including the unamortized
7 amount in rate base. (In fact, even without the removal of the
8 unamortized amount from rate base that enables an equitable
9 sharing adjustment, I believe that a five-year amortization period
10 would be much too short for an expense of this magnitude.) Second,
11 it must be remembered that DEP will be incurring significant
12 additional coal ash costs in the future, in the billions of dollars.
13 Therefore, the costs incurred during the Deferral Period do not come
14 close to the total CCR costs the Company expects in total. Third,
15 much like the equitable sharings that have been approved by the
16 Commission with regard to plant abandonments over the years, the
17 incurrence of these costs will not provide any benefits to customers
18 in terms of additional electric service or improvements in service.
19 Fourth, unlike some situations in recent years in which plants have
20 been retired early due to economic reasons, the incurrence of CCR
21 costs has not been the result of an economic analysis that pointed
22 toward an action that would be economically advantageous to
23 ratepayers. Finally, equitable sharing helps mitigate the

1 intergenerational inequity of present and future customers paying for
2 costs caused by service to customers in past decades.

3 **Q. HOW DOES THE PUBLIC STAFF ACHIEVE THIS**
4 **RECOMMENDED EQUITABLE SHARING?**

5 A. The first step in achieving a sharing is to exclude the unamortized
6 amount of the deferred expenses from rate base. As a result of
7 taking this step, the Company will not be allowed to earn a return
8 from the ratepayers on the unamortized balance while the deferred
9 costs are being amortized. The second step is to choose an
10 amortization period that will result in a reasonable and appropriate
11 sharing of the costs.

12 **Q. IS EXCLUDING DEFERRED EXPENSES FROM RATE BASE**
13 **LEGAL UNDER THE NORTH CAROLINA GENERAL STATUTES?**

14 A. Yes, according to advice of Public Staff counsel. Pursuant to N.C.
15 Gen. Stat. § 62-133(b)(1), the only costs that the Commission is
16 required to include in rate base are (1) the “reasonable original cost
17 of the public utility’s property used and useful, or to be used and
18 useful within a reasonable time after the test period . . . ,” and (2) in
19 some circumstances, the costs of construction work in progress. I
20 am advised by counsel that beyond those requirements, what is and
21 what is not allowed in rate base is within the legal discretion of the
22 Commission to decide, as long as the rates set thereby are fair and

1 reasonable to both the utility and the consumers. Moreover, N.C.
2 Gen. Stat. § 62-133(d) requires the Commission to “consider all other
3 material facts of record that will enable it to determine what are
4 reasonable and just rates.” According to counsel, N.C. Gen. Stat. §
5 62-133(d) operates separately from N.C. Gen. Stat. § 62-133(b), and
6 provides the Commission with discretion to authorize equitable
7 sharing of utility costs, beyond the ratemaking formula of N.C. Gen.
8 Stat. § 62-133(b), where appropriate to achieve reasonable and just
9 rates.

10 The Commission has taken this approach several times in past
11 cases, most often in the cases of nuclear and coal plants abandoned
12 prior to commencing commercial operation, including, specifically for
13 DEP, the abandonment losses related to Harris Units 2, 3, and 4 and
14 Mayo Unit 2.⁶ Furthermore, in DEP’s 1983 general rate case, Docket
15 No. E-2, Sub 461, the Commission outlined its policy – applicable to
16 all regulated electric utilities in North Carolina - regarding the
17 treatment of plant abandonment losses:

18 The proper rate-making treatment of abandonment
19 losses has been before the Commission in several
20 cases and will continue to arise in future cases. The
21 Commission has, therefore, undertaken to reexamine
22 this important issue in order to develop a more
23 consistent and equitable approach to it. The

⁶ See in particular the Evidence and Conclusions for Finding of Fact No. 11 in the *Commission’s Order Granting Partial Increase in Rates and Charges*, issued on August 5, 1988, in Docket No. E-2, Subs 537 and 333.

1 Commission's ultimate responsibility with respect to
2 rate-making is to fix rates for the service provided
3 which are fair and reasonable both to the utility and to
4 the consumer. General Statutes 62-133(a); North
5 Carolina ex rel. Utilities Commission v. Morgan (1970),
6 277 N.C. 255, 86 PUR3d 371, 177 S.E. 2d 405; North
7 Carolina ex rel. Utilities Commission v. North Carolina
8 ex rel. Utilities Commission v Carolinas Committee for
9 Industrial Power Rates (1962), 257 N.C. 560, 45
10 PUR3d 223, 126 S.E. 2d 325.

11 Although parties may disagree as to the amortization
12 period, they agree that the Company should be allowed
13 to recover the prudently invested cost of its
14 abandonment losses through amortization over some
15 period of time. The Commission, based upon the
16 evidence presented, must determine what is a fair
17 amortization period in order to fairly allocate the loss
18 between the utility and the consumer. In the last CP&L
19 rate case, the Commission determined that a ten-year
20 amortization period for abandonment losses resulting
21 from cancellation of Harris Unit Nos. 3 and 4 'will more
22 reasonably and equitably serve to share the burden of
23 the cancellation of Harris Unit Nos. 3 and 4 between
24 present and future ratepayers. Furthermore, use of a
25 ten-year amortization period is also consistent with
26 previous decisions of the Commission regarding
27 amortization of similar property losses set forth in
28 Orders. Amortization of these abandonment losses
29 should be continued as previously ordered. Similarly,
30 the Commission believes that the amortization of
31 losses resulting from cancellation of the South River
32 Project and the Brunswick Cooling Towers should
33 continue as previously ordered by the Commission.

34

35 Pursuant to the Commission's reexamination of the
36 proper rate-making treatment of abandonment losses,
37 the Commission has determined that it is neither fair
38 nor reasonable to include any portion of the
39 unamortized balance of such investments in rate base
40 and, furthermore, that no adjustment should be allowed
41 which would have the effect of allowing the Company
42 to earn a return on the unamortized balance. The

1 Commission has concluded that this treatment
2 provides the most equitable allocation of the loss
3 between the utility and the consumer.

4 1983 N.C. PUC Lexis 4

5 The policy of exclusion from rate base was applied consistently from
6 1983 forward during the rash of nuclear plant cancellations by the
7 large electric utilities of this State, and also in Docket No. E-7, Sub
8 1146, for DEC's Lee Nuclear project cancellation costs.

9 This specific issue has also come before the North Carolina courts.
10 While I am not an attorney, it is my understanding that equitable
11 sharing of prudently incurred utility costs has been ruled to be lawful
12 in past cases. A memorandum from Public Staff counsel addressed
13 this question in the last Duke Energy Carolinas rate case, Docket No.
14 E-7, Sub 1146. That memorandum was attached to my testimony in
15 that docket as Appendix B, and was allowed by the Commission
16 since it was the foundation underlying my recommendation on
17 equitable sharing. Any recommendation the Public Staff makes on
18 equitable sharing will depend on the facts and circumstances of each
19 case, but the legal foundation is the same. Therefore, in response
20 to this question I incorporate by reference the memorandum labeled
21 as Appendix B to my testimony in Docket No. E-7, Sub 1146.

22 As discussed in that memorandum, in 1989 the North Carolina
23 Supreme Court affirmed the Commission's decision that reasonable

1 rates can include a sharing between ratepayers and investors with
2 regard to plant cancellation costs. In State ex rel. Utilities Com. v.
3 Thornburg, 325 N.C. 463 (1989), the Attorney General had sought
4 exclusion of all abandonment costs related to the Harris Nuclear
5 Plant. However, the Commission allowed amortization of the
6 abandonment costs, with no return on the unamortized balance. The
7 Court ruled that the Commission was acting within its discretion:

8 [T]he Commission's order does not err as a matter of
9 law in authorizing CP&L to continue to recover a
10 portion of the cancellation costs of the abandoned
11 Harris Plant as operating expenses through
12 amortization. The Commission's determination was
13 supported by several findings and conclusions. First,
14 the Commission found that although "[t]his case must
15 of course be decided on the basis of North Carolina
16 statutes" the "majority of courts and commissions that
17 have dealt with this issue have allowed ratemaking
18 treatment of abandonment losses, usually as operating
19 expenses." Second, the Commission concluded "that
20 a liberal interpretation of the operating expense
21 element of ratemaking so as to include the Harris
22 abandonment losses is appropriate herein." Last, the
23 Commission found further support for its conclusion
24 was provided by N.C.G.S. § 62-133(d), which allows
25 the Commission to consider all material facts in the
26 record in determining rates.

27

28 Last, we disagree with the Attorney General's
29 contention "that strong policy considerations support
30 the disallowance of [cancellation] expenses." We note
31 that jurisdictions have generally dealt with the
32 allocation of cancelled plant costs in one of the
33 following three ways:

34 (1) recovery of all of the costs from ratepayers, by
35 allowing amortization of the investment plus a return on
36 the unamortized balance;

1 (2) recovery of all costs from shareholders through a
2 total disallowance of recovery in rates, instead
3 requiring the utility to write off the entire amount in a
4 single year; or

5 (3) recovery from ratepayers and shareholders through
6 amortization of costs in rates over a period of years,
7 with no return on the unamortized balance.

8 . . . Strong policy considerations support the
9 Commission and commentators who have concluded
10 that method three is the best of the three alternatives
11 in that it promotes "an equitable sharing of the loss
12 between ratepayers and the utility stockholders."

13

14 On this record, the Commission's continued use of
15 method three is within the Commission's discretion,
16 and this Court will not disturb that decision.

17 Similarly, an equitable sharing of costs was approved in the
18 Commission's October 7, 1994, *Order Granting a Partial Rate*
19 *Increase* in Docket No. G-5, Sub 327 (1994 Order). In that case,
20 Public Service Company of North Carolina (PSNC) owned several
21 sites that were previously operated as manufactured gas plants
22 (MGPs). The MGPs had ceased operations in the early 1950s. At
23 the time of the rate case, the MGP sites were the subject of
24 "investigations under environmental laws." 1994 Order at 6. In its
25 Order, the Commission concluded that deferral and amortization of
26 MGP clean-up costs in a general rate case, rather than through a
27 tracker, would result in more stable rates than otherwise.
28 Furthermore, the Commission concluded that the unamortized
29 balance of MGP costs should not be included in rate base, resulting

1 in a sharing of clean-up costs between ratepayers and shareholders
2 that would provide PSNC with motivation to minimize its costs or
3 seek contributions from others.

4 **Q. ARE THE CCR COSTS THAT DEP IS SEEKING TO RECOVER IN**
5 **THIS CASE “USED AND USEFUL,” THUS IMPLYING THAT THEY**
6 **MUST BE INCLUDED IN RATE BASE?**

7 A. No. In North Carolina utility regulation, the term “used and useful”
8 only applies to the public utility’s property (including cash working
9 capital, as discussed below, and materials and supplies), not the
10 expenses it incurs in the operation, maintenance, or disposal of that
11 property. Some might claim that since the costs deferred for coal
12 ash clean-up are associated with property that is or once was used
13 and useful, the costs themselves should be considered “used and
14 useful,” and therefore should be included in rate base, to the extent
15 they remain unamortized, pursuant to N.C. Gen. Stat. § 62-133(b)(1).
16 In my opinion as a regulatory accountant, and in the opinion of Public
17 Staff counsel, this argument is incorrect and is an inappropriate
18 application of the term “used and useful.” It is appropriate to state
19 that the actual costs capitalized by a utility as the costs of used and
20 useful property itself may be included in rate base and thereby earn
21 a return, as long as those costs are reasonable and prudently
22 incurred, and are intended to provide utility service in the present or

1 in the future; however, the expenses of operating and maintaining
2 that property in the present or in the future do not get capitalized as
3 part of the cost of the property. Instead, they are allowed to be
4 recovered from the ratepayers on an ongoing basis as operating
5 expenses, if they themselves are determined by the Commission to
6 be reasonable and prudently incurred. This recovery is provided for
7 under N.C. Gen. Stat. § 62-133(b)(3), an entirely different portion of
8 the statute, and there is no “used and useful” provision applicable to
9 operating expenses. If, however, there are expenses that were
10 incurred in the past, but for some reason the Commission decides
11 that they can be deferred for recovery in the future, the Commission
12 can approve a regulatory asset to capture such expenses, and even
13 provide for a return on them due to the deferral of their recovery (by
14 including them in rate base or otherwise providing for carrying costs).
15 This treatment is within the discretion of the Commission (counsel
16 advises that the discretion is authorized under N.C. Gen. Stat. § 62-
17 133(d)), but it does not transform the Commission-created regulatory
18 asset into capitalized property cost, such as the cost of a generating
19 plant. The two types of costs are fundamentally different from one
20 another; one is the actual cost of property intended to provide service
21 in the present or future; the other is a past expense deferred for
22 future recovery. The first, if reasonable and prudently incurred, is

1 appropriate to include in rate base pursuant to N.C. Gen. Stat. § 62-
 2 133(b)(1)⁷; the second carries no such return requirement.

3 **Q. IN WHICH CATEGORY DO THE ARO-RELATED DEFERRED**
 4 **COSTS PROPOSED IN THIS CASE BY DEP FOR**
 5 **AMORTIZATION FALL?**

6 A. I believe that the costs should fall into the category of a deferred
 7 expense for the following reasons:

8 (1) The Company has itself chosen to request a regulatory
 9 accounting and ratemaking method that does not explicitly
 10 account for any ARO-related coal ash compliance costs,
 11 either in the past or in the future, as the capitalized costs of
 12 property, but instead accounts for them as ongoing expenses,
 13 with a proposed regulatory asset intended to provide for the
 14 recovery of expenses incurred in the past, expenses that but
 15 for the Commission's approval of the deferral request, would
 16 be immediately written off.⁸ Although the Company could
 17 have chosen to propose following the method prescribed by
 18 generally accepted accounting principles (GAAP) for non-

⁷ Again, counsel advises that N.C. Gen. Stat. § 62-133(d) may override the return or otherwise adjust rates beyond the formula in N.C. Gen. Stat. § 62-133(b), where justified by exceptional circumstances.

⁸ Contrary to statements by DEP and DEC, I am not saying the Company had a choice to ignore GAAP/FERC accounting standards. The choice to which I refer is the Company's request to defer its coal ash costs to a regulatory asset for North Carolina retail ratemaking purposes.

1 regulated companies, which does provide for the recording of
2 at least a portion of asset retirement costs as a depreciable
3 asset (albeit one that might be offset in rate base by unspent
4 asset retirement obligations), it did not. Instead, the Company
5 has used an accounting and ratemaking model that accounts
6 for and recovers the ARO-related coal ash cleanup costs as
7 expenses on an “as-spent” or “as-accrued” basis, without
8 specific identification of or accounting for any costs as plant in
9 service or other property. It has chosen a totally different
10 route than the one typically followed for utility property.

11 (2) The ARO-related costs proposed for deferral and amortization
12 as expenses (under the approved deferral approach)
13 themselves are not in any manner costs related to present or
14 future operations; instead they are costs that, but for
15 Commission approval of the deferral and amortization, will be
16 immediately written off as expenses related to the past. There
17 may be some form of capital assets underlying some portion
18 of the ARO-related activities undertaken by DEP to meet its
19 coal ash compliance obligations; however, the particular costs
20 requested for deferral related to such assets, if they exist, are
21 themselves expenses related to past operations. The

1 Company itself stated, in its Petition for Deferral filed on
2 December 30, 2016:

3 The Companies are requesting to defer to a
4 regulatory asset, until the effective date of new
5 rates from the next base rate case, all non-
6 capital costs as well as the depreciation
7 expense and cost of capital at the weighted
8 average cost of capital for all capital costs
9 related to activities required under the legislative
10 and regulatory mandates ... (Petition, page 14)

11 All of the ARO-related costs identified in the quote above are
12 expenses related to periods that will be in the past when the
13 rates requested in this case become effective; they are not
14 being proposed for ratemaking purposes as forward-looking
15 capital costs related to future operations, which are
16 characteristic of the assets recorded as used and useful
17 property and included in rate base.

18 **Q. DOES THE FACT THAT THE COMPANY HAS CLASSIFIED THE**
19 **PROPOSED COAL ASH DEFERRED COST BALANCE IN ITS**
20 **FILING AS “WORKING CAPITAL” MEAN THAT THE**
21 **REGULATORY ASSET MUST BE INCLUDED IN RATE BASE?**

22 A. No, it does not, because in my opinion, this classification is just a
23 matter of convenience. For working capital to qualify as rate base, it
24 should be the investment made in materials and supplies, cash, and
25 other similar items to finance and provide for the Company's present

1 and future operations; in other words, to “do the work” of providing
2 ongoing utility service. The proposed deferred coal ash compliance
3 costs are expenses incurred in the past that the Company proposes
4 to recover in the future; they have nothing to do with the Company’s
5 forward-looking obligation to provide utility service. Normally, it does
6 no harm for the Company to group many disparate items under the
7 heading of working capital; however, one should not mistake the
8 inclusion of past coal ash costs in this group for actual evidence that
9 such costs are in fact “working capital” needed to fund future
10 operations.

11 The late Charles F. Phillips, Jr., Ph.D., former Professor of
12 Economics at Washington and Lee University, described working
13 capital in this manner:

14 Working capital – the funds representing necessary
15 investment in materials and supplies, and the cash
16 required to meet current obligations and to maintain
17 minimum bank balances – is included in the rate base
18 so that investors are compensated for capital they have
19 supplied to a utility.

20 Charles F. Phillips, Jr., The Regulation of Public Utilities, Third
21 Edition (1993), p 348.

22 It is very important to note that the items of working capital described
23 by Dr. Phillips – materials and supplies, minimum cash balances, and
24 the cash necessary to meet current obligations (which is typically
25 determined for large utilities through the use of a lead-lag study) –

1 are all focused on doing the current and future work of the utility.
2 Working capital is not like deferred CCR costs, which are
3 expenditures made in the past that the Commission, if it approves
4 the Company's amortization expense proposal, would allow the utility
5 recover in the future. Thus, no matter how it is categorized on paper
6 by a utility filing a general rate case, the CCR deferred costs neither
7 enable nor facilitate the provision of current or future utility service,
8 and cannot be classified in substance as "working capital" for
9 purposes of inclusion in rate base.

10 In summary, DEP's accrued coal ash management costs may qualify
11 as regulatory assets, but they are not utility plant or another form of
12 utility "property." They may have been prudently incurred expenses
13 in support of utility plant (or former utility plant), but they themselves
14 are not utility plant, and the N.C. Gen. Stat. § 62-133(b)(1)
15 requirement of "used and useful" has no applicability to such costs.
16 The Commission is under no obligation to include them in rate base
17 or to otherwise allow a return on them to be recovered or accrued.

18 **Q. PLEASE DESCRIBE HOW THE SECOND STEP YOU**
19 **DESCRIBED PREVIOUSLY, THE CHOICE OF AN**
20 **AMORTIZATION PERIOD, CAN BE USED TO ACHIEVE A**
21 **SHARING OF COSTS BETWEEN THE UTILITY AND ITS**
22 **RATEPAYERS.**

1 A. Once it has been determined that the unamortized balance of the
2 coal ash costs will not be included in rate base, the ability of the utility
3 to recover those costs at a 100% level becomes entirely dependent
4 upon the speed at which recovery can be achieved. The utility has
5 already spent the money represented by the deferred costs in
6 question; therefore, it will be required to borrow money or use equity
7 to finance the spent costs until it can recover them from the
8 ratepayers. If the utility was able to recover the total cost
9 immediately, it would recover all of the costs at a 100% level;
10 however, the ratepayers would also lose all of the time value of
11 money that could be provided to them by a reasonable amortization
12 period. Another way to look at this financing process is that in that
13 immediate recovery circumstance, the utility recovers 100% of the
14 present value of the deferred costs at the time of deferral, and the
15 ratepayers bear 100% of that cost. However, as the delay in utility
16 recovery (i.e., the amortization period) increases, the utility's
17 financing costs increase, and the burden of the loss of the time value
18 of money on the ratepayers decreases. The utility recovers a lesser
19 amount and lesser percentage of the present value of the underlying
20 cost, and thus the ratepayers bear less of the burden. Considering
21 the magnitude and inherent nature of the CCR costs themselves, as
22 well as the extensive environmental contamination and violations
23 resulting from DEP's coal ash management in North Carolina as

1 articulated by Public Staff witness Lucas, it is inappropriate to ask
2 ratepayers to bear 100% of the risk or fund a return to shareholders
3 on these expenses.

4 **Q. WHAT AMORTIZATION PERIOD DOES THE PUBLIC STAFF**
5 **RECOMMEND IN THIS CASE FOR THE COMPANY'S COAL ASH**
6 **COSTS AS ADJUSTED BY THE PUBLIC STAFF?**

7 A. As shown on Maness Exhibit I, Schedule 1, the Public Staff
8 recommends an amortization period of 27 years beginning on the
9 date the rates approved in this proceeding become effective.

10 **Q. WHAT SHARING PERCENTAGE DOES A 27-YEAR**
11 **AMORTIZATION PERIOD PRODUCE?**

12 A. At the net-of-tax overall rate of return recommended by the Public
13 Staff, a 27-year amortization period results in the ratepayers bearing
14 approximately 50.02% of the present value of the Deferral Period
15 deferred costs at September 1, 2020 (with a return accrued to that
16 point).⁹ The Public Staff believes that this level of sharing is
17 reasonable and appropriate for the reasons discussed above. The
18 specific sharing ratio of 50% of the costs to be borne by ratepayers,
19 and 50% of the costs to be borne by shareholders, is a qualitative

⁹ If the Commission were to approve a rate of return different from that recommended by the Public Staff, the amortization period necessary to achieve a 50%-50% sharing would possibly change. A lower rate of return would tend to produce a higher ratepayer burden; a higher rate of return would produce a lower ratepayer burden.

1 judgment. The large magnitude of costs that do not contribute to
2 additional electric service is part of the judgment; another part is the
3 available evidence on the extent of DEP's culpability for coal ash
4 environmental contamination. An important consideration is that the
5 extent of environmental contamination and violations, most notably
6 the number of groundwater violations documented by witness Lucas,
7 is much greater than in the Sub 1142 rate case.

8 **Q. ARE THERE OTHER FACTORS THAT SUPPORT A SHARING OF**
9 **ARO-RELATED COAL ASH MANAGEMENT COSTS BETWEEN**
10 **DEP'S RATEPAYERS AND SHAREHOLDERS?**

11 A. Yes. In Dominion Energy North Carolina's (DENC) most recent
12 general rate case, Docket No. E-22, Sub 562, the Public Staff
13 recommended an equitable sharing adjustment for CCR costs similar
14 to what it is recommending in this proceeding, though with different
15 percentages. On February 24, 2020, the Commission issued its
16 *Order Accepting Public Staff Stipulation in Part, Accepting CIGFUR*
17 *Stipulation, Deciding Contested Issues, and Granting Partial Rate*
18 *Increase* (Sub 562 Order) in that proceeding, ordering that the
19 Company amortize its deferred CCR costs over ten years, with the
20 unamortized balance not being allowed to earn a return during the
21 amortization period. Although the ratepayer share associated with a
22 ten-year amortization is greater than what the Public Staff

1 recommended in that case, the result still appears to reflect a 74%-
2 26% sharing of costs between the ratepayers and the shareholders,
3 respectively (although not characterized as an “equitable sharing” by
4 the Commission). While each case must be decided on its merits, it
5 is noteworthy that the Commission has recognized the denial of a
6 return on coal ash costs is appropriate in given circumstances. It is
7 also noteworthy that the extent of environmental violations, and thus
8 utility culpability, is much greater for DEP than the evidence shown
9 in the most recent DENC case.

10 **Q. WHERE DO YOU PRESENT YOUR ADJUSTMENT?**

11 A. My adjustment, which has a total revenue requirement impact of
12 approximately \$(112) million, is set forth in Maness Exhibit I, and has
13 been incorporated by Public Staff witness Dorgan.

14 **Q. DO YOU HAVE ANY FURTHER COMMENTS REGARDING ARO-**
15 **RELATED COAL ASH COSTS?**

16 A. Yes. The Public Staff is aware that Duke Energy has filed suit
17 against certain of its insurers to recover coal ash management costs
18 under its policies with those insurers. Duke Energy has stated that
19 if it does recover on any of those claims, that recovery will be credited
20 against coal ash management costs to be recovered from its
21 ratepayers. The Public Staff believes that ratepayers should be
22 credited the full amount of any recovery from those policies and that

1 Duke Energy should vigorously prosecute those lawsuits on behalf
2 of ratepayers.

3 **RATE BASE CLASSIFICATION OF REGULATORY ASSETS**
4 **ASSOCIATED WITH ARO-RELATED**
5 **COAL ASH COMPLIANCE AND CLEANUP**

6 **Q. WHAT ADJUSTMENT ARE YOU RECOMMENDING WITH**
7 **REGARD TO THE CLASSIFICATION OF COAL ASH ARO-**
8 **RELATED REGULATORY ASSETS?**

9 A. As noted above, I do not believe that the ARO-related regulatory
10 assets associated with coal ash clean-up and remediation activities,
11 representing funds that have already been spent, and that are not
12 being maintained in association with the provision of current or future
13 service, truly qualify in substance as working capital. Therefore, I
14 have recommended to Public Staff witness Dorgan that he reclassify
15 the Company-proposed unamortized balances of these regulatory
16 assets from a working capital classification to a separate
17 classification outside of working capital.

18 There may well be other items that the Company has classified as
19 working capital in its filed cost of service that truly should instead be
20 classified as rate base items outside of working capital. I did not
21 have time during my investigation to fully determine which items
22 those might be. However, because it was clear that the regulatory
23 assets associated with ARO-related coal ash clean-up, disposal, and

1 remediation activities do not qualify as true working capital, I am
2 recommending their particular reclassification.

3 **AMORTIZATION PERIOD FOR NON-ARO-RELATED**
4 **DEFERRED COAL ASH CAPITAL COSTS**

5 **Q. PLEASE EXPLAIN YOUR ADJUSTMENT TO THE**
6 **AMORTIZATION PERIOD FOR NON-ARO-RELATED DEFERRED**
7 **COAL ASH CAPITAL COSTS.**

8 A. Pursuant to the Commission's approval of the 2016 request for
9 deferral filed in Docket No. E-2, Sub 1103, the Company is proposing
10 to defer and amortize certain depreciation and return requirements
11 related to certain capital projects placed into plant in service since its
12 most recent rate proceeding. These projects are not classified by
13 the Company as legal obligations associated with the retirement of
14 coal ash facilities or the generating plants with which those facilities
15 are associated; instead, they are intended to address coal ash issues
16 related to the continuing operation of the applicable generating
17 plants. Although they are not part of the legal obligation that gives
18 rise to DEP's coal ash ARO, the Company nonetheless maintains
19 that they are eligible for deferral pursuant to the terms of the Sub
20 1103 deferral accounting request, because they are needed to fulfill
21 the Company's responsibilities under CAMA and the EPA's CCR
22 Rule. The Public Staff agrees.

1 The Company has deferred or is deferring the return requirements
2 and depreciation expenses incurred between the dates that the
3 projects (or components thereof) were placed in service and the
4 expected effective date of the rates in this case going into effect. The
5 Public Staff does not oppose deferral in this particular case.

6 Although I do not oppose deferral of the capital (return and
7 depreciation) costs of the projects in this case, I do not agree with
8 the five-year period proposed by the Company over which to
9 amortize the deferred costs. The return on the deferred costs and
10 the annual amortization expense proposed by the Company would
11 increase the revenue requirement in this proceeding by
12 approximately \$10.3 million (using the Public Staff's recommended
13 cost of capital), a not insubstantial amount. Increasing the
14 amortization period to ten years (even with the offset of a smaller
15 first-year reduction to rate base) would decrease this \$10.3 million
16 revenue requirement by approximately \$3.8 million. Given the fact
17 that this reduction would substantially ease the annual impact of the
18 deferral and amortization on the ratepayer, and that the reduction
19 would not directly harm the Company in that the unamortized amount
20 would earn a return through being included in rate base, I am
21 recommending that the deferred costs be amortized over ten years,
22 instead of five. This adjustment is set forth on Maness Exhibit II, and
23 has been incorporated by Public Staff witness Dorgan.

1 **Q. DO YOU HAVE ANY OTHER RECOMMENDATIONS REGARDING**
2 **THE DEFERRAL AND AMORTIZATION OF NON-ARO-RELATED**
3 **CAPITAL COSTS?**

4 A. Yes. Although the Public Staff agrees that the Company is
5 authorized to defer the capital costs of non-ARO-related coal ash
6 remediation projects it has presented in this proceeding, we were
7 frankly surprised at the number and cost magnitude of these projects.
8 At the time the Company made its Sub 1103 deferral request in late
9 2016, and until it filed its application in this case, the Public Staff
10 believed that the capital costs mentioned in the Sub 1103 request
11 would be ARO-related, not related instead to projects associated
12 with the continuing operation of the generating plants. The ARO was
13 the focus of the petition, and it certainly seemed to be where the
14 highest magnitude risk of loss to the Company resided.

15 Given the unexpected nature of the non-ARO-related projects
16 proposed for deferral, and the fact that the non-ARO-related deferral
17 requested in this case is more similar in nature to other requests that
18 have been brought forth frequently in the past related to new
19 generation projects than it is to the unique situation presented by the
20 incurrence of ARO-related costs associated with the retirement of its
21 existing coal ash facilities at an extraordinarily high cost, the Public
22 Staff believes that the right granted by the Commission in Sub 1103
23 to defer capital costs associated with CAMA or the CCR Rule should

1 not continue. Therefore, the Public Staff recommends that any
2 further Sub 1103 authorization to defer CCR-related costs should be
3 restricted to those costs that qualify for the ARO.

4 **ARO-RELATED COSTS DEFERRED AND AMORTIZED**
5 **PURSUANT TO DOCKET NO. E-2, SUB 1142**

6 **Q. PLEASE EXPLAIN HOW THE ARO-RELATED DEFERRED**
7 **COSTS AND AMORTIZATION EXPENSE APPROVED BY THE**
8 **COMMISSION IN DOCKET NO. E-2, SUB 1142, IMPACT THIS**
9 **PROCEEDING.**

10 A. In the Company's last general rate case, it proposed to defer and
11 amortize ARO-related coal ash remediation costs incurred between
12 January 2015 and August 2017 over a five-year period, with the
13 unamortized balance included in rate base. The Public Staff
14 recommended instead that the costs, net of certain recommended
15 prudence and reasonableness adjustments, be equitably shared
16 between ratepayers and shareholders, proposing a 26-year
17 amortization with the unamortized balance excluded from rate base,
18 which would result in an approximately 50% sharing between
19 ratepayers and shareholders. Ultimately, the Commission agreed
20 with the Company's position, except that it imposed a \$6 million
21 annual penalty on the Company for each of the five years. As a
22 result, in the present proceeding the Company has proposed to

1 include in its North Carolina retail cost of service an annualized
2 amount of approximately \$41 million in amortization expense related
3 to the Sub 1142 deferred costs, and in its North Carolina retail rate
4 base an annualized end-of period level of unamortized Sub 1142
5 deferred costs of approximately \$142 million, before reduction for
6 accumulated deferred income taxes (ADIT).

7 **Q. WHAT IS THE CURRENT LEGAL STATUS OF THE ISSUES**
8 **RELATED TO THE SUB 1142 ARO-RELATED DEFERRED**
9 **COSTS?**

10 A. Several parties have appealed the Commission's Sub 1142 Order to
11 the North Carolina Supreme Court. In particular, the Public Staff
12 appealed the Commission's decisions regarding equitable sharing
13 and the Public Staff's recommended disallowance related to
14 groundwater extraction and treatment. The outcome of the appeal
15 remains pending at the Supreme Court.

16 **Q. IF THE SUPREME COURT WERE TO RULE IN THE PUBLIC**
17 **STAFF'S FAVOR IN THE APPEAL, AND THE PUBLIC STAFF'S**
18 **POSITIONS WERE APPROVED BY THE COMMISSION ON**
19 **REMAND, WHAT WOULD BE THE APPROPRIATE IMPACT ON**
20 **THE SUB 1142 COSTS INCLUDED IN THIS CASE, DOCKET NO.**
21 **E-2, SUB 1219?**

22 A. If the Public Staff prevailed on its positions at both the appellate level

1 and on remand to the Commission, not only would it be mandatory
2 for customers' rates effective during the period covered by the Sub
3 1142 Order to be reduced to match the positions on which the Public
4 Staff prevailed, but it would also only be appropriate for the revenue
5 requirement impact of the Public Staff's successfully appealed Sub
6 1142 adjustments to be flowed through to the Sub 1142 costs as
7 included in the Sub 1219 case. Also, if the case were remanded and
8 the Commission chose some equitable sharing other than the
9 percentage recommended by the Public Staff, there would still be a
10 need to flow the effect of the remand decision through to the Sub
11 1142 costs included in the Sub 1219 case.

12 **Q. WHAT WOULD BE THE EFFECT OF THE PUBLIC STAFF'S**
13 **APPEALED POSITIONS ON THE SUB 1142 COSTS AS**
14 **INCLUDED IN THIS CASE?**

15 A. The effect in this case would be to reduce annual Sub 1142 coal ash
16 amortization expense from approximately \$41 million to
17 approximately \$9 million, and reduce the associated net-of-ADIT Sub
18 1142 rate base amount from approximately \$142 million to \$0. The
19 revenue requirement impact in the current case of these changes
20 would be an annual reduction of approximately \$41 million.

21 **Q. HAS THE PUBLIC STAFF ROLLED THIS ADJUSTMENT INTO ITS**
22 **RECOMMENDED REVENUE REQUIREMENT IN THIS**

1 **PROCEEDING?**

2 A. No, we have not, although it would not be wholly inappropriate to do
3 so, if only to show the Public Staff's position regarding the very costs
4 that are the subject of a pending appellate decision. However, the
5 Public Staff has instead chosen to highlight this issue for the
6 Commission, and recommend that the Commission take whatever
7 steps are necessary to ensure that the outcome of this issue is
8 flowed into each case on which it would have an effect.

9 **COMMISSION QUESTIONS INCLUDED IN THE JANUARY 22**
10 **ORDER**

11 **Q. PLEASE PROVIDE A SUMMARY OF THE RESULTS OF YOUR**
12 **INVESTIGATION PURSUANT TO THE PORTION OF THE**
13 **COMMISSION'S JANUARY 22, 2020, ORDER REGARDING**
14 **WHETHER ANY COSTS FOR COAL ASH IMPOUNDMENT**
15 **CLOSURES HAVE BEEN INCLUDED IN OR CONTEMPLATED**
16 **FOR NET SALVAGE FOR DECOMMISSIONING OF DEP'S COAL**
17 **PLANTS.**

18 A. In response to Public Staff data requests regarding this question,
19 DEP indicated that prior to the ARO requirements becoming
20 effective, it had only included the costs of CCR removal and
21 remediation in one previous depreciation study, the one performed
22 in 2010 and filed with the Commission in Docket No. E-2, Sub 1023.

1 This study remained in effect until the time of DEP's Sub 111142 rate
2 case, and the amounts charged to N.C. retail customers as a result
3 of that study have been offset against the deferred costs for which
4 the Company has proposed recovery in Sub 1142 and the current
5 case. As noted, the study has been filed with the Commission.

