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> Reply to Margaret A. Force pforce@ncdoj.gov (919) 716-6053

December 17, 2021

Ms. Shonta Dunston, Chief Clerk North Carolina Utilities Commission 4325 Mail Service Center Raleigh, North Carolina 27699-4300

## Re: Reply comments of the Attorney General's Office Docket No.E-100, Sub 178

Dear Ms. Dunston:

Pursuant to the Commission's October 14, 2021 and November 24, 2021 orders in this docket, the North Carolina Attorney General's Office files the attached reply comments and related proposed rules.

These comments and recommendations were developed with assistance from Matthew McDonnell, Managing Director US Consulting, at Strategen, who has extensive experience relating to the implementation of successful performance-based regulation, and his resume is attached at the end of this filing.

If you have any questions, please do not hesitate to contact me.

Best regards,

<u>Electronically submitted</u> /s/ Margaret A. Force Special Deputy Attorney General pforce@ncdoj.gov

cc: Parties of Record