6 With regard to whether the Company had previously explored the
7 possibility of including CCR basin closure or remediation cost in
8 depreciation rates, the Company indicated to the Public Staff that it
9 had not been able to locate any records of such discussions. The
10 Company also stated the following in a data response to the Public
11 Staff:

12 Prior to approximately the mid-2010s, and particularly
13 in connection with the promulgation of the US
14 Environmental Protection Agency's final rule on coal
15 combustion residuals ("CCR Rule"), it was not standard
16 industry practice to include anticipated costs of coal
17 ash impoundment closure in net salvage portion of
18 depreciation expense for several reasons. In the early
19 part of the period specified in DR 1 above, it was not
20 common to have decommissioning studies performed
21 that included coal burning facilities because the
22 prevailing presumption by electric companies at that
23 time was that such facilities would continue to provide
24 power in same fashion well into the future. Moreover,
25 ash basins would continue serving their function of
26 holding CCRs, and would in that connection continue
27 to be managed and permitted. Without a definite plan
28 to decommission these plants, or the specific manner
29 at which the facility will be decommissioned, it was
30 not common to include decommissioning costs related
31 to coal ash basin closures in the calculation of
32 depreciation rates. Further, as a general matter, pre-

1 CCR Rule coal ash basin closures ordinarily were
2 planned and carried out in conjunction with the relevant
3 environmental authorities.”

4 Company Response to Public Staff Data Request 147,
5 Question 3

6 **Q. DO YOU HAVE ANY FURTHER COMMENTS REGARDING CCR**
7 **COSTS?**

8 A. Yes. I would like to note that the Public Staff recommends that the
9 Company be allowed to continue, for regulatory accounting
10 purposes, to defer ARO-related coal ash clean-up, disposal, and
11 remediation costs from March 1, 2020, through the effective end-of-
12 period date in the Company’s next general rate case. The amount
13 of those costs actually allowed for recovery would be subject to
14 review by the Commission, presumably in that case.

15 As in past cases, this recommendation is based on the magnitude
16 and unique nature of the costs. Additionally, allowance of a carrying
17 charge on new costs incurred between general rate cases (before
18 the Commission has reached a decision regarding the ultimate
19 recovery of those specific costs) reduces the incentive for the
20 Company to make more frequent general rate case filings. The
21 degree to which this reduced incentive to file new rate cases is
22 material will vary depending on such circumstances as how long the
23 Company goes between rate cases, the weighted average cost of
24 capital, and the amount of deferred coal ash costs. In any event, the

1 Public Staff recommends that the Commission take the allowance of
2 between-case carrying costs into account when determining, in that
3 next proceeding, the appropriateness of including the deferred costs
4 in rate base and the appropriate amortization period. To be specific,
5 the Commission should consider whether the allowance of a return
6 during the deferral period should result in a greater portion of the
7 costs being borne by the shareholders during the amortization
8 period.

9 **DEFERRAL OF GRID IMPROVEMENT PLAN (GIP) COSTS**

10 **Q. WHAT IS THE GRID IMPROVEMENT PLAN (GIP)?**

11 A. The GIP is explained in the testimony of Company witness Jay W.
12 Oliver, and is analyzed in great detail in the joint testimony of Public
13 Staff witnesses David Williamson and Tommy Williamson, Jr., and in
14 the testimony of Public Staff witness Jeff Thomas. Briefly, however,
15 according to Company witness Oliver's testimony, the GIP is a list of
16 projects and programs, to be implemented over the time period 2020-
17 2022, to meet certain large, emerging trends that affect the grid
18 ("Megatrends"), with the intent of protecting and modernizing the
19 grid, as well as optimizing customer experience.

20 **Q. WHAT REGULATORY TREATMENT IS THE COMPANY**
21 **PROPOSING THAT THE COMMISSION APPROVE IN THIS RATE**
22 **CASE FOR GIP COSTS?**

1 A. As set forth in the testimony of Company witness Kim H. Smith, DEP
2 is requesting permission to defer costs incurred during the period
3 2020 through 2022 as part of its GIP. The costs requested to be
4 deferred include both capital costs (return on rate base, depreciation
5 expense, and property taxes) and operations and maintenance
6 (O&M) expenses, as well as carrying costs on the deferred balance.
7 Ms. Smith testifies that the incurrence of these costs meets the tests
8 typically applied by the Commission to requests for deferral; namely,
9 the costs are “major non-routine investments, that produce
10 substantial customer benefits,” and if deferral is not approved, the
11 Company will “experience a significant adverse earnings impact.”
12 Ms. Smith also testifies that deferral can be applied in a flexible way,
13 ensuring that rates are just and reasonable and set in a manner that
14 balances Company and customer interests.

15 **Q. PLEASE DESCRIBE THE PROCESS FOLLOWED BY THE**
16 **PUBLIC STAFF TO DETERMINE WHETHER IT IS APPROPRIATE**
17 **TO APPROVE DEFERRAL OF GIP COSTS.**

18 A. As alluded to by Company witness Smith, in many situations deferral
19 accounting is justifiable before this Commission only by meeting both
20 “prongs” of a two-prong test: the costs must be qualitatively very
21 unusual, even extraordinary, in type, and they must be very
22 significant, even extraordinary, in magnitude; significant enough that

1 the Commission can reasonably conclude that they are clearly not
2 being recovered in then-current customer rates. It must be noted
3 when conducting an analysis of whether costs can be reasonably
4 deferred that different types of costs can be in existence at utilities at
5 different times, and that costs of various categories (as well as
6 revenues) can be relatively higher or lower at various points in time.
7 Therefore, for example, one cannot assume that just because a
8 certain category of costs increases, another has not decreased in a
9 manner that wholly or partially offsets the increased costs. This
10 leads to the conclusion that when assessing the reasonableness of
11 deferral of a category of costs, one must not only consider the
12 absolute size of a particular cost, but also the state of the utility's
13 overall earnings. If overall earnings remain relatively healthy in
14 relation to the utility's last approved rate of return, or even, if enough
15 time has passed, to what is a currently reasonable rate of return, then
16 deferral of even a high level of cost may not be appropriate.¹⁰
17 In this case, Public Staff witnesses Tommy and David Williamson
18 undertook a comprehensive and very detailed analysis of the
19 proposed GIP programs to determine which, if any of the programs

¹⁰ There can be other circumstances that justify deferral, such as to stay in sync with an already established method or process of ratemaking, to reconcile the recognition of costs and rates for a large generating plant coming into service very close to a rate case intended to match up with the in-service date, or to match the way in which costs are already being recognized in the ratemaking process. However, in the case of the GIP, utilizing the prongs of "extraordinary in type and magnitude" seems most appropriate.

1 should be considered extraordinary in type and outside the scope of
2 DEP's normal course of business. To do so, as explained in their
3 testimony, they followed a two-step approach, first reviewing each
4 program to determine if it "exhibited" the characteristics of a grid
5 modernization program, and then evaluating each program through
6 applying a matrix in which they ranked each program on various
7 metrics. They used the results of these two types of evaluations to
8 help determine which of the programs was of an "extraordinary type,"
9 and thus met that prong of the deferral test.

10 As a result of their evaluation, witnesses Tommy and David
11 Williamson identified the following programs as ones that they
12 considered extraordinary in type and appropriate to be considered
13 for deferral:

- 14 1. Self-Optimizing Grid (SOG) – Automation;
- 15 2. SOG - Advanced Distribution Management System (ADMS);
- 16 3. Transmission System Intelligence;
- 17 4. Underground System Automation; and
- 18 5. Integrated System Operation Planning (ISOP).

19 After making this determination, the Public Staff Electric Division
20 forwarded their choices to the Accounting Division, so that we could
21 determine if the estimated costs of the identified programs are

1 substantial enough in magnitude to justify deferral.

2 **Q. HAVE YOU COMPLETED YOUR EVALUATION OF THE**
3 **MAGNITUDE OF THE PACKAGE OF PROGRAMS?**

4 A. Yes, I have.

5 **Q. BASED ON THE DATA YOU HAVE RECEIVED, WHAT IS THE**
6 **TOTAL AMOUNT OF CAPITAL INVESTMENT ESTIMATED FOR**
7 **THE FIVE PROGRAMS OVER THE YEARS 2020 THROUGH**
8 **2022?**

9 A. The total amount of capital expenditure estimated by the Company
10 for the five programs is approximately \$186 million.

11 **Q. DID YOU INCLUDE THE ENTIRETY OF THIS \$186 MILLION IN**
12 **YOUR ANALYSIS OF MAGNITUDE?**

13 A. Yes. However, the analysis I have performed, with the assistance of
14 other members of the Accounting Division, has focused on the basis
15 point impact on earned return on equity (ROE) of the investment,
16 plus certain estimated operations and maintenance (O&M),
17 depreciation, and property tax expenses (expenses) over the three-
18 year period (Deferral Period). Therefore, the rate base analysis also
19 included impacts of estimated accumulated depreciation and
20 accumulated deferred income tax (ADIT) changes to the rate base,
21 as well as annual changes in gross plant in service investment, all

1 calculated to reflect average investment during each year (using a
2 13-month average).

3 **Q. WHAT WAS THE BASELINE FOR YOUR BASIS POINT IMPACT**
4 **ANALYSIS?**

5 A. The baseline is the Public Staff's recommended capital structure,
6 cost rates (including ROE), rate base, and net operating income in
7 this proceeding.

8 **Q. ARE THERE ANY NORMAL ELEMENTS OF A BASIS POINT**
9 **IMPACT ANALYSIS THAT YOU HAVE NOT CONSIDERED?**

10 A. Yes. Normally, in conducting an analysis of this type, the Public Staff
11 would consider the actual earnings of the Company during the year,
12 as compared to the most recently approved ROE approved by the
13 Commission. However, in this case, since the request is to
14 preapprove a deferral coming right out of a general rate case, I have
15 not attempted to project Company actual earnings over the 2020-
16 2022 proceeding, and have instead used the Public Staff's
17 recommended earnings and ROE as a reasonable proxy for actual
18 earnings during the Deferral Period. Additionally, the Public Staff
19 believes it is reasonable, due to the programmatic nature of the GIP,
20 to consider, at this time, deferral of the applicable amounts during
21 the entire three-year period (excluding January and February 2020,

1 assuming the Company's proposed updates, with appropriate and
 2 reasonable Public Staff adjustments, are approved). However, the
 3 prudence and reasonableness of actual amounts spent and deferred
 4 should remain subject to Commission review in future Company
 5 general rate cases.

6 **Q. WHAT ARE THE RESULTS OF YOUR ANALYSIS?**

7 A. The results of my analysis, as calculated and set forth on Maness
 8 Exhibit III attached to this testimony, are as follows:

9		ROE Basis
10	<u>Year</u>	<u>Point Impact</u>
11		
12	2020	(3)
13	2021	(14)
14	2022	(25)

15 A single basis point represents one-one hundredth of a percentage
 16 point of an ROE. The annual impacts can increase not only because
 17 of higher incremental investments in each year, but also because of
 18 the continued annual impact of investments made in prior years.

19 **Q. GIVEN THESE RESULTS, DOES THE PUBLIC STAFF**
 20 **RECOMMEND DEFERRAL?**

21 A. The average basis point impact of the results averages out to only
 22 approximately 14.00 basis points per year. Under normal
 23 circumstances, the Public Staff would not recommend deferral of an
 24 investment with basis point impacts so small. However, in this case,

1 the Public Staff takes special notice of relevant language in the
2 Commission's Order Accepting Stipulation, Deciding Contested
3 Issues, and Requiring Revenue Reduction, issued in the DEC's
4 recent general rate case, Docket No. E-7, Sub 1146, on June 22,
5 2018 (Sub 1146 Order). In the Evidence and Conclusions for
6 Findings of Fact Nos. 42-44 in the Sub 1146 Order, which addressed
7 the Company's request for a rate rider for the costs of the precursor
8 to the GIP, the Power Forward program, the Commission denied the
9 request for a rate rider, but also stated, with regard to alternatively
10 approving deferral:

11 [T]he Commission finds and concludes that DEC has
12 not satisfied the criteria for deferral accounting
13 treatment of Power Forward costs. In order for the
14 Commission to grant a request for deferral accounting
15 treatment, the utility first must show that the cost items
16 at issue are adequately extraordinary, in both type of
17 expenditure and in magnitude, to be considered for
18 deferral.

19 . . .

20 With respect to deferral, the Commission
21 acknowledges that, irrespective of its determination not
22 to defer specific costs in this case, the Company may
23 seek deferral at a later time outside of the general rate
24 case test year context to preserve the Company's
25 opportunity to recover costs, to the extent not incurred
26 during a test period. In that regard, were the Company
27 in the future before filing its next rate case to request a
28 deferral outside a test year and meet the test of
29 economic harm, the Commission is willing to entertain
30 a requested deferral for Power Forward, as opposed to
31 customary spend, costs. Should a collaborative
32 undertaking with stakeholders as addressed herein
33 produce a list of Power Forward projects, such
34 designation would greatly assist the Commission in

1 addressing a requested deferral. Were the Company to
2 demonstrate that the costs can be properly classified
3 as Power Forward and grid modernization, the
4 Commission would seek to expeditiously address the
5 request and to determine that the Company would
6 meet the “extraordinary expenditure” test and
7 conceptually authorize deferral for subsequent
8 consideration for recovery in a general rate case.

9 The Commission can authorize a test for approving a
10 deferral within a general rate case with parameters
11 different from those to be applied in other contexts.
12 Consequently, with respect to demonstrated Power
13 Forward costs incurred by DEC prior to the test year in
14 its next case, the Commission authorizes expedited
15 consideration, and to the extent permissible, reliance
16 on leniency in imposing the “extraordinary expenditure”
17 test.

18 With this language, the Commission appears to offer to consider
19 being “lenient” regarding the magnitude of costs or financial impacts
20 necessary to justify deferral, although the Commission did not
21 identify in the Sub 1146 Order the limits to the leniency it would
22 consider. For this reason, and this reason only, I do not object to the
23 Commission allowing deferral of the capital costs of the five DEP
24 programs identified as being of extraordinary type by the Public Staff
25 in this proceeding (which are very similar to programs for which the
26 Public Staff does not object to deferral in DEC’s currently ongoing
27 general rate case, Docket No. E-7, Sub 1214), along with associated
28 incremental expenses (net of quantifiable operational benefits in
29 operating revenues or expenses), incurred over the March 2020
30 through December 2022 time period (assuming the Company’s

1 proposed updates, with appropriate and reasonable Public Staff
2 adjustments, are approved), as long as the Commission determines
3 that the estimated amount of basis point impacts falls within the
4 range of leniency that it is willing to grant in this particular
5 circumstance. I have not attempted to quantify what this range may
6 be, but will leave it in the hands of the Commission. However, the
7 Public Staff does recommend that the Commission find that any
8 deferral it approves in this case should be considered specific only
9 to this case, and not precedential with regard to any future general
10 rate case proceeding or deferral request for the GIP or for any other
11 costs.

12 **Q. ARE THERE OTHER RESTRICTIONS THAT THE PUBLIC STAFF**
13 **RECOMMENDS BE APPLIED TO ANY DEFERRAL OF GIP**
14 **COSTS THE COMMISSION APPROVES IN THIS PROCEEDING?**

15 A. Yes. The Public Staff recommends the following restrictions:

16 1. Deferral should be restricted to incremental capital costs
17 (return and depreciation) related to plant in service and
18 incremental expenses (offset by incremental operating
19 benefits) incurred between March 1, 2020 and the earlier of
20 December 31, 2022, or the effective date of the rates set in
21 the Company's next general rate case.

- 1 2. No allocated overheads or administrative and general costs
2 shall be included in the allowable deferred amount.
- 3 3. The prudence and reasonableness of all costs incurred shall
4 remain subject to review in the Company's next general rate
5 case.
- 6 4. The Company shall make annual reports setting forth the cost
7 amounts incurred and deferred by project, with a description
8 of each significant cost amount included in plant in service or
9 expenses. Such reports shall be filed with the Commission by
10 the 60th day following the end of each calendar year.

11 **Q. DO YOU HAVE ANY RECOMMENDATION TO MAKE AT THIS**
12 **TIME REGARDING THE APPROPRIATE AND REASONABLE**
13 **AMORTIZATION PERIOD FOR ANY COSTS THE COMMISSION**
14 **MIGHT CHOOSE TO DEFER?**

15 A. No. I recommend that the choice of an amortization period or periods
16 be left to the Company's next general rate case.

17 **Q. DOES THIS CONCLUDE YOUR TESTIMONY?**

18 A. Yes, it does.

Appendix A

MICHAEL C. MANESS

I am a graduate of the University of North Carolina at Chapel Hill with a Bachelor of Science degree in Business Administration with Accounting. I am a Certified Public Accountant and a member of both the North Carolina Association of Certified Public Accountants and the American Institute of Certified Public Accountants.

As Director of the Accounting Division of the Public Staff. I am responsible for the performance, supervision, and management of the following activities: (1) the examination and analysis of testimony, exhibits, books and records, and other data presented by utilities and other parties under the jurisdiction of the Commission or involved in Commission proceedings; and (2) the preparation and presentation to the Commission of testimony, exhibits, and other documents in those proceedings. I have been employed by the Public Staff since July 12, 1982.

Since joining the Public Staff, I have filed testimony or affidavits in several general, fuel, and demand-side management/energy efficiency rate cases of the utilities currently organized as Duke Energy Carolinas, LLC, Duke Energy Progress, LLC., and Virginia Electric and Power Company (Dominion Energy North Carolina) as well as in several water and sewer general rate cases. I have also filed testimony or affidavits in other proceedings, including applications for

certificates of public convenience and necessity for the construction of generating facilities, applications for approval of self-generation deferral rates, applications for approval of cost and incentive recovery mechanisms for electric utility demand-side management and energy efficiency (DSM/EE) efforts, and applications for approval of cost and incentive recovery pursuant to those mechanisms.

I have also been involved in several other matters that have come before this Commission, including the investigation undertaken by the Public Staff into the operations of the Brunswick Nuclear Plant as part of the 1993 Carolina Power & Light Company fuel rate case (Docket No. E-2, Sub 644), the Public Staff's investigation of Duke Power's relationship with its affiliates (Docket No. E-7, Sub 557), and several applications for business combinations involving electric utilities regulated by this Commission. Additionally, I was responsible for performing an examination of Carolina Power & Light Company's accounting for the cost of Harris Unit 1 in conjunction with the prudence audit performed by the Public Staff and its consultants in 1986 and 1987.

I have had supervisory or management responsibility over the Electric Section of the Accounting Division since 1986, and also was assigned management duties over the Water Section of the Accounting Division during the 2009-2012 time frame. I was promoted to Director of the Accounting Division in late December 2016.

BEFORE THE NORTH CAROLINA UTILITIES COMMISSION

DOCKET NO. E-2, SUB 1219

In the Matter of)	
Application of Duke Energy Progress,)	SUPPLEMENTAL
LLC, for Adjustment of Rates and)	TESTIMONY OF
Charges Applicable to Electric Utility)	MICHAEL C. MANESS
Service in North Carolina)	PUBLIC STAFF – NORTH
)	CAROLINA UTILITIES
)	COMMISSION

BEFORE THE NORTH CAROLINA UTILITIES COMMISSION**DOCKET NO. E-2, SUB 1219****Supplemental Testimony of Michael C. Maness****On Behalf of the Public Staff****North Carolina Utilities Commission****April 23, 2020**

1 **Q. MR. MANESS, WHAT IS THE PURPOSE OF YOUR**
2 **SUPPLEMENTAL TESTIMONY?**

3 A. The purpose of my Supplemental Testimony is to present revisions
4 to the accounting and ratemaking adjustments I am recommending
5 in this proceeding to the coal ash clean-up, disposal, and remediation
6 cost amounts proposed for recovery by Duke Energy Progress, LLC
7 (DEP or the Company). These revisions affect my adjustments to
8 the Company-proposed amortization expenses and unamortized
9 balances associated with both (a) DEP's Asset Retirement
10 Obligation (ARO) – related coal ash activities, and (b) its non-ARO-
11 related coal ash projects. I have provided my revised adjustments
12 to Public Staff witness Shawn L. Dorgan for inclusion in his
13 Supplemental Exhibit 1, in which he calculates the revised overall
14 change recommended by the Public Staff to the Company's updated
15 proposed base rate revenue increase.

1 I am also presenting a revised calculation of the basis point impacts
2 estimated to result from the deferral of certain components of the
3 Company's proposed Grid Improvement Plan (GIP). These revisions
4 do not change the recommendation set forth in my initial testimony
5 regarding deferral of GIP costs.

6 **Q. WHAT REVISIONS ARE YOU MAKING TO YOUR**
7 **RECOMMENDED COAL ASH ADJUSTMENTS?**

8 A. With regard to my recommended adjustment to the amortization
9 expense and unamortized balance of deferred ARO costs (set forth
10 on Maness Supplemental Exhibit I), I have made the following
11 revisions:

12 1. I have added to the balance of deferred costs to be amortized
13 the actual ARO-related coal ash expenditures for January and
14 February 2020.

15 2. I have incorporated the additional adjustments recommended
16 by Public Staff witness Lucas for January and February 2020
17 to remove costs of providing permanent water supplies and
18 water filtration systems.

19 3. I have proportionately reallocated the H.F. Lee and Cape Fear
20 Beneficiation adjustments, and the Asheville Transportation
21 adjustment, recommended by Public Staff witnesses Moore
22 and Garrett, respectively, to reflect the addition to the

1 allocation base of the January and February 2020 ARO-
2 related coal ash expenditures.

3 With regard to the amortization expense and unamortized balance of
4 deferred non-ARO coal ash costs (set forth on Maness Supplemental
5 Exhibit II), I have added to the balance of deferred costs to be
6 amortized the monthly capital cost impacts through August 2020 of
7 the actual non-ARO-related additions to coal ash project plant in
8 service for January and February 2020.

9 With regard to the reclassification of ARO-related unamortized coal
10 ash costs I recommended in my initial testimony, I have updated
11 those amounts to reflect the Company-proposed balances as of the
12 end of February 2020. This adjustment has no revenue requirement
13 impact.

14 I would also like to note that since Public Staff witness Dorgan has
15 reallocated the Company's per books rate base and net operating
16 income amounts, as well as its proposed pro forma adjustments, to
17 reflect the Summer/Winter Peak and Average (SWPA) allocation
18 methodology, I have reflected all Company-proposed amounts in my
19 Exhibits at those amounts. Additionally, I have calculated all of my
20 proposed cost amounts using the SWPA methodology.

1 **Q. DID THE UPDATE TO FEBRUARY 2020 LEAD YOU TO**
2 **RECOMMEND A CHANGE IN THE AMORTIZATION PERIOD OF**
3 **27 YEARS YOU HAVE PREVIOUSLY RECOMMENDED FOR**
4 **ARO-RELATED COAL ASH DEFERRED COSTS?**

5 A. No. As noted in the initial testimony of witness Lucas, the Public
6 Staff is recommending that 50 percent of the costs for CCR
7 remediation and closure should be paid by the Company's
8 shareholders and the remaining 50 percent be paid by the
9 Company's customers. I noted in my initial testimony that the 27-
10 year amortization produced a ratepayer sharing ratio of
11 approximately 50.02% of the costs (based on a present value
12 analysis), which the Public Staff considered sufficiently close to 50%.
13 The update of costs through February 2020 did not produce a
14 change in this ratio. Therefore, I continue to recommend a 27-year
15 amortization period for ARO-related coal ash costs.¹

16 **Q. HAS THE ADDITION OF JANUARY AND FEBRUARY 2020 COAL**
17 **ASH COSTS TO THE BALANCE AVAILABLE FOR DEFERRAL**
18 **CHANGED THE IMPACT OF THESE COSTS ON NORTH**
19 **CAROLINA RETAIL RATEPAYERS?**

¹ If the Commission were to approve a rate of return different from that recommended by the Public Staff, the amortization period necessary to achieve a 50%-50% sharing would possibly change. A lower rate of return would tend to necessitate a longer amortization period; a higher rate of return, a shorter one.

1 A. Yes. In my initially filed testimony, I indicated that the Public Staff-
2 adjusted N.C. retail amount presented for amortization (through
3 November 2019) amounted to an average of approximately \$162 per
4 N.C. retail customer, and that the cost of a five-year amortization
5 period for these costs would burden N.C. retail customers by
6 approximately \$32 per year, on average, even before considering the
7 rate base impact of the deferred costs.

8 With the addition of January and February 2020 costs, and the
9 update of customer growth, the measurements of these impacts
10 have increased. Now, the N.C. retail amount presented for
11 amortization after the Public Staff's recommended prudence and
12 reasonableness adjustments ((\$293,101,000), including carrying
13 costs), amounts to an average of approximately \$177 per N.C. retail
14 customer, using a pro forma balance of 1,658,358 customers at
15 February 29, 2020. Requiring the N.C. retail customers to bear the
16 cost of a five-year amortization period for these updated costs would
17 burden them by approximately \$35 per year, on average, even
18 before considering the impact of including the unamortized amount
19 in rate base.

20 **Q. DO YOU HAVE ANY FURTHER COMMENTS REGARDING COAL**
21 **ASH COSTS?**

22 A. Yes. I would like to note that I just recently received a response to a
23 data request that I had submitted regarding the Company's

1 supplemental filing. I am currently reviewing that response, and may
2 revise my testimony based on that review, if necessary.

3 **Q. PLEASE EXPLAIN THE REVISED CALCULATION OF THE BASIS**
4 **POINT IMPACTS ESTIMATED TO RESULT FROM THE**
5 **DEFERRAL OF CERTAIN COMPONENTS OF THE COMPANY'S**
6 **PROPOSED GIP, AS YOU NOTED EARLIER.**

7 A. In my initial testimony, I presented an estimated calculation of the
8 basis point impact on earned return on equity (ROE) of those
9 components of the Company's GIP that Public Staff witnesses David
10 Williamson and Tommy Williamson identified as extraordinary in type
11 and, therefore, candidates for deferral. Because of the change in the
12 rate base and required net operating income amounts recommended
13 by the Public Staff in Mr. Dorgan's Supplemental Testimony and
14 Exhibits, the estimated basis point impacts over the 2020-2022 time
15 period have changed slightly, as follows:

	<u>Year</u>	<u>Original ROE Basis Point Impact</u>	<u>Revised ROE Basis Point Impact</u>
19	2020	(3)	(3)
20	2021	(14)	(13)
21	2022	(25)	(24)

22 This is a minor change (one basis point in years 2021 and 2022) that
23 does not affect the recommendation presented in my initial
24 testimony. The calculation of the revised amounts is set forth on
25 Maness Supplemental Exhibit III.

- 1 **Q. DOES THIS CONCLUDE YOUR SUPPLEMENTAL TESTIMONY?**
- 2 **A. Yes, it does.**

BEFORE THE NORTH CAROLINA UTILITIES COMMISSION

DOCKET NO. E-2, SUB 1193

In the Matter of
 Application of Duke Energy Progress,)
 LLC, for an Accounting Order to Defer)
 Incremental Storm Damage Expenses)
 Incurred as a Result of Hurricanes)
 Florence and Michael and Winter Storm)
 Diego)

SECOND
 SUPPLEMENTAL COAL
 ASH TESTIMONY OF
 MICHAEL C. MANESS
 PUBLIC STAFF – NORTH
 CAROLINA UTILITIES
 COMMISSION

DOCKET NO. E-2, SUB 1219

In the Matter of
 Application of Duke Energy Progress,)
 LLC, for Adjustment of Rates and)
 Charges Applicable to Electric Utility)
 Service in North Carolina)

BEFORE THE NORTH CAROLINA UTILITIES COMMISSION

DOCKET NO. E-2, SUBS 1193 AND 1219

Second Supplemental Coal Ash Testimony of Michael C. Maness

On Behalf of the Public Staff

North Carolina Utilities Commission

September 16, 2020

1 **Q. MR. MANESS WHAT TESTIMONY DOES THIS TESTIMONY**
2 **SUPPLEMENT?**

3 **A.** This Second Supplemental Coal Ash Testimony supplements my
4 Supplemental Testimony, filed on April 23, 2020.

5 **Q. MR. MANESS, WHAT IS THE PURPOSE OF YOUR SECOND**
6 **SUPPLEMENTAL COAL ASH TESTIMONY?**

7 **A.** The primary purpose of my Second Supplemental Coal Ash
8 Testimony is to present revisions to the accounting and ratemaking
9 adjustments I am recommending in this proceeding to the coal ash
10 clean-up, disposal, and remediation cost amounts proposed for
11 recovery by Duke Energy Progress, LLC (DEP). These revisions
12 affect my adjustments to the Company-proposed amortization
13 expenses and unamortized balances associated with both (a) DEP's
14 Asset Retirement Obligation (ARO) – related coal ash activities, and
15 (b) its non-ARO-related coal ash projects. I have forwarded my

1 revised adjustments to my Maness Second Stipulation Exhibit 1,
2 separately filed this same date with my Supplemental Testimony
3 Supporting Second Partial Settlement, in which I calculate the
4 revised overall change recommended by the Public Staff to the
5 Company's updated proposed base rate revenue increase.

6 Secondly, I am also making certain comments with regard to both
7 (a) the Joint Testimony of Jay W. Oliver and Kim H. Smith in
8 Compliance with Commission Order Requesting GIP Information,
9 filed by DEP in this proceeding on August 5, 2020 (Additional GIP
10 Testimony), and (b) the Supplemental Testimony and Exhibit of
11 David L. Doss, Jr., filed by DEP in this proceeding on August 28,
12 2020 (Supplemental Doss CCR Testimony).

13 **Q. WHAT COMPANY FILINGS OR COMMISSION ORDERS HAVE**
14 **LED TO THE FILING OF YOUR SECOND SUPPLEMENTAL COAL**
15 **ASH TESTIMONY?**

16 A. On July 31, 2020, the Company filed with the Commission the
17 Second Agreement and Stipulation of Partial Settlement (Second
18 Partial Stipulation) between it and the Public Staff (Stipulating
19 Parties) regarding certain issues related to this rate proceeding.
20 Among the issues settled were the following:

21 1. The period to be utilized to amortize the deferred costs
22 associated with non-asset retirement obligation-related (non-

1 ARO-related) deferred coal ash capital costs. The Stipulating
2 Parties agreed to an eight-year amortization period, different
3 than either party initially proposed in the proceeding.

4 2. The cost of service methodology to be utilized to allocate
5 system costs for jurisdictional and retail class purposes. The
6 Stipulating Parties agreed to utilize the Summer Coincident
7 Peak (SCP) methodology (on a non-precedential basis),
8 instead of the Summer/Winter Peak and Average (SWPA)
9 methodology initially recommended by the Public Staff.

10 3. The cost of capital to be utilized for purposes of this
11 proceeding. The Stipulating Parties agreed to utilize a capital
12 structure of 52% equity and 48% debt, a debt cost rate of
13 4.04%, and a rate of return on equity of 9.60%. These factors
14 were all different than the factors initially recommended by the
15 Public Staff.

16 The Second Partial Stipulation also provided that that the Stipulating
17 Parties agreed that the Public Staff shall have until September 15,
18 2020, to audit DEP's updates of revenues and certain expenses to
19 May 31, 2020, and file testimony or affidavits, with schedules,
20 addressing the updates.

21 On July 31, 2020, DEP filed the Second Settlement Testimony and
22 Exhibits (Second Settlement Testimony) of witness Kim H. Smith,

1 which presented the Company's revised proposed revenue
2 requirement pursuant to the terms of the First¹ and Second Partial
3 Stipulations.

4 Also on July 31, 2020, Public Staff witnesses J. Randall Woolridge,
5 James S. McLawhorn, and I each filed Testimony Supporting
6 Second Partial Stipulation, stating that the Second Partial Stipulation
7 is in the public interest and should be approved. I further testified
8 that once the Public Staff had completed the audit of all revenue, rate
9 base, and expense updates through May 31, 2020, the Public Staff
10 would file schedules supporting the Public Staff's recommended
11 revenue requirement.

12 On September 4, 2020, the Commission issued an Order
13 (September 4 Order) granting the Public Staff leave to file testimony
14 and exhibits in accordance with the Second Partial Stipulation.

15 **Q. WHY DOES THE SECOND PARTIAL STIPULATION AND THE**
16 **COMPANY'S SECOND SETTLEMENT TESTIMONY**
17 **NECESSITATE THE FILING OF YOUR SECOND**
18 **SUPPLEMENTAL COAL ASH TESTIMONY?**

19 A. Although the Second Partial Stipulation did not provide for an update
20 of system-level ARO-related or non-ARO-related costs for purposes

¹ The Stipulating Parties filed a First Agreement and Stipulation of Partial Settlement on June 2, 2020.

1 of this proceeding, each of the stipulated items I have listed herein
2 has a revenue requirement effect on one or the other of the
3 categories of coal ash disposal/remediation costs presented as part
4 of the proceeding.

5 **Q. PLEASE DESCRIBE THE EFFECT THAT THE SECOND PARTIAL**
6 **STIPULATION HAS ON THE AMORTIZATION OF NON-ARO-**
7 **RELATED DEFERRED CAPITAL COSTS RECOMMENDED BY**
8 **THE PUBLIC STAFF.**

9 A. First, the non-ARO-related deferred capital costs are allocated to
10 N.C. retail operations by a production plant-related allocation factor.
11 That factor is numerically different under the SCP methodology than
12 it is under the SWPA methodology. The application of the SCP factor
13 changes the N.C. retail amount of deferred costs to be amortized
14 from the amount initially recommended by the Public Staff.

15 Second, the Public Staff initially recommended a ten-year
16 amortization period for the deferred costs, while the Company
17 proposed a five-year amortization period. Pursuant to the Second
18 Partial Stipulation, the Stipulating Parties have agreed to an eight-
19 year amortization period. Therefore, the Public Staff's
20 recommended amortization expense has been increased, and the
21 Company's proposed amortization expense has been decreased.

1 The Public Staff's revised recommended amortization expense and
2 rate base impact are set forth on Maness Second Revised Exhibit II,
3 filed with this testimony. No difference now exists between the
4 amounts recommended by the Public Staff and those recommended
5 by the Company.

6 **Q. PLEASE DESCRIBE THE EFFECT THAT THE SECOND PARTIAL**
7 **STIPULATION HAS ON THE AMORTIZATION OF ARO-RELATED**
8 **DEFERRED COSTS RECOMMENDED BY THE PUBLIC STAFF.**

9 A. Because of the changes in the Public Staff's recommended cost of
10 capital, as agreed to in the Second Partial Stipulation, I have
11 decreased the Public Staff's recommended amortization period for
12 the deferred costs from 27 to 25 years.

13 **Q. WHY HAVE YOU DECREASED THE RECOMMENDED**
14 **AMORTIZATION PERIOD FOR ARO-RELATED COAL ASH**
15 **DEFERRED COSTS TO 25 YEARS?**

16 A. As noted in the initial testimony of Public Staff witness Lucas, the
17 Public Staff is recommending that 50 percent of the costs for coal
18 combustion residual (CCR) remediation and closure should be paid
19 by the Company's shareholders and the remaining 50 percent be
20 paid by the Company's customers. In my second supplemental
21 testimony filed on April 23, 2020, I recommended an amortization
22 period of 27 years, which I testified produced a ratepayer sharing

1 ratio of approximately 50.02% of the costs (based on a present value
2 analysis), which the Public Staff considered sufficiently close to 50%.
3 However, pursuant to the Second Partial Stipulation, the Public Staff
4 is agreeing to capital structure, debt cost and return on equity
5 changes that have the effect of increasing the Public Staff's proposed
6 weighted net-of-tax overall rate of return from 6.079% to 6.484%.
7 This increase, via its influence on the present value analysis,
8 decreases the ratepayer sharing ratio resulting from a 27-year
9 amortization period from approximately 50.02% to approximately
10 48.16%. If, on the other hand, the amortization period is decreased
11 to 25 years, the resulting ratepayer sharing ratio is approximately
12 50.45%. Therefore, the Public Staff believes that given its revised
13 cost of capital recommendation, a 25-year amortization period is
14 more appropriate than a 27-year period.²

15 My revised recommended ARO-related coal ash cost amortization
16 expense and rate base impacts are set forth on Maness Second
17 Revised Exhibit I, filed with this testimony. As I have testified to
18 previously, I continue to recommend that the unamortized balance of
19 these costs be excluded from rate base. I also continue to
20 recommend that any unamortized balance of ARO-related coal ash

² If the Commission were to approve a rate of return different from that recommended by the Public Staff, the amortization period necessary to achieve a 50%-50% sharing would possibly change. A lower rate of return would tend to necessitate a longer amortization period; a higher rate of return, a shorter one.

1 costs that the Commission does decide to include in rate base be
 2 presented separately as a regulatory asset outside of working
 3 capital.

4 **SUPPLEMENTAL DOSS CCR TESTIMONY**

5 **Q. DO YOU HAVE ANY COMMENTS TO MAKE REGARDING THE**
 6 **SUPPLEMENTAL CCR TESTIMONY FILED BY COMPANY**
 7 **WITNESS DAVID L. DOSS, JR. IN THIS PROCEEDING ON**
 8 **AUGUST 28, 2020?**

9 A. Yes. On page 4 of his Supplemental CCR Testimony, Company
 10 witness Doss states:

11 Witness Bednarcik's Supplemental Testimony notes
 12 that the activities identified in Supplemental Exhibit 1
 13 were charged to "ARO," meaning that under the
 14 charging guidelines they were classified as Asset
 15 Retirement Obligations ("ARO"). As such, the costs
 16 incurred in connection with the activities I reviewed
 17 would properly be capitalized costs. As I explained in
 18 my Rebuttal Testimony, under Financial Accounting
 19 Standards Board ("FASB") and Federal Energy
 20 Regulatory Commission ("FERC") guidance, ARO
 21 costs are an integral part of the plant asset that gives
 22 rise to the ARO, and therefore must be capitalized as
 23 part of such asset when the ARO liability is recognized.

24 Although Mr. Doss is correct with regard to the requirements of the
 25 FASB's standards (commonly referred to as GAAP) for financial
 26 accounting purposes and the guidance set forth in the FERC Uniform
 27 System of Accounts (FERC USOA), in the absence of regulatory
 28 assets and liabilities recorded due to regulatory commission rate-

1 setting actions, he fails to acknowledge that this Commission has
2 chosen not to set rates on the basis of expenses calculated and
3 recorded pursuant to GAAP and the FERC USOA (which in their
4 default mode are determined on the basis of a complex process of
5 estimating future costs, determining their present value, and
6 depreciating that present value over time, all the while re-estimating
7 and truing up the costs), but instead on the basis of deferring actual
8 costs for ratemaking purposes as they are incurred, and amortizing
9 those actual costs over time. He also fails to acknowledge that this
10 Commission's use of a different ratemaking methodology itself
11 justifies the recording of regulatory expense on the books in a
12 manner that synchronizes the recognition of expenses for GAAP and
13 FERC USOA purposes with this Commission's ratemaking actions.
14 Therefore, for N.C. retail jurisdictional accounting and ratemaking
15 purposes, the fact that the default GAAP and FERC USOA practices
16 require capitalization of an ARO asset is essentially rendered moot.
17 The GAAP/FERC ARO asset recorded on the books of the Company
18 is not included in rate base, and the depreciation and accretion
19 expenses related to the ARO are reversed for regulatory purposes
20 and deferred to a regulatory asset that is only proposed by the
21 Company for rate base inclusion as cash is actually spent.³ In fact,

³ It is interesting, and perhaps important for the Commission's analysis, to note that the deferred costs being proposed for rate base treatment by the Company are not a portion

1 the Company's own workpapers submitted in the general rate case
2 to calculate its proposed deferral and amortization amounts pay no
3 attention whatsoever to the recording or reversal of GAAP/FASB
4 ARO assets and expenses; they simply start in the most direct
5 manner possible for determining the expenses to be recognized for
6 ratemaking purposes: with the actual dollars spent.

7 The Public Staff's approach is thoroughly consistent with the
8 Commission's August 12, 2003 Order in Docket No. E-2, Sub 826,
9 which the Company used to justify its 2016 petition for deferral of
10 coal ash costs in Docket No. E-2, Sub 1103. In the Sub 826 Order,
11 the Commission directly stated, in ordering subparagraph 2.b:

12 That the adoption of SFAS 143 shall have no impact
13 on PEC's [Progress Energy Carolinas'] operating
14 results or return on rate base for North Carolina retail
15 regulatory purposes and that the net effect of the
16 deferral accounting allowed shall be to reset PEC's
17 North Carolina retail rate base, net operating income,
18 and regulatory return on common equity to the same
19 levels as would have existed had SFAS 143 not been
20 implemented.

of the ARO asset itself at the time of proposed rate base inclusion, but instead represent a portion of the costs that would have otherwise already been written off to expense absent the Commission's approval of deferral.

ADDITIONAL GIP TESTIMONY

1
2 **Q. MR. MANESS, HAVE YOU REVIEWED THE ADDITIONAL GIP**
3 **TESTIMONY AND EXHIBIT FILED BY DEP WITNESSES OLIVER**
4 **AND SMITH ON AUGUST 5, 2020?**

5 A. I have read the testimony and performed a general overview of the
6 attached exhibits. I have not performed a detailed analysis of the
7 calculations and input amounts utilized in the exhibits.

8 **Q. DO YOU HAVE ANY COMMENTS REGARDING THE TESTIMONY**
9 **OR EXHIBITS?**

10 A. I have one comment regarding the exhibits, which is that they do not
11 appear to reflect the impact of any accumulated deferred income
12 taxes (ADIT) related to incremental Grid Improvement Plan (GIP)
13 investment. In my opinion, in order to present a complete picture of
14 the impacts of GIP investment on the revenue requirement, the
15 impacts of ADIT on rate base should be included.

16 Additionally, I would like to reiterate the recommendation made in my
17 previous testimony in this proceeding that no amortization period be
18 decided in this case. Given that (a) there is no "natural" amortization
19 period that suggests itself, and (b) we do not at this time know what
20 the complete facts and circumstances of the Company's situation will
21 be at the time of the first rate case proceeding in which deferred GIP
22 costs are presented for amortization, it is appropriate to wait to

1 decide on the reasonable period until the facts and circumstances
2 are clearer.

3 **Q. DOES THIS COMPLETE YOUR SECOND SUPPLEMENTAL**
4 **COAL ASH TESTIMONY?**

5 **A. Yes, it does.**

**Summary of the Testimony of Michael C. Maness Related to Coal
Combustion Residual Costs, for the Remote Unconsolidated Hearing in
Docket No. E-2, Subs 1193 and 1219**

This summary addresses the coal combustion residual (CCR) portions of my initial Testimony, Supplemental Testimony, and Second Supplemental Coal Ash Testimony, filed (with accompanying Exhibits) in Docket No. E-2, Subs 1193 and 1219 (collectively, Sub 1219), on April 13, 2020, April 23, 2020, and September 16, 2020, respectively. My testimony, along with that of Public Staff witnesses Garrett, Moore, and Lucas, presents (a) the Public Staff's recommendations regarding the deferral and amortization of Duke Energy Progress, LLC's (DEP or the Company) asset retirement obligation related (ARO-related) and non-ARO-related CCR costs incurred between September 1, 2017 and February 29, 2020 (Deferral Period), as well as (b) comments regarding questions asked by the Commission in its January 22, 2020 Order Directing the Public Staff to File Testimony (January 22 Order).

I am recommending or incorporating adjustments in the following areas:

1. The ratemaking treatment of the costs of DEP's ARO-related coal ash compliance and cleanup activities;
2. The appropriate classification within the Company-proposed rate base of the regulatory assets associated with the ARO-related coal ash compliance and cleanup; and
3. The amortization period for the Company's proposed deferred non-ARO-related costs.

With regard to ARO-related CCR costs, the Company proposes to establish a regulatory asset for actual CCR expenditures made during the Deferral Period,

and to amortize that regulatory asset over a five-year period beginning with the effective date of the rates approved in this proceeding, while including the unamortized balance in rate base.

The Public Staff has made the following adjustments to the Company's proposed revenue requirement associated with ARO-related CCR costs:

1. Adjustments to reach a reasonable level of coal ash expenditures, as recommended by Public Staff witnesses Vance F. Moore, L. Bernard Garrett, and Jay B. Lucas;
2. Amortization of the reasonable balance of ARO-related deferred coal ash expenditures over a 25-year period; and
3. Reversal of the Company's inclusion of the unamortized balance of ARO-related coal ash expenditures in rate base; this reversal, in conjunction with the 25-year amortization period, produces an equitable and reasonable sharing of the burden of coal ash expenditures between the Company's ratepayers and its shareholders.

The Public Staff has been guided in its choice of amortization period for these costs in this proceeding by its belief that it is most reasonable and appropriate for coal ash costs, after specific imprudently incurred or otherwise unreasonable amounts have been identified and disallowed for recovery, to be shared equitably between the ratepayers and the Company's shareholders. In this case, the Public Staff believes that equitable sharing should amount to DEP's shareholders being required to bear approximately 50% of the present value of the September 2017 - February 2020 deferred costs (with carrying costs allowed on the costs up to the point that rates have been estimated to go into effect). The 50% sharing is accomplished by choosing an appropriate amortization period and excluding the unamortized balance from rate base during the amortization period.

The Public Staff believes that a 50% sharing percentage is appropriate and reasonable due to the reasons for such set forth by witness Lucas, and because there is a history of approval for sharing of extremely large costs that do not result in any new generation of electricity for customers. Such sharing between ratepayers and shareholders has been approved for costs of abandoned nuclear construction and for environmental cleanup of manufactured gas plant facilities. Even if the reasons for equitable sharing set forth by Mr. Lucas were not present, the Public Staff still believes that some level of sharing, perhaps comparable to that previously used for abandonment losses on cancelled nuclear generation facilities, would be appropriate and reasonable for DEP's coal ash costs. The Public Staff believes that a five-year amortization period is simply too short an amortization period for costs of the magnitude and nature of these. The Public Staff believes that the totality of the circumstances surrounding the ARO-related CCR costs deferred in this proceeding makes equitable sharing appropriate and reasonable for purposes of achieving reasonable and just rates, independent of prudence conclusions.

According to advice of Public Staff counsel, the inclusion in rate base of these deferred ARO-related regulatory assets is left to the discretion of the Commission. Pursuant to N.C. Gen. Stat. § 62-133(b)(1), the only costs that the Commission is required to include in rate base are (1) the "reasonable original cost of the public utility's property used and useful, or to be used and useful within a reasonable time after the test period . . . ," and (2) in some circumstances, the costs of construction work in progress. I am advised by counsel that beyond those

requirements, what is and what is not allowed in rate base is within the legal discretion of the Commission to decide, as long as the rates set thereby are fair and reasonable to both the utility and the consumers. Moreover, N.C. Gen. Stat. § 62-133(d) requires the Commission to “consider all other material facts of record that will enable it to determine what are reasonable and just rates.” The Commission has taken this approach several times in past cases.

With regard to the classification of ARO-related CCR regulatory assets in rate base before taking into account the Public Staff’s removal adjustment, I recommend that these assets be reclassified from a working capital classification to a separate classification outside of working capital. This recommendation is based on my opinion that the regulatory assets associated with ARO-related coal ash clean-up, disposal, and remediation activities do not qualify as true working capital.

With regard to the amortization of deferred non-ARO CCR costs, the Company and the Public Staff have agreed to both the cost of service allocation of these costs and an eight-year amortization period. Therefore, there is no longer any difference between the two parties as to the revenue requirement associated with this category of costs. However, the Public Staff does recommend that given the unexpected nature of the non-ARO-related projects proposed for deferral, and the fact that the non-ARO-related deferral requested in this case is more similar in nature to other requests that have been brought forth frequently in the past related to new generation projects than it is to the unique situation presented by the incurrence of ARO-related costs associated with the retirement of its existing coal

ash facilities at an extraordinarily high cost, the automatic right to defer capital costs associated with these non-ARO projects should not continue.

With regard to ARO-related CCR costs that were approved for a five-year amortization period and rate base inclusion in Docket No. E-2, Sub 1142, I note that these adjustments are still on appeal from that case. Although it would not be wholly inappropriate to make an adjustment to reflect the Public Staff's position on the Sub 1142 costs as they are included in this proceeding, the Public Staff has instead chosen to highlight this issue for the Commission, and recommend that the Commission take whatever steps are necessary to ensure that the outcome of this issue on appeal is flowed into each case on which it would have an effect.

With regard to the January 22 Order, DEP indicated that prior to the ARO requirements becoming effective for CCR costs with the enactment of the Coal Ash Management Act (CAMA) in 2014, it had only included the costs of CCR removal and remediation in one previous depreciation study, the one performed in 2010 and filed with the Commission in Docket No. E-2, Sub 1023. This study remained in effect until the time of DEP's Sub 1142 rate case, and the amounts charged to N.C. retail customers as a result of that study have been offset against the deferred costs for which the Company has proposed recovery in Sub 1142 and the current case.

With regard to whether the Company had explored the possibility of including CCR basin closure or remediation cost in depreciation rates prior to the 2010 study, the Company indicated to the Public Staff that it had not been able to locate any records of such discussions. The Company also stated that prior to that

study (going back to 2000), DEP behaved in accordance with the prevailing presumption by electric companies that coal-burning facilities would continue to operate well into the future; moreover, it was presumed that existing coal ash basins would continue performing their storage function as well.

This concludes my summary.

BEFORE THE NORTH CAROLINA UTILITIES COMMISSION

DOCKET NO. E-2, SUB 1193

In the Matter of
Application of Duke Energy Progress, LLC,
for an Accounting Order to Defer
Incremental Storm Damage Expenses
Incurred as a Result of Hurricanes
Florence and Michael and Winter Storm
Diego

CORRECTION TO THE
TESTIMONY OF
MICHAEL C. MANESS
PUBLIC STAFF – NORTH
CAROLINA UTILITIES
COMMISSION

DOCKET NO. E-2, SUB 1219

In the Matter of
Application of Duke Energy Progress, LLC,
for an Adjustment of Rates and Charges
Applicable to Electric Utility Service in
North Carolina

CORRECTION TO THE
SECOND SUPPLEMENTAL
COAL ASH TESTIMONY OF
MICHAEL C. MANESS
RELATED TO COAL
COMBUSTION RESIDUAL
COSTS

CORRECTION TO THE TESTIMONY
OF MICHAEL C. MANESS, FILED APRIL 13, 2020

Mr. Maness's Testimony should be corrected as follows:

1. On Page 49, Line 1, the numerical term “111142” should be changed to “1142.”

**CORRECTION TO THE SECOND SUPPLEMENTAL COAL ASH TESTIMONY
OF MICHAEL C. MANESS RELATED TO COAL COMBUSTION RESIDUAL
COSTS, FILED SEPTEMBER 16, 2020**

Mr. Maness's Second Supplemental Coal Ash Testimony should be corrected as follows:

1. On Page 7, Line 20, the word “second” should be deleted.

1 MR. GRANTMYRE: Commissioner Clodfel ter,
2 he is available for cross expectation.

3 MS. LUHR: And, Mr. Clodfel ter, before
4 we move on to questions, I wondered if this is
5 appropriate time, to address the stipulation for
6 these witnesses.

7 COMMISSIONER CLODFELTER: It is the
8 appropriate time.

9 MS. LUHR: So, Commissioner Clodfel ter,
10 at this time, pursuant to the amended stipulation
11 between DEP, the Attorney General's Office, the
12 Sierra Club, and the Public Staff, I would move
13 that the live testimony of witnesses Charles Junis
14 and Michael Maness, in Docket Number E-7, Sub 1214,
15 be copied into the record as if given orally from
16 the stand. The live testimony is located at
17 transcript Volume 20, page 565, line 1 through page
18 587, line 9; transcript Volume 21, page 11, line 17
19 through page 132, line 19; and transcript Volume
20 22, page 13, line 10 through page 48, line 15.

21 And I would note that the amended
22 stipulation recognized that Charles Junis appeared
23 as the Public Staff witness in the Duke Energy
24 Carolinas rate case while Jay Lucas is providing

1 testimony on the same topic in the current
2 proceeding. So the stipulation provides that
3 Charles Junis is the same witness as Jay Lucas for
4 the purposes of this stipulation.

5 COMMISSIONER CLODFELTER: I think I
6 understand that, but let me ask a question,
7 Ms. Luhr. Is Mr. Lucas adopting in this case, as
8 his own testimony, the stipulated testimony of
9 Mr. Junis?

10 MS. LUHR: Yes. And if you want
11 Mr. Lucas to --

12 COMMISSIONER CLODFELTER: I'll leave
13 that to you, but I just want to be sure I
14 understand the intend of your motion. We can clean
15 it up as we need to clean it up, however.

16 The all parties have heard the motion.
17 Are there any objections?

18 (No response.)

19 COMMISSIONER CLODFELTER: Hearing none,
20 the motion is allowed.

21 MS. LUHR: Thank you.

22 (Whereupon, the testimony from Docket
23 Number E-7, Sub 1214, transcript Volume
24 20, page 565, line 1 through page 587,

line 9; Volume 21, page 11, line 17
through page 132, line 19; and Volume
22, page 13, line 10 through page 48,
line 15 were copied into the record as
if given orally from the stand.)

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1 MR. GRANTMYRE: Chair Mitchell, the
2 witness is available for cross examination.

3 CHAIR MITCHELL: All right. We will
4 proceed. Mr. Mehta, you are up.

5 MR. MEHTA: Thank you, Chair Mitchell.
6 And I am hearing some feedback, I think it might be
7 from Mr. Grantmyre, but I'm not sure.

8 MR. GRANTMYRE: We will get -- okay.
9 I'll make sure I mute.

10 MR. MEHTA: Yeah, it was just like
11 papers rustling.

12 CROSS EXAMINATION BY MR. MEHTA:

13 Q. Mr. Maness, I think we'll start with you. In
14 this case, Mr. Maness, the Public Staff is again
15 proposing a 50/50 sharing between customers and
16 shareholders of even prudently incurred coal ash costs
17 like it did in the last Duke Energy Carolinas case and
18 like it did in the last Duke Energy Progress case; is
19 that right?

20 A. (Michael C. Maness) Yes, for those that are
21 related to the ARO.

22 Q. So when you say "for those related to the
23 ARO," what do you mean by that?

24 A. Well, that would be the same costs that we

1 recommended in the last case, the same category. There
2 are costs in this case also that are related to coal
3 ash but not related to the ARO.

4 Q. Understood.

5 A. Our position here, which has been settled
6 with the Company, is a new position for this case.

7 Q. All right. Understood. And when you're
8 talking about ones not related to the ARO, I guess
9 those are the ones that are called the non-ARO coal
10 costs or something like that? The capital costs
11 associated with reconfiguring plants and things of that
12 nature, correct?

13 A. Yes, that's correct.

14 Q. Okay. And I guess, to be totally technically
15 accurate, in the last -- the last DEC case, the split
16 was 51 percent that you assigned to the Company and its
17 shareholders and 49 percent that you assigned to
18 customers, correct?

19 A. Yes. That's because we tried to make things
20 a little administratively simpler to pick an even
21 number of years and not years, and a certain number of
22 months. So we try to get as close to 50 percent as we
23 can, and so that's the reason it was slightly off,
24 51/49 or approximately thereabouts in the last case.

1 Q. Now, the Commission actually rejected the
2 Public Staff's sharing proposal in both of the
3 preceding cases, the DEC case and the DEP case,
4 correct?

5 A. Yes. And they are both still on appeal to
6 the North Carolina Supreme Court.

7 Q. And in the prior cases, you testified that
8 the 50/50 sharing or 51/49 sharing splits came about
9 simply as a result of the judgment of the Public Staff,
10 correct?

11 A. Yes, that's generally correct. There's
12 significant testimony in the cases which give the
13 reasons for that judgment, but it was a judgmental
14 decision on the part of the Public Staff.

15 Q. And in this case, the Public Staff has again
16 provided a judgmental split, which in your judgment,
17 the appropriate split is 50/50 with respect to even
18 prudently incurred coal ash costs in the ARO?

19 A. Yes. Well, I guess I would phrase that for
20 only the prudently incurred coal ash costs. For those
21 that we consider unreasonable or imprudently incurred,
22 we've recommend that they be entirely disallowed.

23 Q. So, for example, the costs that Garrett and
24 Moore believe are imprudently incurred, those are

1 removed from the equation off the top; is that right?

2 A. Yes.

3 Q. And then whatever is left, the Public Staff
4 does not believe were imprudently incurred, but the
5 Public Staff advocates that they be split 50/50,
6 correct?

7 A. I think Mr. Junis could probably give more
8 detail, but we're not making a conclusion that they
9 were not imprudently incurred, we have just not been
10 able, for various reasons, to develop the evidence of
11 imprudence. But even though we are not making a case
12 for them being imprudently incurred, we still believe
13 that the Company has the ultimate responsibility for
14 those costs being too high to be borne by the
15 North Carolina retail ratepayers.

16 Q. Now, in the recently concluded -- I guess,
17 recently is probably an elastic term. Probably back in
18 February the Commission decided the latest Dominion
19 North Carolina rate case, correct?

20 A. Yes, that's correct. I will take the date
21 subject to check. You're right, it seems forever.

22 Q. And in that case, the Public Staff -- the
23 judgment of the Public Staff was that the proper
24 sharing would be 60/40 with shareholders bearing

1 40 percent and customers bearing 60 percent, correct?

2 A. Yes, that's correct.

3 Q. Well, which one of you can explain to me why
4 Dominion's shareholders get assigned a smaller
5 percentage of coal ash costs than Duke's shareholders?

6 A. Well, I can give you a general explanation,
7 and Mr. Junis would have to address the details. I
8 think that the biggest difference between the two cases
9 is the fact that Duke was subject to a criminal
10 complaint. But there's more than that, and I would
11 relay your question to Mr. Junis for further details.

12 A. (Charles Junis) Yes, sir. And that's
13 detailed in my testimony, a comparison of the records
14 that were under consideration by the Commission both in
15 the DENC rate case and then the Duke Energy rate cases.
16 Clearly there's a difference in that Duke had the
17 federal criminal plea. Duke has a much more
18 considerable record of groundwater violations. And so
19 those are the two key differences. And I'm happy to go
20 into the testimony if necessary.

21 Q. Sure. Well, let's -- Mr. Junis, I'm just
22 looking at page 7 of your testimony. Tell me when
23 you're there.

24 A. I'm there. I'm ready.

1 Q. And you indicate, line 5:

2 "DEC has accumulated a record of significant
3 environmental violations"; do you see that?

4 A. Yes.

5 Q. And you indicate on line 8:

6 "These violations include unauthorized
7 seeps"; do you see that?

8 A. That's correct.

9 Q. Dominion has unauthorized seeps; does it not?

10 A. Yes, I believe so.

11 Q. In fact, Mr. Junis, if you would look at what
12 was previously marked as DEC Exhibit 22 and 23.

13 MR. MEHTA: And, Chair Mitchell, I would
14 like to go ahead and mark -- identify these
15 exhibits for the record. And we will call DEC
16 Exhibit 22, DEC Junis/Maness Cross Examination
17 Exhibit 1.

18 CHAIR MITCHELL: All right. Mr. Mehta,
19 just to make sure we're all looking at the same
20 document, will you identify the -- describe the
21 document for me.

22 MR. MEHTA: Yes. It is a complaint
23 filed in the United States District Court for the
24 Eastern District of Virginia with the plaintiffs

1 being the United States of America and the
2 Commonwealth of Virginia, and the defendant being
3 Virginia Electric and Power Company dba Dominion
4 Energy.

5 CHAIR MITCHELL: Okay. Thank you,
6 Mr. Mehta. The document will be marked DEC
7 Juni s/Maness Cross Examination Exhibit Number 1.

8 (DEC Juni s/Maness Cross Examination
9 Exhibit Number 1 was marked for
10 identification.)

11 MR. MEHTA: And, Chair Mitchell, DEC
12 Exhibit 23, if we could have that one marked for
13 identification as DEC Juni s/Maness Cross
14 Examination Exhibit Number 2, that would be great.
15 And for purposes of the record, this is the consent
16 decree in the case in which Exhibit 1 is the
17 complaint.

18 CHAIR MITCHELL: All right. The
19 document will be so marked.

20 (DEC Juni s/Maness Cross Examination
21 Exhibit Number 2 marked for
22 identification.)

23 MR. MEHTA: And the -- both documents
24 reflect that each one of them was filed with the

1 Eastern District of Virginia on the same day,
2 March 13, 2020.

3 Q. And, Mr. Junis, if you would look at what
4 we've marked as Cross Exhibit -- excuse me, DEC
5 Junis/Maness Cross Examination Exhibit Number 1.

6 A. Yes, sir, I have that open.

7 Q. So on the very first page of the complaint,
8 it's alleged that Dominion had violated the Federal
9 Clean Water Act and a Virginia state statute called the
10 State Water Control Act, correct?

11 A. Yes, sir.

12 Q. And the Federal Clean Water Act allegation
13 relates to violations of Dominion's NPDES permits,
14 correct?

15 A. Yes.

16 Q. And the violation of the state Water Control
17 Act of involves specifically seeps, correct?

18 A. Yes, sir.

19 Q. And the complaint further alleges that
20 Dominion had additional violations with respect to
21 release notifications of hazardous substances under the
22 Emergency Planning and Community Right-to-Know Act and
23 the Superfund Law, correct?

24 A. Yes, sir, that's under item C.

1 Q. And Duke Energy Carolinas had no such
2 hazardous substance release notification violations,
3 did it?

4 A. I am not familiar with a similar charge
5 against Duke Energy.

6 Q. Does that mean that you think they might have
7 had one and you just don't know about it, or that they
8 didn't have one?

9 A. I would say I'm not aware of one. I'm not
10 claiming that I suspect they did or didn't have one.

11 Q. Well, Mr. Junis, if they have had one, you
12 probably would be aware of it, wouldn't you?

13 A. Yes, sir. But like I said, I'm just not
14 aware of one.

15 Q. And in the consent decree, which is DEC
16 Junis/Maness Cross Examination Exhibit 2, Dominion
17 agreed to pay a civil penalty of a million -- I guess
18 \$1,400,000, correct?

19 A. Are you referring to page 11 of that
20 document?

21 Q. Yes.

22 A. Let me scroll there real quick. Do you know
23 where the total amount is listed? Is that on page 11?

24 Q. I believe so. Let me go there too.

1 A. And what was the amount you stated?

2 Q. It's on page 11, paragraph 10:

3 "Within 30 days after the effective date of
4 this consent decree, defendant," meaning Dominion,
5 "shall pay a total of \$1,400,000 as a civil penalty to
6 the United States and the Commonwealth of Virginia,"
7 correct?

8 A. Yes, sir, I see that.

9 Q. And if you keep scrolling down, there's a
10 number of -- I guess go all the way down to page 15.
11 There's a section called "Injunctive Relief"; do you
12 see that?

13 A. Yes, sir.

14 Q. And in that section, the consent decree, once
15 issued by the court, would require Dominion to do a
16 number of things, correct?

17 A. It appears so. But I'm not overly familiar
18 with this document, so I don't know exactly what they
19 were required to do.

20 Q. Well, you can just scan. The first thing
21 they're required to do is what's called an EMS audit,
22 correct? That's paragraph 24, 25.

23 A. Yes.

24 Q. A few paragraphs down.

1 And an EMS audit is essentially an
2 environmental management audit, correct?

3 A. Yes.

4 Q. And they were going to select an auditor to
5 perform that audit, correct?

6 A. Yes.

7 Q. And on page 17, you can see that that audit
8 was really to conduct -- was to investigate management
9 practices at Dominion's power generation business,
10 correct?

11 A. Yes, sir.

12 Q. And if you go on down to page 19, Mr. Junis,
13 Dominion was further ordered to undergo a third-party
14 environmental audit; do you see that?

15 A. Yes, sir. And I would just like to note, as
16 you stated, that these documents were filed in
17 March of 2020, well after the completion of the most
18 recent Dominion Energy rate cases. So this is not in
19 the evidence for consideration by the Public Staff or
20 the Commission.

21 Q. Well, did the Public Staff investigate
22 Dominion as to whether or not the factual bases of the
23 complaint and the consent decree were in existence as
24 of the time of the last Dominion case?

1 A. We certainly did a thorough investigation.
2 As I said, I'm not overly familiar with these
3 documents, so I'm not sure if -- who knew what, in
4 terms of the actual claims.

5 Q. Well, if you go back up to page 3, Mr. Junis,
6 of the consent decree. So that would be Cross
7 Exhibit 2.

8 A. Yes, sir.

9 Q. The last sentence on the page, this is
10 dealing with seeps, it says:

11 "In addition" -- well, actually we'll just
12 take a look at the entire paragraph H; do you see that?

13 "On July 21, 2017, a Virginia agency
14 identified an area of groundwater seepage along the
15 James River in the vicinity of Dominion's Chesterfield
16 power station"; do you see that?

17 A. Yes, sir.

18 Q. And the last sentence says:

19 "On May 11, 2018, Dominion self-reported to
20 the Virginia Department of Environmental Quality its
21 observation of groundwater seepage."

22 Again, in the vicinity of the Chesterfield
23 power station, correct?

24 A. Yes, sir.

1 Q. The Dominion rate case that was decided in
2 February of 2020 began when?

3 A. I don't recall the exact date, but in 2019.

4 Q. Somewhere in 2019. July 21, 2017, is before
5 it began, correct?

6 A. Yes, sir. And while Mr. Lucas was the
7 witness in that case, I certainly helped in that
8 investigation. I do not recall seeing information
9 regarding this issue. We rely heavily both on the
10 regulators and the Company to provide such information.
11 Like I said, I do not recall seeing this.

12 Q. Did you ask Dominion about seeps?

13 A. We certainly asked Dominion about seeps,
14 environmental compliance, their groundwater monitoring
15 data. It was exhaustive and very much replicated our
16 investigation of Duke in their prior rate cases.

17 Q. Well, did they not tell you about these two
18 seeps?

19 A. Without diving into all those records, like I
20 said, I do not recall seeing information regarding
21 these seeps.

22 Q. And if you go on down, I think we were around
23 page 19, go back there.

24 A. Okay.

1 Q. Page 19, just above the third-party
2 environmental audit section. The consent decree in
3 paragraph 28 said that the -- Dominion would complete
4 full implementation of any recommendations of the EMS
5 audit, essentially nine months after receiving those
6 recommendations, correct?

7 A. Yes, sir. And I would just add that this
8 evidence would be appropriately considered in
9 Dominion's next rate case when they continue to seek
10 recovery of coal ash costs.

11 Q. So, Mr. Junis, is it your testimony, then,
12 that when you're comparing the environmental records of
13 two utilities that the Public Staff, in part,
14 regulates, that -- that look a lot alike that somehow,
15 just because you don't happen to know something, that
16 that would factor into an allocation of responsibility
17 that the Public Staff makes as between those two
18 utilities?

19 A. Certainly. The Public Staff and the
20 Commission is reliant on the facts that are available
21 in the case. We cannot all of a sudden materialize
22 information that is not given to us either through
23 discovery through the Company, which is the primary
24 source -- they are supposed to have the burden of proof

1 to justify their costs -- and then from regulators as
2 sometimes a double check, or as a secondary source.

3 So -- and as G.S. 62-133(d) states:

4 "The Commission shall consider all other
5 material facts of record that will enable it to
6 determine what are reasonable and just rates."

7 And that is the basis of our equitable
8 sharing. So we only know what we know, and that's the
9 same for the Commission. If -- and I'm not suggesting
10 that information was intentionally hidden, but if that
11 happens, how could we be aware of it if it was never
12 seen?

13 Q. All right. Well, Mr. Junis, we don't need to
14 go through all of the -- all of the parts of the
15 injunctive relief, but they go on for pages, and pages,
16 and pages; do they not?

17 A. It appears so. This document is 60 pages, so
18 like I said, I've only scanned what we've talked about
19 here.

20 Q. And if you go back to page 7 of your
21 testimony, Mr. Junis, you also indicate in that
22 numbered paragraph 1 that DEC had groundwater
23 exceedances with respect to the operation of its coal
24 ash basins, correct?

1 A. That's correct, sir.

2 Q. And when you say "groundwater exceedances," I
3 assume what you mean is that there were exceedances of
4 the two state -- North Carolina 2L standards in the
5 groundwater sampled at various points in time, and
6 that's how you come up with an exceedance, correct?

7 A. Yes, sir. Those are exceedances both of the
8 standard and background levels, and would therefore be
9 considered a violation as confirmed by the amicus brief
10 in the appeal proceeding.

11 Q. Now, Mr. Junis, Dominion had groundwater
12 exceedances in connection with its ash basin sites; did
13 it not?

14 A. Yes, sir.

15 Q. You just didn't count as many as you found
16 for Duke, correct?

17 A. That's correct. And part of the issue there
18 was some of the historic data with the procedure that
19 those analysis were conducted, it would not be
20 apples-to-apples comparison.

21 Q. Mr. Junis, while you were conducting this
22 investigation of Dominion as part of its last rate
23 case, did you consult with the Virginia environmental
24 regulators to see if you could get information from

1 them?

2 A. Yes, I believe so.

3 Q. You believe so or you know so?

4 A. Yes.

5 Q. And did you not get information from the
6 Virginia environmental regulators as to the number or
7 quantity or frequency of groundwater monitoring
8 evaluations done in connection with Dominion's ash
9 basins?

10 A. We certainly -- I apologize, my phone rang,
11 and I thought I had hung it up, that it was silenced.
12 I apologize to the Chair, and the Commission, and all
13 parties. Regarding your question of Dominion's -- holy
14 moly. Sorry. I'm going to unplug the thing. Sorry.

15 Mr. Mehta, would you mind repeating the
16 question?

17 Q. I think it was more or less, did you, in the
18 course of your investigation of the Dominion in its
19 prior rate case, did you ask the Virginia environmental
20 regulatory authorities for information that the
21 Virginia environmental regulatory authorities would
22 have had on Dominion's ash basins, and in particular,
23 groundwater exceedances in connection with those ash
24 basins?

1 A. Yeah. So, I mean, in the Dominion -- in that
2 testimony, Mr. Lucas' testimony, we lay out the
3 observed exceedances. So I'm not sure -- there is
4 historic data that, again, is not comparable to today's
5 standard.

6 Q. Well, do you know how far along Dominion was
7 in its investigation of groundwater at its ash basins
8 in comparison to how far along Duke Energy Carolinas
9 was in connection with its investigation of ash basins?

10 A. Yes, sir. So both Dominion and Duke are
11 subject to the CCR rule, so they had detection and
12 assessment monitoring requirements. And that's where
13 we got a considerable amount of groundwater
14 exceedances. And they have state laws comparable to
15 North Carolina, while different. And so we did look at
16 that and accumulate as much information as we could.

17 Q. In fact, while you say "comparable,"
18 Mr. Junis, they're comparable in the sense that they
19 say thou shalt not pollute the groundwater, but they're
20 quite different in terms of the rigor and robustness of
21 the standards that relate to the "thou shalt not
22 pollute groundwater" direction, correct?

23 A. Yes, sir. I did not mean to insinuate that
24 the programs were the same, but only that they could be

1 compared.

2 Q. So let me get this straight, then, Mr. Junis.

3 Duke Energy Carolinas has seeps; Dominion has
4 seeps, correct?

5 A. Yes, sir.

6 Q. Duke Energy Carolinas had groundwater
7 exceedances; and Dominion had groundwater exceedances,
8 correct?

9 A. Yes, sir.

10 Q. And the -- at least the federal complaint
11 about Dominion indicates that Dominion was also fined
12 in connection with NPDES permit violations and
13 violations of hazardous waste reporting issues,
14 correct?

15 A. Yes, sir. But as we said, that consent
16 decree was filed here in March of 2020 after the
17 Commission's decision in the Dominion rate case. And
18 as I stated, this evidence would duly -- be duly
19 considered in its next rate case.

20 Q. So if I'm understanding it -- and basically I
21 think, Mr. Junis, I believe that the Public Staff, in
22 the Dominion case, expressed a fair amount of
23 frustration that the investigation -- in its
24 investigation of Dominion that it was not able to

1 obtain a number of documents that it had requested,
2 correct?

3 A. We did express frustration. We even -- at
4 one point there was an agreement pertaining to some of
5 the data, and its availability, and the appropriateness
6 of its comparison to present-day data.

7 Q. So, Mr. Junis, is Duke Energy Carolinas being
8 penalized by the Public Staff because it has better
9 records and it's operating under an environmental
10 regime that is a whole lot more robust than the one in
11 Virginia?

12 A. I would not characterize it as being
13 penalized. As I said, these bodies can only make a
14 decision based on the evidence before them.

15 Q. Well, you're applying a different standard.
16 The judgment of the Public Staff is that
17 Dominion has a better environmental record than Duke
18 Energy Carolinas; is that basically correct?

19 A. Yes. Based on the available evidence. There
20 is some adjustment for environmental compliance, and
21 Mr. Maness can attribute this, that the equitable
22 sharing is based -- a majority of it is based on the
23 magnitude of the cost and the comparable treatment of
24 canceled nuclear plants and manufactured gas plants.

1 But then there is also a component tied to
2 environmental costs.

3 Q. Well, the sharing percentage that you used
4 for Dominion has nothing to do with the magnitude of
5 the costs, does it?

6 A. It absolutely does, and I'm happy for
7 Mr. Maness to expand on that.

8 Q. You mean the difference between the sharing
9 percentage, 60/40 for Dominion, 50/50 for Duke Energy
10 Carolinas, has something to do with the magnitude of
11 the costs?

12 A. Oh, no. I misunderstood the question. I'm
13 sorry. No, that difference is not tied to magnitude.

14 Q. Okay. And you mentioned the criminal --
15 criminal proceedings with respect to Duke Energy
16 Carolinas. And that is certainly a distinction between
17 Duke Energy Carolinas and Dominion.

18 But the criminal proceeding didn't, in
19 fact -- there was no guilty plea, for example, with
20 respect to a violation of the state 2L standards, was
21 there?

22 A. No, there was not.

23 Q. In fact, the criminal process and proceeding
24 occurred as a result of or flowed from the Dan River

1 incident, which was there but for the grace of God go
2 I, any utility would be subject to that kind of
3 scrutiny if it happened to them, correct?

4 A. The plea agreement did not only cover the
5 39,000 tons of coal ash that was released into the Dan
6 River.

7 Q. Thank you for reminding us of the tonnage,
8 Mr. Junis, I really appreciate.

9 Yes, it did not only deal with that, but that
10 was the impetus behind it, correct?

11 A. Certainly that would prompt further scrutiny.

12 Q. And if Dominion, by misfortune, had a pipe
13 break under one of its coal ash basins and had 39,000
14 tons of coal ash flow into the Roanoke River, for
15 example, they might have had the same problem, right?

16 A. I would not agree with that characterization
17 of misfortune as there was negligence shown in that
18 case.

19 Q. Well, in the case of Dominion, if they had a
20 pipe break in the same way that the Dan River pond had
21 a pipe break, would that also not be negligence?

22 A. Depending on the circumstances. I'm not
23 going to speculate on a hypothetical, but I will agree
24 that such an event would warrant additional scrutiny.

1 Q. Now, Mr. It Junis, you mentioned also --
2 MR. MEHTA: And actually,
3 Chair Mitchell, I'm about to run into a
4 completely -- not completely different, but a
5 different subject. I don't know if you want --
6 it's a couple minutes before 1:00. If you want to
7 stop here, that would be fine. It will take me
8 longer than a couple of minutes to go through the
9 next subject.

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17 CONTINUED CROSS EXAMINATION BY MR. MEHTA:

18 Q. And good morning, Mr. Maness. Good morning,
19 Mr. Junis.

20 A. (Michael C. Maness) Good morning.

21 A. (Charles Junis) Good morning.

22 Q. Mr. Junis, if you would turn to page 7 of
23 your testimony.

24 A. I'm there.

1 Q. And you indicate on line 11 that there are
2 10,940 groundwater exceedances confirmed by DEC's
3 groundwater monitoring data, correct?

4 A. Yes, sir.

5 Q. And that data, all of that data, was
6 submitted by DEC to the environmental regulator, the
7 DEQ, correct?

8 A. Yes, sir.

9 Q. And if you flip over to page 46 of your
10 testimony.

11 A. (Witness peruses document.)

12 I'm there.

13 Q. And again, on page 10 and 11, you indicate
14 that the cumulative total of groundwater, quote,
15 violations has reached 10,940, correct?

16 A. Yes, sir. And those are specific to the
17 North Carolina sites. And I think that is one of the
18 key differences, as we talked about on Friday, between
19 the records of Dominion and Duke, and that there is
20 this plethora of data that is confirmed groundwater
21 violations in violation of the 2L standards that --
22 degrading the natural quality of the groundwater.

23 Q. All right. And I'm looking at footnote 57,
24 and you indicate that, of that 10,940, it looks like

1 3,091 were located, or discovered, or reported, or
2 whatever word you want to use in the prior case,
3 correct?

4 A. That's correct.

5 Q. And then -- and 10,940 is the cumulative
6 total, so it would include that 3,091, correct?

7 A. Yes, sir.

8 Q. And what that represents, Mr. Junis, the
9 10,940 number, it represents the number of sampling
10 events across the entirety of DEC's ash basins, the
11 whole groundwater system across the ash basins in which
12 the monitoring results exceed the 2L standards; did I
13 get that correct?

14 A. Yes. The -- around the North Carolina
15 basins, those are violations of the standard in
16 exceedance of also the background at or beyond the
17 compliance boundary.

18 Q. Mr. Junis, I want you to imagine a
19 groundwater plume that covers an area near one of these
20 basins, and we'll say it's a -- it's one of the retired
21 basins. So it's been dewatered. There's no longer any
22 hydraulic head that you were talking about earlier and
23 Mr. Hart talked about the other day, and I think
24 Mr. Quarles too. And let's also assume that, just like

1 Mr. Hart was talking about, this is a heavy clay soil
2 and the contaminants in the plume are metals, so
3 they're not really moving much.

4 Are you with me so far?

5 A. I don't think you can assume that they're not
6 moving much because they're clay soils, because a lot
7 of these basins have been in service for decades. And
8 so those attenuative [sic] properties or the capacity
9 of those soils to retain those metals can be exhausted,
10 so they're not going to retain them as much. I will
11 agree that the hydraulic head would be lower because
12 you don't have a standing level of surface water, but
13 there still is some push. I would say that the
14 groundwater would be a little bit slower at that point,
15 though.

16 Q. Okay. If it's moving, it's moving very
17 slowly, as Mr. Hart indicated, when you have metal
18 contamination and heavy clay soils, whether it's a
19 lessened attenuation, but it's still attenuated, right?

20 A. And I would add that it is site specific
21 regarding the amount of clay soil and then the layers
22 of the soil levels, you know, the mix of sand or silty
23 soils. And it can even be specific to each basin.

24 Q. Well, that's a very good point, Mr. Junis.

1 So in our imaginary plume, we're in one in
2 which the contaminants are really not moving very much
3 based on all of the factors that Mr. Hart and
4 Mr. Quarles have already testified about; are you with
5 me?

6 A. In general, groundwater moves slowly.
7 Obviously, if there is that hydraulic pressure from a
8 standing surface water, then it would move quicker, but
9 I think we can keep moving with the scenario.

10 Q. Thanks. So let's say, Mr. Hart [sic], in
11 this area, in our imaginary area, there's a single
12 groundwater monitoring well, and it is sampled under
13 protocols established by the DEQ once a year. With me?

14 A. Yes, sir.

15 Q. So you have, at the end of the year in which
16 this well is sampled, one exceedance, or in your terms,
17 a, quote, a violation of the 2L standards, correct?

18 A. Yes, sir.

19 Q. Well, let's say, as a result of that
20 exceedance, the DEQ says, well, we need more wells.
21 And so they spend another year putting in 49 more wells
22 and they say we're going to sample these once a week,
23 except just to make the math easier, we'll let you off
24 on Christmas week, and we'll let you off on the week of

1 the 4th of July, correct? With me so far?

2 A. I am. I would say that that is not a typical
3 procedure, in recognition that there's usually a site
4 analysis of those subsurface conditions. And usually
5 there's recognition that that frequency would be
6 quarterly, or twice a year, or annually. Weekly would
7 be a very high frequency.

8 Q. All right. But still, we're operating in
9 this site-specific example in which, for whatever
10 reason, the DEQ wants it weekly.

11 And you're right, it's an iterative process,
12 correct, Mr. Junis?

13 A. Yes, sir.

14 Q. So you put in some wells, you do some
15 analysis of the results, you might put in some more
16 wells, and it goes on like that, correct?

17 A. Yes, because you're trying to assess the
18 extent and severity of the pollution.

19 Q. Okay. And so by the end of the year -- now
20 we're sort of in year two, but as per the requirements
21 of the DEQ, we've got 50, not just one wells, and
22 they're being sampled weekly, except we're not doing it
23 during Christmas week and during the week of the
24 4th of July. Are you with me?

1 A. I'm following.

2 Q. So you've gone -- and then they, you know,
3 continue to sample through the third year, and so now
4 we've not just one exceedance or violation, in your
5 terms, we have 2,500; do we not?

6 A. So you're saying, in each of those 50 wells,
7 you have an exceedance or violation happening 50 weeks
8 of the year, so in one year, yes, you would rack up
9 2,500 violations.

10 Q. Okay. And so basically you have a 2,500-fold
11 increase in the number of, quote, violations, but the
12 plume is basically exactly the same as it was two years
13 ago; is that right?

14 A. I would not characterize it like that.
15 That -- you have now much more defined the extent of
16 that plume, because you're not going to put all 50
17 wells on top of each other, you are going to spread
18 them out to determine are there other pathways for
19 these pollutants to travel. And because that
20 groundwater is constantly moving, sometimes slower than
21 others, you are sampling new contaminants. This is not
22 the same column of water.

23 So that is recognition also that, if you've
24 put them farther out, has this plume increased in size?

1 But it is more defined in terms of a shape and also the
2 severity in terms of the concentration of those
3 contaminants.

4 Q. I understand, Mr. Junis, but, you know, I
5 didn't tell you how big the area was. Maybe the area
6 is a very large area and can easily accommodate
7 well-spaced-out 50 wells.

8 So regardless, you still have, under your
9 math, 2,500 violations at the end of year three,
10 whereas at the end of year one, you had one violation,
11 correct?

12 A. Well, I would just like to clarify that it's
13 not my math. This is the application of the standard.
14 That if you exceed the standard and background at or
15 beyond the compliance boundary, that is a violation
16 which is supported by the amicus brief filed by the
17 DEQ.

18 Q. I understand your position on this,
19 Mr. Junis, and maybe I shouldn't use "your math."

20 According to the math, you now have 2,500,
21 quote, violations whereas a couple years before, you
22 had one, quote, violation, correct?

23 A. Yes, sir.

24 Q. So, Mr. Junis, the number of, quote,

1 violations just by itself is not a meaningful data
2 point all by itself, is it?

3 A. There is always important context, and I
4 think that's recognized in the description of what the
5 procedures are within the state, and that you're not
6 just sinking wells right on top of each other. Again,
7 you are trying -- the intent is to define the extent
8 and severity of the pollution, and that's what's
9 happening in the past two-plus years.

10 Q. And I agree with you, Mr. Junis, that you
11 should be looking at the context, but the context with
12 regard to this example is, you know, 49 more wells and
13 a lot more frequent sampling, isn't it?

14 A. In that example, yes, but I don't think that
15 parallels very well to the reality that we're facing.

16 Q. So you don't think that the reality that
17 we're facing includes many more wells at each site and
18 more frequent sampling at each site?

19 A. There are more wells and there are more
20 iterations of sampling, but the example of weekly at
21 one site I don't think is an appropriate parallel or
22 comparison.

23 Q. Well, if you just made it quarterly, would it
24 be?

1 A. I think that would be more realistic. But I
2 think you'll see -- and this is discussed in some of
3 the historic documents -- that they may start at a
4 higher frequency, and then based on what they're
5 seeing, and their greater determination of what those
6 groundwater flows are, you may see a decrease in that
7 frequency; but then, as you're adding more wells,
8 obviously, there's more sampling events.

9 Q. And as you're adding more wells and adding
10 more sampling events, and assuming they're hitting the
11 same plume, Mr. Junis, your number of, quote,
12 violations is increasing whether or not the plume is
13 getting any worse, correct?

14 A. Well, and that's where you're dealing with
15 the iterative process, that typically, if you're seeing
16 a violation in one well, then you are going to add
17 wells further out or in points where you think that
18 pollution could be kind of sneaking through, another
19 pathway. So you're really confirming the existence of
20 that plume and, again, the extent and severity.

21 Q. Mr. Maness, let's turn back to you for a
22 moment. And as I understand your position, the coal
23 ash costs that DEC has incurred and it seeks to recover
24 in this proceeding are what you call, I think, deferred

1 expenses, correct?

2 A. (Michael C. Maness) (No audible response.)

3 Q. Mr. Maness, you are on mute.

4 A. I apologize. Deferred expenses, yes, I
5 believe that's the term I use. And given the
6 controversy that we had in the last case regarding the
7 use of that term, and I made a point to submit a data
8 request to the Company in this case, Data Request 159,
9 to untangle many of the statements that were made in
10 the last case. And that -- the response to that data
11 request clearly illustrates that when the Company makes
12 the deferral entries on its books, it isn't, in fact,
13 deferring the GAAP ARO depreciation expense that it
14 records for financial statement purposes. It makes a
15 deferral entry for regulatory accounting purposes of
16 that expense. And so yes, I think the term "deferred
17 expenses" is correct.

18 Q. Well, we did, as you indicated, go through
19 all that in the last case, the last DEC case, certainly
20 at -- in great detail in the last DEC case, probably in
21 less detail in the last DEP case. And the Commission
22 disagreed with your characterization of these costs as
23 deferred expenses; did it not?

24 A. Yes. But I did not feel that that

1 determination really reflected the true facts of the
2 matter, and that's why I elicited additional facts from
3 the Company in this case that I believe do clearly
4 illustrate that what the Company is deferring on its
5 books are, in fact, its ARO depreciation expenses that
6 it records for financial accounting purposes before
7 consideration of regulatory accounting entries.

8 Q. And if you -- if you look at page 289 of the
9 prior DEC order, the order issued in Docket
10 E-7, Sub 1146. Do you have that with you by any
11 chance, Mr. Maness? Or you could pull it up.

12 A. I'm pulling it up, if you can give me the
13 page reference again.

14 Q. 289.

15 A. Yes, sir.

16 Q. And in the last full paragraph there, would
17 you agree with me that the Commission determined that
18 your characterization of the costs as deferred expenses
19 was, quote -- very last sentence, quote, not
20 persuasive, not supported by authority, and not
21 determinative, correct?

22 A. Yes. And I guess I would apologize to the
23 Commission for not being persuasive in the last case,
24 but when it said that it was not supported by

1 authority, as I said, that was the reason that I
2 elicited additional information from the Company in
3 this case that, to me, clearly demonstrates that that
4 regulatory asset that's recorded on the Company's books
5 for North Carolina retail accounting and ratemaking
6 purposes is, in fact, a deferral of depreciation -- ARO
7 depreciation expense charges that the Company makes to
8 account for a three depreciation expense.

9 Q. Okay. And in the very next sentence,
10 Mr. Maness, the Commission said -- this is the last
11 paragraph on 289 that carries over to the next page --
12 quote:

13 "It is also incorrect as a matter of
14 accounting."

15 Is that what the Commission said?

16 A. It is what it says, and, unfortunately I
17 disagree with that conclusion.

18 Q. Well, Mr. Maness --

19 A. If you read along -- if you read along --
20 excuse me, I'm sorry.

21 Q. No. Go ahead and finish your answer.

22 A. So if you read along in that paragraph, it
23 says:

24 "As witness Doss testified, the Company has

1 accounted for these costs, is required under GAAP and
2 FERC uniform system of accounts."

3 Now, I agree with that, but that only tells
4 part of the story. The -- of course, if you ignore and
5 pretend it doesn't exist, the regulatory accounting
6 entries that the Company has made on its books, you
7 would say that use an ARO depreciation expense is in
8 compliance with GAAP and the FERC uniform system of
9 accounts. But the part of the story that that sentence
10 did not tell is that GAAP and the FERC uniform system
11 of accounts also allow for the recognition of
12 regulatory assets and liabilities when rate-setting
13 authorities, such as this Commission, make entries that
14 indicate that they are not going to have revenue
15 recovery at the same time that that expense is
16 reported; that they are going to, in effect, provide
17 for recovery in the future.

18 And when that happens, the Company is
19 allowed, under GAAP and under FERC uniform system of
20 accounts purposes, to reflect those deferrals in the
21 Company's financial statements. And that is, in
22 effect, what the Company is doing. The Commission,
23 beginning back with the order in Docket Number
24 E-7, 723 about AROs and nuclear decommissioning

1 expense, told the Company -- instructed the Company in
2 that case to, in effect -- North Carolina retail
3 regulatory accounting purposes, to essentially reverse
4 the income statement effects of AROs. And furthermore,
5 instructed the Company not to reflect those in its
6 financial statements for North Carolina retail
7 regulatory accounting purposes.

8 That's one of the reasons that, in addition
9 to this deferral accounting, the ARO asset and the ARO
10 liability that the Company records for financial
11 statement purposes are not reflected in rate base.

12 And therefore, I still stand by the -- my
13 assertion that what I am saying is correct as a matter
14 of accounting, that they make these deferrals of
15 expenses as a result of the Commission's order, if not
16 in Sub 723 and E-7, Sub 1110, and that those are in
17 accordance with GAAP and FERC systems of accounts and
18 required principles. And furthermore, that those
19 entries, themselves, have the effect of removing GAAP
20 and FERC ARO accounting from consideration as to how
21 rates are set by this Commission.

22 Q. All right. Thank you, Mr. Maness. And I
23 would like, if you would, to turn to DEC Cross
24 Exhibit 25, if you could pull that up for me.

1 A. Is that the --

2 Q. I think that's --

3 A. -- response to 156?

4 Q. Yes. In response to a Data Request Number
5 156.

6 MR. MEHTA: Chair Mitchell, the
7 document, itself, is marked as confidential. It
8 is, in fact, no longer viewed as confidential. It
9 was originally marked as confidential because the
10 information contained within the document was, sort
11 of, between earnings releases, but those -- the
12 earnings releases have now been made, and so the
13 financial information is no longer confidential.
14 And so there needs to be -- there does not need to
15 be any special handling with respect to this
16 document or the testimony regarding the document.

17 CHAIR MITCHELL: All right. Thank you,
18 Mr. Mehta. I would also note, just the note at the
19 top of the document that appears on each page
20 indicates that the response and the embedded
21 information are no longer considered confidential.
22 So let's go ahead and mark this document, if you so
23 choose, Mr. Mehta.

24 MR. MEHTA: Yes, Chair Mitchell. We'll

1 mark it as DEC Junis/Maness Cross Examination
2 Exhi bi t 3.

3 CHAIR MITCHELL: All right. The
4 document will be marked DEC Junis/Maness Cross
5 Examination Exhi bi t Number 3.

6 (DEC Junis/Maness Cross Examination
7 Exhi bi t 3 marked for i denti fi ca ti on.)

8 Q. And as you noted, Mr. Maness, this document
9 is DEC's response to a data request from the Public
10 Staff, Data Request 156-2, that if you look on the
11 second page, I guess, of the document, the request is
12 listed there:

13 "Please provide a total estimated cost,
14 including an estimated breakdown of the costs for CCR
15 remediation for each site and for each impoundment
16 pursuant to the settlement agreement entered into by
17 and between DEC and the Department of Environmental
18 Quality."

19 Did I read that correctly?

20 A. Yes. I'm a little bit confused because
21 there's more than one page that's listed as being the
22 response to 156-2. So I want to make sure I'm looking
23 at the right one. There's page 2 of the exhi bi t, and
24 then it says it again on page 5. So I just want to

1 make sure I'm in the right place.

2 Q. You could actually look at either one of
3 them, because I think there was a supplemental
4 response. And the spreadsheets that begin at page 6 of
5 the exhibit are really the spreadsheets that were
6 submitted in connection with the supplemental response.

7 A. All right. Thank you.

8 Q. Now, Mr. Maness, I don't know if you're a fan
9 of alternative history, you know, like what would have
10 happened if the South won the Civil War or if the Nazis
11 had one World War II and things of that nature, but
12 we're going to engage in some alternative history, and
13 we're going to assume that the Commission did not
14 reject your characterization of coal ash costs as
15 expense. And, in fact, we're going to call them
16 expense.

17 And if you would, Mr. Maness, take a look
18 at -- I guess it's the seventh page of the -- of the
19 exhibit.

20 A. Yes, sir.

21 Q. And, of course, this exhibit was submitted
22 back in, looks like January or February, so the column
23 for 2020 is a forecast number; do you see that?

24 A. Yes, sir.

1 Q. And it -- just rounding, it essentially says
2 174 million forecast for 2020, correct?

3 A. Yes, sir.

4 Q. And I want you to assume, Mr. Maness, that
5 your friends, Mr. Garrett and Mr. Moore, have been
6 through these expenses with a fine-tooth comb and not
7 even they can find anything wrong with them. Are you
8 with me?

9 A. I could assume that as a hypothetical. I
10 will point out that this particular request was, I
11 believe, submitted by Mr. Junis and maybe Mr. Lucas as
12 well on the technical side, and I presume was used in
13 conjunction with Garrett and Moore's investigation.
14 But, beyond that, I really can't make any firm
15 conclusions about anyone's opinions regarding the
16 accuracy of the numbers.

17 Q. Okay. And I'm not concerned right now about
18 the accuracy of the numbers. I'm just going to say
19 let's assume that the Company actually expended,
20 essentially, \$174 million in calendar year 2020, and
21 Mr. Garrett and Mr. Moore have been through those costs
22 and not even they have found anything wrong with a
23 single dollar of those costs.

24 A. All right. As you say, those are forecasts.

1 But I will -- on that basis, I will accept your
2 hypothetical.

3 Q. Sure. So, Mr. Maness, the Company files a
4 rate case on, let's say, April 1st of 2021, and its
5 test year coal ash basin remediation expenses are
6 approximately \$174 million. And --

7 A. So --

8 Q. -- Mr. --

9 A. I'm sorry.

10 Q. -- Mr. Moore and Mr. Garrett have said to the
11 Public Staff, those dollars are perfectly fine, there's
12 nothing wrong with any one of them.

13 Would the Public Staff accept that those
14 expenses should be brought into rates as part of the --
15 as part of the rate case that is filed in
16 April of 2021?

17 A. So, Mr. Mehta, this is where things get a
18 little bit complex. For GAAP and FERC financial
19 reporting purposes, before you consider the impact of
20 the Commission's -- or this Commission's orders for
21 regulatory accounting and ratemaking, for GAAP and FERC
22 purposes, that \$174 million for 2020 is not an expense.
23 It is simply the cash flow for settling a portion of
24 the ARO liability on the books. So characterize -- in

1 fact, I think the title says cash flow summary. It
2 doesn't say expense summary.

3 So when you start out with ARO accounting
4 without reflecting yet the impact of this Commission's
5 orders, this would not be the expense for the year.
6 The expense for the year would be a straight line
7 depreciation amount of the ARO asset, which consists of
8 an estimate of the present value of all of the
9 expenditures that the Company is forecasting to have
10 regarding the retirement of these coal ash basins.
11 What happens then is that depreciation expense gets
12 recorded as ARO depreciation expense. When they
13 actually spend the cash, that is simply recorded -- and
14 I am simplifying here, but generally, it's recorded as
15 a credit to cash, as we would call it, and a charge or
16 reduction to the ARO liability.

17 Now, when you consider the Commission's
18 deferral orders, that switches the whole thing around.
19 What the Company does, as I understand it from the
20 response to Data Request 159, is that that depreciation
21 expense that we talked about just a minute ago is
22 reversed on its regulatory accounting books for
23 purposes of accounting and ratemaking for this
24 jurisdiction, and is, in fact, recorded as a regulatory

1 asset.

2 But that entire regulatory asset is not
3 proposed by the Company to be included in rate base at
4 this time. What the Company does is they look at how
5 much cash is actually spent during the year, and they
6 move that amount from that initial regulatory asset
7 account to a regulatory asset account that they want to
8 put in rate base in this case and amortize over a
9 certain number of years.

10 So the genesis of that regulatory asset
11 account is cash that has been spent. And then they
12 want to take that cash that has been spent and amortize
13 it over a certain number of years for recovery.

14 Q. I understand --

15 A. I don't know if I need to start over because
16 I know that was a long explanation, but --

17 Q. I think I understand, and, Mr. Maness, you
18 may be perfectly right in terms of the coal ash costs
19 that are being sought for recovery in this case. I'm
20 talking about --

21 A. If I could -- if I could just add -- I'm
22 sorry, but add to the end of that answer is that, for
23 regulatory accounting purposes, therefore, when the
24 Company amortizes this pursuant to the Commission's

1 orders, that is the regulatory expense. So it starts
2 out as a deferred expense from the utility's, I'll say
3 default ARO accounting books, and then as cash is
4 spent, they convert part of that regulatory expense, or
5 that regulatory asset, to a deferred expense that they
6 then want to amortize over a certain number of years
7 and include in rate base.

8 Q. Okay. And again, Mr. Maness, I understand
9 that what you just described is how the Company is
10 seeking recovery of coal ash costs that it has incurred
11 in the period from, I think, January 1, 2018, through
12 January 31st of 2020 in this case. I'm talking about
13 next year's case.

14 A. Okay.

15 Q. In next year's case, they have actually spent
16 \$174 million, and you say that those \$174 million are
17 expenses. And why wouldn't, then, the Company be
18 entitled to include in rates that \$174 million as a
19 test year expense once Garrett and Moore have told us
20 that there's nothing wrong with any of those
21 expenditures?

22 A. Well, since we're talking about next year's
23 expense, the Company could propose that. Historically,
24 the Commission -- the Company and -- has proposed, and

1 the Commission has approved to place those cash
2 expenditures into a regulatory asset account and
3 amortize them over a certain period of time. So I
4 think it's clear that the Company could propose to do
5 that.

6 CHAIR MITCHELL: All right. Mr. Maness,
7 I'm going to interrupt you. I apologize. Someone
8 is typing sort of furiously here, and they're not
9 on mute, and so it's creating a lot of --

10 COMMISSIONER GRAY: I think it was
11 Mr. Marzo.

12 CHAIR MITCHELL: All right. Well,
13 whomever it is, please check your line and mute it.
14 Thank you. All right. Mr. Maness, Mr. Mehta, I
15 apologize. Please proceed.

16 THE WITNESS: Did you want me to proceed
17 with my answer, or does Mr. Mehta need to --

18 CHAIR MITCHELL: Let's start over just
19 for purposes of the record and so everyone can
20 follow along. Mr. Mehta, if you would, could you
21 ask your question again.

22 Q. I'll try to remember what it was. But
23 essentially, Mr. Maness, the question -- the question
24 was premised on -- we're really talking in this

1 hypothetical about not this year's rate case, or the
2 case that we're currently in, but next year's rate
3 case, in which the Company has, in fact, expended
4 \$174 million of test year expense, in your words, with
5 respect to coal ash costs.

6 And my question, I think fairly simply, was
7 why isn't the Company entitled under that circumstance,
8 particularly when Mr. Garrett and Mr. Moore have said
9 there is not a dollar's worth wrong in that
10 \$174 million? Why isn't the Company entitled to bring
11 those \$174 million of test year expense into rates at
12 the conclusion of the -- of the rate case that we've
13 hypothetically said would be filed April 1 of 2021?

14 A. So there are several levels of response to
15 that. I think, as I started my answer out, the Company
16 could certainly propose to do that. And at least
17 theoretically Commission could approve it. However,
18 that would be at odds with what the Company has
19 proposed to date to do with these expenditures, and so
20 it would be a change in what the Commission has
21 decided.

22 Now, the next thing you have to consider is
23 what would treating the expenditures in that way do to
24 what the Public Staff has proposed, because it could

1 present and potentially, at least, in contemplation of
2 62-133(b) that deals with rate -- that deals with what
3 can be in rate base, it could complicate the Public
4 Staff's assertion regarding equitable sharing. And so
5 that might create some actions on the Public Staff's
6 part that would be a little bit different.

7 Now, the other thing that would have to be
8 considered -- and I have no idea of the answer to this
9 question; it's certainly a legal matter -- is what does
10 it say about the action that the Commission has taken
11 in Dominion's recent rate case with regard to -- they
12 don't use the term equitable sharing, but with regard
13 to making a decision to exclude the unamortized
14 expenses for rate base for the purposes of setting just
15 and reasonable rates. So that would, I think, have to
16 be considered as well.

17 And then the last thing, if what I am
18 inferring would be you saying that the Company would
19 propose this, is, if you were just going to include
20 that as a test year expense, is it, in fact, the
21 reasonable ongoing level of expenses. Because, as you
22 can see looking at this work paper, those expenses
23 change over time. So would the \$174 million be the
24 appropriate amount to include on a normalized basis?

1 If you look at this worksheet, it looks like that might
2 be a little low.

3 Would the Commission, if they're simply going
4 to set this as test year expenses, would it be within
5 the -- what's permitted by 62-133, would it be
6 permitted to base its expenses on a forecast. And so
7 if it wanted to normalize expenses, you'd be looking
8 at, well, for the next five or six years, we've got
9 forecasted expenses over \$200 million. I think the
10 Public Staff would certainly look at that with great
11 uncertainty as whether that forecast could be used to
12 simply set test year expenses without some accounting
13 methodology to make sure that we're not simply setting
14 rates based on a forecast; which at least we've -- I
15 would say 99 percent of the time said was not
16 appropriate for ratemaking purposes.

17 Q. All right.

18 A. Might also be in a separate situation where
19 the expense might appear high in comparison to what you
20 might be forecasting for future years, and you'd have
21 to consider, well, what do I do in that eventuality?
22 Do I simply say, well, that's too high and some of this
23 expense is not going to be allowed to be put into
24 rates? Do I set up another type of regulatory asset?

1 So there are just so many questions about
2 that. But I think fundamentally, to answer your
3 fundamental question, the Company could propose it, and
4 then the intervenors and the Commission would have to
5 figure out what to do with that proposal.

6 Q. All right. So, Mr. Maness, I understand that
7 it's a very complicated -- complicated situation. If I
8 understood your answer correctly -- and it was a long
9 answer, and I was trying to write some notes.

10 A. I'm sorry.

11 Q. That's fine. You indicated it might
12 complicate the Public Staff's equitable sharing
13 argument that, and I understand that.

14 A. It might.

15 Q. And you indicate that it might implicate the
16 Commission's recent Dominion order, and I understand
17 that.

18 But you're not saying, Mr. Maness, are you,
19 that the Commission's Dominion order would necessarily
20 govern the result in this case; this case would be
21 decided, I assume, Mr. Maness, on the facts as the
22 Commission finds them in this case and the application
23 of law to those facts, correct?

24 A. I agree. I guess the first thing is we were

1 talking about future cases, so we would have to assume
2 something about how this case is going to turn out.
3 We'd have to assume something about how the appeal of
4 the last case is going to turn out. How any appeal
5 that might come about in this case is going to turn
6 out. So it is entirely hypothetical.

7 I think the one thing that you didn't mention
8 with regard to the Commission that I did is, of course,
9 the Commission would, and they certainly are -- have
10 the discretion to do this. They would be departing
11 from the approach that they've taken in, at this point,
12 at least four general rate cases, if I'm counting
13 correctly, going all the way back to the DENC rate case
14 prior to the most recent one.

15 Q. All right. And that's what your point was
16 with respect to the historical treatment actually that
17 the Company proposed and the Commission approved in
18 prior cases; did I capture that correctly?

19 A. Yes, sir.

20 Q. And the -- and what the Company proposed
21 is -- is in what we've been calling, I think for the
22 last few years, the Savoy letter, correct?

23 A. Well, I think it was first -- the Company
24 first stated they were going to follow that practice in

1 the Savoy letter, but then they came back later and
2 actually asked the Commission to approve that
3 treatment.

4 Q. Okay. And the Savoy letter -- I think if you
5 look at DEC Cross Exhibit 26, that is the Savoy letter,
6 correct?

7 A. Hold on one second, let me -- I got off my
8 exhibit page here. Let me get back to it.

9 (Witness peruses document.)

10 From looking at the first page, that does
11 appear to be what we term the Savoy letter.

12 MR. MEHTA: And, Madam Chair, I'd like
13 to go ahead and mark what was DEC Exhibit 26 as DEC
14 Junis/Maness Cross Examination Exhibit 4.

15 CHAIR MITCHELL: All right. Mr. Mehta,
16 the document will be marked DEC Junis/Maness Cross
17 Examination Exhibit Number 4.

18 MR. MEHTA: Thank you, Chair Mitchell.

19 (DEC Junis/Maness Cross Examination
20 Exhibit 4 was marked for
21 identification.)

22 THE WITNESS: Mr. Mehta, could I ask you
23 a quick question?

24 Q. Sure.

1 A. I neglected to write down the previous DEC
2 Exhibit 25 that was the 150 response, can you tell me,
3 just for taking my own notes, what number cross exhibit
4 that is for this panel?

5 Q. Number 3.

6 A. All right. Thank you.

7 Q. So -- and, Mr. Maness, we don't have to spend
8 a lot of time with the Savoy letter. The Commission
9 spent a lot of time with the Savoy letter in the prior
10 order.

11 But did you hear Mr. Young's testimony? It
12 seems like a very long time ago, but it probably was
13 only a few weeks.

14 A. I heard -- I heard parts of his testimony, so
15 yes, in general, I did hear a lot of his testimony.

16 Q. And he, essentially, characterized the
17 program that DEC has been on, really since the Savoy
18 letter, as one of spend, defer, and recover; do you
19 recall him saying something like that?

20 A. I don't directly recall that, but I certainly
21 will accept it, because I agree that that is the
22 program that they have been on.

23 Q. And that is the program that is actually laid
24 out in the Savoy letter, correct?

1 A. Sometimes I get a little bit mixed up between
2 what's in the Savoy letter, what's in the Commission's
3 order approving deferral, which, essentially, I guess,
4 for the most part affirmed what's in the Savoy letter,
5 and then what the Commission approved in the 1142 and
6 1146 general rate cases. I think that the approval of
7 the ratemaking treatment really didn't occur until
8 those rate cases, but I could be wrong about that. But
9 that's what we assumed would be what the Company would
10 be doing based on the Savoy letter and the Commission's
11 later approval in E-7, Sub 1110.

12 Q. Okay. Understood. And the -- and,
13 obviously, whatever the Commission did in
14 E-7, Sub 1110, which was consolidated with
15 E-7, Sub 1146, is a matter of record in the
16 Commission's order approving the deferral and approving
17 the recovery, correct?

18 A. Yes, sir.

19 Q. And the other thing you mentioned in that
20 very long answer -- very long and very complete answer,
21 I must say; thank you, Mr. Maness -- is that it's not
22 necessarily true that \$174 million is representative
23 of, sort of, normal coal ash spend, and so it's not
24 clear whether that's the correct number to be used as

1 the historical test year number; did I get that more or
2 less correct?

3 A. Generally once -- if you get past all the
4 other, sort of, obstacles and different hairpin-curve
5 turns that you might have to take in reaching that
6 point is determining what would be representative on an
7 ongoing basis, you would get to the point that you
8 would say, well, while it's historical, it might not be
9 representative.

10 Q. Okay. And the Commission actually in the
11 prior order dealt with the notion that the test year
12 expense might be historically accurate but not
13 necessarily representative; did it not? And I'm
14 looking particularly, Mr. Maness, at the bottom of
15 page 322 of the Commission's order in the prior case,
16 E-7, 1146, where the Commission is dealing with the
17 proposal made by the Company of a run rate.

18 A. That last paragraph, I can see the term run
19 rate there; is that where you're directing me?

20 Q. Yes. And let me just read it to you, and you
21 can tell me if I read it correctly.

22 "With respect to CCR remediation costs to be
23 incurred during the period rates approved in this case
24 will be in effect, the Commission determines that the,

1 quote, run rate or the, quote, ongoing compliance costs
2 mechanism advocated by DEC will not be approved. By
3 requesting the creation of an ARO in addition to the
4 run rate, DEC concedes that treating CCR expenditures
5 as a recurring test year expense is inadequate."

6 So the Commission actually agreed with
7 your -- the position you just stated with respect to
8 the adequacy of treating CCR expenses in a given year
9 as representative of what those expenses would be,
10 correct?

11 A. I agree. Now, and the Public Staff's
12 opposition to the run rate in the last case was also
13 connected to complications it might present to our
14 equitable sharing proposal.

15 Q. Yeah, understood. I'm certainly very
16 cognizant that the Public Staff is very fond of its
17 equitable proposal.

18 MR. GRANTMYRE: This is Bill Grantmyre.

19 I don't believe Mike Maness finished his answer.

20 Q. Well, I apologize, Mr. Maness. Go right
21 ahead and finish it.

22 A. As you know, Mr. Mehta, I'll never turn down
23 an opportunity to elaborate. The -- as I said, that it
24 was our assertion, our position was partly at least due

1 to a concern that it might complicate our equitable
2 sharings proposal. But I'm not saying that that's my
3 conclusion that it does. I think that would be a legal
4 matter to see if there was a complication.

5 Now, I would also say that a run rate would
6 also present challenging but not insurmountable
7 accounting and ratemaking questions from a technical
8 sense with doing equitable sharing or some sort of
9 other reduction in revenue requirements similar to what
10 the Commission has done in the Dominion case.

11 Q. All right. And, Mr. Maness, just to go back
12 to the prior order.

13 After the Commission said that, in effect,
14 DEC concedes that treating them as a recurring test
15 year expense is inadequate, it goes on to say, quote,
16 future annual costs, the evidence shows, are predicted
17 to vary substantially from year to year, correct?

18 A. Yes.

19 Q. And so the Commission says that, instead of a
20 run rate, quote, CCR remediation costs incurred by DEC
21 during the period rates approved in this case will be
22 in effect, shall be booked to an ARO that shall accrue
23 carrying costs at the approved overall cost of capital
24 approved in this case net of sum deductions, correct?

1 A. Yes.

2 Q. And those costs that DEC has incurred during
3 the, quote, period rates approved in the prior case
4 will be in effect, are the costs that are now being
5 sought for recovery, correct?

6 A. Can you -- I lost you there a little bit.

7 Q. All right. At the very top of page 323.

8 A. Yes, sir.

9 Q. So the costs that DEC incurred during the
10 period rates approved in this case, quote, unquote,
11 meaning the prior case. With me?

12 A. Yes, sir. Thank you.

13 Q. So those costs shall, according to the
14 Commission, be booked to an ARO and shall accrue
15 carrying costs at the weighted average cost of capital,
16 correct?

17 A. Yes, sir.

18 Q. And then the order goes on to say the
19 Commission will address the appropriate amortization
20 period in DEC's next general rate case, correct?

21 A. Yes.

22 Q. And the next general rate case is this case,
23 correct?

24 A. Yes, sir.

1 Q. And the Commission goes on to say, quote, and
2 unless future imprudence is established, will permit
3 earning a full return on the unamortized balance.

4 That's what the Commission said in the prior
5 case, correct?

6 A. That is what they said. Now, I'm not an
7 attorney, but it sounds a little bit like they were
8 trying to bind the Commissions to a certain decision in
9 this case. So I guess just from a layperson's
10 understanding of how things work here before the
11 Commission, I don't know that that actually is a fact.

12 Q. Well, it's a fact that they said what they
13 said?

14 A. They said what they said; yes, sir.

15 Q. The legal implication of what they said is,
16 of course, something that is a matter of law, correct?

17 A. Yes, sir. Could I point out -- could I make
18 a little tangential point with regard to --

19 Q. Mr. Maness, even if I said no, you can't, you
20 would, so why don't you go ahead.

21 A. There's something in some of the terminology
22 that I think all of us have used from time to time up
23 here that disturbs me a little bit, and that is to use
24 the term ARO or asset retirement obligation for what

1 the Commission is doing.

2 Now, the Commission is certainly free to call
3 what it is doing what it thinks is appropriate. What
4 all always bothers me a little bit is I think it can be
5 a little bit confusing because ARO is a very
6 GAAP-specific, I guess a term of art, as you would say.
7 It typically is taken to refer to how the FASB says
8 these sort of costs, these legal -- legally required
9 costs of removal should be accounted for. And so it
10 always, I think, can be a little bit confusing to use
11 that terminology for regulatory treatment.

12 And so I guess I would just -- I would like
13 it if we sort of stayed away from that in the future,
14 but I totally understand, you know, that the Commission
15 is certainly free to call its defer -- as you said,
16 spend, defer, and amortize, or recover, they can call
17 it what they wish to call it.

18 Q. All right. Just like Mr. Junis can call an
19 exceedance a violation or a violation an exceedance or
20 whatever the term is; is that right?

21 A. No.

22 Q. All right. I'll turn back to you, Mr. Junis.

23 Now, on page 37 of your testimony, you
24 indicate that you are incorporating by reference your

1 testimony and exhibits from the last rate case,
2 correct?

3 A. (Charles Junis) That's correct.

4 Q. And you indicate that the testimony and the
5 exhibits are voluminous, which they sure are.

6 A. That's correct.

7 Q. And you indicate that, basically, the
8 principal topic is the history of known environmental
9 impacts associated with coal ash, correct?

10 A. That's correct.

11 Q. And you wouldn't actually hold yourself out
12 as an expert on that topic, would you?

13 A. I mean, I'm providing expert testimony. I
14 dove very far into this. I've worked on now the past
15 two Duke cases, the Dominion case, and then these two
16 Duke cases, and I would say, you know, in my DEC
17 testimony was the first real deep dive into what was
18 known at the time and trying to put on that hat of that
19 1980s or 1970s Duke engineer decision-maker of what
20 should they have known and what should -- and what they
21 should have done based on that knowledge.

22 Q. All right. I understand. I mean, you've
23 done a whole lot of reading, and I appreciate that you
24 have done a whole lot of reading, correct?

1 A. A whole lot of reading that also has the
2 context of my engineering experience and education.
3 And so I think, just as good as anyone else, I could
4 provide substantial insights regarding this subject
5 matter.

6 Q. Tell me, Mr. Junis, what were you doing in
7 the 1980s?

8 A. That's a good question. For a very brief
9 portion of the 1980s, I was alive, so.

10 Q. Well, I guess I was not expecting that
11 answer, but thank you. That's a very candid answer.

12 When were you born?

13 A. I was born in 1989.

14 Q. And in the reading that you did, Mr. -- all
15 kidding aside, the reading that you did included, as
16 you've testified in your prefiled testimony, you cite
17 to the 1981 EPRI manual, which is Joint Exhibit 7?

18 A. Yes, sir.

19 Q. And the 1982 EPRI manual, which is Joint
20 Exhibit 8?

21 A. Yes, sir.

22 Q. And we went over those with Mr. Quarles at
23 some length the other day. It may have been Thursday
24 or Friday, I don't remember exactly which, but I last

1 week some time, correct?

2 A. Yes. And I was listening to that testimony
3 and wouldn't mind the opportunity to provide some
4 additional context to those documents also.

5 Q. Okay. And you also mentioned the 1988 EPA
6 report to Congress, and we looked at that one with both
7 Mr. Hart and Mr. Quarles last week, correct?

8 A. Yes, sir.

9 Q. And you conclude first -- and this is on
10 page 39 of your testimony, around line 17, that these
11 studies indicate that the electric generating industry
12 knew or should have known that unlined ash ponds,
13 quote, posed a serious risk to the quality of
14 surrounding groundwater and surface water, correct?

15 A. That's correct.

16 Q. And what do you mean by a serious risk?

17 A. Well, conveniently, DEC sent us a data
18 request, and we sent them back a definition. And I'd
19 just like to read that to make sure there's no
20 confusion.

21 "The Public Staff understands serious to mean
22 having important or dangerous possible consequences and
23 risk as the possibility of loss or injury."

24 So in the context of my testimony, serious

1 risk means that unlined surface impoundments presented
2 a strong possibility of degrading the quality of
3 surrounding groundwater and surface water.

4 Q. Well, when you said "having important or
5 dangerous," what do you mean by dangerous?

6 A. So dangerous would be the potential health
7 effects of exceeding these standards. Many of the 2L
8 standards are based on drinking water standards,
9 because that is the assumed best use of these
10 groundwaters, according to the 2L standard.

11 Q. Okay. All right. So you conclude further --
12 and this is on page 42 of your testimony, and I will
13 paraphrase. You just tell me if I'm being fair. That
14 DEC, being a large player in the industry, either knew
15 or should have known about these EPA and EPRI documents
16 and should have improved and modernized its practices
17 in the 1980s in accordance with that available
18 knowledge.

19 Did I essentially capture what you're trying
20 to say there?

21 A. Yes, sir. And I would just add that, you
22 know, given its prominence, DEC and DEP and their
23 historic companies basically helped set industry
24 standard. So it's kind of a cyclical defense of, well,

1 we were using the industry standard while setting the
2 industry standard. And in a number of these documents,
3 it talks about, in these late '70s, early '80s time
4 frame, a recognition of the potential risks tied to
5 unlined impoundments and that there was a national
6 trend moving away from wet to dry handling.

7 Q. Okay. And -- but DEC and DEP are not the
8 only players in the industry, correct, Mr. Junis?

9 A. Certainly not.

10 Q. And there were certainly other utilities in
11 the industry that were doing essentially exactly the
12 same thing that DEC and DEP were doing back in the
13 1980s; were they not?

14 A. Yes. However, if you look at, like, the '88
15 report to Congress, it breaks down by EPA region. And
16 region 4, which covers a significant chunk of Duke
17 Energy's portfolio, was significantly skewed towards
18 wet handling as opposed to other EPA regions.

19 Q. And that was because of the availability of
20 water resources to support wet handling; is it not,
21 Mr. Junis?

22 A. That's certainly a component, but I would not
23 say that's the lone determination.

24 Q. Mr. Junis, I guess maybe to use Mr. Hart's

1 word, you also believe that DEC should have been more
2 proactive with the knowledge that it possessed back in
3 the 1980s, correct?

4 A. I would say -- I'm sorry, I got a little
5 feedback here. But yes, my only kind of recommendation
6 of what they should have done differently is that they
7 should have performed groundwater monitoring and
8 comprehensive groundwater monitoring through an
9 iterative process. Because you cannot make any other
10 decisions without that information. That's kind of the
11 starting point that is referred to in the '81 manual,
12 the '82 EPRI manual, it's discussed about the
13 deficiency of groundwater data available to the 1988
14 report to Congress.

15 This is a repeated issue. And that's -- I
16 know you went into this with Mr. Hart, but the studies
17 at Allen, my main issue with the outcome from that is
18 Duke stopped. They got done with those studies, and
19 they stopped monitoring the groundwater there, as
20 opposed to seeing the red flags of certain exceedances
21 and then making -- drawing those conclusions and
22 extrapolating them to all their other sites.

23 Instead of recognizing, okay, for a
24 relatively low cost, we can monitor and know for a fact

1 is there or isn't there degradation of the groundwater.
2 And they chose not to. So that's my biggest problem
3 with the historic handling of coal ash.

4 Q. So, Mr. Junis, let me make sure I understand.

5 Is it your opinion that DEC should have
6 closed ash basins and shifted to dry handling of coal
7 ash, bottom coal ash as well as fly coal ash, sometime
8 in the decade of the 1980s?

9 A. Again, you cannot make that decision without
10 the underlying information. You needed groundwater
11 monitoring and comprehensive groundwater monitoring to
12 make that determination of whether there was or wasn't
13 impacts that necessitated that change, or the
14 possibility of other corrective actions to limit that
15 spread.

16 Q. So -- but, Mr. Junis, if you were actually
17 looking at it in 20/20 hindsight, you would agree that,
18 had they done what you called comprehensive groundwater
19 monitoring, they would have decided that it would be
20 prudent to switch to dry ash handling as opposed to wet
21 ash handling, correct?

22 A. Well, you never want to get into a position
23 of applying hindsight. I mean, that's a key critique
24 of this analysis, is you're supposed to provide an

1 alternative based on what was known and available at
2 the time. And so trying to go back, you needed to do
3 that assessment, that site-specific assessment, to then
4 determine the right -- the course of action. And
5 that's where you could have utilized the 1982 EPRI
6 manual on upgrading these facilities, potentially. And
7 that it was offering, you know, maybe a slurry wall was
8 the appropriate action, or extraction wells were the
9 appropriate action to help contain this potential
10 seepage and groundwater contamination.

11 Or, you know, a further choice, if those
12 didn't work, or you decided it was significant enough,
13 maybe you do shift to dry ash handling, but there's
14 certainly a trend towards that.

15 Q. And so, Mr. Junis, if the decision is made to
16 switch to dry ash handling, that would involve the
17 closure of an ash basin, correct?

18 A. That's correct.

19 Q. And how would -- Mr. Junis, how would that
20 occur back in the 1980s?

21 A. It depends on how the Company proposed to do
22 it.

23 Q. Well, if you look, Mr. Junis, at -- we'll
24 look at Joint Exhibit 7.

1 A. All right.

2 Q. Page 3-3, which if you're looking at it on a
3 PDF, is page 102.

4 A. I'm there.

5 Q. The first full paragraph on the page
6 indicates, next-to-last sentence:

7 "Site closure normally involves the placement
8 of a soil cover over the pond surface and the diversion
9 of surface water from the site," correct?

10 A. That is what it says.

11 Q. And if you look at the 1988 report to
12 Congress, Mr. Junis, and the page reference is 4-12.

13 A. All right. Give me one second while I get
14 that open. Do you know what page of the PDF that is?

15 Q. Yeah. I'm looking for it. I'll get it to
16 you in just a second. Page 151 of the PDF. It's
17 also -- if you're looking at the joint exhibit, itself,
18 it's DOCX 6516. Sorry, I'm on the wrong page. You
19 need to go to page 148 of the PDF, DOCX 6513.

20 A. Okay. One second. All right.

21 Q. And you see here the EPA drew us a picture of
22 what closed disposal pond with waste remaining looks
23 like. It's the lower of the three pictures, correct?

24 A. Yes, sir. So that is one method of closure.

1 If this closure happened back in the late '70s, or
2 early '80s, or anywhere historically, there would have
3 been less ash in those impoundments than there is
4 today.

5 Q. But they would still have -- if they closed
6 them in accordance with how the EPRI manual said is
7 normal and the EPA has said is normal, they would have
8 closed or could have closed them with the ash there
9 covered by soil, covered by a vegetative covering on
10 top of the soil, correct?

11 A. Correct. And that would eliminate that
12 hydraulic head. You're still going to -- if it's just
13 a soil cover, obviously, any precipitation is going to
14 soak in and create seepage that could mobilize those
15 contaminants. But I would say that this, while
16 typical, is still one of the options. So, for example,
17 at Allen, prior to the study, there was ash that was
18 dredged from one area and moved to another. So you
19 could have closed that impoundment, dewatered it, and
20 then moved the contents of that unlined impoundment
21 into the new lined landfill for dry ash handling.

22 Q. And, Mr. Junis, the -- what's depicted at the
23 lower, the lowest picture, the third picture on the EPA
24 report to Congress, page 4-12, is, in fact, what

1 happened with respect to the inactive basin at the
2 W. S. Lee site, correct?

3 A. You said W. S. Lee? I mean, we were talking
4 about Allen, but subject to check, that's what happened
5 at W. S. Lee.

6 Q. And for that matter, it's what happened at
7 the H. F. Lee site for Duke Energy Progress, correct?
8 Again, subject to check.

9 A. Yes.

10 Q. And today, as a result of the DEQ's orders,
11 both inactive basins are being excavated, correct?

12 A. Yes, sir. But that's where I do want to
13 emphasize what I said before, that that quantity in
14 those retired ponds is less if you had -- you had
15 retired them earlier instead of meeting the capacity.
16 If you had recognized, okay, there is a risk and there
17 is groundwater degradation. If we stop using this,
18 that quantity could have been significantly less.

19 Q. Mr. Junis, you're speaking of all this from
20 the standpoint of a utility engineer, correct? Not a
21 hydrogeologist, which you're not, correct?

22 A. That's correct.

23 Q. Okay. I just want to make sure I understand
24 where you're coming from in your testimony. And you

1 mentioned the landfill at Allen. Today, Mr. Junis, the
2 landfill at Allen is being excavated in accordance with
3 the settlement agreement between the Company and the
4 DEQ, correct?

5 A. Can you refer to that, because I was not
6 referring to the Allen landfill, I was referring to --
7 that impoundment area was broken down into areas A, B,
8 and C, and ash was moved or dredged from area B into A
9 prior to the use of area C.

10 Q. Well, all of areas A, B, and C are being
11 excavated today, or will be excavated in accordance
12 with the original dictates of the DEQ and now the
13 settlement between the DEQ and DEC and DEP and the
14 environmental groups, correct?

15 A. Yes, sir.

16 Q. And back then in the 1980s, Mr. Junis, the
17 DEQ did not actually have any rules or regulations
18 regarding how to close an ash basin, did it?

19 A. That is correct. I will say, though, that
20 many of these documents talk about the authority to
21 make sure that there was safe practices. And so with
22 the existence of 2L, with the existence of the Clean
23 Water Act, with the existence -- at least beginning of
24 RCRA, even though they weren't included for a

1 portion -- a period of time, there were laws in place
2 to allow the regulator to make sure that this was a
3 safe practice, and a prohibition on the degradation of
4 groundwater which the Company had a duty to adhere to.

5 Q. And, in fact, Mr. Junis, isn't it true that
6 even as late at 2013, the DEQ, the agency entrusted
7 with the enforcement of the groundwater standards, had
8 not, as late as that date, come to a conclusion on how
9 to close an ash basin, had they?

10 A. That's correct that they did not provide
11 strict guidelines or instructions of how you were
12 supposed to do it, but they still had those laws to
13 have the authority to make sure that the current
14 practice was appropriate.

15 Q. And, Mr. Junis, if you'd just look at DEC
16 Exhibit 8, Cross Exhibit 8. Have you got that in front
17 of you?

18 A. Yes, I do.

19 MR. MEHTA: And, Chair Mitchell, what
20 Cross Exhibit 8 is, is an email chain from March
21 and April of 2013 with attachments. And if we
22 could mark that as DEC Junis/Maness Cross
23 Examination Exhibit Number 5, that would be great.

24 CHAIR MITCHELL: All right. Mr. Mehta,

1 the document will be marked DEC Junis/Maness Cross
2 Examination Exhibit Number 5.

3 (DEC Junis/Maness Cross Examination
4 Exhibit Number 5 was marked for
5 identification.)

6 Q. And, Mr. Junis, looking at Cross Examination
7 Exhibit Number 5, again, it's an email chain, so you
8 start at the bottom and work up, correct?

9 A. Typically, yes.

10 Q. And going from the bottom to top, we first
11 have an email from Debra Watts, who is at DEQ, correct?

12 A. Yes.

13 Q. And she's sending it to Allen Stowe, who is
14 with Duke Energy, correct?

15 A. Yes, sir.

16 Q. And she states in the first sentence of her
17 email that she's enclosing ash pond closure guidelines
18 that DEQ staff, particularly the aquifer protection
19 section, has developed over the preceding year,
20 correct?

21 A. Yes, sir.

22 Q. And she goes on to state that much of their
23 draft guidelines were based on what was previously
24 discussed with DEQ regarding Weatherspoon closure,

1 correct?

2 A. Yes, sir.

3 Q. And Weatherspoon is one of, at the time, DEP
4 Progress' retired coal-fired plants, correct?

5 A. Yes, sir.

6 Q. So sometime back in 2012, Duke Energy had
7 engaged in discussions -- at least in 2012, engaged in
8 discussions with DEQ with regard to closure of
9 Weatherspoon, correct?

10 A. Yes, sir.

11 Q. And Ms. Watts states further that she would
12 like Duke Energy's feedback on their draft guidelines,
13 correct?

14 A. Yes.

15 Q. And, in fact, the email at the top is
16 Mr. Stowe's response saying, "I have attached our
17 feedback," correct?

18 A. That's correct.

19 Q. And Ms. Watts also says that, after she's
20 received the feedback from DEC and DEP, she's going to
21 solicit feedback from the environmental groups,
22 correct?

23 A. What page are you on at this point? I'm
24 sorry.

1 Q. Still -- I guess it's still her email, so
2 it's the bottom of the first page, and it's the second
3 full paragraph.

4 A. (Witness peruses document.)

5 Okay. I see that, yes.

6 Q. And, now, when you look at the feedback, and,
7 unfortunately, when you copy these as a PDF, the -- you
8 know, all of the interlineations that you get in a
9 redline sort of disappear, but if you just go to page 3
10 of 4 of the draft guidelines, which I guess is the
11 fifth page of the PDF.

12 A. I'm there.

13 Q. Let's actually go up, page 2 of 4, so the
14 fourth page of the PDF.

15 A. Okay.

16 Q. And the -- at least the draft that was
17 presented back to the DEQ presents three closure
18 options, correct? Close in place, clean, and hybrid?

19 A. Yes, sir.

20 Q. In two of those options, the closure in place
21 and the hybrid, involve leaving ash in the pond,
22 correct?

23 A. (Witness peruses document.)

24 Yeah. So there's actually four options

1 listed. There's closure in place, clean closure,
2 hybrid closure, and then any other closure methods as
3 approved by the aquifer protection section chief that
4 must be demonstrated to be effective at protecting
5 water quality.

6 Q. But the three that are on page 3 of 4, two of
7 them involve leaving ash in the basins, correct?

8 A. Correct.

9 Q. It doesn't take a rocket scientist to
10 surmise, Mr. Junis, that the environmental groups would
11 not agree to that, would they?

12 A. I'm not going to speculate for the
13 environmental groups, but I think everyone's concern,
14 including the regulator and hopefully the Company,
15 would be that that would be safe closure. That there
16 is direct evidence, both scientific and engineering,
17 that shows that that can be protective of the
18 environment.

19 Q. Well, the position of the Sierra Club in Duke
20 Energy Progress and Duke Energy Carolinas' last rate
21 cases was leaving ash in the basins would not be
22 protective of the environment, correct?

23 A. That is my understanding, yes.

24 Q. And it certainly was their position in the

1 Office of Administrative Hearing challenge by both DEC
2 and DEP to the DEQ's order requiring full excavation of
3 all of the ash basins, correct?

4 A. Yes. Based on my understanding, I would
5 agree.

6 Q. So let's see, Mr. Junis, I guess we're in the
7 spring of 2013, so not quite a year before the Dan
8 River, and a little over a year before the passage of
9 CAMA, correct?

10 A. Will you repeat that? I'm sorry, I lost you
11 there.

12 Q. This email chain is the spring of 2013,
13 right?

14 A. Yes.

15 Q. So not quite a year before the Dan River
16 incident, and a little over a year before passage of
17 the CAMA legislation, correct?

18 A. That's correct.

19 Q. And at that point, DEQ not only had no
20 finalized set of rules regarding basin closure, but
21 also no new real prospect of achieving consensus
22 regarding finalized rules; would you agree with that?

23 A. I mean, I don't necessarily want to draw a
24 conclusion from this lone set of documents. Obviously,

1 that's docked for protection, section, but there are
2 multiple divisions within the Department of
3 Environmental Quality that would be of interest or
4 concerned about pond closure and the construction of
5 new storage units.

6 Q. But certainly the aquifer protection section
7 was in that position, correct, Mr. Junis?

8 A. Yes.

9 Q. Mr. Junis, is it any wonder that, in enacting
10 CAMA, the General Assembly undertook to tell DEQ
11 precisely how DEQ should supervise and implement the
12 closure and specify the time frame for closure of what
13 the General Assembly deemed to be high-priority sites?

14 A. Can you repeat that again? I'm not sure I
15 caught what the question is.

16 Q. My question, Mr. Junis, is, is it any wonder
17 that, in enacting CAMA, the General Assembly undertook
18 to tell DEQ precisely how DEQ should supervise and
19 implement basin closure, and specified the time frame
20 for closure of what the General Assembly deemed to be
21 high-priority sites?

22 A. Yes. The high-priority sites were determined
23 to be excavation within a relatively short period of
24 time.

1 Q. That wasn't my question, Mr. Junis.

2 My question was, is it any wonder that the
3 legislature told the DEQ how to do it in CAMA?

4 A. To make sure I understand what you're asking
5 of me, you're saying, because of this document, and
6 that they had not determined exactly how closure should
7 happen, that then that is why the legislature
8 predetermined it for their high-priority sites?

9 Q. Well, I guess my question is, this is a
10 conversation that had been going on for a long time,
11 correct? That is, how to close the basin had been
12 going on for a long time?

13 A. Yes.

14 Q. And there was no clarity about it back in the
15 1980s, correct, from the DEQ?

16 A. That's correct.

17 Q. And there was no clarity about it 30-plus
18 years later in 2013 either, was there?

19 A. While there was no strict guidance of how to
20 do it, there were regulations in place that had to be
21 adhered to. So it kind of -- the benchmark of success
22 or the goals to be accomplished were prescribed by law.
23 That you were not to degrade the groundwater or surface
24 water. And so that would probably be the guiding

1 principles when trying to determine proper closure.

2 And, obviously, the Company did close some impoundments
3 during that period of time.

4 Q. Well, which period of time are you talking
5 about, Mr. Junis?

6 A. Well, you said the '80s and '90s, and
7 obviously some of these impoundments were at least made
8 inactive or a surface cover put on.

9 Q. Okay. You're talking the W.S. Lee- and
10 H.F. Lee-type closures, correct?

11 A. Yes, sir.

12 Q. Okay. I think it was a rhetorical question,
13 and we could move on, Mr. Junis.

14 A. All right. I apologize for not understanding
15 there.

16 Q. That's perfectly fine. Mr. Junis, let's go
17 back to the 1980s. And I realize that you were not
18 born for most of it. But let's say your proactive
19 utility decided to go ahead and close the basins, or
20 decided to retrofit the ash ponds, something of -- some
21 impact like that, okay? You with me?

22 A. I understand.

23 Q. And actually, on the subject of retrofitting
24 and -- the ash ponds to line them, Mr. Junis, you know,

1 do you not, that the Sutton -- in 1984, the Sutton
2 plant built a new ash pond, correct?

3 A. Yes, that sounds correct.

4 Q. And the new ash pond was lined with a clay
5 liner, correct?

6 A. That sounds familiar. Maybe like a 1-foot
7 clay liner.

8 Q. And whatever the thickness of the liner was,
9 it was proposed and done in conjunction with the DEQ at
10 the time, correct?

11 A. Yes. And I'm trying to recall. Obviously,
12 that's a DEP site, but I recall there was even some
13 interaction with the Corps of Engineers on that site.

14 Q. So there were lots of regulators involved in
15 the selection of the clay liner for that site, correct?

16 A. I wouldn't say every party necessarily signed
17 off on that selection, but that is what resulted.

18 Q. Well, who didn't sign off? Who from the
19 regulatory community didn't sign off?

20 A. Again, this is a DEP site not subject to this
21 case, but my recollection is that the Corps of
22 Engineers expressed some concerns, but, obviously, it
23 was the duty of the North Carolina DEQ to have final
24 say in that.

1 Q. And it had final say, and it signed off,
2 right?

3 A. That's correct.

4 Q. And 30 years later, Mr. Junis, DEP is
5 required to excavate the Sutton ponds, all of them,
6 including the one that had the clay liner, correct?

7 A. That is correct.

8 Q. And, Mr. Junis, again, putting yourself back
9 in the 1980s, you know, closing ponds, converting to
10 dry ash, building landfills, installing groundwater
11 monitoring systems, all of that thing, those things
12 cost money, correct?

13 A. Those certainly do cost money.

14 Q. And if your proactive utility back in the
15 1980s had incurred those costs and then went into a
16 rate case to try to recover those costs, it's the
17 Public Staff that would be the guardian of the wallets
18 of the using and consuming public, correct?

19 A. That's correct. And the Commission is also
20 trying to balance and protect customers and the
21 Company.

22 Q. And the first thing that the Public Staff
23 would have asked that proactive utility is, "Have you
24 investigated your own ponds," correct?

1 A. I mean, I certainly think that that would be
2 a question asked if I was in that position at that
3 time. We would certainly want to know, is this a
4 reasonable and prudent business decision necessitated
5 by science and engineering evidence. You know, what is
6 the basis for that decision?

7 Q. And the answer, Mr. Junis, would have been,
8 why, yes, we, DEC, have investigated our own ponds.
9 And not only us, but a contractor contracted for by the
10 EPA, and a contractor contracted for by EPRI have
11 investigated at least the Allen ponds, correct?

12 A. All right. So are we still talking a
13 hypothetical situation or now are we talking
14 specifically about Allen?

15 Q. Well, what I'm asking you is, if the Public
16 Staff had asked the question, "Have you investigated
17 your ponds," the answer would be, "Yes, we have, Duke
18 Energy Carolinas, plus the EPA through
19 Arthur D. Little, plus EPRI," correct?

20 A. They investigated the ponds at Allen, not
21 every single Duke site.

22 Q. And the ponds at Allen were assumed, at the
23 time, to be representative of other Duke sites; were
24 they not?

1 A. That was a key assumption in the conclusions
2 made by those reports, and I think that was a faulty
3 assumption, especially given how so many documents
4 referred to as site specific analysis. Even the Duke
5 witnesses in this case, Mr. Wells, Ms. Williams, and
6 Ms. Bednarcik have all referred to, to my knowledge,
7 the site specific, the necessity of site-specific
8 analysis to determine the right course of action.

9 I will also add that the Allen study, if you
10 look at the analytical methods used for that
11 groundwater analysis, those were prefiltered samples.
12 That's actually a practice that is prohibited by the
13 CCR rule and was prohibited in the state prior to that,
14 because you are then quantifying -- and the Commission
15 is very familiar with this from discussions in the Aqua
16 rate cases. You get into soluble and insoluble, or
17 what is dissolved and suspended. And so they were
18 prefiltering out those insoluble or suspended
19 constituents, which would underquantify the total
20 concentration level of those constituents.

21 So while there were exceedances that were
22 identified in the Allen studies, those could have been
23 higher and for more constituents had the sampling been
24 done differently. And in addition, if I may.

1 Q. No, go ahead. I thought you were finished.

2 A. That's all right. The leachate testing, that
3 is a methodology to estimate. And it is very clear in
4 the Allen study that they say there has not been a
5 steady state reached for the actual leachate. And so
6 the study states that, while the current conditions are
7 approximately 80 percent groundwater and 20 percent
8 leachate, they expected that to conservatively flip to
9 80 percent leachate, 20 percent groundwater. And so
10 that means that they expected -- and they state in the
11 report, that they expected the concentrations to go up.
12 And from that, Duke stopped looking. They stopped
13 monitoring groundwater despite that conclusion within
14 the data.

15 So -- and I just want to make sure that
16 that's clear, this breakdown between 80/20 and then
17 flip-flopping. I want you to think about you have a
18 cup, and you put 20 -- or 80 percent water, it's almost
19 close to full, and then you power 20 percent coffee.
20 So it's going to tint a little bit, but it would be
21 closer to water than coffee. Now, in the reverse, if
22 it's 80 percent coffee and then you add 20 percent of
23 water, that's still going to look a lot like coffee.
24 It might have lightened it up a little bit, but that

1 would be characteristic of coffee. And that's the
2 switch here between the amount of leachate, 20 percent,
3 to then the expected being 80 percent leachate that is
4 seeping into the groundwater at the Allen site. And
5 what did Duke do in 1985 after that study? They did
6 not monitor at that site for multiple decades.

7 Q. All right. So, Mr. Junis, as -- what you've
8 just told me, essentially, is the -- looking at that
9 study from the vantage point of 2020, in which you are,
10 you have all kinds of criticisms regarding that study,
11 and I assume the EPA Arthur D. Little study, and I
12 assume the EPRI study that was done by a different
13 environmental contractor; is that correct?

14 A. So that was the culmination. The 1985 report
15 addressed that. And while the sampling, the analytical
16 methods, is some hindsight, but it was recognized in
17 the past, because the Federal Register in 1976 clearly
18 delineates between total and dissolved. And that's
19 this difference of what is mobilized or soluble and
20 insoluble. So that is not completely guilty of
21 hindsight analysis.

22 And then you could have certainly, from a
23 1985 eye, reading that report, made that conclusion
24 about the leachate. That is clear as day. There is no

1 20/20 hindsight in that analysis.

2 Q. And so, Mr. Junis, again, going back to the
3 Public Staff being the guardian of the wallets, the
4 Public Staff would have also asked DEC at that time,
5 what does the EPA think about all this, correct?

6 A. Yes. And I would say that the EPA was still
7 looking at it. The difficulty for the EPA -- and
8 Ms. Williams has some great experience and insights
9 into that -- is that they were trying to create a
10 regulatory construct that fit the entire nation. And
11 the '88 report makes it very clear that there is
12 varying practices of how to store or dispose of coal
13 ash. And that's a clear distinction.

14 I would say a landfill is more indicative of
15 disposal, while a wet impoundment is more storage,
16 because that -- there was a lot of actions necessary to
17 consider kind of the final closure of those
18 impoundments.

19 Q. And, Mr. Junis, when we look at what the EPA
20 concluded in its years-long study of coal ash in the
21 1988 report, it concluded, did it not, that the current
22 waste management practices were adequate, correct?

23 A. Can you point me to where it says that?

24 Q. If you look at page 7-11, I'll try to get you

1 the PDF page in just a moment.

2 A. Appreciate that.

3 CHAIR MITCHELL: Mr. Mehta, just for
4 purposes of the record, which document are you
5 looking at right now?

6 MR. MEHTA: Joint Exhibit 13,
7 Chair Mitchell.

8 CHAIR MITCHELL: All right. Thank you.
9 (Pause.)

10 THE WITNESS: So I believe that is
11 DOCX 6720.

12 Q. I believe that is correct. You're right.

13 A. Okay.

14 Q. And doesn't it say there:

15 "The EPA reaches a conclusion that current
16 waste management practices are adequate to protect the
17 environment?

18 A. Yes, sir. And I included all three of these
19 conclusions in my Sub 1146 testimony that I do
20 reference or incorporate by reference. I would add,
21 though, that that is based on the information they had.
22 And one of the key pieces in this document is how
23 little groundwater monitoring was occurring at the
24 sites they were surveyed. I believe it was about a

1 quarter of the impoundments and landfills -- this is
2 not just specific to impoundments -- had groundwater
3 monitoring. That is deficient. And the EPA recognized
4 that, and that's why, you know, they continue to study
5 this issue.

6 And it's interesting, this document says
7 we'll issue a determination in six months; that
8 determination didn't come out until 1993.

9 Q. And they did continue to study this issue,
10 didn't they, Mr. Junis?

11 A. Yes, sir.

12 Q. And they continued to study it up until 2015
13 when they came out with a rule on how utilities are
14 supposed to operate, correct?

15 A. Yes, sir. And even so, it's even continuing
16 to be modified, because I think the EPA was striving
17 for better. And that's one of the most concerning
18 parts of Ms. Bednarcik's testimony, I believe -- was
19 that last week? It's been so long. She stated very
20 authoritatively that, based on reviewing all of this
21 historic documentation, that if she was in a position
22 to decide, she would have done nothing different in the
23 management of coal ash over that period. I have great
24 concerns about a scientist or engineer looking back

1 over decades of time and not finding one thing that
2 could have been done better or differently.

3 I can say in my testimony I could go back,
4 that was filed this year, there is always room for
5 improvement. And that's pretty scary to conclude that
6 nothing would have been done differently.

7 Q. Well, Mr. Junis, I'm very gratified to hear
8 that the Public Staff has this attitude towards a
9 proactive utility.

10 Would you accept, Mr. Junis, that climate
11 change presents a serious risk to our environment?

12 A. I think we're getting --

13 MS. LUHR: Objection. Chair Mitchell,
14 that goes beyond the scope of Mr. Junis' testimony.

15 MR. MEHTA: Chair Mitchell, I have
16 listened time, and time, and time again to cross
17 examination that is, quote, wide open in
18 North Carolina, and I believe that any question is
19 not beyond the scope of cross examination in
20 North Carolina.

21 CHAIR MITCHELL: Well, I don't know if I
22 necessarily agree with you, Mr. Mehta, about that,
23 but I will overrule the objection and I will allow
24 it to proceed. But first, we're going to take a

1 break. We will go off the record. We will come
2 back on the record at 11:00. Thank you.

3 (At this time, a recess was taken from
4 10:46 a.m. to 11:00 a.m.)

5 CHAIR MITCHELL: All right. Let's go
6 back on the record, please. Mr. Mehta, you may
7 proceed.

8 MR. MEHTA: Thank you, Chair Mitchell.

9 MS. DOWNEY: Chair Mitchell, I'm sorry.
10 This is Dianna Downey, if I might?

11 CHAIR MITCHELL: All right. Ms. Downey,
12 you may proceed.

13 MS. DOWNEY: We had two pending motions
14 to excuse Mr. Metz and Mr. Thomas, and wanted to
15 know if there was an update on those.

16 CHAIR MITCHELL: Yes. Ms. Downey, we
17 have been working to get an order out, and to the
18 extent that it has not yet been issued, Public
19 Staff witnesses Thomas and Metz have been excused.
20 Ms. Downey, you are on mute.

21 MS. DOWNEY: In the light of that,
22 Chair Mitchell, would now be the appropriate time
23 to move their testimony into evidence, or do you
24 want me to wait?

1 CHAIR MITCHELL: You may proceed and
2 move their testimony at this time.

3 MS. DOWNEY: Than you, Chair Mitchell.
4 I would move that the second supplemental testimony
5 of Dustin R. Metz filed September 8 --

6 CHAIR MITCHELL: Actually, I'm going to
7 interrupt you, Ms. Downey. Just thinking this
8 through, let's hold your motion until the
9 conclusion of the current panel, and then after
10 we've moved in any evidence with respect to the
11 panel, then we can get to your motions for the
12 Public Staff witnesses Metz and Thomas. So please
13 help me remember that when we get to that point in
14 time.

15 MS. DOWNEY: Will do. Thank you.

16 CHAIR MITCHELL: All right. Mr. Mehta,
17 with you, please.

18 MR. MEHTA: Thank you, Chair Mitchell.

19 Q. So, Mr. Junis, when we were -- just before we
20 broke for the morning break, I asked you if Public
21 Staff accepts that climate change presents a, quote,
22 serious risk to our environment?

23 A. And I would respond to that that the Public
24 Staff hasn't taken a position on climate change, and we

1 would defer to the expertise of the environmental
2 regulator. And our role is that we seek the least-cost
3 method of compliance with environmental regulations
4 typically.

5 Q. And you would have sought the least-cost
6 method of dealing with coal ash back in the 1980s,
7 wouldn't you have?

8 A. Least-cost compliance with the environmental
9 regulations is how that was termed.

10 Q. Okay. And the compliance with environmental
11 regulations is in the purview of the DEQ, correct?

12 A. That's correct. But, obviously, that speaks
13 to the material evidence. When a utility comes in for
14 recovery of their expenditures, that the environmental
15 aspect would be part of the considerations of the
16 Commission.

17 Q. So, Mr. Junis, do you, personally, believe
18 that climate change presents a serious risk to our
19 environment?

20 MS. LUHR: Objection again,
21 Chair Mitchell. This goes beyond the scope of
22 Mr. Junis' testimony.

23 MR. MEHTA: Chair Mitchell, again, I
24 mean, without going to the extreme, cross

1 examination in North Carolina is not confined
2 necessarily to the scope of direct -- of the direct
3 testimony.

4 CHAIR MITCHELL: All right. I'm going
5 to overrule the objection, and I'm going to allow
6 Mr. Junis to answer the question.

7 THE WITNESS: All right. Mr. Mehta, do
8 you mind repeating the question?

9 Q. Do you personally believe that climate change
10 presents a serious risk to our environment?

11 A. And, Mr. Mehta, how do you define "serious
12 risk."

13 Q. The same way you do, Mr. Junis.

14 A. All right. And when you refer to climate
15 change, you're -- that's a pretty broad term, in terms
16 of the potential impacts of it; is that correct?

17 Q. Well, how do you define climate change?

18 A. I would say that's -- I would determine -- or
19 my definition would be fairly broad of climate change,
20 and, personally, I do believe that it poses a serious
21 risk.

22 Q. And one way to address that serious risk is
23 to decarbonize, correct, the generation of energy?

24 A. That is one method; yes, sir.

1 Q. So why, Mr. Junis, does the Public Staff
2 oppose the increased depreciation expense associated
3 with early retirement of DEC's remaining coal plants in
4 this case?

5 A. I would just say that that is not in my
6 testimony. You would have to refer to another Public
7 Staff witness regarding that issue.

8 A. (Michael C. Maness) May I respond, in part,
9 to Mr. Mehta's question?

10 Q. Well, Mr. Maness, you would do it whether I
11 said yes or no, so go ahead.

12 A. No, I'm asking permission of the Commission
13 and you, Mr. Mehta.

14 Q. Go ahead. We're not into restricting the
15 record in these proceeds, Mr. Maness. Please go ahead.

16 A. In the DEC case, that is an accounting issue
17 being testified to by Public Staff witness Boswell. In
18 the DEP case, it's a little bit different, it's
19 primarily an issue that's being addressed by our energy
20 division employees. So I just wanted to make that
21 clear on the record.

22 Q. Sure. But, Mr. Maness and Mr. Junis, it is
23 an issue -- it is a proposition that the Company has
24 made, early retirement of the remaining coal-fired

1 plants, that the Public Staff opposes, correct?

2 A. The public -- in the DEC case, the Public
3 Staff is opposed to imposing on ratepayers in the very
4 next few years the entire undepreciated cost of the
5 plants. It's not an argument about whether or not the
6 plants should be retired.

7 Q. But it's an argument about who should pay for
8 them and when, correct?

9 A. It's an argument that, obviously, we cannot
10 go back and charge past ratepayers for those costs.
11 It's an argument about what would -- what pattern of
12 cost recovery would result in fair and reasonable rates
13 for the customers now and going into the future.

14 Q. Okay. And, Mr. Junis, another way to
15 decarbonize is to build really large battery systems,
16 utility-scale battery systems, correct?

17 A. (Charles Junis) There are a multitude of
18 methods to help address climate change. There are some
19 questions -- and I'm speaking about this personally now
20 at this point, because that's how you framed the
21 beginning of this line of questioning -- and there
22 are -- you have to weigh the impacts of any path. So a
23 battery has its own impacts, so that's how I would
24 answer that.

1 Q. Well, you are aware, Mr. Junis, are you not,
2 that utility-scale battery systems, while they're under
3 development, have not really been tested out and shown
4 to work at that scale, correct?

5 A. I am not familiar with utility-scale battery
6 storage.

7 Q. Well, if you -- would you accept, subject to
8 check, that utility-scale batteries are a technology
9 that is available -- well, let me put it this way.

10 Batteries are a technology that is available
11 today, correct?

12 A. Can you refer to me -- to my testimony of how
13 this is related? I'm drawing a little bit of
14 difficulty in answering this line of questioning.

15 Q. Mr. Junis, I'm just asking you a question
16 based on your experience with the Public Staff, okay?

17 The Public Staff understands, does it not,
18 batteries today are an available technology that could
19 assist in the decarbonization of the generation of
20 electricity, correct?

21 A. I would say that that is a question better
22 suited for one of my colleagues in the energy division.

23 Q. Do you know or not, you personally,
24 Mr. Junis?

1 MS. LUHR: Chair Mitchell, this has been
2 asked and answered.

3 CHAIR MITCHELL: Mr. Mehta?

4 MR. MEHTA: Well, I'm not quite sure
5 that it, in fact, has been answered, which is why
6 I've asked it.

7 CHAIR MITCHELL: All right. Mr. Junis,
8 answer the question, please, sir.

9 THE WITNESS: All right. Mr. Mehta,
10 would you mind repeating the question?

11 Q. Do you, Charles Junis, or Chuck Junis, know
12 whether or not battery technology is available today to
13 assist with the decarbonization of the generation of
14 electricity?

15 A. To my knowledge -- and this is again my
16 personal knowledge, and it depends on also how you
17 define battery, because there is storage of energy in
18 different forms, be it in compressed air, compressed
19 water, in the movement of water, or in a more typical
20 battery, that that is one tool available to utilities.

21 Q. Okay. And do you know, Mr. Junis, you
22 personally, whether the battery -- and I'm really
23 talking about the latter battery that you mentioned,
24 the more, quote, typical battery.

1 Do you know whether that technology, while
2 available, has been proven out at utility scale?

3 A. I do not know that.

4 Q. Okay. Would you accept, subject to check,
5 that it has not?

6 A. Is that generally on a, you know, worldwide
7 and -- you know, at what -- when you say "utility
8 scale," are you -- there is just so many factors there
9 that I'm not sure I can agree with that.

10 Q. Okay. Well, let me try to narrow it down.

11 Would you accept, Mr. Junis, subject to
12 check, that in the United States, utility-scale battery
13 storage has not been proven out as a technology?

14 A. Subject to check, I would accept that.

15 Q. Okay. Would the Public Staff, Mr. Junis, be
16 in favor of a utility within its -- its, the Public
17 Staff's, regulatory ambit of being an early adopter of
18 utility-scale battery technology, even though that
19 technology is not proven, might not work, and would
20 probably cost more money?

21 A. Again, I believe that that question would be
22 better suited for one of my colleagues in the energy
23 division.

24 Q. You can't answer that question?

1 A. You asked me to answer that question on --
2 regarding the Public Staff's opinion, and I am not
3 comfortable making that determination. That that is
4 more suited to one of my colleagues in the energy
5 division.

6 Q. Okay.

7 MR. MEHTA: Chair Mitchell, I have no
8 further questions of this panel at this time.

9 CHAIR MITCHELL: All right. Any
10 additional cross examination for the panel?

11 (No response.)

12 CHAIR MITCHELL: All right. Redirect
13 for the panel?

14 MS. LUHR: Thank you, Chair Mitchell. I
15 have several questions for Mr. Junis.

16 REDIRECT EXAMINATION BY MS. LUHR:

17 Q. Mr. Junis, counsel for DEC asked you about
18 your comparison of the environmental compliance record
19 of Duke Energy Carolinas with that of Dominion; do you
20 recall that?

21 A. (Charles Junis) I do.

22 Q. And have you had the opportunity to refresh
23 your recollection with regard to the Public Staff's
24 investigation during the Dominion rate case?

1 A. Yes, I have.

2 Q. So let's start with the discussion you had
3 with Mr. Mehta about the Dominion complaint and consent
4 order, which he introduced as DEC Junis/Maness Cross
5 Exhibits 1 and 2.

6 A. Yes. And let me make sure I have those
7 pulled up. So those were DEC Potential Exhibits 22 and
8 23, correct?

9 Q. Yes, that's right.

10 A. All right. And --

11 Q. So --

12 A. Go ahead. I'm sorry.

13 Q. So, Mr. Junis, with regard to the seeps
14 referenced in those documents that Mr. Mehta asked you
15 about, if I can get you to turn to the consent decree,
16 which was DEC Potential Cross Exhibit 23, and if you
17 can please turn to page 3.

18 A. Yes.

19 Q. Which is page 6 of the PDF. And can I have
20 you read paragraph H?

21 A. Yes.

22 "On July 21, 2017, the Virginia Department of
23 Game and Inland Fisheries identified an area of
24 groundwater seepage along the James River shoreline

1 adjacent to defendant's Chesterfield power station, and
2 subsequently notified both DEQ and defendant of the
3 same. Defendant investigated and later determined that
4 the groundwater seepage identified by DGIS, which is
5 the Virginia Department of Game and Inland Fisheries,
6 which contained elevated concentrations of constituents
7 and was daylighting to the James River originated from
8 an existing coal pile. In addition, on May 11, 2018,
9 Dominion self-reported to DEQ its observation at low
10 tide of a small area of groundwater seepage south of
11 the coal ash impoundment at the Chesterfield power
12 station, which contained elevated concentrations of
13 constituents and was daylighting along the James River
14 shoreline, close quote.

15 I would just like to clarify that Mr. Mehta
16 asked if we were aware of said seeps in the DENC
17 investigation, and I helped Mr. Lucas with his
18 testimony. And Mr. Lucas' testimony in Docket
19 E-22, Sub 562, Exhibits 10 and 11 detail our knowledge
20 of these seeps related to the Chesterfield power plant.

21 In comparison or contrast, DEC and DEP, in
22 the joint factual statement, had identified nearly 200
23 seeps. And then, if you look at my page 44 of my
24 testimony in this case, you will see a description of

1 the SOC's, or special orders by consent, that were
2 entered into by DEC. And they paid up-front penalties
3 for -- at Cliffside -- I'm sorry. Allen, Cliffside,
4 and Marshall, they paid an up-front penalty of \$156,000
5 due to the alleged violations of seepage from five
6 deliberately constructed seeps and 16 nonconstructed
7 seeps. And then at Belews Creek and Buck, they paid an
8 up-front penalty of \$84,000 for two deliberately
9 constructed seeps and 10 nonconstructed seeps.

10 And then, in addition, the federal plea
11 agreement addresses seepage at River Bend. So the
12 records for DEC and DENC are quite different regarding
13 seeps.

14 Q. Thank you. And the seeps you just read about
15 in the consent decree, did you take those seeps into
16 account when you made your recommendation in this rate
17 case?

18 A. I did, as part of our comparison of the
19 environmental records and the determination of our
20 equitable share.

21 MS. LUHR: And, Chair Mitchell, I would
22 request at this time that judicial notice be taken
23 of the direct testimony and exhibits of
24 Jay B. Lucas filed on August 23, 2019, in Docket

1 Number E-22, Sub 562.

2 CHAIR MITCHELL: All right. Hearing no
3 objection, the Commission will take judicial notice
4 of the Lucas testimony filed in E-22, Sub 562 on
5 August 23, 2019.

6 MS. LUHR: Thank you.

7 Q. And, Mr. Junis, taking a step back, you and
8 Mr. Mehta had discussed the Public Staff's overall
9 investigation into the environmental compliance record
10 of Dominion during the Dominion rate case.

11 Can you -- can you briefly describe the
12 Public Staff's investigation?

13 A. Yes. So I want to be very clear, and when we
14 talked about this trying to be better. So you had
15 significant coal ash closure costs in the 2017 DEC and
16 DEP rate cases, and DEP was filed first in that
17 iteration. And so we progressively improved our
18 discovery. And I'm sure Ms. Morris and Mr. Robinson
19 are very aware of all of these data requests, but we
20 tried to refine that process.

21 And so we went from the Duke cases into the
22 Dominion rate case, and we used a lot of the same
23 questions. Perhaps changing, obviously, the state
24 involved and certain circumstances and the Company

1 name, but we're asking for a lot of the same
2 information. For example, regarding seeps, we sent a
3 data request asking Dominion if they had seeps of
4 unauthorized discharges or unpermitted discharges of
5 wastewater from the coal ash impoundments. They said
6 no.

7 We sent a follow-up data request that
8 actually widened the scope of the request, and again,
9 they said no. And then we followed up as an additional
10 step, which should not be necessary. We followed up
11 with the Virginia DEQ, and they informed us of the
12 seeps at Chesterfield, which were, in fact, addressed
13 to Mr. Williams, who was the environmental witness for
14 Dominion.

15 So that is the level of investigation that
16 we're doing, not only for Duke, but for Dominion also
17 regarding coal ash costs.

18 Q. Thank you. And would you describe your
19 comparison between Duke Energy Carolinas and Dominion,
20 the comparison between their two environmental
21 compliance records as being qualitative or
22 quantitative?

23 A. So it would be qualitative because of the
24 complexities and challenges of a quantitative

1 comparison. If you just looked at, well, who has more
2 exceedances or who has more seeps, and didn't look at
3 the context or weight those factors such as, you know,
4 the federal plea agreement that Duke entered into
5 regarding Dan River, regarding River Bend, that was
6 criminal negligence, so that would be weighted pretty
7 significantly. But you had to do that in a qualitative
8 manner because it is so complex. And the differences
9 of the regulatory regime in two states, and the history
10 of the sites, and the number of sites.

11 Q. Thank you. And along those lines, do you
12 recall counsel asking you whether Duke Energy Carolinas
13 had entered a guilty plea with respect to groundwater
14 violations?

15 A. Yes, I do recall that. And it -- while it is
16 not a guilty plea in the plea agreement, groundwater
17 exceedances are addressed in the joint factual
18 statement.

19 Q. And if we can just take a look at that
20 quickly, I believe the joint factual statement is in
21 the record as Hart Exhibit 3.

22 Do you have that with you, Mr. Junis?

23 A. Yes. Give me one second to pull that up.
24 And that was also incorporated by reference into my

1 testimony from the Sub 1146 case as Junis Exhibit 31
2 was the joint factual statement.

3 (Pause.)

4 Q. Just let me know when you have that.

5 A. Yes, I have it. I'm sorry.

6 Q. Okay. If you can turn to page 43, and I'm at
7 the bottom of the page looking at paragraph 138.

8 A. Yes, I have it.

9 Q. If you could, for me, begin reading about
10 halfway through the paragraph beginning with
11 "monitoring of groundwater."

12 A. Yes.

13 "Monitoring of groundwater at coal ash basins
14 owned by Duke Energy Carolinas and Duke Energy Progress
15 has shown exceedances of groundwater quality standards
16 for pollutants under and near the basins including
17 arsenic, boron, cadmium, chromium, iron, manganese,
18 nickel, nitrate, selenium, sulfate, thallium, and total
19 dissolved solids, close quote.

20 And I would just add, you know, based on my
21 understanding, not as an attorney, the joint factual
22 statement is the basis of the criminal conduct that
23 then resulted in the plea agreement. So this is all
24 the information that was agreed to by Duke -- both Duke

1 entities and the prosecutor, that this is the
2 information that is relied on for that plea.

3 Q. Thank you. And moving on, Mr. Mehta
4 presented you with a scenario regarding groundwater
5 testing at a hypothetical facility; do you recall that?

6 A. Yes, I do.

7 Q. And under this scenario, a facility would be
8 testing wells on a weekly basis except for two holidays
9 every year; is that right?

10 A. Yes. That was the hypothetical scenario.

11 Q. Okay. Do you know if DEQ typically requires
12 testing on a weekly basis?

13 A. That would not be typical.

14 Q. And do you recall counsel stating in a
15 question that exceedances are, in your terms,
16 violations?

17 A. He did say that.

18 Q. Do you know whether DEQ considers them to be
19 violations?

20 A. It is my understanding, based on the amicus
21 brief, that DEQ agrees.

22 Q. Okay. And let's just quickly refer to that
23 amicus brief, which is Public Staff Potential Redirect
24 Exhibit 31.

1 MS. LUHR: And, Chair Mitchell, let's
2 see, I'd like for Public Staff Redirect Exhibit 31
3 to be identified as Public Staff Junis/Maness
4 Redirect Exhibit Number 1.

5 CHAIR MITCHELL: All right. The
6 document will be so marked.

7 (Public Staff Junis/Maness Redirect
8 Exhibit Number 1 was marked for
9 identification.)

10 Q. Okay. And, Mr. Junis, are you -- well, let's
11 start with the document. This is an amicus brief filed
12 by DEQ on September 25, 2019, in the current appeal
13 before the North Carolina Supreme Court from the 2017
14 DEC and DEP rate cases; and are you familiar with this
15 document?

16 A. Yes. This is also Junis Exhibit 10 to my
17 testimony in this rate case.

18 Q. And can you please turn to page 7, which
19 is -- well, page 7. Let me know if you need the PDF
20 page number.

21 A. Page 7 according to the numbering at the top
22 of the page?

23 Q. Yes, the top middle of the page.

24 A. Yes, I'm there.

1 Q. Okay. And can you read for me the sentence
2 beginning with "accordingly," and it's the third
3 paragraph on the page.

4 A. Yes. Quote:

5 Accordingly, a violation occurs at a
6 permitted facility if the permitted activity causes
7 contaminate levels at or beyond the compliance boundary
8 that exceed the 2L standards. For an unpermitted
9 activity, a violation occurs if the activity results in
10 an exceedance of the 2L standard anywhere, close quote.

11 Q. Thank you. So based on DEQ's amicus brief,
12 does it appear that DEC also believes that an
13 exceedance is a violation of the 2L rules?

14 A. Yes.

15 Q. Thank you. Mr. Mehta also asked you if other
16 industry members throughout the 1980s were doing the
17 same thing as Duke Energy Carolinas with respect to
18 coal ash management; do you recall that question?

19 A. He did.

20 Q. Okay. Was Duke Energy Carolinas responsible
21 for complying with the 2L rules during that time
22 regardless of whether other industry members were doing
23 the same?

24 A. Yes. Duke was -- did have to adhere to the

1 2L standards since 1979. The degradation of
2 groundwater was prohibited.

3 Q. And I believe Mr. Mehta also asked you
4 whether you believe Duke Energy Carolinas should have
5 been more proactive in the 1980s/1990s time period.

6 A. Yes. A few times he used the term
7 "proactive" regarding a utility -- hypothetical
8 utility.

9 Q. And is that your position, that Duke Energy
10 Carolinas should have been more proactive?

11 A. It's my opinion that Duke Energy should have
12 been a responsible utility, and that it would have been
13 reasonable, based on the information available, to
14 start groundwater monitoring earlier.

15 Q. Thank you. Those are all my questions.

16 CHAIR MITCHELL: All right. Questions
17 from the Commissioners beginning with Commissioner
18 Brown-Bland.

19 COMMISSIONER BROWN-BLAND: Yes.

20 EXAMINATION BY COMMISSIONER BROWN-BLAND:

21 Q. Mr. Junis, I have a few questions, and some
22 of them are just clarifying about what's meant or
23 intended. But we'll just kind of walk through it. So,
24 Mr. Junis, you -- once again, this is the third time,

1 or maybe the fourth, that we've heard about the
2 culpability versus the not imprudence position of the
3 Public Staff.

4 Can you succinctly state what the culpability
5 is and how it's different from imprudence?

6 A. Yes. So culpability is Duke's responsibility
7 or duty to comply with environmental regulations, and
8 they have failed to do so. That is evidenced by the
9 groundwater violations; that is evidenced by the
10 violations of G.S. 143-215.1, which is the unpermitted
11 discharge of wastewater; and that is evidenced by the
12 federal plea agreement, amongst other things.

13 With that duty, you get into the complexity
14 of determining what the costs would have been incurred
15 if CAMA and the CCR rule didn't happen, or are these
16 costs exceeding what would have been the minimum
17 requirement of the CAMA or the CCR rule had there not
18 been environmental violations. And this distinction
19 and the complexity of how you recreate a record, and
20 that's the issue.

21 Typically a prudence analysis involves not
22 only a recognition that it was imprudent or
23 unreasonable to make that decision, but then you have
24 to come up with a feasible alternative. And that is

1 nearly impossible to do with the amount of time that
2 we're covering, and the lack of information that would
3 have been necessary to determine that alternative path.

4 And I think -- I think there was one more
5 point. Oh, so in the DEP rate case, we sent a data
6 request to the Company highlighting a number of periods
7 in time and asking the Company of what it would have
8 cost to do each of those actions. That information
9 included groundwater monitoring, a certain number of
10 wells; that included different forms of corrective
11 action; and that also included dry ash handling. And
12 the Company said that they were unable to do that, and
13 also referred to it as impossible.

14 So that's where our inability to do a typical
15 prudence analysis leads us to the ability of the
16 Commission, within its discretion under G.S. 133-D in
17 setting just and reasonable rates, that an equitable
18 sharing is appropriate to balance the costs between the
19 Company and ratepayers.

20 Q. So am I understanding you correctly that you
21 equate and the Public Staff equates culpability with a
22 duty?

23 A. Yes.

24 Q. And notwithstanding Duke's answer to your

1 data request and other discovery attempts, if there was
2 unlimited time and resources, do you agree that other
3 feasible alternatives could not be determined based on
4 supporting evidence?

5 A. That's correct. That you cannot materialize
6 or create this information that would have been
7 necessary to properly develop and plan an alternative
8 course of action. And then you don't know how that
9 would have been effective. So the 1982 EPRI manual
10 talks about typically corrective action is not going to
11 be one method, one shoe fits all and then the problem
12 is solved. It may take a group or system of corrective
13 actions to solve the problem. And one of those
14 solutions is always close the impoundment and create a
15 new storage unit.

16 Q. So you agree with Duke's characterization of
17 possible or impossibility regardless of time resource
18 that you might have?

19 A. Correct. Which basically eliminates a
20 long-term prudence analysis, and to quantify the cost
21 difference or cost impact of their failure to meet that
22 duty to adhere to environmental regulations.

23 Q. Now, is the use of culpability, as the Public
24 Staff uses it, a term you've seen in regulatory rules,

1 or a statute, or other jurisdiction? Where did the
2 Public Staff come to settle on the word culpability?

3 A. So I would compare culpability to
4 responsibility, duty, basically the -- or the
5 requirement to adhere, and that they have some
6 accountability for that.

7 Q. All right. On page 8 of your direct
8 testimony -- let's see if I can point you to a line.
9 So right around, say, lines 13 forward.

10 A. Uh-huh.

11 Q. Are you distinguishing there between
12 remediation and corrective costs versus the actual
13 cleaning closure removal activities relative to basins
14 and landfills?

15 A. So what we're saying there is that CAMA and
16 CCR rule kind of superseded the existing regulations.
17 And so what we're saying is there was going to be
18 corrective action required without those new
19 regulations, but now you can't delineate the costs and
20 impacts of those two different regulations because CAMA
21 and the CCR are kind of superseded. And that
22 excavation and closure kind of already addresses some
23 of those issues.

24 Q. But is it the case that, or is there a case

1 to be made that remediation goes beyond just removing
2 and -- removing coal ash and closing an impoundment or
3 landfill?

4 A. Yes --

5 Q. Is there something more?

6 A. I'm sorry.

7 Q. Go ahead.

8 A. Yes. All right. Is it all right if I
9 answer?

10 Q. Yes.

11 A. I didn't mean to cut you off. For example,
12 we were able to delineate to cost of extraction and
13 treatment at Belews Creek. That is an example of
14 remediation that would not have been required without
15 the existence of groundwater violations, because
16 otherwise, you would be extracting and treating clean
17 water. But because there are violations, it was
18 necessitated, and then it was an accelerated corrective
19 action at Belews Creek.

20 Q. Did -- do remediation and corrective
21 action-type activities, do they somehow equate with,
22 say, fines and penalties that you mentioned like on
23 page 64 of your testimony? Fines, penalties or the
24 equivalent you say there.

1 A. I'm sorry. Let me flip to that page to make
2 sure.

3 (Witness peruses document.)

4 So that would be a direct cost. So like the
5 SOC up-front penalties, that would be something that
6 should absolutely not be allowed for cost recovery.
7 But remediation and corrective action can also be, like
8 I talked about, extraction and treatment, slurry walls,
9 and functionally, again tying back to CAMA and CCR kind
10 of superseding, the excavation and closure of these
11 sites that otherwise, had you continued to use these
12 and you had these violations, other costs would have
13 been incurred.

14 And who knows, DEQ may have already required
15 the closure and excavation of these sites had they been
16 allowed to progress without the creation of CAMA and
17 the CCR rule. So it kind of took away that option in
18 delineating what that costs would have been without.

19 Q. So if there were no closure and -- closure
20 and removal at issue here, if it was more some -- you
21 know, more run-of-the-mill remediation efforts that you
22 see, oversight that DEQ does, do -- is there some
23 notion that doing the remediation, itself, is part of
24 the -- I don't mean to say the punishment, because I

1 don't think the cleanup is intended to be punishment,
2 but is it part of the (sound failure) --

3 A. I missed that last word.

4 CHAIR MITCHELL: Yeah.

5 Commissioner Brown-Bland, would you ask the
6 question again, please, ma'am?

7 Q. Is it part of the -- is the remediation and
8 the cleanup part of the enforcement, without regard to
9 whether we're talking about actually physically
10 shutting down an impoundment? If it was remediation to
11 clean up water, some effort, some running of some air,
12 whether it's extraction, whatever might be the
13 corrective action; is that part of enforcement?

14 A. I think that's part of the accountability of
15 the Company; that you created or caused this
16 degradation of the natural environment, and now you are
17 required to remediate or correct that. And that's why
18 we would likely, if it was a more traditional
19 imprudence analysis, recommend disallowance of those
20 costs, like the extraction and treatment at Belows.

21 Q. So -- and another piece of it is after
22 closure -- cap in place, or total removal, or whatever
23 it may be -- after that basin or landfill is completely
24 closed, no longer in use, but there's still

1 contamination of groundwater or surface water, there
2 would still be separate remediation efforts?

3 A. That's part of the hard part of delineating.
4 But, for example, if you look at their corrective
5 action plans the Company's filed with DEQ, like at
6 Allen, they are proposing 87 vertical extraction wells
7 and 76 clean water vertical infiltration wells. So
8 functionally, they are going to pull out the
9 contaminated water and then put back in clean water.

10 That would be a comparable cost that could be
11 subject to more traditional imprudence analysis. So
12 yes, there -- I hope I answered that question. Yes,
13 there will continue to be costs that fall into this
14 category.

15 Q. And so going back to your testimony on
16 page 8, is that part of what you -- and correct me if
17 it's not, you know, your way of seeing it, but what you
18 would deem to be unfair in that there is remediation
19 that is the responsibility of the Company that goes
20 beyond mere closing and shutting down of facilities?

21 A. Yes. And I just I hope I'm being clear that
22 some of these are not clearly delineated from the
23 requirements of CAMA and the CCR rule. And so those
24 fall into our equitable sharing and support that

1 environmental piece of that equitable share.

2 Q. All right. And on page 9, line 4, there you
3 talk about the difficulty in identifying cost of
4 corrective actions for environmental violations.

5 So you're saying it's difficult to identify
6 the costs. Is it difficult or also to identify the
7 actions?

8 A. Yes. And that's the delineating the actions.
9 Because like, for example, digging up this coal ash in
10 some of the impacted soils changes what would have been
11 the corrective action if perhaps they stayed in place
12 or if that was required through an existing regulation.
13 The CAMA and CCR are much more prescriptive, and so,
14 again, it kind of supersedes the existing regulations
15 that the Company's been shown to be out of compliance
16 with.

17 Q. Do you not know the actions that need to be
18 taken? Can those not be identified, even if you can't
19 distinguish the costs?

20 A. Well, I think part of the problem is that it
21 has changed or determined what actions are being taken.
22 And so that's where excavation eliminates perhaps a
23 string of actions that would have been taken
24 alternatively.

1 Q. That's once that has occurred, correct? Once
2 that excavation; is that what you mean? I mean, more
3 perspectively. I'm asking you about more
4 perspectively. You go in, you're developing a
5 corrective action plan; is that not something that's
6 fairly easy to identify? And there may be several
7 methods to do that, but the actions that need to be
8 taken are, in a general way at least, known?

9 A. Well, I would say to that, that had these
10 been, let's say, capped in place, the corrective
11 actions to manage that would have been different than
12 in a situation where you excavate. While there may be
13 overlap and some similarities, there is a different
14 approach. So to kind of create these cost
15 alternatives, that creates the complexity.

16 Q. So in the terms of the use of the word
17 "difficulty," there's difficulty in determining cost,
18 as I understand it, because we're going back in time?

19 A. Yes.

20 Q. And we don't know what was available in terms
21 of cost; we can't find the cost numbers now or no one
22 will provide them; we have to update the costs to
23 today's dollars; or we have to push today's dollars
24 back to yesterday's dollars, whatever that may be. So

1 there's a whole magnitude of difficulty around the
2 cost.

3 Is there equal difficulty in determining the
4 actions, or does science -- state of science then and
5 now know -- is it easier to quantify, define what
6 the -- what corrective actions are?

7 A. So yes, there is equal difficulty if not more
8 difficulty in determining the possible actions
9 because -- and that's where we talked about
10 materializing information. Because you didn't do the
11 groundwater monitoring and assessment, you didn't know
12 which would be the best methods for corrective action
13 historically. And then, even if you did implement some
14 of that corrective action, we don't know how effective
15 it would have been. Would it have required additional
16 corrective action? Would at that point, while you're
17 continuing to monitor, would you have determined that
18 closure is required, or you're going to switch to dry
19 ash handling? There's so many different possibilities
20 that that's where you get into kind of the
21 impossibility.

22 Q. All right. And also -- I think we're on
23 page 9, down around line 18, there you refer to
24 62-133(d). And realizing that you're not an attorney,

1 but this is part of your testimony, and I believe
2 Mr. Maness has brought it up as well.

3 Is it the Public Staff's position, to your
4 knowledge, that 33-D allows the Commission discretion,
5 I guess, in how it reaches the just and reasonable
6 rates?

7 A. Yes. It is within the Commission's
8 discretion to consider these material facts, and then,
9 in that determination of reasonable and just rates,
10 that equitable sharing fits that. And I'd be happy if
11 Mr. Maness has anything to add.

12 A. (Michael C. Maness) I agree with what
13 Mr. Junis has said.

14 Q. But in doing so, the Commission always has to
15 be mindful, do you agree, of any constitutional
16 requirements against unlawful taking of property; is
17 that a limitation on the Commission's discretion?

18 A. (Charles Junis) So I recall a discussion
19 about that in the motion for reconsideration, I
20 believe, by Dominion. That is certainly a
21 consideration that the Commission has to take.
22 Obviously, in our equitable sharing, it is the recovery
23 of the costs, except it is a disallowance of the return
24 on that and a certain amortization period. I just want

1 to say they're still recovering the full amount of the
2 coal ash expenditures.

3 Q. All right. Now, is your 50/50 in here, I
4 guess, in general, the Public Staff's position you
5 brought to us three or four times now is equitable --
6 you call it equitable sharing. And in this case, in
7 fact, it's proposed as equal sharing, correct, 50/50?

8 A. Correct. We believe that that is both
9 equitable, and in this case it is equal, and that has
10 been our recommendation in all four Duke Energy rate
11 cases dealing with coal ash closure costs, remediation
12 and closure costs.

13 Q. And is that 50/50, is that more -- what's the
14 basis for the 50/50? Is that more than speculative or
15 arbitrary? What supports 50/50 versus 60/40, 70/30?
16 How is the Public Staff determining that exact sharing
17 amount, and what's that based on?

18 A. Yes, ma'am. So that is a qualitative figure
19 that is based on both Mr. Maness' testimony regarding
20 the abandonment of nuclear plants, and the cleanup
21 remediation of manufactured gas plants that
22 historically this Commission has done a sharing. So
23 there's a baseline based on the magnitude of the cost
24 in Mr. Maness' testimony, and then we are adding a

1 piece to that regarding this environmental culpability
2 for their noncompliance. And that's how we get to the
3 50/50.

4 And then with the difference of the
5 environmental records of the Companies, you see this
6 shift, and in Dominion we recommended a 40/60.

7 A. (Michael C. Maness) Commissioner
8 Brown-Bland, would it be all right if I added a little
9 bit to --

10 Q. Yes, I was going to ask you to, so right on
11 time.

12 A. Well, it seems that from -- and I can't
13 remember if it was the DEP or DEC order in the last two
14 rate cases, but there seemed to be a misunderstanding
15 perhaps of my testimony. I clearly -- and I think my
16 testimony on close reading reflects this, equitable
17 definitely does not mean equal. And I have tried to
18 reiterate that point in the Dominion and in these two
19 current rate cases.

20 In fact, if you look back in the history of
21 the Commission orders dealing the nuclear costs,
22 abandonment costs, there have been many references to
23 the Commission's decision in those cases being
24 equitable or to equitably share. And in those cases,

1 it referred and used the 10-year amortization with no
2 return on rate base, which in those days, with those
3 rates of return, was somewhere in the neighborhood of a
4 30 percent sharing to the -- being imposed upon the
5 shareholders.

6 So it can differ from case to case, depending
7 on the nature of the facts and circumstances in each
8 case, and it is -- it is a judgment. It is not
9 something that can be defined by a mathematical
10 formula. It is, by necessity, a qualitative judgment,
11 but it's one that the Commission has used many times in
12 the past.

13 Q. And so when you say there's a judgment that
14 both you and Mr. Junis -- I hear in there that there's,
15 you know, subjectivity, that there's some objectivity
16 based on some calculations and what's at stake, and
17 then on top of that there's some subjectivity applied
18 based on behaviors, actions coming, whatever it may be;
19 is that accurate, and do you have something else to
20 fill it out with?

21 A. Well, I think we also look at it in the
22 context of history. What has the Commission done
23 historically when it has approved its sharing, even
24 when there's been no evidence of wrongdoing or

1 culpability, such as with some of those nuclear cases
2 and a couple of other nonnuclear cases? And saying --
3 and sort of looking that as a qualitative baseline.

4 You know, what do you do, then, when you have a case
5 like this in which we believe culpability is present.

6 In the end, though, it is a judgment. Using
7 the word subjective, I don't want to make it appear
8 that it's an arbitrary judgment, but it is a
9 qualitative judgment.

10 Q. And so qualitative is the way of saying
11 there's not a hard and fast way to know to settle on
12 the exact proportion of sharing; is that accurate?

13 A. (Charles Junis) Yes.

14 A. (Michael C. Maness) Yes. Not in a
15 mathematical or -- I use the word quantitative way.

16 Q. All right. So, Mr. Junis, on page 12,
17 line 19, there you reference past management of coal
18 ash, and I would take that to mean past decisions and
19 past activities taken, has resulted in risk of future
20 contamination. I take it that addresses the ongoing
21 nature, the contamination continues?

22 A. (Charles Junis) Yes. And so that -- that
23 sentence is regarding the framework. And so the
24 Company's actions and omissions of actions resulted in

1 a regulatory environment that the EPA and
2 North Carolina addressed. That they created this risk,
3 and the contamination could continue to spread. And so
4 one way to fix that is excavation and then corrective
5 action.

6 Q. So today, are there new and discrete
7 instances of contamination, would you say, as opposed
8 to past contamination?

9 A. Yes. The -- until there is clean closure,
10 there will be the continued risk of the spread of
11 contamination. And I think that speaks to partially
12 why the legislature required alternative water sources.
13 That there was this untenable risk to surrounding
14 neighbors' water quality.

15 Q. And you indicated risk, but I guess my
16 question is, to your knowledge, are there actual new
17 instances of contamination that occurs today, or you
18 would not -- or you would consider it past
19 contamination, or is it new contamination?

20 A. So at certain sites where ash is still in the
21 impoundments, there continues to be seepage and the
22 spread of, I would say, new contamination. If the
23 plume grows, I would say that growth is new
24 contamination.

1 Q. So contamination is not all historical?

2 A. That's correct.

3 Q. All right. On -- and on page 13 there, you
4 talk about traditional imprudence leads to 100 percent
5 disallowance of cost.

6 Is that 100 percent disallowance for
7 instances? In other words, in this situation we have,
8 you know, a global big picture of coal ash handling
9 activities; could it be that there are instances within
10 that? Is that what you mean when you say 100 percent
11 disallowance?

12 A. Yes. Discrete disallowances of cost.

13 Q. So traditional imprudence would not require
14 that all the global costs be disallowed?

15 A. Correct.

16 Q. So if you found discrete instances that you
17 could address and show imprudence, it would be
18 100 percent of that discrete piece that would be
19 disallowed? But other portions of remedial cleanup and
20 those kinds of things, if they weren't found to be
21 imprudent, they would still be allowed; is that
22 correct?

23 A. Correct. And I think this is more catered to
24 just the big picture view of the complexity of

1 identifying the costs and actions and the potential
2 alternatives. And so we're saying, we didn't have that
3 opportunity to make the imprudence adjustment on a
4 significant portion of these costs. And so that's
5 what -- where we've then relied on the equitable
6 sharing.

7 Q. All right. And on page 66 of your testimony,
8 somewhere on there you refer to surface water
9 discharges as violations.

10 And my question is, when you say that, are
11 you referring to specific discharges that are -- that
12 have been discussed somewhere else in your testimony or
13 in your incorporated testimony, or are you referring to
14 something else?

15 A. So you're referring to the sentence that
16 starts on line 4 of page 66:

17 "For example, there are violations of NC Gen
18 Stat 143-214.1"?

19 Q. Yes.

20 A. Okay. Those would be seeps, specifically.
21 So those are the engineered, deliberately constructed
22 seeps, those are the nonconstructed seeps, those are
23 surface discharges, unpermitted surface discharges of
24 coal ash wastewater.

1 Q. And those that relate to surface water, you
2 know, as opposed to speaking to groundwater, those are
3 in your testimony or in the record?

4 A. Yes. And then you have the complexity, which
5 might have insinuated intentionally or unintentionally,
6 the Hawaii case before the Supreme Court dealing with
7 seepage into the groundwater that then reaches surface
8 water. That is not accounted for in our testimony,
9 because that was still a very, lack of better words,
10 fluid situation.

11 Q. And back for a minute to the concept of
12 imprudence. So cost of cleaning and remediation, the
13 actual activities necessary to do that, the cost
14 associated with it could be reasonable in that not a
15 single cent spent was improper or unnecessary to do the
16 job, correct?

17 A. Correct. So I would say the Belews Creek
18 extraction treatment was necessary to correct that
19 groundwater contamination, and they appropriately
20 incurred that cost; but it was imprudent from the very
21 beginning to have created a situation where that was
22 necessary, that remediation.

23 Q. All right. So imprudence is about both the
24 cost and the actions or the decisions?

1 A. Yes.

2 Q. One could be prudent, but the other
3 imprudent?

4 A. That's correct.

5 Q. They don't have to be the same?

6 A. I agree.

7 Q. Okay. Mr. Maness, on page 18 of your
8 testimony there, you use a phrase "speculative to some
9 degree."

10 A. (Michael C. Maness) Hold on, let me -- if I
11 can pull that up, hold on just a second.

12 Q. Sure.

13 A. (Witness peruses document.)

14 Yes, I see.

15 Q. Does that imply or do you mean to imply that
16 there is some degree to which -- to which some are not
17 speculative?

18 A. I actually there am just referring to what
19 Mr. Junis testifies to. Mr. Junis also testifies that
20 it's very difficult to quantify the costs for such
21 actions as the costs of taking an alternative course of
22 action in the past would be speculative to some degree.
23 And I don't know if I was directly quoting a word from
24 his testimony or just paraphrasing, but it was meant to

1 convey the meaning of Mr. Junis' testimony as to when
2 equitable sharing would be the path to take.

3 Q. I believe, and Mr. Junis can correct me if
4 I'm wrong, but I believe, in general, his testimony was
5 said more conjecture, as I said, more global. So I
6 think he used phrases sort of more along the lines of
7 100 percent, or impossible to quantify, or more
8 speculative. And so I'm asking you, I guess, was this
9 a full (sound failure) --

10 A. I'm sorry. Commissioner Brown-Bland is
11 frozen on my computer.

12 CHAIR MITCHELL: Commissioner
13 Brown-Bland is having connectivity issue at the
14 moment. Let's give her a few seconds. It may
15 resolve itself.

16 (Pause.)

17 CHAIR MITCHELL: All right.
18 Commissioner Brown-Bland, are you back? Can you
19 hear us?

20 (No response.)

21 CHAIR MITCHELL: Okay. At this point in
22 time, let's proceed with Commissioner Gray,
23 questions from you.

24 COMMISSIONER GRAY: No questions at this

1 time. Thank you.

2 CHAIR MITCHELL: All right. Thank you,
3 sir.

4 Commissioner Clodfelter?

5 COMMISSIONER CLODFELTER: I do not have
6 questions for the panel.

7 CHAIR MITCHELL: Okay.

8 MS. LUHR: Chair Mitchell, I apologize
9 for interrupting. It appears that Mr. Grantmyre
10 had some redirect questions for Mr. Maness but was
11 having some technical difficulties and was unable
12 to alert you at the time. Would it be acceptable
13 for him to ask those redirect questions now or at a
14 later time?

15 CHAIR MITCHELL: All right. We now have
16 Commissioner Brown-Bland back, so let's let her
17 finish her with her questions.

18 COMMISSIONER BROWN-BLAND: All right.
19 I'm just about at the end.

20 Q. So I was asking, Mr. Maness, is there some
21 degree there of indication that there's something built
22 in that's not so speculative?

23 A. Into equitable sharing or just in general?

24 Q. Just in general as to your testimony there at

1 the bottom of page 18.

2 A. Well, I think the implication is, you know,
3 there have been specific adjustments recommended in the
4 case to be disallowed from Mr. Garrett, Mr. Moore and
5 Mr. Junis. And so those would not be speculative.
6 So -- but the speculative here is meant to refer to the
7 difficulty to quantify costs to the extent that we
8 don't believe that the evidence can be generated to
9 determine a specific dollar amount prudence
10 disallowance. And therefore, it goes into -- I guess
11 in terminology we typically use, into the equitable
12 sharing bucket where we believe there's some
13 culpability but we can't identify the evidence to
14 generate a specific dollar amount for a prudence
15 disallowance.

16 Q. And on page 25 of your testimony, you
17 indicate there -- let me see if I have a line number.
18 Line up at the top, 1 through 4, you say it is your
19 understanding that equitable sharing of prudently
20 incurred utility costs has been ruled to be lawful in
21 past cases. I point you there to your use of the word
22 "prudently."

23 Does that indicate that you still need to
24 make some determination of prudence in order to

1 determine what costs can be shared?

2 A. Yes. And I think I would point to the
3 nuclear abandonment cases. And I can't recall in every
4 one of those cases. I know that, for example, in the
5 Harris unit 1 case, E-2, Sub 537, the Public Staff and
6 its consultants made assertions of imprudence that the
7 Commission eventually chose to share between the
8 customers rather than talking about the whole amount
9 being imprudent.

10 But in the earlier cases, there are several
11 cases where at least the Public Staff and the
12 Commission did not make allegations of imprudently
13 incurred costs, but instead said that those costs
14 should be equitably shared between the customers and
15 the stockholders of Duke CP&L at that time, or Virginia
16 Electric and Power Company. We would say -- and the
17 Commission's orders would reflect that the use, for
18 example, in those cases of the 10-year amortization
19 with no inclusion in rate base of the unamortized
20 balance would more equitably share the burden of those
21 costs between the ratepayers and the shareholders. So
22 that existed without any finding of imprudence on the
23 part of the companies.

24 Q. If the record supported some showing of

1 imprudence, and those costs could be pinned down in a
2 way that went beyond speculation, would it be, under
3 equitable sharing, that those imprudent portions of
4 cost, discrete items or what have you, would be pulled
5 out first before you would even look at the equitable
6 sharing --

7 A. Yes.

8 Q. -- what would be equitably shared?

9 A. Yes. And that, in fact, is our proposal, our
10 recommendation in this case, that the imprudence
11 adjustments recommended by other Public Staff witnesses
12 be removed from the balance and disallowed in their
13 entirety, and then the remainder be equitably shared.

14 Q. All right. That's all my questions.

15 CHAIR MITCHELL: All right.

16 Mr. Grantmyre, you may proceed with your redirect.

17 MR. GRANTMYRE: Yes, on redirect --

18 MR. MEHTA: Chair Mitchell, before we
19 get there, I believe that the proper procedure is
20 for the Public Staff to get all of its redirect
21 questions out and then we go to Commission's
22 questions. And I can certainly appreciate that
23 somebody can have technical difficulties, but
24 there's lots of people on the Public Staff that

1 could have drawn this to the Commission's intention
2 much earlier than right now. And I believe it's
3 improper for Mr. Grantmyre, having heard a whole
4 bunch of questions from Commissioner Brown-Bland,
5 to now go into redirect.

6 CHAIR MITCHELL: All right. Mr. Mehta,
7 I hear your objection. I'm going to allow
8 Mr. Grantmyre to proceed nevertheless.
9 Mr. Grantmyre, please -- going forward -- this goes
10 for all counsel. Going forward, given that we are
11 connected remotely and there are connectivity
12 issues from time to time here, if it is your turn
13 to present during the course of the proceeding and
14 you are unable to because you are not connected,
15 you must take action to alert me to that fact,
16 whether through co-counsel or waving your hands
17 around wildly so I can see you or some other
18 manner.

19 But, Mr. Grantmyre, we are going to
20 allow you to proceed here, and I would ask that you
21 please make efficient use of this time.

22 MR. GRANTMYRE: Yes.

23 REDIRECT EXAMINATION BY MR. GRANTMYRE:

24 Q. This is to Mr. Maness. You were asked also

1 by Commissioner Brown-Bland and how the 50/50 split was
2 devised. And in your direct testimony --

3 CHAIR MITCHELL: Mr. Grantmyre, I'm
4 going to interrupt you here. We are on redirect --
5 I'm allowing you to proceed with redirect
6 examinations, not questions --

7 MR. GRANTMYRE: Okay. Mr. Mehta also
8 asked this same question, how did they arrive at
9 50/50, so I'll go on redirect.

10 Q. Did you say in your testimony one is the
11 large amount of the coal ash costs they're trying to
12 recover?

13 MR. MEHTA: Objection. Leading.

14 CHAIR MITCHELL: Restate the question,
15 please.

16 Q. Did you or did you not refer to the large
17 amount of coal ash cost?

18 MR. MEHTA: Objection.

19 CHAIR MITCHELL: Basis for the
20 objection?

21 MR. MEHTA: Well, "did you or did you
22 not" is basically leading, Chair Mitchell.

23 CHAIR MITCHELL: All right.

24 Mr. Grantmyre, let's restate the question, please.

1 Ask it in a nonleading way.

2 Q. What were the other factors that you pointed
3 out in your direct testimony that contributed to the
4 50/50 split?

5 A. (Michael C. Maness) In addition to the
6 position of Mr. Junis regarding culpability, we talked
7 about -- I talked about the -- in general, there's a
8 history of approval of sharing for extremely large
9 costs that do not result in any new generation of
10 electricity for others. And that even if the reasons
11 for equitable sharing set forth by Mr. Junis were not
12 present, the Public Staff still believes that some
13 level of sharing, perhaps comparable to that previously
14 used for abandonment losses, uncanceled nuclear
15 generation facilities, would be appropriate and
16 reasonable for DEC's coal ash costs.

17 Q. Can you --

18 A. And one of the reasons for that -- I'm sorry?

19 Q. Go ahead.

20 A. The total amount of costs is extraordinarily
21 large, and this is referring to my original testimony,
22 so the balances have changed somewhat since then. But
23 the total amount of costs that were incurred during the
24 January 2018 through January 2020 period were

1 approximately \$330 million a system basis.

2 North Carolina retail amount that the Public Staff is
3 presenting, or the Company is presenting for
4 amortization was approximately \$243 million, which
5 would be about \$104 per North Carolina retail customer.

6 So even without -- even without the removal
7 of the unamortized amount from rate base, I would think
8 that a five-year period would be much too short for an
9 expense of this magnitude.

10 We also have to consider the fact that this
11 is just a small piece of the pie, so to speak, the
12 Company will most likely be asking for. In the next
13 few years we'll talking about billions of dollars that
14 most likely will come up in future rate cases related
15 to coal ash sharing.

16 Additionally, you have to keep in mind that
17 the incurrence of these costs is not really providing
18 any additional benefits to customers in terms of
19 additional electric service or improvements of service.
20 You also have to consider that these costs --
21 incurrence of these costs has not been the result of an
22 economic analysis that pointed toward an action that
23 will be economically advantageous to the ratepayers.

24 And finally we have to take into effect that

1 equitable sharing helps mitigate the intergenerational
2 inequity of present and future customers paying for
3 costs that, to the extent you can say that they were
4 the result of, at least you can say they were related
5 to service to customers in past decades. And it would
6 just not be fair to impose all of those costs on
7 present and future customers.

8 Q. Also, what, if anything, did you say in your
9 direct testimony about coal ash costs being used and
10 useful?

11 A. Well, the coal ash costs we're talking about
12 here, as I've testified previously, they're expenses,
13 and they're not property that would be used and useful
14 under 62-133(b). They're costs related to service that
15 was provided in the past. And for that reason, they
16 should be widely regarded as expenses related to past
17 service, and not in any way assets related to future
18 service to the customers.

19 Q. Now, you were asked about the Sub 142 Duke
20 Carolinas case, and if I were to summarize your
21 testimony, you respectfully disagreed with the
22 Commission's decision; is that correct?

23 A. The 1146 rate case?

24 Q. Yes, Duke Carolinas.

1 A. Yes, I did.

2 Q. And would it be fair to say that you agree
3 with -- that the Commission got it right in the
4 Dominion case, as far as the end result not necessarily
5 deciding on equitable sharing?

6 A. Well, I think that, personally, I was pleased
7 that the Commission did decide, in that case, that it
8 was within its discretion to exclude the unamortized
9 balance from rate base and not allow it to earn a
10 return. Of course, we believed that the amount of
11 sharing as an end result should have been higher in
12 that case, that it should have been 40 percent. I
13 think the Commission's order, in effect, shared about
14 26 percent with the shareholders.

15 But I would say that I was pleased that they
16 did deduct -- find it within their discretion to deduct
17 that amount from rate base and did, in fact, take that
18 action.

19 Q. Thank you. I have no further redirect.
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EXAMINATION BY COMMISSIONER DUFFLEY:

Q. Good afternoon, Mr. Maness. Most of my questions will be for you today. If I could have you turn to your second supplemental testimony, please; and specifically page 7.

A. (Michael C. Maness) The second supplemental?

Q. Correct.

A. Let me pull that up. Hold on one second.

(Witness peruses document.)

I apologize. I have the first and third up but not the second. Let me grab it real quick.

Q. That's okay.

A. (Witness peruses document.)

Q. And you probably don't need it. If you do, you can -- you can -- we can stop and you can find it.

1 But according to your testimony on page 7, you state:

2 "The Public Staff is in agreement with
3 allowing the Company to obtain a carrying charge or
4 carrying cost on coal ash expenditures incurred between
5 rate cases"; is that correct?

6 A. That's correct.

7 Q. And in the present case, the Public Staff is
8 in agreement with the sum of approximately \$26 million,
9 which represents the carrying charges for coal ash
10 costs incurred between January of 2018 through
11 January of 2020; is that correct?

12 A. Yes, approximately \$26 million. I will say,
13 and I don't know if it's in this supplemental testimony
14 or the original testimony, but I do at least raise the
15 possibility that perhaps the Commission should take
16 those carrying costs into account in future cases in
17 determining the overall amortization period.

18 Q. Correct. And you came to my next question,
19 which is, is that a new request from the Public Staff
20 from the last rate case?

21 A. Yes. I don't remember if we made that
22 recommendation in Dominion or not. I'm thinking not,
23 but definitely it's new for the DEC and DEP cases.

24 Q. Okay. And going back to the \$26 million, and

1 if the Commission defers the future ARO coal ash costs
2 beginning in February of 2020, the Public Staff is in
3 agreement for allowing a return on this carrying cost
4 between this rate case and the next rate case; is that
5 correct?

6 A. If I stated that -- I think I did state that
7 starting from the new point that we would be -- that we
8 would want it potentially taken into account in
9 determining the -- looking at the amortization period.
10 I guess that a part of this is because since the costs
11 are so large, and going from case to case like we have,
12 at least at the beginning, we -- the Commission has
13 started down a certain path. But we don't know if
14 they're going to continue on that path, and then we had
15 the appeal to deal with and other facts and
16 circumstances.

17 So there might come a time when we would say,
18 we know what's going on happen now, and maybe it will
19 be set up in a way that allowing those carrying costs
20 might not be necessary. But for the time being, we're
21 not opposing that as we go forward until a decision is
22 made on the particular costs considered in each case.
23 Once things settle down a bit and it's been pretty
24 settled how it's going to be handled, then we might

1 make a different proposal.

2 Q. Right. But sitting here today, if the
3 Commission defers these future coal ash costs, your
4 testimony indicates that the Public Staff is in
5 agreement with allowing a return on carrying charges,
6 because your testimony states it potentially will allow
7 the Company to stay out longer between rate cases; is
8 that an accurate summary?

9 A. That's one of the reasons, yes, along with
10 the not knowing what the Commission's final
11 determination will be with regard to those costs in
12 that case.

13 Q. Okay. Thank you. Now if I could have you
14 turn to your third supplemental and settlement
15 testimony.

16 A. (Witness peruses document.)

17 Yes.

18 Q. And if you could go to page 10, and
19 specifically footnote 2.

20 A. Yes.

21 Q. If you could help me out here and more fully
22 spell out -- and I think you were doing it with
23 Mr. Mehta this morning somewhat -- what you're trying
24 to say in footnote 2. And specifically, are you saying

1 something different than what you state in the
2 sentences beginning right after footnote 2 to the end
3 of that section which ends on the next page on line 17?
4 Are you saying something different?

5 A. You're talking about the end of -- oh, to the
6 end of on line 17?

7 Q. Right. So you see where footnote 2 --

8 A. Yes.

9 Q. -- is on line 18?

10 So in the footnote, are you saying something
11 different than what you state in those next three
12 sentences?

13 A. No. I think it's just variations of the
14 same. The point of footnote 2 was just to point out
15 that through discovery in this case it's become clear
16 that the -- specifically clear that the Commission -- I
17 mean the Company is deferring expenses that are
18 recorded on its books for purposes of ARO treatment.
19 That they're doing a regulatory deferral of those ARO
20 depreciation expenses. Those -- as the footnote
21 states, a portion of those costs that would have
22 otherwise already been written off to expense absent
23 the Commission's approval of deferral.

24 So in other words, to illustrate, if they

1 recorded in 2019 a certain amount of ARO depreciation
2 expense, what they do for regulatory purposes for this
3 Commission's jurisdiction is to reverse that entry and
4 record the amount in a regulatory asset, instead, that
5 they don't propose for rate base inclusion, but then
6 when they actually spend money, they reclassify part of
7 that regulatory asset to another regulatory asset
8 representing monies spent that they do propose for rate
9 base inclusion.

10 And so the genesis of all that is a recording
11 of a regulatory asset that defers ARO depreciation
12 expenses that are recorded on their GAAP and FERC
13 books, and not deferring a piece of the ARO asset,
14 itself.

15 Q. Okay. Thank you. So I don't plan on asking
16 you detailed questions regarding coal ash recovery.
17 Those have been sufficiently stated in this case, as
18 well as through various briefs of the parties. But I
19 did want to ask you one hypothetical. So -- and it's
20 based upon the positions that the Public Staff has
21 taken.

22 So, hypothetically, if the Commission were to
23 allow the Company to defer ARO-related coal ash costs
24 amortized over five years -- so, in this case, allow

1 all of the cost, defer over five years with a return
2 like the Company is asking for -- would you agree that
3 the Commission has the authority to do so based upon
4 the positions taken by the Public Staff? Although you
5 might not agree with the decision, would you agree that
6 the Commission has the authority and discretion to make
7 such a determination if supported by the evidence in
8 the record?

9 A. I believe so. From the point of view of
10 being a regulatory accountant, I believe so. And it
11 sounds to me it would pass legal muster, although I
12 would leave that to our attorneys to make a final
13 conclusion there. But it seems like, to me, that the
14 Commission would have that discretion to do so.

15 Q. Okay. And --

16 A. (Charles Junis) I apologize,
17 Commissioner Duffley. Is it okay if I add to that?

18 Q. Of course. Please add what -- your thoughts.

19 A. So -- and I agree with Mr. Maness with the
20 exception of that the Commission must take into
21 consideration all of the other material facts. We
22 strongly believe, and this is laid out in the appeal,
23 that the environmental record was not appropriately
24 considered as part of that previous decision.

1 Q. Okay. Thank you. Turning back to
2 Mr. Maness, if I could change subjects here. So there
3 were some questions and some discussions in this
4 proceeding related to the creation of a run rate for
5 future, you know, coal ash expenditures. And it was in
6 response to DEC's testimony that, if the Commission
7 ruled the same way that it did in the last Dominion
8 Energy North Carolina rate case regarding coal ash
9 recovery, that DEC's credit metrics would suffer and
10 that the Company would be downgraded.

11 In the last rate case, the Public Staff was
12 opposed to the run rate because of the uncertainty of
13 costs involved, and I've also heard you state this
14 morning -- or this morning with Mr. Mehta, it would
15 complicate the equitable sharing position of the Public
16 Staff.

17 Do you agree that the cost -- or the coal ash
18 costs and future expenditures are more certain now than
19 at the time of the last rate case?

20 A. (Michael C. Maness) With regard to future
21 expenditures?

22 Q. Correct.

23 A. Well, I'm certain that there's probably still
24 a degree of volatility. We have had some legal

1 decisions by DEQ that have maybe made it a little more
2 certain. But I hesitate to say it's a whole lot more
3 certain, because we still don't know what we're going
4 to run into in terms of technical and maybe legal
5 issues in future years.

6 Q. But at the time of the last rate case, we did
7 not know the closure plans for any of the basins,
8 correct? We did not know whether it would be cap in
9 place or some other type of closure plan or excavation,
10 correct?

11 A. I think there have been some preliminary
12 decisions made, but those were still subject to change
13 and, in fact, have been changed since that last case.

14 Q. And since the last case, Duke has entered
15 into agreement with DEQ, correct?

16 A. Yes.

17 Q. Okay. Thank you. So there probably -- I
18 heard you say that you think there's still some
19 volatility there, but in the sense of rate volatility
20 between cap in place versus excavation, those decisions
21 have been made between the two rate cases, correct?

22 A. I think that's generally true. That would
23 still leave volatility over time as different projects
24 get started and finished.

1 Q. So in your opinion, should the run rate --
2 should the Commission revisit the run rate at this
3 point, or should the Commission just continue with the
4 spend, defer, and recover mechanism?

5 And specifically what I'd like to hear when
6 you answer, whether the Commission should look at this
7 other type of recovery mechanism and compare the two
8 recovery mechanisms, like, what would be some of the
9 benefits of allowing some portion of the ongoing coal
10 ash costs to be collected as an expense in base rates,
11 and then what would be some of the challenges,
12 concerns, or pitfalls of allowing such a mechanism?

13 A. Well, preliminarily, I would state, as sort
14 of an overall statement, that had the Public Staff
15 still does not support a run rate. And I can't see us
16 changing that position or even considering changing it
17 prior to the previous cases coming back with a decision
18 or a remand from the Supreme Court and then getting put
19 back before the Commission to decide if anything needs
20 to be done in regard to the Supreme Court's opinion.

21 After that, it -- I don't think it can be
22 denied that if it is known what the expense or the
23 pattern of recovery of costs should be from the
24 customers, that there is some benefit to having that

1 being recovered in a timely manner. That that is some
2 benefit. I would say that I don't think we should --
3 or I don't think the Commission should consider doing
4 that without some sort of true-up and deferral
5 mechanism at this point, because I don't think the
6 costs are certain enough to -- and, I mean, just
7 expressing my personal opinion now. I don't think the
8 costs are certain enough or level enough over time to
9 simply have a run rate that wouldn't take in --
10 wouldn't look at looking at having that trued up
11 through some sort of annual mechanism, or at least
12 something that would occur in a rate case.

13 I do think also that to the extent that the
14 Commission does make a decision in Duke in these cases
15 eventually similar to what the Public Staff has
16 recommended or similar to what Dominion has
17 recommended, that we're going to have to take great
18 care if there is going to be any sort of run rate to
19 factor in what sort of sharing or other adjustments
20 would need to be made to fairly divide that cost
21 between the shareholders and the ratepayers.

22 It will be, I believe, more complicated if we
23 are going to have some sort of sharing or disallowance
24 of costs, that it's more complicated to do that with a

1 run rate. Probably not impossible, but it's more
2 complicated, and I think in that case you would almost
3 certainly have to have some sort of true-up -- tracking
4 and true-up mechanism to make sure that the customers
5 and the shareholders came out where the Commission
6 wanted them to come out.

7 Q. Okay. And you stated at the beginning of
8 your answer that you felt like the Public Staff would
9 be opposed to the run rate, and I've heard the reason
10 for the complications that would make the whole process
11 more complicated from the aspect of this equitable
12 sharing, but are there other concerns or challenges
13 besides that one challenge?

14 A. Well, I think also, and maybe you may have
15 meant to include this in sort of that universe of
16 equitable sharing, but also from the perspective of
17 what the Commission did in the Dominion case. If that
18 was the way the Commission went in the Duke cases and
19 after all the appeals, I think you would have the same
20 sort of complications.

21 Other than that, sitting here today, I think
22 the main complication, once everything has been
23 settled, other than what I've spoken to before, is
24 you'd need to decide whether to have a tracking

1 mechanism, a true-up, what sort of carrying costs, if
2 any, would be allowed, what sort of return on refunds,
3 true-up refunds to the customers would be set in place.
4 None of those, I think, are insurmountable, but they
5 are issues that the Commission and the intervenors
6 would have to deal with.

7 A. (Charles Junis) Commissioner, if I could
8 just add. A complication would be -- and Mr. Maness
9 has kind of hit on it with the possible true-up -- is
10 the review of those cost expenditures and that, while
11 these are identified as expenses, this is not a
12 repetitive incurrence of the same cost year after year
13 like you would think of as testing or sludge hauling.
14 This is a group -- a complex grouping of costs tied to
15 excavation, corrective action, liners, landfills.

16 I mean, there are so many different costs
17 grouped into this ARO, an opportunity to review not
18 only that the actions but also the costs are prudently
19 incurred, that's where I think Mr. Maness was hitting
20 on with the true-up, that that would be a necessary
21 part of a potential run rate, which I don't think
22 either party has appropriately addressed in this
23 proceeding as opposed to the previous rate cases.

24 Q. Okay. Thank you, Mr. Junis.

1 And, Mr. Maness, could you quickly put your
2 hands on -- Duke filed a late-filed exhibit on
3 September 2nd of this year.

4 A. (Michael C. Maness) I might have to ask for
5 help from counsel as to where to find that on our
6 server.

7 Q. Might be easiest just to go to the docket.
8 Or the --

9 A. You're right. All right. I'll pull it up
10 that way.

11 (Witness peruses document.)

12 Q. And it was filed September 2nd.

13 A. All right. Hang on just a minute.

14 (Witness peruses document.)

15 In this case?

16 Q. Correct.

17 A. (Witness peruses document.)

18 All right. Late-filed Exhibit Number 1?

19 Q. Correct. And so this is a late-filed exhibit
20 that DEC provided regarding the impact on the Company's
21 credit metrics when various hypothetical scenarios are
22 put upon them, correct?

23 A. Yes.

24 Q. Have you had a chance to look at this

1 late-filed exhibit?

2 A. I have reviewed it very generally. Not in
3 any detail.

4 Q. Okay. If you could --

5 A. It probably -- it would be something that
6 Mr. Hinton would probably pay more attention to than I
7 would in the normal course of our division of labor.

8 Q. Okay. So if you could go to the last page.

9 A. Yes.

10 Q. And so my question is with respect to the
11 last two lines. In the third to the last line, it
12 says:

13 "Approximate average retail rate impact."

14 Do you see that on the left-hand side?

15 A. Yes.

16 Q. Third full column. And it has for DEC and
17 DEP. And then across the top there are five different
18 scenarios. The first is the existing, as Mr. Mehta
19 called it, spend, defer, and recover mechanism.

20 A. Yes.

21 Q. And it looks like the impact to the
22 customer -- or sorry, retail rate impact is 2 percent
23 for DEC and 3 percent for DEP.

24 A. I see that, yes.

1 Q. And then it goes across. So my -- and do you
2 see with the second scenario there's a run rate
3 component, and that third scenario is a run rate
4 component. And you see how those rate impacts --
5 retail rate impacts pretty much double. And then the
6 very last scenario is the Dominion scenario where
7 the -- there's a 10-year no return, and you see the
8 rate impacts there.

9 So I'm asking this of the Public Staff. You
10 represent the using and consuming public. And I guess
11 you said there was some benefit to allowing these rates
12 to be part of ongoing payment versus a deferred
13 scenario. But in looking at these, how do you feel
14 about which scenario seems to -- that the Public
15 Staff -- understand your scenario is not on here, but
16 the scenario that works best for the using and
17 consuming public?

18 A. Well, I'm assuming that what we're seeing
19 here is that 5.1, and, 6.0, and 5.0, and 6.1 is -- and
20 I don't know what -- one of the things that was
21 interesting about this was there seemed to be some sort
22 of counterintuitive impacts on credit from having a run
23 rate, and I don't know what -- well, there it is. I
24 see that.

1 Q. Right. It's the -- but it looks like the
2 credit metrics remain above the downgrade threshold for
3 each of them --

4 A. Right.

5 Q. -- except for scenario number 5.

6 A. Okay. I just wasn't sure whether it took
7 into account any impacts on cost of debt or equity in
8 that -- those average retail rate impacts. So I'm
9 assuming, from what I see here -- and I haven't dug
10 into these numbers at all -- is that you're seeing the
11 year-one impact when -- and in the early years, you
12 would have somewhat what we would call a doubling up of
13 both the amortization of what had been spent before,
14 and then the attempt to recover in current rates on a
15 more contemporaneous basis the costs as they were being
16 incurred over time.

17 So I'm getting just some general almost
18 speculation here, but I would expect that after a few
19 years, let's say five years, you would have a drop so
20 that you'd no longer be picking up amortization of
21 costs before 2020, but you would just begin doing the
22 run rate with hopefully a smaller true-up each year.

23 And then the other benefit is that you'd be
24 done with it sooner. You wouldn't have a five-year

1 run-out after the last year of amortizing the last one
2 or two years of cost, you would just hopefully recover
3 it in the last year that the monies were expended and
4 then have a very -- hopefully a very small true-up to
5 be amortized.

6 So there's benefits. There's a higher cost
7 of switching in these early years and then a lower cost
8 in the later years. So that's the benefit, and I think
9 it's a benefit to the Company for the most part. To
10 the customers, I guess, in a general sense, they would
11 rather have the recovery stretched out further. But
12 then you also -- if the Commission isn't going to
13 disallow any sort of return, you're going to have
14 additional return that's going to be built in to
15 stretching that out further, so --

16 Q. And what -- sorry to interrupt. Please
17 continue.

18 A. So I think there's pluses and minuses. It's
19 probably -- that switch is going to cause an impact.
20 Unless you somehow sort of phase it in, it's going to
21 cause a pretty significant impact in the first four or
22 five years, which then should level out at a lower
23 number over time.

24 Q. And let's assume a perfect scenario that we

1 did know the exact costs. From a Public Staff
2 position, is it more beneficial -- and let's assume
3 that the Commission would grant a return on the
4 unamortized balance.

5 Is it more beneficial to the customer to have
6 a run rate where it could be higher up front, or is it
7 more beneficial to the customer -- it's kind of a
8 15-year mortgage versus a 30-year mortgage. From a
9 Public Staff perspective, which do you find is more
10 beneficial to the customer; to pay a return and stretch
11 out these large costs over a period of time, or to put
12 these costs in as an expense and, as you said, get
13 through them more quickly?

14 A. I think that's -- and again, it's sort of a
15 multilayered question and answer. To the extent that
16 you're only looking at what would provide the lowest
17 rates to the customers stretching it out, at least at
18 first glance would provide for lower rates for a period
19 of time. But if you stretch things out too far, then
20 you may impact the Company's credit ratings to a
21 certain extent, or the metrics at least to -- it might
22 cause some unexpected effects down the road if you have
23 too many regulatory assets on the books that are being
24 put off, and put off, and put off.

1 If you're talking about a longer base
2 amortization period, let's say something like the
3 Public Staff is proposing but even with a return, then
4 the -- that 5.1, 6.0 percent impact is not going to be
5 quite as large, and it's more comfortable to me to talk
6 about a transition to some sort of run rate. If you're
7 talking about a five-year amortization period, it's not
8 so comfortable, because then you are -- the shorter you
9 make that amortization period, the higher this 5.1,
10 6.0 percent is going to be.

11 Q. Okay. Thank you. And did you have anything
12 else you wanted to add, benefits or concerns regarding
13 a potential run rate?

14 A. Not that I can think of here at the minute.

15 Q. Okay.

16 A. Excuse me.

17 Q. So if we could move to -- let's just go to
18 your testimony summary, page 4.

19 A. (Witness peruses document.)

20 Okay.

21 Q. Okay. So on page 4, you state:

22 "The automatic right to defer capital costs
23 associated with these non-ARO projects should not
24 continue."

1 And you continue and you say -- and if you
2 could help me understand, you say that:

3 "The non-ARO-related deferral requested in
4 this case is more similar in nature to other requests
5 that have been brought forth frequently in the past
6 related to new generation projects."

7 And my questions are, which request are you
8 referring to? And what costs were being sought to be
9 deferred? And did the Commission grant these deferral
10 requests?

11 A. So you're saying which requests -- you're
12 referring to what I refer to other generation projects?

13 Q. Correct.

14 A. In the past.

15 Q. Right. You're saying that these non-ARO
16 costs are more similar to that type of deferral request
17 that you've seen in the recent past related to other
18 generation projects. So which -- I'm just trying to
19 figure out which projects, which deferral requests are
20 you speaking of? And what were the costs that were
21 sought to be deferred? And what's the Commission's
22 decision?

23 A. I don't have a list in front of me. I
24 know -- I believe, with regard to Duke, the most recent

1 one may have been the Lee combined-cycle plant. But
2 these are fairly frequent, when the Commission comes in
3 for rate cases, that they'll have a plant that's going
4 into service a few months before the rate case -- rates
5 are going into effect, and they will request that the
6 capital costs, meaning the depreciation return on
7 investment between the date that the plant goes into
8 service and the date that the rates go into effect,
9 that they be allowed to defer those and then amortize
10 them over some period after the rates have gone into
11 effect.

12 Q. Correct. And usually those are granted by
13 the Commission, correct?

14 A. They are. Sometimes the Public Staff and the
15 Company or another intervenor in the Company might have
16 concerns about the amount of costs. There may be
17 particular items where we may raise concerns, sometimes
18 to the Commission, sometimes just internally about
19 should this be included, should this not be included.

20 There have been a few cases in the past where
21 the Public Staff has opposed deferral altogether
22 because we didn't think that the magnitude rose to the
23 level which would justify deferral. I believe in the
24 case that I'm thinking about, which was a Duke case,

1 the Commission disagreed with us and allowed the
2 deferral over our objection.

3 So I would say, except for that when there --
4 a lot of times we may be nibbling around the edges to
5 try to settle what should be included and what should
6 not be included, but generally, I think the Commission
7 has a history of approving those.

8 I'm thinking there was one back several years
9 ago regarding a Dominion plant where the plant had
10 really gone into service quite a bit of time before the
11 rate case came about. And I'm struggling to remember
12 the outcome of that. I can't remember if the
13 Commission allowed it or not, but then they tried to
14 put some boundary lines around when these types of
15 things -- deferral requests would be acceptable and
16 when they would not.

17 There was one case in which we opposed, but
18 then based on, I believe, the Commission order, we came
19 back. Or actually it was based on data that we had
20 misinterpreted from the Company, we came back in,
21 supplemental testimony, and agreed with the deferral.

22 Q. I think that was Warren County?

23 A. It may have been. That sounds like it may
24 have been it, yes.

1 Q. So I'm just trying to seek your position
2 here. And what I think I've heard is the effect --
3 with it -- hypothetically, let's assume that most cases
4 the Commission does allow for this deferral. Clearly,
5 both mechanisms lead to the same result, but what I
6 heard you state in your testimony is that Public Staff
7 would like just like the option to be able to oppose
8 this type of deferral; is that a correct assumption, or
9 are you saying something else?

10 A. I think that is generally the correct
11 assumption. As I state more completely in one of my
12 testimonies, whether it was the initial or supplemental
13 that's summarized here, the Public Staff was a bit
14 surprised when, in this case for the first time, DEC
15 proposed deferral and amortization of these types of
16 cost, which were not ARO related but were related to
17 facilities being constructed to deal with the ongoing
18 production ash.

19 When we read the terms of the Commission's
20 order -- the Company's request and the Commission's
21 order in Sub 1110, we -- and the 1146 rate case -- we
22 felt like that they were within the bounds of the
23 Commission's order. And so we didn't oppose it in this
24 case. But we would like action by the Commission to

1 say that non-ARO projects should, in the future, be
2 considered like other generation and deferral requests
3 where it wouldn't be automatically covered by the
4 Commission's order in Sub 1110 and 1146.

5 COMMISSIONER DUFFLEY: Okay. And that
6 is all of the questions that I have. I will give
7 you, Public Staff, the opportunity to file a
8 late-filed exhibit. I don't need to see all of the
9 cases like Warren County where that deferral was
10 granted by the Commission, but if there are any
11 cases out there where the Commission did not allow
12 for the deferral of those types of expenses, feel
13 free to submit those as a late-filed exhibit.

14 Thank you, Chair Mitchell. Thank you,
15 gentlemen.

16 THE WITNESS: If I could just clarify,
17 Commissioner Duffley, that would be cases where the
18 Commission disallowed the request for deferral in
19 its entirety?

20 COMMISSIONER DUFFLEY: No. Well, it
21 would be the cases to which you were referring as
22 support to your position that these non-ARO costs
23 are similar to requests that have been brought
24 forth frequently related to new generation

1 projects.

2 THE WITNESS: Okay. So it would be all
3 of the cases, not just the ones -- I misunderstood.
4 And thought you were just asking about ones that
5 the Commission had disallowed. But you're saying
6 you'd sort of like to see all of the --

7 COMMISSIONER DUFFLEY: No, you did hear
8 me correctly. I don't need to see the ones where
9 the Commission granted the deferral.

10 THE WITNESS: Okay. All right.

11 CHAIR MITCHELL: All right. Anything
12 further, Commissioner Duffley?

13 COMMISSIONER DUFFLEY: No,
14 Chair Mitchell. Thank you, gentlemen.

15 CHAIR MITCHELL: All right.
16 Commissioner Hughes?

17 COMMISSIONER HUGHES: No additional
18 questions. Thanks.

19 CHAIR MITCHELL: Okay. And
20 Commissioner McKissick?

21 COMMISSIONER MCKISSICK: Just one or two
22 questions, Madam Chair.

23 EXAMINATION BY COMMISSIONER MCKISSICK:

24 Q. First I want to thank the witnesses for

1 providing such insightful testimony. I think so many
2 of the questions that were in my mind already may have
3 been asked and answered. And so it leaves me with very
4 little to really try to get some clarity on.

5 But I guess one issue I'm still wrestling
6 with somewhat is the equitable sharing and trying to
7 understand exactly when -- what the standards would be
8 for culpability. I mean, we know what the standards
9 are for imprudence, and we understand why in this case
10 there would not be grounds for finding imprudence.

11 But in terms of culpability, what I'm looking
12 for is what could be articulated as a standard that
13 applies not simply to the facts of this case, but to
14 other cases that the Commission might consider if
15 they're going down the path of equitable sharing. And
16 I understand that there's the nuclear power plant
17 issues that were out there, and things of that sort,
18 and other projects that have been large that, you know,
19 there was a basis for the Commission to take some
20 action employing a similar kind of concept.

21 But can the two of you help me articulate
22 what this standard should be in clear, concise terms
23 which are applicable on a broad-base basis, not just
24 based on the facts of this case in terms of what was

1 known or reasonably should have been known, and what
2 actions they might have failed to have taken, you know,
3 in terms of environmental measures to mitigate things
4 somewhere many, many decades ago? That's it.

5 A. (Charles Junis) Mr. Maness, do you want to
6 start or me?

7 A. (Michael C. Maness) Well, I was going to
8 say, if you're specifically talking about culpability,
9 it probably does start with you. If we're talking more
10 generally about sharing, it would probably start with
11 those cases in the early '80s, in 1983 forward where
12 the Commission first, to my knowledge, started
13 discussing unequitable sharing of those abandonment
14 costs. Those did not involve the concept of
15 culpability.

16 A. (Charles Junis) And, Commissioner McKissick,
17 if I understand, your question is geared towards
18 culpability; is that correct?

19 Q. Correct. Because I gather here there has
20 been discussion about there being culpability, that
21 Duke did not intervene at an appropriate time knowing
22 that information was out there in dealing with the
23 impoundment facilities for coal ash, and that they did
24 not take appropriate measures. There were the

1 exceedances that were out there; there was the reports
2 that were being done; there were measures that were out
3 there that it really would have, you know, informed
4 them that they needed to do something other than what
5 they did. Okay?

6 So, I mean, I understand what it looks like
7 here in terms of what you're arguing, but when you
8 start using a term like "culpability," which is broad
9 and rather expansive, I'd like to know that it's more
10 than just a subjective feeling that could be arbitrary
11 based upon the way you see and feel it.

12 So help me try to put my arms around what
13 that term -- what are the standards, A, B, C, and D? I
14 mean, we know what they are for imprudence; we've got
15 A, B, C, and D. What are they for culpability? If
16 that's a concept that we're embracing more than just
17 the concept of equitable sharing. But that's what's
18 being contented here; is that not correct?

19 A. Correct. So you have a kind of baseline
20 sharing that Mr. Maness covered dealing with the
21 magnitude of the costs, and then you have kind of
22 further adjustment, this qualitative adjustment based
23 on culpability. And this may require some refinement,
24 but on the spot here, I think the true key is that

1 there were environmental regulations in place. The
2 Company violated those regulations.

3 And with that, they were going to incur costs
4 tied to these impoundments to correct this issue. That
5 there were already in place corrective-action measures
6 required by 2L. There were already regulations in
7 place that did not allow the unpermitted discharge of
8 wastewater. Those impacts, tied to that noncompliance,
9 drives up costs. And like I said, would have required
10 some corrective action or remediation. And now you
11 have this overlap with these new laws and regulations
12 regarding the actual closure of these impoundments.
13 And that's where this becomes complicated. And we've
14 talked about impossible or speculative. That you have
15 kind of precluded a traditional imprudence analysis
16 because this covers such a long period of time. And
17 that you cannot reasonably create an alternative or
18 feasible alternative throughout this period of time.

19 You would have to materialize so much
20 information and create all sorts of -- and you can't
21 create one path. There are tens if not hundreds of
22 thousands of paths, because you have multiple sites,
23 different corrective actions, different storage
24 options, and at what point in time determines how much

1 ash is in each of those impoundments or storage units.

2 So the possibilities are endless, and that's
3 what really complicates this. And so if you had to
4 boil it down, okay, is there -- and maybe this is even
5 still too suited to this case, but was there an
6 environmental or regulatory requirement in place over
7 this period of time; has it been shown that they did
8 not adhere to that requirement; and does that
9 significantly impact the costs that are being sought
10 for recovery today; and would there have been an
11 alternative route of actions that could have been taken
12 in the past that would change the costs incurred today?

13 Now, I recognize that, if they had done
14 something differently in the past, there would have
15 been costs associated with that and recovery of those
16 costs through rates. But you would also recognize that
17 those costs would be either mostly or entirely
18 recovered already to this point and tied to customers
19 that actually benefitted from that electric generation.
20 And that's another disconnect in this case, that a
21 majority of these costs are tied to previous customers
22 that will be fielded by present and future customers.

23 Does that help? And we can kind of go back
24 and forth if this requires some further refinement, or

1 maybe we're given an opportunity to provide a
2 late-filed exhibit to maybe lay this out more
3 succinctly.

4 A. (Michael C. Maness) If I could --

5 Q. Sure, go ahead.

6 A. -- add a little bit of that. I think also,
7 in addition to what Mr. Junis said with regard to some
8 of these costs would have been already in rates,
9 already been recovered from the correct customers,
10 that's certainly true. But I think you also have to
11 recognize that, so to speak, the chickens are coming
12 home to roost now. That these costs are going to be
13 incurred now, and they're the result of actions or
14 inactions in the past that we can't -- as Mr. Junis
15 says, we can't describe the alternative path, but we
16 can certainly see where exorbitant costs are being
17 charged to the customers now or requested to be
18 charged.

19 Q. Well, I appreciate those thoughts. Perhaps
20 if there could be a late-filed exhibit that provides as
21 much clarity and specificity as possible that, you
22 know, establishes kind of a bright line not just for
23 the facts of this case. And I understand it may well
24 be that you're -- we have whether there's, you know,

1 regulations that existed that were violated and, you
2 know, going into all the details as to what could or
3 could not have been done. I guess I'm just trying to
4 analyze this as objectively as I can based upon the
5 facts that are not only applicable to this particular
6 case but to what we, as a Commission, might do moving
7 forward in the future, or with equitable sharing as
8 what should be done as recommended by the Public Staff.

9 COMMISSIONER McKISSICK: Thank you,
10 Madam Chair, I don't have any further questions. I
11 think you guys did a great job over the last two
12 days. It's been very helpful and insightful. And
13 I think Commissioner Brown-Blair clearly earlier
14 asked you a number of questions that were in the
15 back of my mind, so I look forward to reviewing
16 that late-filed exhibit. Thank you.

17 THE WITNESS: (Charles Junis) Thank
18 you, sir.

19 MR. MEHTA: Chair Mitchell, before we
20 get to questions on Commissioner questions, may I
21 just follow up with Commission McKissick on his
22 late-filed exhibit request? To the extent that the
23 Public Staff takes him up and makes a late-filed
24 exhibit, the Company would like the opportunity,

1 Commissioner McKissick, to respond to that
2 particular filing to the extent that we feel it
3 necessary. And if that is acceptable, we will
4 certainly do so.

5 CHAIR MITCHELL: Commissioner
6 McKissick's on mute, but I will go ahead and
7 respond as I believe he did, which is that would be
8 acceptable, Mr. Mehta.

9 MR. MEHTA: Thank you, Madam Chair.

10 CHAIR MITCHELL: And I actually have a
11 question for Mr. Maness. I'm going to request an
12 exhibit of you, of the Public Staff, and,
13 Mr. Mehta, I'm going to make the same request of
14 the Company and encourage you-all to work together
15 in developing this exhibit if it is possible and it
16 saves everyone some time and effort.

17 But, Mr. Maness, you have testified
18 today about the accounting treatment for the
19 ARO-related coal ash associated costs, and it would
20 be helpful for the Commission and for the
21 Commission staff to see an exhibit that shows the
22 various journal entries associated with the
23 accounting -- the accounting that you have
24 described today. We don't need to see actual

1 dollar amounts, but rather, just sort of an
2 illustration of how these -- how the entries have
3 been made. An example -- just to be a little bit
4 clearer, an example that shows the debits and
5 credits to the applicable FERC accounts from the
6 original recordation of the ARO to the ultimate
7 recovery of these amounts.

8 Let me know if you have any questions
9 about what I've asked for. And again, I will make
10 the same request of the Company. So to the extent
11 that it makes sense for y'all to work together on
12 that, please do so.

13 THE WITNESS: (Michael C. Maness) I
14 think it does, Madam Chair. I think that does make
15 sense. We have gotten some information from the
16 Company of this during discovery, and I'm confident
17 we could get together and provide that.

18 CHAIR MITCHELL: Okay. All right.
19 Thank you very much, Mr. Maness.

20 MR. MEHTA: I concur with Mr. Maness,
21 Chair Mitchell, I'm sure we can work together on
22 that.

23 CHAIR MITCHELL: Okay. Thank Mr. Mehta.
24 All right. We will now -- we will turn to

1 questions on the Commissioners' questions.

2 Questions from any of the -- from any of the
3 intervenors?

4 (No response.)

5 CHAIR MITCHELL: All right. Questions
6 from Duke?

7 MR. MEHTA: No questions.

8 CHAIR MITCHELL: Okay. Any questions
9 from the Public Staff on Commissioners' questions?

10 MR. GRANTMYRE: No questions from
11 Grantmyre.

12 MS. LUHR: No questions for me.

13 CHAIR MITCHELL: All right. At this
14 point the in time, witnesses may step down. I will
15 entertain motions from counsel.

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1 MS. LUHR: Thank you. And I would also
2 note that the following exhibits entered into
3 evidence in the Duke Energy Carolinas proceeding be
4 moved into the record. DEC Junis/Maness Cross
5 Examination Exhibit Numbers 1 through 5, and Public
6 Staff Junis/Maness Redirect Exhibit Number 1.

7 COMMISSIONER CLODFELTER: All right.
8 They will be so designated for purposes of this
9 record.

10 (DEC Junis/Maness Cross Examination
11 Exhibit Numbers 1 through 5, and Public
12 Staff Junis/Maness Redirect Exhibit
13 Number 1 were admitted into evidence.)

14 MS. LUHR: Thank you. And the panel is
15 now available for cross.

16 COMMISSIONER CLODFELTER: All right.
17 Ms. Force?

18 MS. FORCE: No questions. Thank you.

19 COMMISSIONER CLODFELTER: No questions.
20 All right. Mr. Mehta, we are at 12:17. We can
21 begin you now, knowing that you'll have to break,
22 or we can take an early lunch break and come back
23 earlier. I offer you the choice.

24 MR. MEHTA: I think, frankly,

1 Commissioner Clodfelter, with the stipulations, we
2 might be able to finish by 12:30.

3 COMMISSIONER CLODFELTER: Let's give
4 that a try. Mr. Mehta, you are recognized.

5 MR. MEHTA: And on the lunch break
6 score, Commissioner Clodfelter, I was wondering if
7 we could actually add a few minutes to the lunch
8 break so that the parties could discuss the issue
9 that was raised this morning during the panel.

10 COMMISSIONER CLODFELTER: I'm not sure
11 that will be necessary, but I'll tell you what, I
12 will honor that request. I will honor that
13 request. We'll add a few extra minutes, because
14 I'll also want to tell you some things about the
15 schedule going forward, and you may want to think
16 about that and how you want to make your plans
17 accordingly. So let's go ahead with your cross
18 examination. Okay?

19 MR. MEHTA: Okay.

20 CROSS EXAMINATION BY MR. MEHTA:

21 Q. Mr. Lucas, in this case, the Public Staff's
22 prudence review of the costs actually sought for
23 recovery by DEP in this case was undertaken by
24 witnesses Garrett and Moore; is that correct?

1 A. (Jay Lucas) In my testimony, I do also have
2 some specific disallowances.

3 Q. Yes. And apart from those specific
4 disallowances, the prudence review by the Public Staff
5 was conducted by Garrett and Moore, correct?

6 A. Yes, yes.

7 Q. And what you call -- or what the Public Staff
8 calls, quote, equitable, close quote, sharing is
9 premised not on a prudence review of the incurred
10 costs, but rather on what you call your culpability
11 analysis; is that correct?

12 A. Yes. Public Staff -- I believe Duke Energy
13 Progress was culpable for the environmental
14 contamination it created. So we believe that the
15 Company should share the re- -- excuse me, the
16 remediation costs with its customers.

17 Q. And the sharing that you propose is of
18 incurred costs for which a specific imprudence
19 disallowance has not been recommended by the Public
20 Staff; is that correct?

21 A. Yes. That equitable sharing is not based
22 upon imprudence analysis.

23 Q. And you did not do a prudence evaluation,
24 because to go back and recreate the costs that DEP

1 could have incurred in the past was too speculative an
2 exercise even for the Public Staff to engage in; is
3 that correct?

4 A. Yeah. The Public -- well, the Public Staff
5 did not have the resources or means to be able to
6 reproduce costs from decades ago.

7 Q. And therefore, the Public Staff concluded
8 that it would be too speculative to do that kind of
9 analysis, correct?

10 A. Yes.

11 MR. MEHTA: Commissioner Clodfelter, I
12 have no further questions of this panel.

13 COMMISSIONER CLODFELTER: All right.
14 Let me inquire at this point, does any other party
15 have any cross examination for this panel?

16 (No response.)

17 COMMISSIONER CLODFELTER: If not,
18 Ms. Luhr, do you think you can get your redirect
19 in?

20 MS. LUHR: I do. Thank you.

21 COMMISSIONER CLODFELTER: All right.

22 REDIRECT EXAMINATION BY MS. LUHR:

23 Q. Mr. Lucas, I just have one question.

24 Mr. Mehta asked you about the difficulty of quantifying

1 costs -- or the Public Staff's assessment of the
2 difficulty of quantifying costs in this case. Can I
3 please have you refer to Public Staff Redirect
4 Exhibit 78?

5 A. (Jay Lucas) Okay.

6 Q. And this is a Duke Energy Progress response
7 to a Public Staff data request.

8 MS. LUHR: And, Commissioner Clodfelter,
9 I would like for Public Staff Redirect Exhibit
10 Number 78, which starts on page 2362, to be
11 identified as Lucas/Maness Public Staff Redirect
12 Exhibit Number 2. I say 2 because there was a
13 Junis/Maness Redirect Exhibit Number 1 in the DEC
14 case.

15 COMMISSIONER CLODFELTER: Ms. Luhr,
16 you've got it correct. I think we went through
17 this once yesterday in a similar situation, so it
18 will be so designated as Number 2.

19 MS. LUHR: Thank you.

20 (Lucas/Maness Public Staff Redirect
21 Exhibit Number 2 was identified as they
22 were marked when prefilled.)

23 THE WITNESS: And can you give me the
24 exhibit number, please, again?

1 Q. That was Public Staff Potential Redirect
2 Exhibit 78.

3 A. (Witness peruses document.)

4 Okay. I've got it open.

5 Q. And are you familiar with this document?

6 Have you reviewed this before?

7 A. Yes. This is a response to a Public Staff
8 data request.

9 Q. Okay. And if you look at pages 2 through 4
10 of this document, what information was the Public Staff
11 requesting?

12 A. Public Staff was requesting Duke Energy to
13 recreate costs from past years: 1979, 1984, 1988, 2000.
14 I know it's costs for doing groundwater monitoring
15 wells, downgradient, upgradients, cost of installing
16 groundwater extraction and treatment systems, dry fly
17 ash handling, as if Duke Energy would try to do dry fly
18 ash handling during those years I mentioned.

19 Q. Thank you. And if you could for me, please
20 read from the Company's response on page 4 beginning
21 with "the Company agrees with the Public Staff
22 statement."

23 A. At the very bottom of page 4:

24 "The Company agrees with the Public Staff's

1 statement above. Estimates of the nature requested by
2 the Public Staff would be speculative and therefore
3 unreliable."

4 Do you want me to keep reading?

5 Q. One more sentence.

6 A. Oh, sure.

7 "Using 20/20 hindsight to develop
8 site-specific estimates for activities covering a
9 four-decade span of time would, as
10 Commissioner Clodfelter indicates, require the
11 impossible construction and evaluation of several
12 different alternative histories and realities."

13 This is from the 2017 DEP rate case order,
14 Clodfelter dissent at 13.

15 Q. Thank you. So, Mr. Lucas, does it appear
16 from this response that Duke Energy Progress also
17 believes it would be too speculative to attempt to
18 quantify costs related to historical coal ash
19 management practices in this case?

20 A. Yeah. It comes out to be speculative and
21 therefore unreliable.

22 Q. Thank you. That's all the questions I have.

23 COMMISSIONER CLODFELTER: All right. I
24 tell you what, we'll open after lunch with

1 Commissioners' questions, and we'll take our lunch
2 break now. Let me do a couple of things, though,
3 before everyone scatters.

4 Based on the progress we have made this
5 morning and trying to look ahead a little bit, and
6 of course that's always a very dangerous thing to
7 do, I do think we probably can adjourn a bit early
8 tomorrow afternoon.

9 And so current plan would be --
10 depending on the progress we're making, current
11 plan would be to probably recess for the week at
12 the time we would normally take the afternoon
13 break, which would be sometime around 2:45 to 3:00.
14 For those of you who, like me, have to do anything
15 on US 1, US 64 or I-40 in the late afternoons
16 around this place, that might be a positive thing.
17 So we'll plan to try to adjourn tomorrow roughly
18 2:45 to 3:00. If we are -- if we're needing to
19 wrap up a witness or something, we might vary that
20 a little bit, but the target would be to try to
21 shorten it a little bit. We will, though -- I
22 would like to come through after lunch and not
23 break at lunch, because we seem to be getting
24 pretty far down the road here.

1 With respect to schedule, if we do not
2 conclude the case tomorrow, and I have no
3 predictions on that subject, but we would come back
4 on Monday. And again, because of some conflicts
5 that some of the Commissioners have on Monday
6 morning, we won't be able to start on Monday until
7 1:30 p.m. So we will -- if we continue on Monday,
8 we'll resume at 1:30 p.m. and go through the normal
9 4:30 in the afternoon. Again, if we do not
10 conclude on Monday, then we'll adopt the normal
11 daily schedule thereafter beginning at 9:00 and
12 running through the day at 4:30.

13 Let me also say -- and, you know, I
14 reserved ruling this morning on the motion with
15 respect to reconstitution of the rebuttal panel,
16 and I asked the parties to talk among themselves.
17 I do not want to put you to unnecessary efforts and
18 unnecessary labor. Let me say to you that the
19 question of whether witnesses testify individually
20 or as a panel is a matter within the discretion of
21 the Commission. It's not common that we have
22 objections to that, but we have had objections to
23 that, to changing the order of witnesses and the
24 panel designation that's been presented to the

1 parties, and upon which they based their potential
2 questions.

3 And also, after some consultations among
4 the Commission, I believe the Commission would feel
5 more comfortable also if we preserve the panel as a
6 Wells/Williams panel and had Ms. Bednarcik testify
7 as she was originally designated to testify
8 rebuttal as an individual witness.

9 So, Mr. Robinson, I'm going to ask that
10 we keep the panel as constituted originally as the
11 parties had planned for and prepared for. Again,
12 as I say, the Commission has a strong preference in
13 that regard as well. If you want to resequence
14 your witnesses -- again, I'm going to assume the
15 parties have done their preparation for the
16 questioning, so it may not be as disruptive for you
17 to resequence if you want to take Ms. Bednarcik in
18 a different order -- I think that would be
19 appropriate.

20 MR. ROBINSON: Commissioner Clodfelter,
21 may I respond to both of your points? So the first
22 thing that --

23 COMMISSIONER CLODFELTER: You may.

24 MR. ROBINSON: Thank you. So just the

1 first thing with regards to the timing for
2 tomorrow. So just looking at the schedule, in the
3 presumption or the -- if we get to a place today
4 where we are in our rebuttal case, say, by this
5 afternoon and we have either Mr. Steven Fetter or
6 Ms. Marcia Williams up, provided -- given the fact
7 that they are Pacific time, we could -- if, again,
8 we're at that stage, if we could start at 10 a.m.
9 tomorrow instead of 9 a.m. to allow them time to
10 wake up and get themselves together. So that's my
11 first request.

12 COMMISSIONER CLODFELTER: That's
13 certainly appropriate. We followed that request in
14 the prior case, and we'll do so in this case as
15 well. So if we get to them early in the morning,
16 we'll make that early time be 10 a.m.

17 MR. ROBINSON: Thank you, sir. And on
18 your second ruling, so obviously, the Company
19 acknowledges it. For the record,
20 Commissioner Clodfelter, just want to say that the
21 Company has the burden of proof here, and in the
22 Company's view, the manner in which that burden is
23 best discharged is to ensure that all of these
24 witnesses, each of whom, as you know, brings a

1 slightly different prospective to the issues in
2 this case, but they testify as a panel so that any
3 question from any perspective can be responded to
4 by the appropriate witness.

5 Frankly, there are due process concerns
6 that we are seeing where parties are asking
7 questions to one witness that should be directed to
8 another, and then, in my opinion, are intentionally
9 not asking the appropriate witness that same
10 question. Again, these are technical matters, and
11 we owe it to this Commission and the record to
12 ensure that the witness with knowledge is before
13 the Commission at the time the question is asked to
14 provide clear, complete, and comprehensive answers
15 to the questions. That being said --

16 COMMISSIONER CLODFELTER: I respect your
17 point. I also, though, want to acknowledge that
18 parties in the case are entitled to test the
19 credibility and knowledge of each witness on an
20 unaided basis. That is also an element of due
21 process. To the extent you believe that questions
22 are being asked and are not asked for purposes of
23 strategic advantage, I will grant you the right on
24 additional direct testimony if you wish to bring

1 those questions forward in additional direct
2 testimony by the Company, on redirect testimony by
3 the Company, or if you wish to recall a witness in
4 order to clarify a point that you believe was not
5 correctly addressed by another witness, I will
6 listen to you, and I will be liberal in allowing
7 you those privileges.

8 But at this point, again, the
9 opportunity to testify as a multiple witness panel
10 is not a right, it is a matter of discretion, and I
11 have so ruled.

12 MR. ROBINSON: Thank you,
13 Commissioner Clodfelter. And you anticipated my
14 request, so thank you, we'll take that reservation.

15 COMMISSIONER CLODFELTER: To the extent,
16 again, you believe that there is strategic
17 questioning or nonquestioning as the case may be of
18 a witness, and the testimony was not fully and
19 fairly developed, then I will acknowledge that you
20 may pursue that in an appropriate manner to make
21 your point. But as I say, I also have to
22 acknowledge that other parties are entitled to test
23 the credibility and the knowledge of individual
24 witnesses in the manner that they deem appropriate

1 as well.

2 So we'll proceed on that basis. And
3 again, I do this now, because I just wanted to save
4 you some time over the lunch.

5 MR. ROBINSON: Thank you.

6 COMMISSIONER CLODFELTER: With that
7 said, we'll come back on the record and resume
8 again with Commissioners' questions at
9 12:40 p.m. -- 1:40, excuse me. I'm in a different
10 time zone here. At 1:40 p.m. Please turn off your
11 video and go on mute. Thank you.

12 (The hearing was adjourned at 12:33 p.m.
13 and set to reconvene at 1:40 p.m. on
14 Thursday, October 1, 2020.)
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CERTIFICATE OF REPORTER

STATE OF NORTH CAROLINA)

COUNTY OF WAKE)

I, Joann Bunze, RPR, the officer before whom the foregoing hearing was taken, do hereby certify that the witnesses whose testimony appear in the foregoing hearing were duly affirmed; that the testimony of said witnesses were taken by me to the best of my ability and thereafter reduced to typewriting under my direction; that I am neither counsel for, related to, nor employed by any of the parties to the action in which this hearing was taken, and further that I am not a relative or employee of any attorney or counsel employed by the parties thereto, nor financially or otherwise interested in the outcome of the action.

This the 8th day of October, 2020.



JOANN BUNZE, RPR

Notary Public #200707300112

